



2007

# Adopted Capital Budget

2008 to 2012

Five Year Forecast



Adopted by Council - January 25, 2007



# **City of Winnipeg**

## **2007 Capital Budget**

**and**

## **2008 to 2012 Five Year Forecast**

**Adopted by Council on January 25, 2007**

---

*To obtain copies of this document, please contact:*

*The City of Winnipeg  
City Clerks Department  
Council Building, 510 Main Street  
Winnipeg, Manitoba  
R3B 1B9*

*Telephone Number: 986-2171*

*For more information on the Capital Budget, please contact:*

*The City of Winnipeg  
Corporate Finance Department  
Financial Planning and Review Division  
4th Floor, 510 Main Street  
Winnipeg, Manitoba  
R3B 1B9*

*Telephone Number: 986-2120*

*Prepared by Corporate Finance,  
The City of Winnipeg*

*City of Winnipeg website: [www.winnipeg.ca](http://www.winnipeg.ca)*



*Recyclable Paper*

---

# Table of Contents

<b>Overview .....</b>	<b>Section 1</b>
<b>Capital Project Summary .....</b>	<b>Section 2</b>
<b>Capital Projects Detail .....</b>	<b>Section 3</b>
<b>Appendices .....</b>	<b>Section 4</b>
Appendix 1: City of Winnipeg Profile .....	4-1
Appendix 2: Capital Priority Rating System .....	4-9
Appendix 3: Historical Analysis of Borrowing Authority, Financing Sources, Application of Funds .....	4-11
Appendix 4: Statement of Current and Authorized Debenture Debt .....	4-15
Appendix 5: Cash Flow Projections for 2007 to 2012 Capital Program .....	4-16
Appendix 6: Glossary .....	4-33



**The City of Winnipeg**

---

# **Overview**

**2007**

**Capital Budget**

**and**

**2008 to 2012**

**Five Year Forecast**

**Adopted by Council January 25, 2007**

# Adopted 2007 Capital Budget and 2008 to 2012



## Five Year Capital Forecast

January 25, 2007

# BALANCING...

**Infrastructure deficit/  
Protecting the  
environment**

**Affordability**



# HIGHLIGHTS

- **Capital investment plan:**
  - **\$2 billion over the next 6 years**
  - **\$427.3 million in 2007**
  - **Focus on investment in sewer and water systems, roads and bridges, transit, police systems and infrastructure, and community facilities**
- **Public Private Partnership opportunities**
- **Includes recently announced provincial funding of \$50 million over 2 years for road improvements**
- **Cash to Capital \$59.5 million in 2007**

# AREAS OF MAJOR CAPITAL INVESTMENT

The six year plan includes:

- **\$826 million for sewage disposal projects**
- **\$498 million for roads and bridges**
- **\$164 million for the water system**
- **\$145 million for the transit system**
- **\$82 million for land drainage and flood control**
- **\$43 million for police systems and infrastructure**
- **\$31 million to complete the implementation of the recreation and leisure facilities initiative**

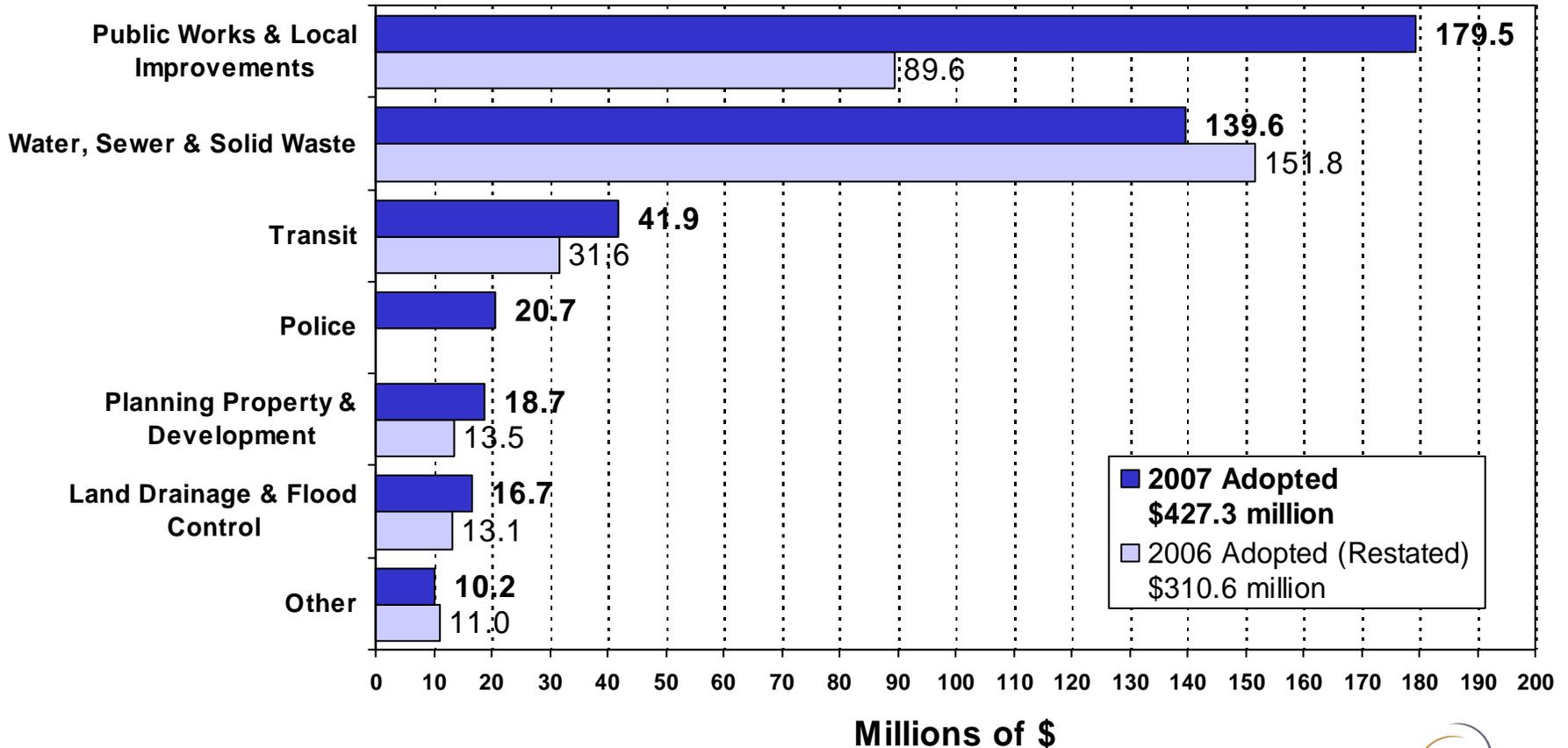


# PROTECTING OUR ENVIRONMENT

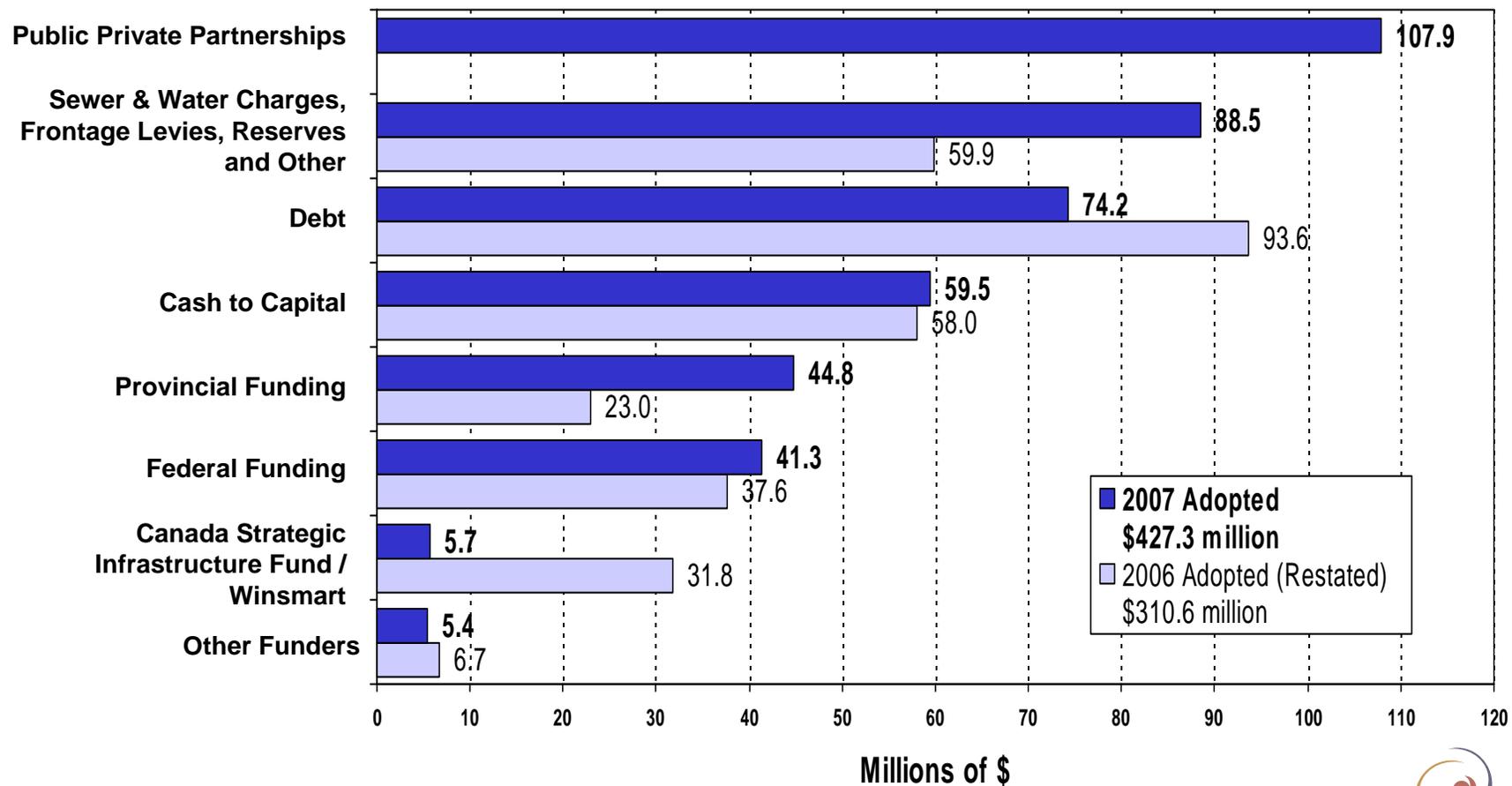
- **Upgrades for wastewater collection and treatment**
- **Water treatment plant**
- **Combined sewer overflow management**
- **Land drainage and flood protection**
- **Transit improvements including regular and diesel-electric hybrid buses**
- **Recreational walkways and bike paths**
- **Reforestation**



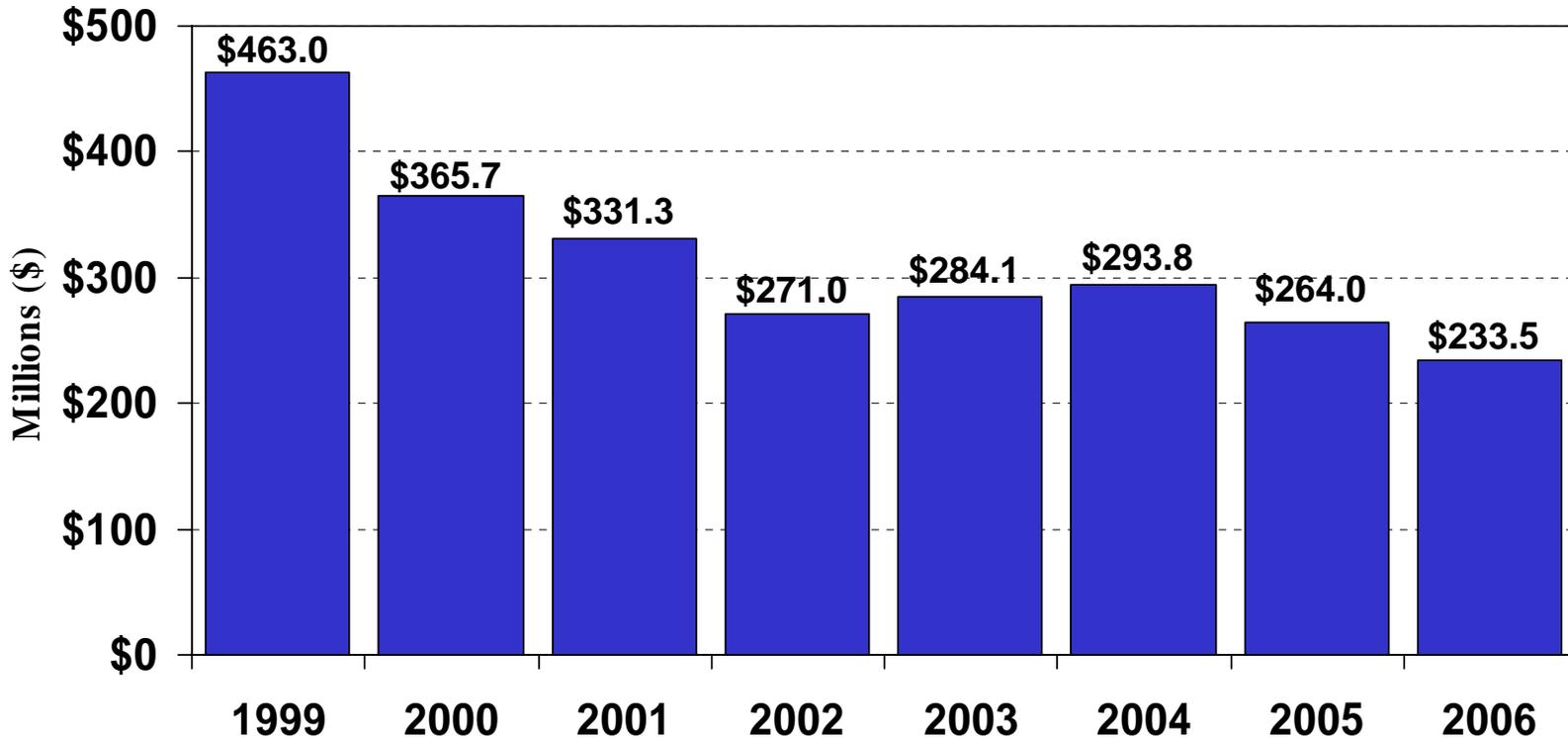
# CAPITAL PROJECTS (Authorizations)



# CAPITAL FINANCING

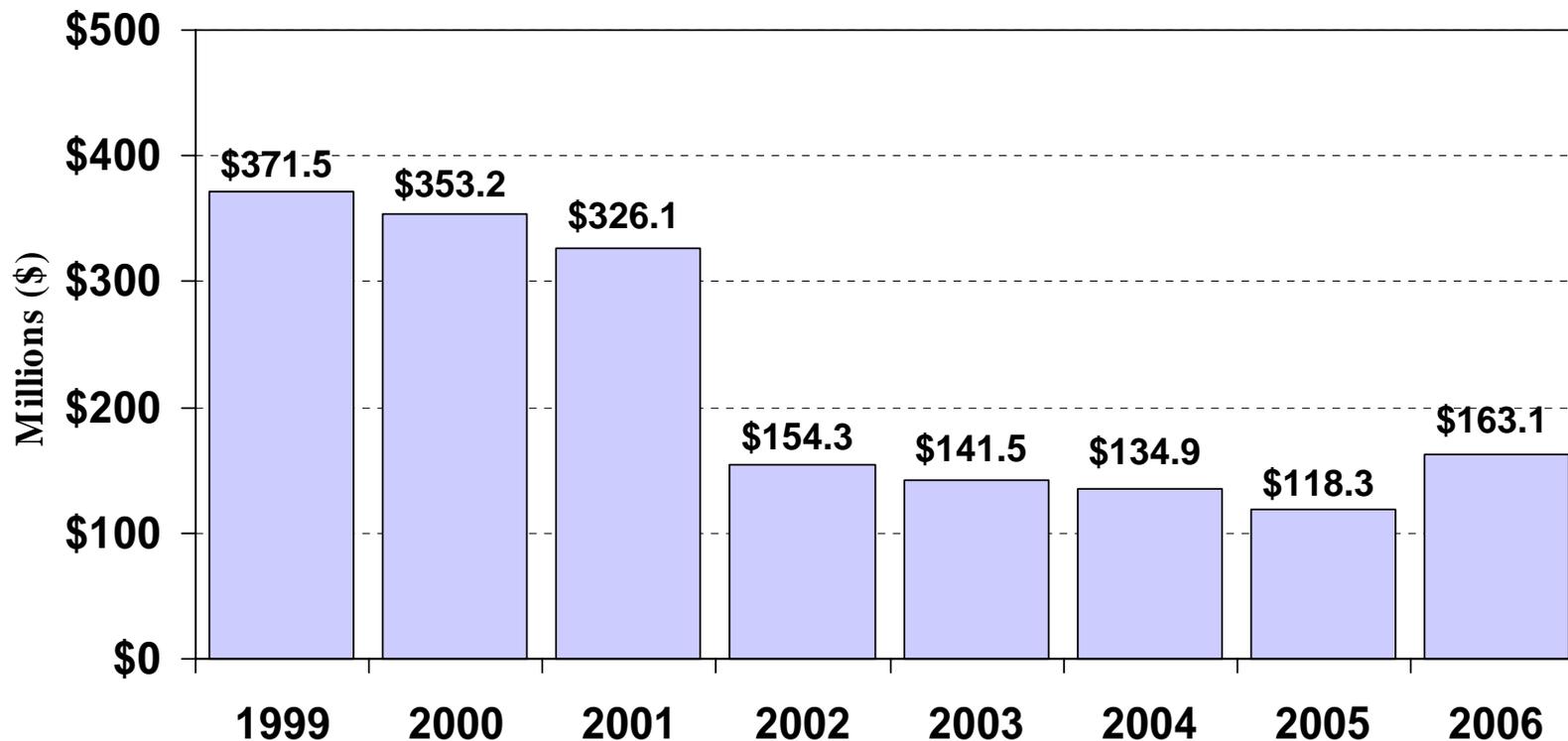


# TAX SUPPORTED NET DEBENTURE DEBT



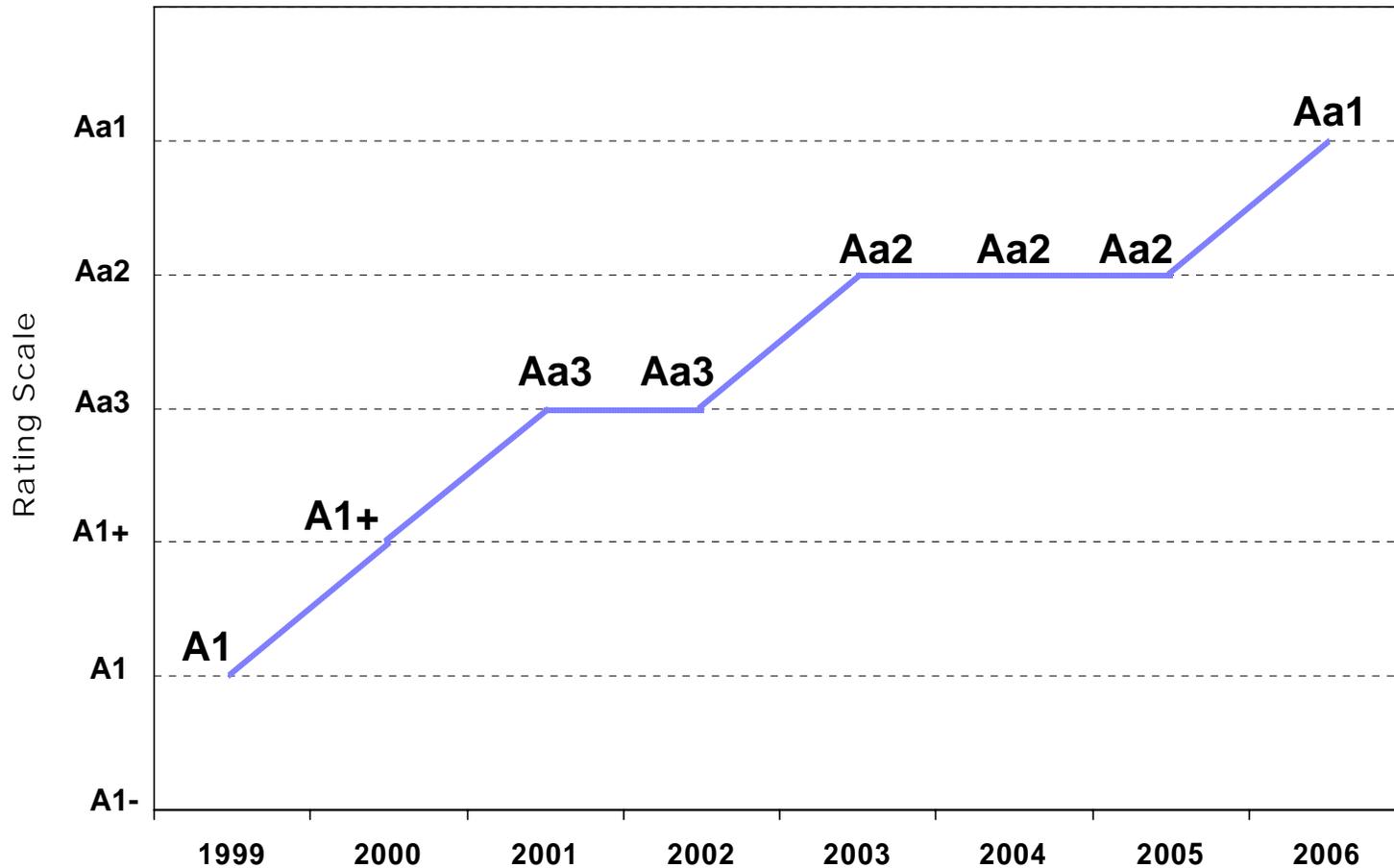
**Notes:** Tax supported net debenture debt decreased by 49% from 1999 to 2006.

# UTILITY NET DEBENTURE DEBT



**Notes:** Utilities (including Civic Accommodations and Transit) net debenture debt decreased by 56% from 1999 to 2006.

# CREDIT RATING



Source Moody's Investors Service

## Council Adoption of the 2007 Capital Budget

On January 25, 2007 Council adopted the following recommendations:

1. A. That the 2007 Capital Budget totalling \$424,323,000.00, requiring borrowing authority totalling \$74,251,000.00 for the Waterworks System, the Sewer System, Local Improvements and the Transit System, as tabled at the Executive Policy Committee meeting on January 12, 2007, and amended by Recommendation No. 2, be approved.
- B. That the 2008 to 2012 Five Year Capital Forecast, as tabled at the Executive Policy Committee meeting on January 12, 2007, and amended by Recommendation No. 2, be approved in principle.
2. That the following changes be made to the 2007 Capital Budget and the 2008 to 2012 Five Year Capital Forecast tabled at the Executive Policy Committee meeting on January 12, 2007:
  - A. That the funds provided in the Land Acquisition – Riverbank Account be transferred to the Riverbank Greenway Programs (formerly Pathways) to allow flexibility in utilization of the funds for other projects, on the understanding that there are alternative methods of funding the acquisition of riverbank properties including from the Land Acquisition for General Unspecified Purposes account.
  - B. That the Public Works/Water and Waste Facilities Consolidation Project be increased by \$973,000.00 in 2008 in the Preliminary Capital Investment Plan to be financed by and contingent upon the proceeds from the sale of related properties.
  - C. That an expenditure of \$900,000.00 be authorized before the 2008 Capital Budget is adopted, as a first call against the 2008 Capital Budget for Riverbank Stabilization for the St. Vital Park.
3. That lease payments on tax supported Public Private Partnerships be funded annually from the cash to capital contribution in the operating budget up to a maximum of 25% of the cash to capital amount, including the lease payment on the previously approved Charleswood Bridge Project.
4. That the Administration pursue the Private Public Partnership opportunities as presented in the budget and undertake appropriate due diligence to make recommendation on this approach for each project.
5. That the tax supported cash to capital contribution be as follows:
 

Year	\$ Millions
2007	59.478
2008	61.478
2009	63.478
2010	65.478
2011	67.478
2012	69.478

6. That, pending the final amendment of the gas tax agreements enabling the City to invest its gas tax funds directly in roads and bridges, the Chief Administrative Officer be given the authority to redistribute federal gas tax revenue and other financing sources among approved capital projects, provided the total approved financing is not exceeded, to ensure the most effective use of federal gas tax revenues.
7. That the City work with the Province on project selection for funding under the Manitoba/Winnipeg Infrastructure Program (MWIP) and the Provincial funding for road improvement projects from priorities included in the City's Capital Budget.
8.
  - A. That the City negotiate a new Building Communities program on a 50/50 basis with the Province, and that the Chief Administrative Officer be delegated the authority to finalize details such as program design, amount and timing; and
  - B. That capital funds of \$650,000.00 in the 2006 Special Innovative Capital project be transferred to the proposed 2007 Building Communities program, and that matching Provincial funds be identified under MWIP in future capital budgets once a Building Communities agreement has been reached.
9. That the City actively negotiate with the Province of Manitoba and Government of Canada for a new multi-year cost sharing agreement for the purpose of funding environmental projects (e.g. sewer projects, including the Clean Environment Commission reference to Lake Winnipeg) due to new regulatory requirements.
10. That surplus capital funds of \$1,100,000.00 in the 2006 Bus Radio System Replacement with AVL Enhancement project be transferred to the 2007 Fare Collection System project.
11. That Transit Bus projects be combined effective 2006 to provide the flexibility to schedule the purchase of regular and articulated hybrid buses as operational requirements and production schedules allow.
12. That the transfers from utility operations, reserves and other funds outlined in the capital budget submission be approved, with cash flows to be determined by the Chief Administrative Officer.
13. That the cancellation of \$25,532,693.00 of unused capital borrowing authority be approved as follows:  
Solid Waste - \$9,998,000.00;  
Waterworks - \$9,510,000.00; and  
Sewage Disposal - \$6,024,693.00.  
  
[Note: The borrowing authority for these capital projects was originally approved in 1989-2001. These projects were financed through other sources (e.g. retained earnings) or were under expended.]
14. That the City Solicitor/Manager of Legal Services be requested to submit the necessary borrowing by-law directly to Council.

15. That the Proper Officers of the City be authorized to do all things necessary to implement the foregoing, including the execution of any documents related thereto.

On January 24, 2007, Council adopted that the 2007 capital funding authorization for the Wastewater Sewer Renewal Program be increased by the amount of \$3,000,000.00 and that funding be provided from the Sewer System Rehabilitation Reserve. The Adopted 2007 Capital Budget has been amended to reflect this decision.



The City of Winnipeg

---

## **CAPITAL PROJECTS SUMMARY**

**2007**

**Capital Budget**

**and**

**2008 to 2012**

**Five Year Forecast**

Adopted by Council on January 25, 2007

**Note:**

Capital budget amounts are estimates only and are subject to materials management policy (e.g. tenders, bids, and contract awards including Public Private Partnership proposals).

# Table of Contents

<b>Summary of Capital Program .....</b>	<b>2-1</b>
<b>Summary of Financing Sources .....</b>	<b>2-2</b>
<b>Tax-Supported</b>	
Public Works .....	2-3
Local Improvements .....	2-6
Community Services .....	2-7
Winnipeg Police Service .....	2-8
Fire Paramedic Service .....	2-8
Planning, Property and Development .....	2-9
Civic Accommodations .....	2-10
City Clerks .....	2-11
Corporate Information Technology .....	2-11
Property Assessment .....	2-11
Other Projects .....	2-11
Transit .....	2-12
Land Drainage and Flood Control .....	2-13
<b>Utilities</b>	
Waterworks System .....	2-14
Sewage Disposal System .....	2-15
Solid Waste Disposal System .....	2-18
<b>Schedule 1</b>	
Regional and Local Streets .....	2-19
<b>Schedule 2</b>	
Transit Improvements .....	2-21



<b><i>CAPITAL PROJECTS SUMMARY</i></b> <i>(in Thousands of \$)</i>	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
	2007 Budget	FORECAST					
		2008	2009	2010	2011	2012	
<b>SUMMARY OF CAPITAL PROGRAM</b>							
<b>TAX-SUPPORTED</b>							
Public Works	176,946	111,732	103,878	58,048	62,710	63,341	576,655
Local Improvements	2,569	11,600	1,600	1,600	1,600	1,600	20,569
Land Drainage and Flood Control	16,650	14,049	12,500	12,725	12,650	12,940	81,514
Community Services & Community Incentive Grants	3,524	3,231	7,959	5,188	3,758	8,638	32,298
Winnipeg Police Service	20,655	9,843	2,115	4,327	500	5,800	43,240
Fire Paramedic Service		1,600		2,600		840	5,040
Planning, Property and Development (excluding Civic Accommodations)	5,750	5,700	5,865	5,150	5,150	5,340	32,955
City Clerks			1,850	400	200	200	2,650
Corporate Information Technology	2,325	1,114	1,139	2,419	3,619	2,473	13,089
Property Assessment	500	500	1,000	500			2,500
Other Projects	3,946	120			305		4,371
<b>Tax-Supported General</b>	<b>232,865</b>	<b>159,489</b>	<b>137,906</b>	<b>92,957</b>	<b>90,492</b>	<b>101,172</b>	<b>814,881</b>
Civic Accommodations	12,909	5,806	7,167	5,500	1,700	3,024	36,106
Transit	41,908	19,985	24,962	18,662	19,400	19,710	144,627
<b>Total Tax-Supported Including Transit and Civic Accommodations</b>	<b>287,682</b>	<b>185,280</b>	<b>170,035</b>	<b>117,119</b>	<b>111,592</b>	<b>123,906</b>	<b>995,614</b>
<b>UTILITIES</b>							
Waterworks System	84,675	13,925	15,425	12,825	16,625	20,600	164,075
Sewage Disposal System	54,466	97,472	139,555	128,335	195,255	210,530	825,613
Solid Waste Disposal System	500	2,100	1,445	6,600	300	300	11,245
<b>Total Utilities</b>	<b>139,641</b>	<b>113,497</b>	<b>156,425</b>	<b>147,760</b>	<b>212,180</b>	<b>231,430</b>	<b>1,000,933</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>427,323</b>	<b>298,777</b>	<b>326,460</b>	<b>264,879</b>	<b>323,772</b>	<b>355,336</b>	<b>1,996,547</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
	2007 Budget	FORECAST					
		2008	2009	2010	2011	2012	
<b>SUMMARY OF FINANCING SOURCES</b>							
Cash to Capital (Equity in Capital Assets Fund)	59,478	61,478	63,478	65,478	67,478	69,478	386,868
Public Private Partnership Lease Payments	(1,478)	(1,478)	(2,470)	(14,547)	(14,547)	(14,547)	(49,067)
Frontage Levy (Sewer System Rehabilitation Reserve)	29,580	26,580	26,580	26,580	26,580	26,580	162,480
Reserves:							
- Transit Bus Replacement	5,885	6,098	8,420	9,797	11,135	12,445	53,780
- Water Treatment	8,500						8,500
- Environmental	6,420	7,700	11,500	12,980	18,000	21,700	78,300
- Land Operating	2,737	973					3,710
- General Purpose - payment from / (repayment to)	3,373	2,482	(12)	(250)	(9,000)		(3,407)
Interim Financing (Repayment)	(916)	8,077	(1,658)	(7,164)			(1,661)
Contributions from Other Levels of Government:							
- Canada Strategic Infrastructure Fund	5,125	5,125	24,246	21,539			56,035
- Federal Gas Tax	16,413	20,514	41,029				77,956
- Public Transit Capital Trust Funds	24,860						24,860
- Winsmart - Urban Transportation Showcase	588	62					650
- Manitoba Winnipeg Infrastructure Program	11,666	11,666	11,666	11,666	11,666	11,670	70,000
- Building Manitoba Fund	10,840	10,840	10,840	10,840	10,840	10,840	65,040
- Unallocated Provincial Funding	21,000	29,000	25,000	25,000	25,000	25,000	150,000
- Provincial payment for gap in Transit Gas Tax Formula	1,280						1,280
Other Funders:							
- Developers	5,413	819	1,084	875			8,191
- Public Private Partnership Authorization	107,905	9,681					117,586
Utilities Retained Earnings	29,120	49,900	28,145	31,455	25,100	27,350	191,070
Debt (Utilities, Local Improvements, Transit - FCM Loan)	74,251	38,337	72,745	70,630	151,520	164,820	572,303
Other	5,283	10,923	5,867				22,073
<b>TOTAL FINANCING SOURCES</b>	<b>427,323</b>	<b>298,777</b>	<b>326,460</b>	<b>264,879</b>	<b>323,772</b>	<b>355,336</b>	<b>1,996,547</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b>CAPITAL PROJECTS LISTING</b>								
<b><u>PUBLIC WORKS</u></b>								
<b><u>Regional Streets</u></b>								
<b>Street Improvements</b>								
Recreational Walkways and Bike Paths - Various Locations	3-1	1,500	1,500	1,000	1,000	1,000	1,000	7,000
Traffic Signals Enhancement	3-2	500	2,300	2,300	2,300	2,300	2,300	12,000
New Regional Sidewalks	3-3	250	250	250	250	250	250	1,500
Developer Payback - Various Locations	3-4	525	1,550	250	1,250		7,726	11,301
Kenaston Blvd - Academy Rd to Taylor Ave (including functional design in 2007)								
- Cash to Capital (Equity in Capital Assets Fund)		1,600	100		100	100	100	2,000
- Federal Gas Tax				100				100
Total Kenaston Blvd - Academy Rd to Taylor Ave	3-5	1,600	100	100	100	100	100	2,100
Traffic Engineering Improvement - Various Locations								
- Cash to Capital (Equity in Capital Assets Fund)		500	500		500	500	500	2,500
- Federal Gas Tax				500				500
Total Traffic Engineering Improvement - Various Locations	3-6	500	500	500	500	500	500	3,000
St Anne's Rd - Southglen Blvd to Aldgate Rd								
- Cash to Capital (Equity in Capital Assets Fund)		3,687						3,687
- Developer Funding		1,913						1,913
Total St Anne's Rd - Southglen Blvd to Aldgate Rd	3-7	5,600						5,600
Inkster Blvd - Keewatin St to Brookside Blvd								
- Cash to Capital (Equity in Capital Assets Fund)			1,100	5,686	6,270			13,056
- Developer Funding				584				584
Total Inkster Blvd - Keewatin St to Brookside Blvd	3-8		1,100	6,270	6,270			13,640
McGillivray Blvd - Waverley St to Columbia Dr								
- Public Private Partnership			9,681					9,681
- Cash to Capital (Equity in Capital Assets Fund)					787	787	787	2,361
- Developer Funding		1,500	319					1,819
- Public Private Partnership Lease Payments					(787)	(787)	(787)	(2,361)
Total McGillivray Blvd - Waverley St to Columbia Dr	3-9	1,500	10,000					11,500
<b>Total Street Improvements</b>		<b>11,975</b>	<b>17,300</b>	<b>10,670</b>	<b>11,670</b>	<b>4,150</b>	<b>11,876</b>	<b>67,641</b>

CAPITAL PROJECTS SUMMARY (in Thousands of \$)	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b>Regional and Local Streets (see Schedule 1)</b>								
- Cash to Capital (Equity in Capital Assets Fund)		24,048	16,589	20,805	21,654	35,490	25,210	143,796
- Federal Gas Tax		13,970	17,460	26,020				57,450
- Provincial Building Manitoba Fund - Roads		7,000	7,000	7,000	7,000	7,000	7,000	42,000
<b>Total Regional and Local Streets</b>	3-10	<b>45,018</b>	<b>41,049</b>	<b>53,825</b>	<b>28,654</b>	<b>42,490</b>	<b>32,210</b>	<b>243,246</b>
<b>Waterway Crossings and Grade Separations</b>								
Hamilton Ave Bridge (Sturgeon Creek)	3-12	2,000						2,000
Sturgeon Rd Bridge (Sturgeon Creek)	3-13					1,500	6,500	8,000
Osborne St Bridge (Assiniboine River)	3-14				1,100	5,000	2,500	8,600
Jubilee Ave Overpass (Pembina Hwy)	3-15			600	5,500			6,100
Waverley St / CN Mainline Grade Separation	3-16				908			908
Waterway Crossing and Grade Separations - Annual Program	3-17	2,000	2,000	2,000	2,000	2,000	2,000	12,000
Disraeli Bridge and Overpass Facility								
- Public Private Partnership		91,000						91,000
- Cash to Capital (Equity in Capital Assets Fund)					10,297	10,297	10,297	30,891
- Public Private Partnership Lease Payments					(10,297)	(10,297)	(10,297)	(30,891)
<b>Total Disraeli Bridge and Overpass Facility</b>	3-18	<b>91,000</b>						<b>91,000</b>
Culvert Replacement Program - St. Matthews Ave (Omand's Creek)								
- Cash to Capital (Equity in Capital Assets Fund)		200						200
- Federal Gas Tax				1,600				1,600
<b>Total Culvert Replacement Program - St. Matthews Ave (Omand's Creek)</b>	3-19	<b>200</b>		<b>1,600</b>				<b>1,800</b>
Fort Garry Bridge Rehabilitation and Widening								
- Cash to Capital (Equity in Capital Assets Fund)		1,000	9,000	300				10,300
- Federal Gas Tax				6,700				6,700
<b>Total Fort Garry Bridge Rehabilitation and Widening</b>	3-20	<b>1,000</b>	<b>9,000</b>	<b>7,000</b>				<b>17,000</b>
Charleswood Bridge (restated from operating budget; no net impact)								
- Cash to Capital (Equity in Capital Assets Fund)		1,478	1,478	1,478	1,478	1,478	1,478	8,868
- Public Private Partnership Lease Payments		(1,478)	(1,478)	(1,478)	(1,478)	(1,478)	(1,478)	(8,868)
<b>Total Charleswood Bridge</b>	3-21							
<b>Total Waterway Crossings and Grade Separations</b>		<b>96,200</b>	<b>11,000</b>	<b>11,200</b>	<b>9,508</b>	<b>8,500</b>	<b>11,000</b>	<b>147,408</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b><u>New Transportation Facilities</u></b>								
Chief Peguis Trail - Henderson Hwy to Lagimodiere Blvd	3-22	1,300	15,700	17,800				34,800
<b><u>Other Streets Projects</u></b>								
Asset Management System - Various Divisions	3-23	200	100		100	100	100	600
Land Drainage Sewers - Regional / Local Streets	3-24	250	150	150	150	150	150	1,000
Pembina Hwy and Grandmont Blvd Riverbank Stabilization - First Call on 2007 Capital Budget (Council December 6, 2006)	3-25	500						500
Sand / Salt Storage Facility	3-26	1,000	600					1,600
City-wide Accessibility Program	3-27	250	250	250	250	250	250	1,500
<b>Total Other Streets Projects</b>		<b>2,200</b>	<b>1,100</b>	<b>400</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>5,200</b>
<b>TOTAL STREETS PROJECTS</b>		<b>156,693</b>	<b>86,149</b>	<b>93,895</b>	<b>50,332</b>	<b>55,640</b>	<b>55,586</b>	<b>498,295</b>
<b><u>Parks and Open Space</u></b>								
Reforestation - Improvements	3-28	383	383	383	383	383	433	2,348
Athletic Fields - Improvements	3-29	200	200	200	200	200	200	1,200
Parks - Improvements	3-30	900	1,250	900	808	262	617	4,737
Playground Structures	3-31	1,750	1,750	1,750	1,750	1,750	1,800	10,550
Pathway / Roadway / Tennis Court Upgrading	3-32	150	150	150			150	600
<b>Total Parks and Open Space</b>		<b>3,383</b>	<b>3,733</b>	<b>3,383</b>	<b>3,141</b>	<b>2,595</b>	<b>3,200</b>	<b>19,435</b>
<b><u>Building Services</u></b>								
Community Centres - Refurbishing and Improvements	3-33	500	500	500	500	500	500	3,000
Arenas	3-34	525	525	525	525	525	525	3,150
Indoor Aquatic Facilities	3-35	2,650	2,450	2,450	2,450	2,450	2,530	14,980
Outdoor Aquatic Facilities	3-36	450	450	450	450	450	450	2,700
Community Facilities	3-37	200	200	200	200	200	200	1,200
A/C Plant Refurbishing - Ozone Depletion Act Compliance	3-38	200						200
Fire / Life Safety Replacement / Asbestos Abatement	3-39	225	225	225	225	225	225	1,350

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
Security / Building Automation Systems Initiatives	3-40	125	125	125	125	125	125	750
Building Asset / Work Management Program	3-41	250						250
Recreation and Leisure Facilities								
- Cash to Capital (Equity in Capital Assets Fund)					860	9,000		9,860
- General Purpose Reserve		3,403	2,650			(9,000)		(2,947)
- Transfer from Sewage Disposal Utility Capital Program		3,217	923		3,292			7,432
- Canada Strategic Infrastructure Fund - Province		5,125	5,125	3,638	3,112			17,000
- Interim Financing (Repayment)			8,677	(1,513)	(7,164)			
<b>Total Recreation and Leisure Facilities</b>	3-42	<b>11,745</b>	<b>17,375</b>	<b>2,125</b>	<b>100</b>			<b>31,345</b>
<b>Total Building Services</b>		<b>16,870</b>	<b>21,850</b>	<b>6,600</b>	<b>4,575</b>	<b>4,475</b>	<b>4,555</b>	<b>58,925</b>
<b>TOTAL PUBLIC WORKS</b>		<b>176,946</b>	<b>111,732</b>	<b>103,878</b>	<b>58,048</b>	<b>62,710</b>	<b>63,341</b>	<b>576,655</b>
LOCAL IMPROVEMENTS - Ongoing Program								
- Cash to Capital (Equity in Capital Assets Fund)		1,789	680	225	80	80	80	2,934
- Interim Financing		(916)	(600)	(145)				(1,661)
- District Receivable			10,000					10,000
- External Debt		1,696	1,520	1,520	1,520	1,520	1,520	9,296
<b>LOCAL IMPROVEMENTS</b>	3-44	<b>2,569</b>	<b>11,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>20,569</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b><u>COMMUNITY SERVICES</u></b>								
Community Incentive Grant Program	3-45	1,393	1,421	1,449	1,478	1,508	1,538	8,787
Library Replacement - Various	3-46	360		3,000			4,000	7,360
Library Shelving and Furniture Replacement Program	3-47	329		500			200	1,029
Integrated Property Based Information Systems	3-48				500			500
Vehicle Guidance System & Office "Anti-Pesticide Registration" Management Software Package	3-49		160	160	160			480
Renovate and Refurbish Various Library Branches	3-50		1,250				300	1,550
Imaging and Document Management	3-51			250	250	250		750
Library Technology Upgrade and Replacement	3-52				500			500
Recreational Facility Safety & Accessibility Improvements	3-53	200	400	600	300		400	1,900
Library Signage, Safety and Accessibility	3-54						200	200
Assiniboine Park Amenities Improvements / Development	3-55	1,242		2,000	2,000	2,000	2,000	9,242
<b>TOTAL COMMUNITY SERVICES</b>		<b>3,524</b>	<b>3,231</b>	<b>7,959</b>	<b>5,188</b>	<b>3,758</b>	<b>8,638</b>	<b>32,298</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL					2007-2012 6 YEAR TOTAL BUDGET	
		2007 Budget	FORECAST					
			2008	2009	2010	2011		2012
<b><u>WINNIPEG POLICE SERVICE</u></b>								
Renovations - 5th Floor Public Safety Building	3-56				500		500	
Automated Fingerprint Identification System (AFIS) - Palm Print Upgrade	3-57	250					250	
Emergency Exit Overpass - 4th Floor Public Safety Building to Parkade	3-58			300			300	
Replace Voice 2-Way Radio System	3-59		7,083	1,815			8,898	
Wireless Emergency 911 Upgrade	3-60		260				260	
Automated Fingerprint Identification System (AFIS) Replacement	3-61					500	600	1,100
Police Priority Dispatch System	3-62				427		427	
Outdoor Shooting Range	3-63		700				700	
Central Processing Unit	3-64				3,400		3,400	
Identification Unit - Forensic Services	3-65		1,800				5,200	7,000
Four District Model Building Replacement								
- Public Private Partnership		16,905						16,905
- Cash to Capital (Equity in Capital Assets Fund)		3,500		992	1,985	1,985	1,985	10,447
- Public Private Partnership Lease Payments				(992)	(1,985)	(1,985)	(1,985)	(6,947)
Total Four District Model Building Replacement	3-66	20,405						20,405
<b>TOTAL WINNIPEG POLICE SERVICE</b>		<b>20,655</b>	<b>9,843</b>	<b>2,115</b>	<b>4,327</b>	<b>500</b>	<b>5,800</b>	<b>43,240</b>
<b><u>FIRE PARAMEDIC SERVICE</u></b>								
Facilities Replacement and Relocation Program	3-67		1,600		2,600		840	5,040

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b><u>PLANNING, PROPERTY AND DEVELOPMENT</u></b>								
<b><u>Other Planning, Property and Development</u></b>								
Computer Automation	3-68	300	185	165	200	200	200	1,250
Land Acquisition for General Unspecified Purposes	3-69	500	500	500	500	500	500	3,000
Weather Protected Pedestrian System	3-70	115						115
Riverbank Greenway Programs (formerly Pathways)	3-71	535	465	500	150	150	340	2,140
Cemeteries - Improvements	3-72	200	250					450
Riverbank Stabilization - Physical Asset Protection - First Call on 2007 Capital Budget - Pembina Hwy and Grandmont Blvd (Council December 6, 2006); First Call on 2008 Capital Budget - St. Vital Park - \$900,000 (Council January 25, 2007).	3-73	1,000	1,000	1,000	1,000	1,000	1,000	6,000
Downtown Enhancement Program	3-74	400	400	400	400	400	400	2,400
Image Route Enhancements / Streetscaping	3-75	400	400	400	400	400	400	2,400
Expand Property Management and Integrate with Public Works Work Management System	3-76			100				100
Riverbank Access Park and Dock Network	3-77			300				300
Public Art Strategy	3-78	500	500	500	500	500	500	3,000
Marconi Future Walking / Biking Path - First Call on 2007 Capital Budget (Council September 27, 2006)	3-79	1,200						1,200
Downtown Wayfinding - Mapping, Kiosks, Weather Protected - Winsmart - Urban Transportation Showcase	3-80	200						200
Building Communities								
- Cash to Capital (Equity in Capital Assets Fund)		200	1,000	1,000	1,000	1,000	1,000	5,200
- Manitoba Winnipeg Infrastructure Program (MWIP)		200	1,000	1,000	1,000	1,000	1,000	5,200
Total Building Communities	3-81	400	2,000	2,000	2,000	2,000	2,000	10,400
Subtotal Planning, Property and Development (excluding Civic Accommodations)		5,750	5,700	5,865	5,150	5,150	5,340	32,955

<b><i>CAPITAL PROJECTS SUMMARY</i></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL					2007-2012 6 YEAR TOTAL BUDGET	
		2007 Budget	FORECAST					
			2008	2009	2010	2011		2012
<b><i>Civic Accommodations</i></b>								
General Building Renovation and Refurbishing	3-82	500	500		500	500	500	2,500
Civic Buildings - Barrier Free Access	3-83					300	300	600
Removal of Asbestos	3-84	100		100	300	100	124	724
Campus Area Security Upgrades	3-85	300						300
Roof Replacement	3-86	250	500	500	800	200	200	2,450
Fire Safety Upgrading - Various Locations	3-87	200		200	500	200	200	1,300
Public Safety Building - Exterior Cladding	3-88	6,722	3,033	5,367				15,122
Cooling Plant Refurbishing	3-89	150						150
Energy Conservation	3-90	200	200		300		200	900
Civic Centre Car Park Tunnel	3-91	200					200	400
Tenant Improvement Prepayment - Major Department	3-92						500	500
Historic Building Stabilization	3-93	250	200	500	400		200	1,550
Major Building Heating, Ventilation and Air Conditioning (HVAC) Upgrades	3-94	300	400		900		200	1,800
Building Envelope - Evaluation and Emergency Repair	3-95	1,000		500	1,000		200	2,700
Elevator and Escalator Repair	3-96				800	400	200	1,400
Public Works / Water & Waste Departments Facilities Consolidation - Land Operating Reserve Fund (Proceeds from Sale of Surplus Properties)	3-97	2,737	973					3,710
<b>Subtotal Civic Accommodations</b>		<b>12,909</b>	<b>5,806</b>	<b>7,167</b>	<b>5,500</b>	<b>1,700</b>	<b>3,024</b>	<b>36,106</b>
<b>TOTAL PLANNING, PROPERTY AND DEVELOPMENT</b>		<b>18,659</b>	<b>11,506</b>	<b>13,032</b>	<b>10,650</b>	<b>6,850</b>	<b>8,364</b>	<b>69,061</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL					2007-2012 6 YEAR TOTAL BUDGET	
		2007 Budget	FORECAST					
			2008	2009	2010	2011		2012
<b><u>CITY CLERKS</u></b>								
Office Automation	3-98			200		200		400
Corporate Records Centre	3-99						200	200
Election Systems	3-100			150	150			300
Voting Machine Replacement	3-101			1,500	250			1,750
<b>TOTAL CITY CLERKS</b>				<b>1,850</b>	<b>400</b>	<b>200</b>	<b>200</b>	<b>2,650</b>
<b><u>CORPORATE INFORMATION TECHNOLOGY</u></b>								
Communications Network Infrastructure	3-102	649	648	648	633	638	643	3,859
Network Computing Initiatives	3-103	119	216	216	209	211	213	1,184
E-Government	3-104	816	250	150	1,057	1,070	617	3,960
PeopleSoft Upgrade	3-105	741				1,500	1,000	3,241
Data Warehouse / Business Intelligence	3-106			125	520	200		845
<b>TOTAL CORPORATE INFORMATION TECHNOLOGY</b>		<b>2,325</b>	<b>1,114</b>	<b>1,139</b>	<b>2,419</b>	<b>3,619</b>	<b>2,473</b>	<b>13,089</b>
<b><u>PROPERTY ASSESSMENT</u></b>								
Assessment Automation	3-107	500	500	1,000	500			2,500
<b><u>OTHER PROJECTS</u></b>								
Innovative Capital								
- Cash to Capital (Equity in Capital Assets Fund)		2,976	288	12	250	305		3,831
- Repayment to the General Purpose Reserve		(30)	(168)	(12)	(250)			(460)
Total Innovative Capital	3-108	2,946	120			305		3,371
311 Customer Service - First Call on 2007 Capital Budget - \$250,000 (Council January 24, 2007).	3-109	1,000						1,000
<b>TOTAL OTHER PROJECTS</b>		<b>3,946</b>	<b>120</b>			<b>305</b>		<b>4,371</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b><i>TRANSIT</i></b>								
Transit Building Replacement / Refurbishment	3-110	100					2,000	2,100
Fuel Tanks Replacement	3-111	800						800
Fare Collection System								
- Cash to Capital (Equity in Capital Assets Fund)		567	3,000	3,500	2,500	2,500		12,067
- Transfer from other authorized projects		1,100						1,100
- Public Transit Capital Trust Funds		333						333
Total Fare Collection System	3-112	2,000	3,000	3,500	2,500	2,500		13,500
Innovative Transit Program								
- Cash to Capital (Equity in Capital Assets Fund)		645	638	700	800	800	800	4,383
- Winsmart - Urban Transportation Showcase		55	62					117
Total Innovative Transit Program	3-113	700	700	700	800	800	800	4,500
Transit Buses								
- Cash to Capital (Equity in Capital Assets Fund)			3,293	2,393	1,725	1,125	625	9,161
- Federation of Canadian Municipalities Loan (repaid with Government of Canada Public Transit Capital Trust funds)		3,417						3,417
- Transit Bus Replacement Reserve		5,885	6,098	8,420	9,797	11,135	12,445	53,780
- Provincial Building Manitoba Fund		3,840	3,840	3,840	3,840	3,840	3,840	23,040
- Public Transit Capital Trust Funds		9,367						9,367
Total Transit Buses	3-114	22,509	13,231	14,653	15,362	16,100	16,910	98,765
Transit Improvements (see Schedule 2)								
- Public Transit Capital Trust Funds		14,360						14,360
Less: Repayment of Federation of Canadian Municipalities Loan		(3,417)						(3,417)
- Winsmart - Urban Transportation Showcase		333						333
- Federal Gas Tax		2,443	3,054	6,109				11,606
- Provincial payment for gap in Gas Tax Formula		1,280						1,280
Total Transit Improvements	3-116	14,999	3,054	6,109				24,162
Origin-Destination Study								
- Public Transit Capital Trust Funds		800						800
Total Origin-Destination Study	3-118	800						800
<b>TOTAL TRANSIT</b>		<b>41,908</b>	<b>19,985</b>	<b>24,962</b>	<b>18,662</b>	<b>19,400</b>	<b>19,710</b>	<b>144,627</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b>WATER &amp; WASTE</b>								
<i>Land Drainage and Flood Control - Tax-Supported Portion</i>								
<b>Land Drainage and Flood Control - Regional</b>								
<i>Financed by Equity in Capital Assets:</i>								
Stormwater Retention Basin Rehabilitation	3-119	200	150	200	200	200	400	1,350
Flood Pumping Station Rehabilitation	3-120	900	1,000	900	1,000	1,000	1,000	5,800
Land Drainage and Combined Sewers Outfall Gate Structures	3-121	1,450	1,000	1,450	1,450	1,450	1,500	8,300
Floodplain Management	3-122	300		700				1,000
St. Germain / Vermette Land Drainage Project	3-123	100						100
Seine River Waterway Acquisition	3-124	150	100	150	150	150	150	850
Primary Dike Upgrading	3-125	565		250	800	1,500	1,390	4,505
Land Drainage Safety Upgrading Program	3-126	200	200	200	200	100	200	1,100
Charleswood & Wilkes South Land Drainage Project - First Call on 2007 Capital Budget - \$300,000 (Council January 24, 2007).	3-127	1,300	1,199					2,499
Kildare Trunk Permanent Flood Pumping Station	3-128	250						250
Land Drainage Asset Management Strategy	3-129	150				200		350
River Ridge Dike - Shoreline Erosion Protection	3-130	435						435
Ravelston Land Drainage Pumping Station Upgrading	3-131	350	1,650					2,000
Portable Flood Pumps - First Call on 2007 Capital Budget (Council December 6, 2006)	3-132	250	250	250				750
<i>Financed by Frontage Levy:</i>								
Combined Sewer Flood Relief - Frontage Levy	3-133	7,200	7,200	7,200	7,200	7,200	7,200	43,200
Flood Relief Sewers - Separate - Frontage Levy	3-134	300	300	300	300	300	300	1,800
<i>Financed by Developer Capacity Charges:</i>								
Development Agreement Paybacks	3-135	2,000	500	500				3,000
Fernbank Ave Land Drainage Sewer	3-136				875			875
<b>Total Land Drainage and Flood Control - Regional</b>		<b>16,100</b>	<b>13,549</b>	<b>12,100</b>	<b>12,175</b>	<b>12,100</b>	<b>12,140</b>	<b>78,164</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b>Land Drainage and Flood Control - Residential</b>								
Outfall Rehabilitation - Cash to Capital (Equity in Capital Assets Fund)	3-137	550	500	400	550	550	800	3,350
<b>TOTAL LAND DRAINAGE AND FLOOD CONTROL</b>		<b>16,650</b>	<b>14,049</b>	<b>12,500</b>	<b>12,725</b>	<b>12,650</b>	<b>12,940</b>	<b>81,514</b>
<b>WATER WORKS SYSTEM - Utility Funding</b>								
<b><i>Financed by Waterworks Retained Earnings:</i></b>								
Long Term Zebra Mussel Mitigation	3-138						1,100	1,100
Saskatchewan Avenue Feedermain	3-139					1,300		1,300
GWWD Railway Bridge Replacement	3-140	550						550
Water Supervisory Control and Data Acquisition (SCADA) Upgrade	3-141					1,800	2,900	4,700
Branch II Aqueduct Valve Interconnection Control Structure	3-142		300					300
Tache Booster Pumping Station Upgrading	3-143	1,000	800					1,800
Shoal Lake Aqueduct Intake Structure Condition Assessment	3-144		200	800	1,000			2,000
Disraeli Feedermain - Red River Crossing Rehabilitation / Replacement	3-145			2,500				2,500
Shoal Lake Intake Chloramination Facility	3-146					2,300		2,300
General Water Infrastructure Rehabilitation	3-147		200	500	300	300	300	1,600
Midtown Feedermain - Assiniboine River Crossing Replacement / Rehabilitation	3-148		2,500					2,500
Waverley West Feedermain	3-149			2,500			4,200	6,700
Feedermain Condition Assessment Study - Phase 1	3-150		500					500
Water Utility Asset Management Strategy	3-151	600		200				800
Shoal Lake Aqueduct Asset Preservation	3-152	750					1,000	1,750
Water Supply Valve Installation / Replacement Program	3-153	1,300	1,500	1,500	1,500	1,500	1,500	8,800
Shoal Lake Aqueduct Maintenance / Storage Facility	3-154				1,500			1,500
Hurst Pumping Station Building - Structural Repairs	3-155				1,000			1,000
Chlorination Decommission at Regional Pump Stations	3-156				100			100
Safety Upgrades - Isolation Valves at Valve and Meter Pits	3-157		300	300	300			900
GIS Database Restructuring and Data Integrity Upgrades	3-158	150						150

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL					2007-2012 6 YEAR TOTAL BUDGET	
		2007 Budget	FORECAST					
			2008	2009	2010	2011		2012
<b>WATER WORKS SYSTEM - Utility Funding (continued)</b>								
Deacon Booster Pumping Station - Building Upgrades	3-159		500				500	
Deacon Chemical Feed Facility Upgrading	3-160					1,000	1,000	
Regional Pumping Stations Structural Upgrades	3-161					500	500	
Safety Upgrades - Wilkes Reservoir "B" Pit	3-162					600	600	
Centralized Facilities Renovation / Construction	3-163	200					200	
Asbestos Containing Materials Operations & Maintenance Program	3-164	125	125	125	125	125	625	
Branch 1 Aqueduct at Seine River - Riverbank Stabilization	3-165					200	1,200	
Regional Pumping Stations Reliability Upgrades	3-166						1,600	
Waterworks System Security Upgrades	3-167	200					200	
Watermain Renewals - Frontage Levy	3-168	7,000	7,000	7,000	7,000	7,000	42,000	
Water Treatment Plant - Functional & Detailed Design & Construction - First Call on 2007 Capital Budget - \$50,000,000 (Council January 24, 2007).								
- Water Treatment Reserve		8,500					8,500	
- Retained Earnings		2,800					2,800	
- External Debt		61,500					61,500	
Total Water Treatment Plant	3-169	72,800					72,800	
<b>TOTAL WATERWORKS SYSTEM (Utility Supported)</b>		<b>84,675</b>	<b>13,925</b>	<b>15,425</b>	<b>12,825</b>	<b>16,625</b>	<b>164,075</b>	
<b>SEWAGE DISPOSAL SYSTEM - Utility Funding</b>								
<b>Sewage Disposal System - Regional</b>								
<b>Financed by Sewage Disposal System Retained Earnings:</b>								
Primary Clarifier Covers - NEWPCC	3-171		8,800				8,800	
Lift Stations Upgrading	3-172	750	750	750	750	750	4,500	
Inflow / Infiltration / Cross-Connection Study and Mitigation	3-173	500					500	
Sewer System Isolation in Areas Protected by Secondary Dikes	3-174		500	1,000	1,000		2,500	
Raw Sewage Pump Replacement - NEWPCC	3-175					2,000	2,000	
Dugald Interceptor Sewer Renewal	3-176	3,720					3,720	
Surgewell Condition Assessment & Main Pump Hydraulic Rehabilitation - NEWPCC	3-177			5,100	5,200		10,300	
Waverley West Interceptor Sewer	3-178	1,000		4,500	6,900		12,400	

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL					2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST				
			2008	2009	2010	2011	
<b>SEWAGE DISPOSAL SYSTEM - Utility Funding (continued)</b>							
Upgrading External Power Supply - NEWPCC	3-179					4,000	4,000
Septage Acceptance Facility - Wastewater Pollution Control Centres	3-180			2,000			2,000
Re-roofing at Water Pollution Control Centres	3-181		400		400	400	1,200
GIS Database Restructuring and Data Integrity Upgrades	3-182	150					150
Head Tank Replacement - NEWPCC	3-183				500		500
Centrifuge Replacement - NEWPCC	3-184				6,900		6,900
Centralized Facilities Renovation / Construction	3-185	200					200
Kildare Wastewater Sewer Upgrading	3-186	600					600
St. Boniface Interceptor Extension - First Call on 2007 Capital Budget - \$2,600,000 (Council January 24, 2007).	3-187	2,600					2,600
River Crossings Monitoring and Rehabilitation	3-188	2,500	2,500	1,300	1,300	1,300	10,200
Asbestos Containing Materials Operations & Maintenance Program	3-189	125	125	125	125	125	625
Digester Area Upgrades - NEWPCC	3-190			500		600	1,100
Water Pollution Control Centre Reliability Upgrades	3-191	5,000	5,000	5,000	5,000	5,000	30,000
<b>Financed by Other Sources:</b>							
Environmental Impact Statement and Public Hearings - Environmental Reserve	3-192	100	200	200	580		1,080
Combined Sewer Overflow (CSO) Management Strategy & Miscellaneous Mitigation							
- Environmental Reserve	3-193		7,000	8,000	9,000	9,000	43,000
Centrate Nutrient Reduction Treatment - NEWPCC							
- Transfer to General Capital Fund		(3,217)					(3,217)
- Environmental Reserve		5,937					5,937
Total Centrate Nutrient Reduction Treatment - NEWPCC	3-194	2,720					2,720

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b><u>SEWAGE DISPOSAL SYSTEM - Utility Funding (continued)</u></b>								
Biosolids - Alternative Disposal Delivery & Management System								
- Environmental Reserve		383	117	3,300	3,400	9,000	11,700	27,900
- External Debt				3,700	16,600		13,300	33,600
Total Biosolids - Alternative Disposal Delivery & Management System	3-195	383	117	7,000	20,000	9,000	25,000	61,500
Effluent Disinfection and Nutrient Removal - WEWPCC								
- External Debt	3-196	3,038						3,038
Nutrient Removal / Expansion - SEWPCC								
- Retained Earnings		3,800	22,800					26,600
- Canada Strategic Infrastructure Fund (CSIF) - Federal				6,000	8,035			14,035
- Canada Strategic Infrastructure Fund (CSIF) - Provincial				14,608	10,392			25,000
- External Debt		600	26,817	46,525	48,865			122,807
- Prior Years' Authorized External Debt		7,600	923	5,867				14,390
- Transfer to General Capital Fund			(923)		(3,292)			(4,215)
- Environmental Reserve			383					383
Total Nutrient Removal - SEWPCC	3-197	12,000	50,000	73,000	64,000			199,000
Nutrient Removal - NEWPCC - External Debt	3-199	4,000	10,000	21,000		150,000	150,000	335,000
<b>Total Sewage Disposal System - Regional</b>		<b>39,386</b>	<b>85,392</b>	<b>127,475</b>	<b>116,255</b>	<b>183,175</b>	<b>198,450</b>	<b>750,133</b>
Sewer Renewal								
- Frontage Levy	3-200	15,080	12,080	12,080	12,080	12,080	12,080	75,480
<b>TOTAL SEWAGE DISPOSAL SYSTEM</b>		<b>54,466</b>	<b>97,472</b>	<b>139,555</b>	<b>128,335</b>	<b>195,255</b>	<b>210,530</b>	<b>825,613</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
		2007 Budget	FORECAST					
			2008	2009	2010	2011	2012	
<b>SOLID WASTE DISPOSAL SYSTEM - Utility Funding</b>								
<i>Financed by Solid Waste Disposal Retained Earnings:</i>								
Brady Landfill Staff Building	3-201			825				825
Brady Landfill - New Scales / Entranceway	3-202	500						500
Landfill Cell Excavation	3-203		1,700					1,700
Summit Landfill Closure / Post-Closure	3-204		300	300	300	300	300	1,500
Miscellaneous Land Acquisition	3-205		100					100
Leachate Treatment Plant								
- Retained Earnings				320	2,655			2,975
- External Debt					3,645			3,645
Total Leachate Treatment Plant	3-206			320	6,300			6,620
<b>TOTAL SOLID WASTE DISPOSAL SYSTEM</b>		500	2,100	1,445	6,600	300	300	11,245

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
	2007 Budget	FORECAST					
		2008	2009	2010	2011	2012	
<b>Regional and Local Streets Program:</b>							
<b>Regional Streets</b>							
<b><u>Sidewalk and Curb Renewals</u></b>							
Sidewalk and Curb Renewals - Regional Streets	500	500	500	500	500	500	3,000
Preventative Maintenance - Various Locations	500						500
<b><u>Major Rehabilitation Works</u></b>							
Inkster Boulevard - Main Street to Lansdowne Avenue	300						300
Corydon Avenue - Cambridge Street to Kenaston Boulevard	900	300	300	300	300	300	2,400
King Edward Street - Saskatchewan Avenue to Ellice Avenue	3,020						3,020
Logan Avenue - Weston Street to Blake Street	3,020						3,020
Vaughan Street - York Avenue to Graham Avenue	790						790
Waverley Street - Bishop Grandin Boulevard to Bison Drive	2,000						2,000
Pembina Highway (N/B) - Stafford Street to Grant Avenue	1,440						1,440
Ness Avenue (W/B) - Belvidere Street to Moorgate Street	440						440
McPhillips Street (N/B) - Swailes Avenue to Murray Road	900						900
Dakota Street - Bishop Grandin Boulevard to Meadowood Drive	1,000						1,000
Grant Avenue (W/B) - Pembina Highway to Stafford Avenue	660						660
Tuxedo Boulevard - Kenaston Boulevard to Corydon Avenue	1,000						1,000
Bishop Grandin Boulevard (E/B) - St. Anne's Road to Lakewood Boulevard	900						900
Henderson Highway (S/B) - Essar Avenue to Rowandale Avenue	1,280						1,280
Oak Point Highway / Brookside Boulevard (N/B) - Eagle Drive to 200m north of Inkster Boulevard	1,400						1,400
McGillivray Boulevard (E/B) - Waverley Street to Irene Street	920						920
Lagimodiere Boulevard (S/B) - Fermor Avenue to East Mint Place (If funds available)							-

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
	2007 Budget	FORECAST					
		2008	2009	2010	2011	2012	
<b><u>Mill and Fill Rehabilitation Works</u></b>							
Pembina Highway (S/B) - Markham Road to Bison Drive	320						320
Corydon Avenue - Nassau Street North to Lilac Street	440						440
Henderson Highway (N/B) - Monroe Avenue to Leighton Avenue	500						500
Grant Avenue (E/B) - Kenaston Boulevard to Lanark Street	270						270
Portage Avenue (E/B) - Whytefold Road to Sharp Boulevard	520						520
McPhillips Street (S/B) - Chamberlain Avenue to Mountain Avenue	270						270
St. Mary's Road - Tache Avenue to south of Traverse Avenue	360						360
Portage Avenue East - Westbrook Street to Fort Street	200						200
Higgins Avenue - Austin Street to Annabella Street	400						400
Sherbrook Street - Broadway to Portage Avenue (If funds available)							-
Osborne Street - Togo Avenue to Stradbrook Avenue (If funds available)							-
Regional Street Renewals - Annual Program - Various locations to be identified		24,849	34,944	12,454	26,290	18,010	116,547
<b>Regional Streets Total</b>	<b>24,250</b>	<b>25,649</b>	<b>35,744</b>	<b>13,254</b>	<b>27,090</b>	<b>18,810</b>	<b>144,797</b>
<b><u>Local Streets</u></b>							
Lane Renewals - Various Locations	749						749
Curb Repairs on Local Streets - Various Locations	250						250
Sidewalk Renewals on Local Streets - Various Locations	400	400	400	400	400	400	2,400
Local Street Renewals - Various Locations	14,469	8,500	14,681	12,000	12,000	10,000	71,650
Residential Thin Bituminous Overlay (TBO)	3,000	3,000	3,000	3,000	3,000	3,000	18,000
Buffalo Place - Fennell Street to Otter Street	1,000						1,000
Gunn Road - Redonda St to Plessis Rd	900						900
Panet Road / Molson Street Widening - Munroe Avenue to Kimberly Avenue		3,500					3,500
<b>Local Streets Total</b>	<b>20,768</b>	<b>15,400</b>	<b>18,081</b>	<b>15,400</b>	<b>15,400</b>	<b>13,400</b>	<b>98,449</b>
<b>Total Regional and Local Streets</b>	<b>45,018</b>	<b>41,049</b>	<b>53,825</b>	<b>28,654</b>	<b>42,490</b>	<b>32,210</b>	<b>243,246</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	ADOPTED CAPITAL						2007-2012 6 YEAR TOTAL BUDGET
	2007 Budget	FORECAST					
		2008	2009	2010	2011	2012	
<b>Transit Improvements Program:</b>							
New Bus Stop Upgrade Projects - Federal Gas Tax	1,300	2,100	2,100				5,500
Polo Park Transit Centre - Federal Public Transit Capital Trust Funds (PTCT)	398						398
Electronic Bus Departure Displays: Expansion - PTCT	1,700						1,700
Expansion of Actuated Transit Signal Priority - PTCT	500						500
Electronic Bus Departure Displays: Prototype Project - Winsmart / Urban Transportation Showcase	333						333
Diamond Lanes / Queue Jump Lanes: Implementation							
- Federal Gas Tax	1,143	154	4,009				5,306
- PTCT	4,445						4,445
- Provincial payment for gap in Gas Tax Formula	1,280						1,280
Total Diamond Lanes / Queue Jump Lanes: Implementation	6,868	154	4,009				11,031
Transit Investment Fund							
- Federal Gas Tax		800					800
- PTCT	3,900						3,900
Total Transit Investment Fund	3,900	800					4,700
<b>Total Transit Improvements</b>	<b>14,999</b>	<b>3,054</b>	<b>6,109</b>				<b>24,162</b>



**The City of Winnipeg**

---

# **Capital Projects Detail**

**2007**

**Capital Budget**

**and**

**2008 to 2012**

**Five Year Forecast**

**Adopted by Council on January 25, 2007**

# Table of Contents

## Capital Projects Listing by Department

Public Works.....	3-1
Local Improvements.....	3-44
Community Services.....	3-45
Winnipeg Police Service.....	3-56
Fire Paramedic Service.....	3-67
Planning, Property and Development.....	3-68
City Clerks.....	3-98
Corporate Information Technology.....	3-102
Property Assessment.....	3-107
Other Projects.....	3-108
Transit.....	3-110
Water and Waste.....	3-119

**Note:**

Capital budget amounts are estimates only and are subject to materials management policy (e.g. tenders, bids, and contract awards including Public Private Partnership proposals).

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Recreational Walkways and Bike Paths - Various Locations**

Department: 180603  
 Project: 183200XX07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Integrated Transportation Network (3C-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	1,500	1,500	1,000	1,000	1,000	1,000	5,500	7,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,500	1,500	1,000	1,000	1,000	1,000	5,500	7,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,275	1,500	1,075	1,000	1,000	1,000	150	7,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,275	1,500	1,075	1,000	1,000	1,000	150	7,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	76	90	64
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	35	157	286
<b>SURPLUS/(DEFICIT)</b>	41	(67)	(222)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Program for the construction of new recreational walkways and bike paths facilities where no walkway or cycle facility presently exists, and where the provision of such a facility is warranted.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Traffic Signals Enhancement**

Department: 180603  
 Project: 183200XX07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit to Traffic Operations Improvements (3C-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	500	2,300	2,300	2,300	2,300	2,300	11,500	12,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500	2,300	2,300	2,300	2,300	2,300	11,500	12,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	425	2,030	2,300	2,300	2,300	2,300	345	12,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	425	2,030	2,300	2,300	2,300	2,300	345	12,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	26	122	138
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	12	102	304
<b>SURPLUS/(DEFICIT)</b>	14	20	(166)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

A program whose main goal is to improve the movement of people and goods using the transportation system by improving the coordination of traffic signals along major corridors in the City.

- Increases existing system capacity by providing full monitoring capability of local controller operations.
- Provides a multi-protocol communications system that allows for the use of the existing field equipment as well as for the future procurement of different controller types from different manufacturers.
- Provides capacity for future system expansion.
- Upgrade remaining electro-mechanical signal controllers to full electronic technology.
- Minimizes on-going communications costs by using standard low speed communications circuits (both wireline and wireless) with up to 32 intersections per circuit, and maximizing the use of local intersection control equipment for both local and coordinated operations (and as a backup in the event of a communications failure).

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **New Regional Sidewalks**

Department: 180603  
Project: 183200XX07

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit to Traffic Operations Improvements (3C-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	250	250	250	250	250	250	1,250	1,500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		250	250	250	250	250	250	1,250	1,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	213	250	250	250	250	250	37	1,500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	213	250	250	250	250	250	37	1,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	12	16	16
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	6	26	50
<b>SURPLUS/(DEFICIT)</b>	6	(10)	(34)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Annual program for the construction of new sidewalks on regional streets where none presently exist and where provision is warranted.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Developer Payback - Various Locations**

Department: 180603  
Project: 180700xx07

Capital Priority Rating: 2 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Invest Strategically in New Infrastructure (3D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	525	1,550	250	1,250	-	7,726	10,776	11,301
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		525	1,550	250	1,250		7,726	10,776	11,301

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	525	1,550	250	1,250	-	7,726	-	11,301
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	525	1,550	250	1,250		7,726		11,301

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	32	94	16
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	14	95	200
<b>SURPLUS/(DEFICIT)</b>	<b>18</b>	<b>(1)</b>	<b>(184)</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

A development agreement payback is the required funding to enable the City to fulfill a Council approved contractual obligation for certain works constructed by the developer within the right-of-way.

Funds will be allocated to:	2007	2008	2009	2010	2011	2012	Total
Concordia Avenue Interchange	250	250	250	250			1,000
Lagimodiere Boulevard Twinning	275						275
Waverley Street & Bison Drive intersection				1,000			1,000
Adsum Drive		300					300
Headmaster Row & Lagimodiere Blvd. intersection		1,000					1,000
Plessis Road Twinning						7,726	7,726
	525	1,550	250	1,250	-	7,726	11,301

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Kenaston Boulevard - Academy Road to Taylor Avenue (including functional design in 2007)**

Department: 180604  
 Project: 1803000601

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,200	1,600	100	100	100	100	100	500	2,100
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,600	100		100	100	100	400	2,000
Federal Gas Tax				100				100	100

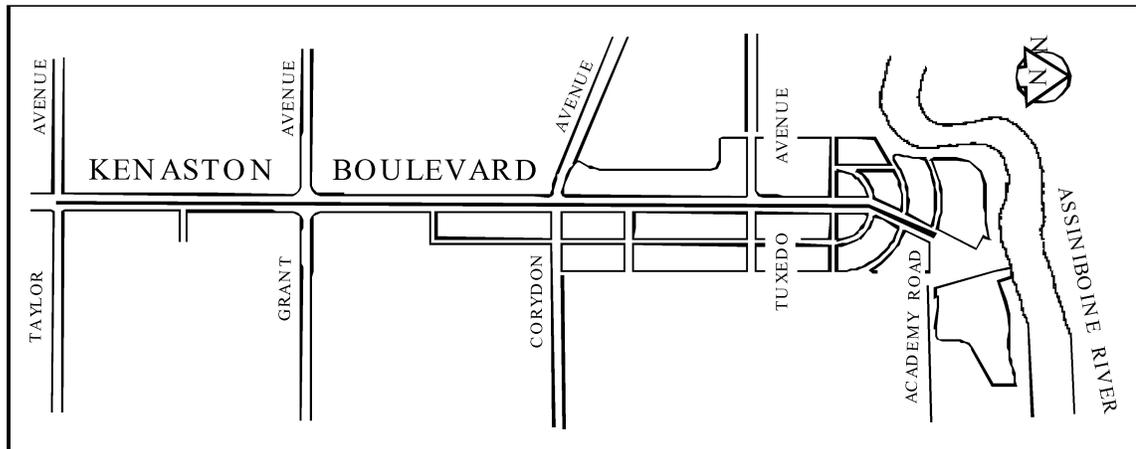
CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,360	325	100	100	100	100	15	2,100
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,360	325	15	85	100	100	15	2,000
Federal Gas Tax			85	15				100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	82	20	6
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	37	126	150
<b>SURPLUS/(DEFICIT)</b>	<b>45</b>	<b>(106)</b>	<b>(144)</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The estimate includes funding for the provision of maintenance of the roadway until the facility is reconstructed. On April 19, 1995, Council approved the expenditure of \$100,000 annually until the construction of the permanent rehabilitation.

An additional \$1,500,000 is included in 2007 for a functional design of the roadway enhancement (widening).



**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Traffic Engineering Improvements - Various Locations**

Department: 180603  
 Project: 183100xx07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit to Traffic Operations Improvements (3C-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	500	500	500	500	500	500	2,500	3,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500	500		500	500	500	2,000	2,500
Federal Gas Tax				500				500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	425	500	500	500	500	500	75	3,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	425	500		500	500	500	75	2,500
Federal Gas Tax			500					500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	26	30	30
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	12	52	100
<b>SURPLUS/(DEFICIT)</b>	14	(22)	(70)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This is an annual program which includes City-wide installation of:

new traffic control signals and pedestrian corridors, audible pedestrian signals, roadside safety improvements, traffic calming measures, miscellaneous geometric improvements, traffic sign replacements, railway crossing safety improvements, and a traffic signals system enhancement program.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **St. Anne's Road - Southglen Boulevard to Aldgate Road**

Department: 180603  
Project: 183200XX07

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Direct Arterial System Investment (3D-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	5,600	-	-	-	-	-	-	5,600
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		3,687						-	3,687
Developer Funding		1,913						-	1,913

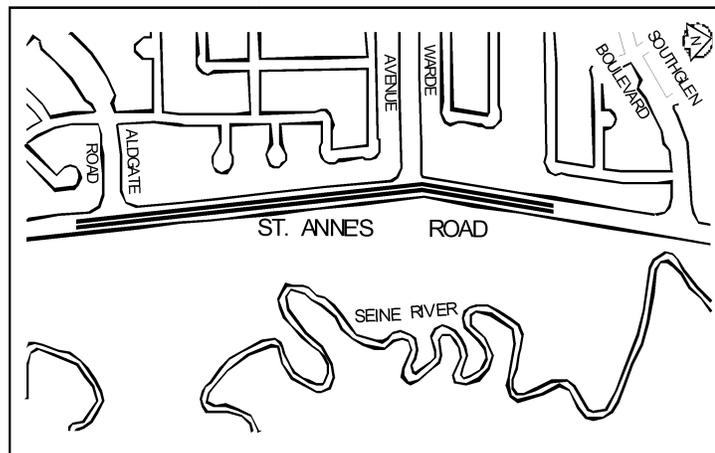
CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	4,760	840	-	-	-	-	-	5,600
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	2,847	840						3,687
Developer Funding	1,913							1,913

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	286	50	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	131	433	486
<b>SURPLUS/(DEFICIT)</b>	155	(383)	(486)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Developer Funding in 2007 is a preliminary calculation based on cash payment and letters of credit.

Extension of a four lane divided facility to replace the existing two lane roadway between Southglen Boulevard and Aldgate Road. Provision of improved safety through the incorporation of a centre median which separates opposing traffic and improves capacity for the accommodation of the existing and projected travel demand and the construction of sidewalks on both sides.



**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Inkster Boulevard - Keewatin Street to Brookside Boulevard**

Department: 180604  
 Project: 180400XX08

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Direct Arterial Street System Investments (3D-04 )

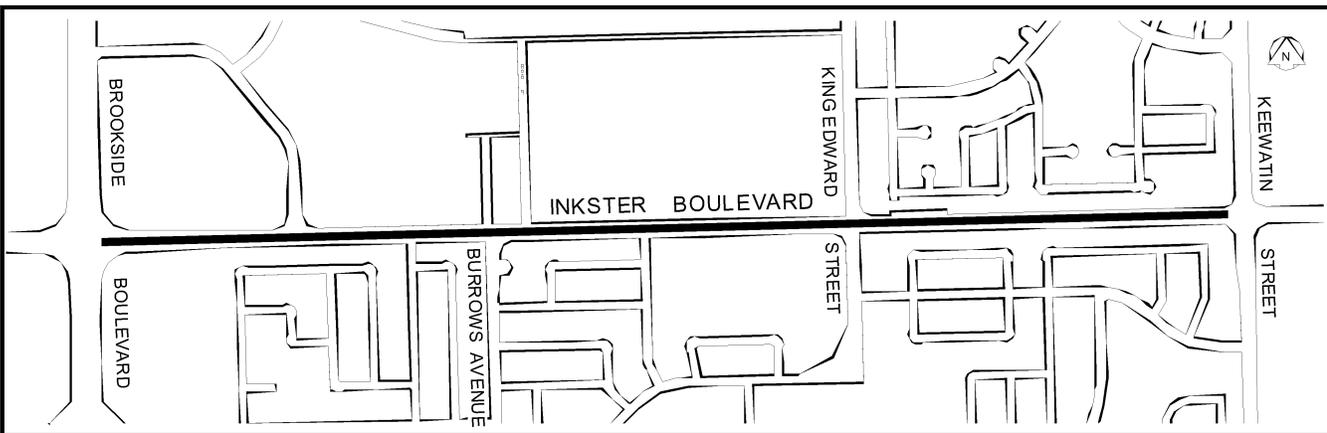
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	1,100	6,270	6,270	-	-	13,640	13,640
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			1,100	5,686	6,270			13,056	13,056
Developer Funding				584				584	584

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	935	5,495	6,270	940	-	-	13,640
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		935	4,911	6,270	940			13,056
Developer Funding			584					584

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)		56	330
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		30	268
<b>SURPLUS/(DEFICIT)</b>	-	26	62

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Twinning of Inkster Boulevard between Keewatin Street and Brookside Boulevard will improve capacity to accommodate existing and projected travel demands, especially for movement of commercial goods.



# PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **McGillivray Boulevard - Waverley Street to Columbia Drive**

Department: 180604  
 Project: 180400XX07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Direct Arterial Street System Investments (3D-04 )

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,500	10,000	-	-	-	-	10,000	11,500
Financed by:									
Public Private Partnership			9,681					9,681	9,681
Cash to Capital (Equity in Capital Assets)					787	787	787	2,361	2,361
Developer Funding		1,500	319					319	1,819
Public Private Partnership Lease Payments					(787)	(787)	(787)	(2,361)	(2,361)

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,500	319	-	787	787	787	21,260	25,440
Financed by:								
Cash to Capital (Equity in Capital Assets) See Note				787	787	787	21,260	23,621
Developer Funding	1,500	319						1,819

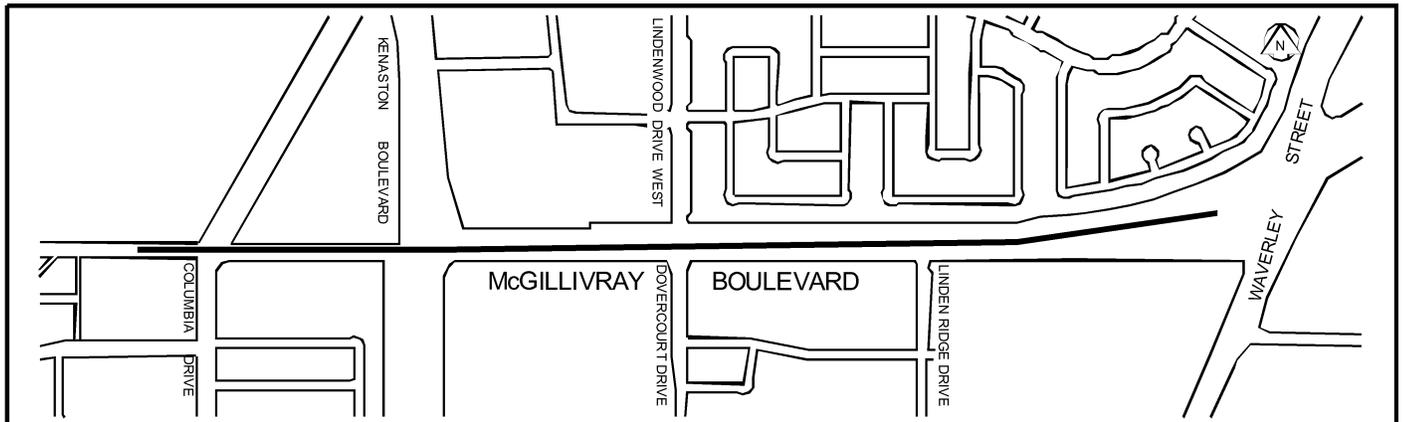
NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	90	524	90
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	41	411	1,007
<b>SURPLUS/(DEFICIT)</b>	49	112	(917)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Note: 2007 funding for procurement costs

2010, 2011, 2012 cash flow amounts are lease payments based on a payment schedule which includes annual maintenance charges.

Twinning of McGillivray Boulevard between Waverley Street and Columbia Drive will improve capacity to accommodate existing and projected travel demands. Intersection improvements at Kenaston Boulevard will alleviate traffic congestion and delays there.



## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Regional and Local Streets**

Department: 180604  
Project: 180400xx07

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	45,018	41,049	53,825	28,654	42,490	32,210	198,228	243,246
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		24,048	16,589	20,805	21,654	35,490	25,210	119,748	143,796
Federal Gas Tax		13,970	17,460	26,020				43,480	57,450
Provincial Building Manitoba Fund - Roads		7,000	7,000	7,000	7,000	7,000	7,000	35,000	42,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	38,265	41,794	51,909	32,430	40,415	33,752	4,681	243,246
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	17,295	17,334	18,889	25,430	33,415	26,752	4,681	143,796
Federal Gas Tax	13,970	17,460	26,020					57,450
Provincial Building Manitoba Fund - Roads	7,000	7,000	7,000	7,000	7,000	7,000		42,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	2,296	2,508	3,114
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		219	877
<b>SURPLUS/(DEFICIT)</b>	2,296	2,289	2,237

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Regional and Local Streets program includes the renewal and reconstruction of the City's streets, sidewalks and lanes. The purpose of this program is to maintain the level of service, structural integrity and rideability of the streets infrastructure network. See next page for program details.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PUBLIC WORKS - GENERAL CAPITAL FUND

### Regional and Local Streets (cont'd):

#### Future projects in Regional and Local Street Renewals

#### Authorization

Program include the following (all figures in 000's):	2007	2008	2009	2010	2011	2012	Six-Year Total
<b><u>Regional Sidewalk and Curb Renewals:</u></b>							
Sidewalk and Curb Renewals - Regional Streets	500	500	500	500	500	500	3,000
Preventative Maintenance - Various Locations	500						500
<b><u>Regional Major Rehabilitation Works:</u></b>							
Inkster Boulevard - Main Street to Lansdowne Avenue	300						300
Corydon Avenue - Cambridge Street to Kenaston Boulevard	900	300	300	300	300	300	2,400
King Edward Street - Saskatchewan Avenue to Ellice Avenue	3,020						3,020
Logan Avenue - Weston Street to Blake Street	3,020						3,020
Vaughan Street - York Avenue to Graham Avenue	790						790
Waverley Street - Bishop Grandin Boulevard to Bison Drive	2,000						2,000
Pembina Highway (N/B) - Stafford Street to Grant Avenue	1,440						1,440
Ness Avenue (W/B) - Belvidere Street to Moorgate Street	440						440
McPhillips Street (N/B) - Swailes Avenue to Murray Road	900						900
Dakota Street - Bishop Grandin Boulevard to Meadowood Drive	1,000						1,000
Grant Avenue (W/B) - Pembina Highway to Stafford Avenue	660						660
Tuxedo Boulevard - Kenaston Boulevard to Corydon Avenue	1,000						1,000
Bishop Grandin Boulevard (E/B) - St. Anne's Road to Lakewood Boulevard	900						900
Henderson Highway (S/B) - Essar Avenue to Rowandale Avenue	1,280						1,280
Oak Point Highway/ Brookside Boulevard (N/B) - Eagle Drive to 200m north of Inkster Boulevard	1,400						1,400
McGillivray Boulevard (E/B) - Waverley Street to Irene Street (If additional funds available)	920						920
Lagimodiere Boulevard (S/B) - Fermor Avenue to East Mint Place							-
<b><u>Regional Mill and Fill Rehabilitation Works:</u></b>							
Pembina Highway (S/B) - Markham Road to Bison Drive	320						320
Corydon Avenue - Nassau Street North to Lilac Street	440						440
Henderson Highway (N/B) - Munroe Avenue to Leighton Avenue	500						500
Grant Avenue (E/B) - Kenaston Boulevard to Lanark Street	270						270
Portage Avenue (E/B) - Whytefold Road to Sharp Boulevard	520						520
McPhillips Street (S/B) - Chamberlain Avenue to Mountain Avenue	270						270
St. Mary's Road - Tache Avenue to south of Traverse Avenue	360						360
Portage Avenue East - Westbrook Street to Fort Street	200						200
Higgins Avenue - Austin Street to Annabella Street (If additional funds available)	400						400
Sherbrook Street - Broadway to Portage Avenue							-
Osborne Street - Togo Avenue to Stradbrook Avenue							-
Regional Street Renewals - Annual Program - Various locations to be identified.		24,849	34,944	12,454	26,290	18,010	116,547
Lane Renewals - Various Locations	749						749
Curb Repairs on Local Streets - Various Locations	250						250
Sidewalk Renewals on Local Streets - Various Locations	400	400	400	400	400	400	2,400
Local Street Renewals - Various Locations	14,469	8,500	14,681	12,000	12,000	10,000	71,650
Residential Thin Bituminous Overlay (TBO)	3,000	3,000	3,000	3,000	3,000	3,000	18,000
Buffalo Place - Fennell Street to Otter Street	1,000						1,000
Gunn Road - Redonda Street to Plessis Road	900						900
Panet Road / Molson Street Widening - Munroe Avenue to Kimberly Avenue		3,500					3,500
<b>Total Regional and Local Streets Program</b>	<b>45,018</b>	<b>41,049</b>	<b>53,825</b>	<b>28,654</b>	<b>42,490</b>	<b>32,210</b>	<b>243,246</b>

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Hamilton Avenue Bridge (Sturgeon Creek)**

Department: 180604  
 Project: 180500xx07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

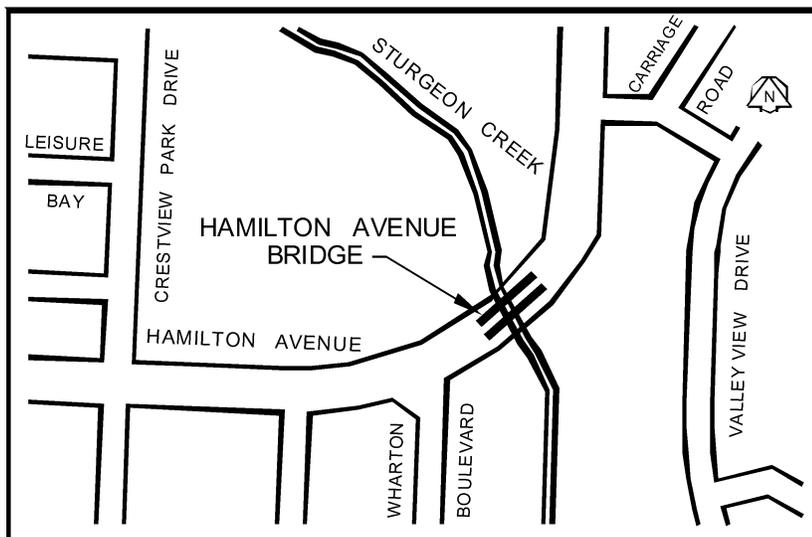
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	2,000	-	-	-	-	-	-	2,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		2,000							2,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,600	400	-	-	-	-	-	2,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,600	400						2,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	96	24	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		13	38
<b>SURPLUS/(DEFICIT)</b>	96	11	(38)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Full bridge rehabilitation including replacement of progressively deteriorating superstructure and addition of a sidewalk on the north side of the bridge.



# PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Sturgeon Road Bridge (Sturgeon Creek)**

Department: 180604  
 Project: 180500xx11

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

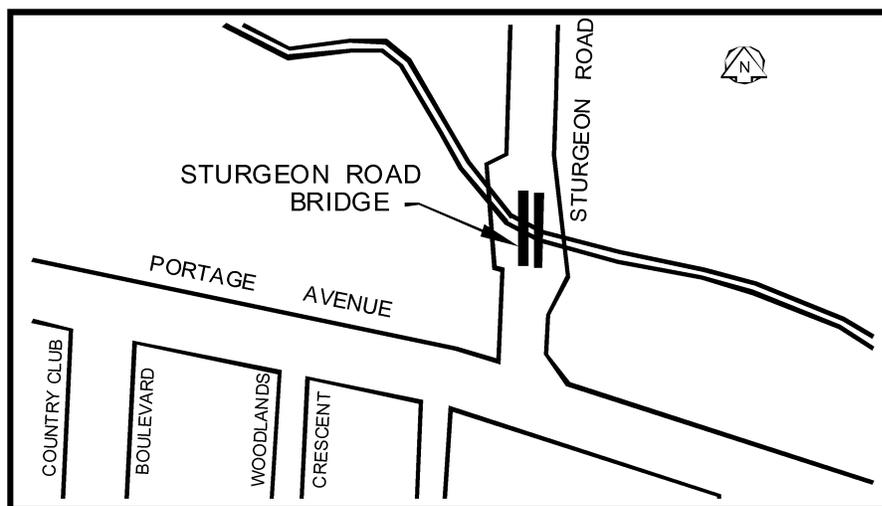
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	1,500	6,500	8,000	8,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)						1,500	6,500	8,000	8,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	1,200	5,825	975	8,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)					1,200	5,825	975	8,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Construct a new bridge to replace existing deteriorated structure. The new structure will eliminate truck load restrictions and allow for a linear pedestrian pathway along Sturgeon Creek underneath the bridge. Engineering design in 2011 with construction in 2012.



**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Osborne Street Bridge (Assiniboine River)**

Department: 180604  
 Project: 180500xx10

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

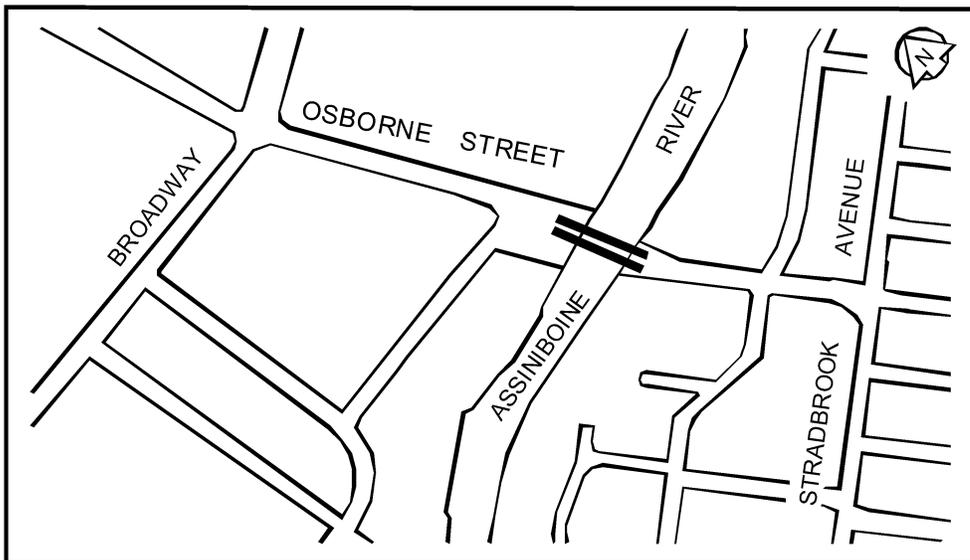
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	1,100	5,000	2,500	8,600	8,600
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					1,100	5,000	2,500	8,600	8,600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	935	4,415	2,875	375	8,600
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				935	4,415	2,875	375	8,600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Full rehabilitation of the bridge including roadside safety improvements. Engineering design in 2010 with construction over a two year period in 2011 and 2012.



# PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Jubilee Avenue Overpass (Pembina Highway)**

Department: 180604  
 Project: 180500xx09

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

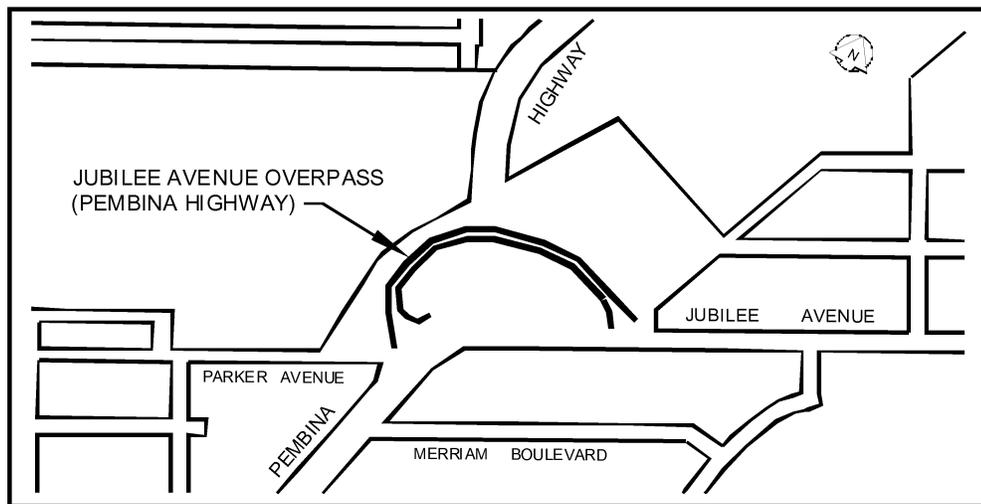
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	600	5,500	-	-	6,100	6,100
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				600	5,500			6,100	6,100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	480	4,520	1,100	-	-	6,100
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			480	4,520	1,100			6,100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			28
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			16
<b>SURPLUS/(DEFICIT)</b>	-	-	12

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Full rehabilitation of overpass bridge structure and related roadway approach ramps including roadside safety improvements. Engineering design in 2009 with construction in 2010.



**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Waverley Street / CN Mainline Grade Separation**

Department: 180604  
 Project: 180500xx10

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Invest Strategically in New Infrastructure (3D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	908	-	-	908	908
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					908			908	908

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	772	136	-	-	908
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				772	136			908

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

2010 - Includes preliminary engineering, environmental impact study, public participation, land acquisition, and engineering design.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Waterway Crossing and Grade Separations - Annual Program**

Department: 180604  
 Project: 1805000107

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	2,000	2,000	2,000	2,000	2,000	2,000	10,000	12,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		2,000	2,000	2,000	2,000	2,000	2,000	10,000	12,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,700	2,000	2,000	2,000	2,000	2,000	300	12,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,700	2,000	2,000	2,000	2,000	2,000	300	12,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	102	120	120
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	47	210	400
<b>SURPLUS/(DEFICIT)</b>	55	(90)	(280)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Annual program to carry out minor repairs, improvements, or replacement to existing bridges, subways, overpasses and culverts ensuring continued and continuous services of these facilities to the maximum practical extent.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Disraeli Bridge and Overpass Facility**

Department: 180604  
 Project: 180500XX07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	5,311	91,000						-	91,000
Financed by:									
Public Private Partnership		91,000						-	91,000
Cash to Capital (Equity in Capital Assets Fund)					10,297	10,297	10,297	30,891	30,891
Public Private Partnership Lease Payments					(10,297)	(10,297)	(10,297)	(30,891)	(30,891)

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	10,297	10,297	10,297	298,027	328,918
Financed by:								
Cash to Capital (Equity in Capital Assets Fund) See Note				10,297	10,297	10,297	298,027	328,918

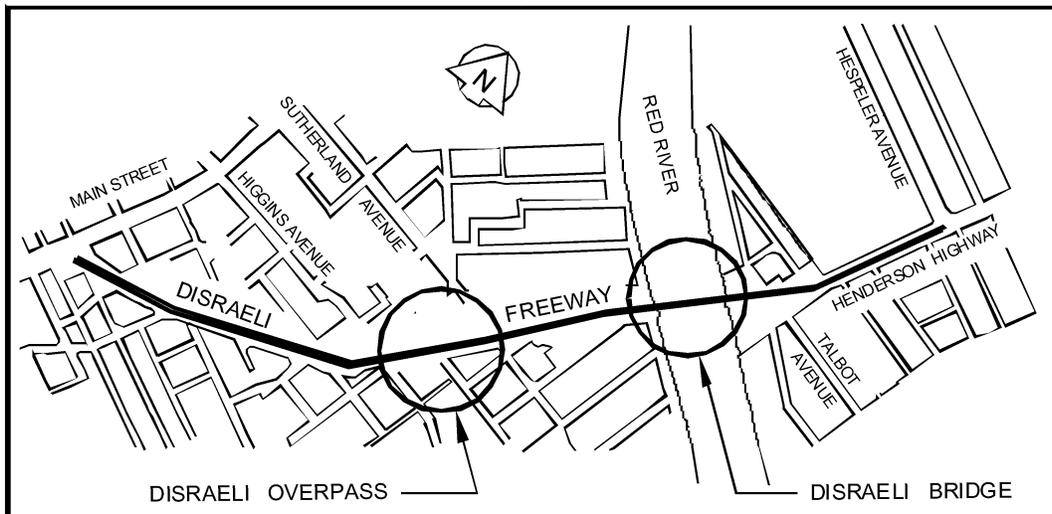
NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	4,368	1,092	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	2,002	6,794	7,935
<b>SURPLUS/(DEFICIT)</b>	<b>2,366</b>	<b>(5,702)</b>	<b>(7,935)</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Undertake a full rehabilitation of river bridge, overpass and related roadworks.

Previous budgets include procurement costs.

Lease payments in 2010, 2011, 2012 and beyond assume a payment schedule which includes an annual maintenance charge.



# PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Culvert Replacement Program - St. Matthews Avenue (Omand's Creek)**

Department: 180604  
 Project: 180500xx07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

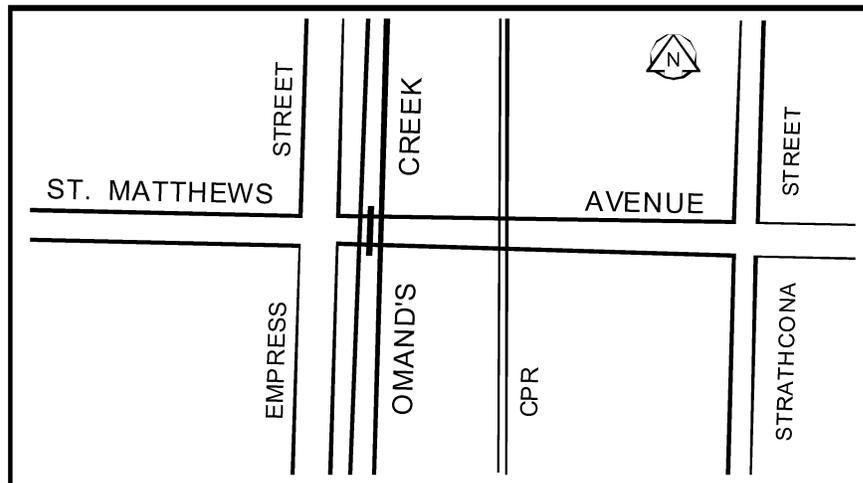
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	200	-	1,600	-	-	-	1,600	1,800
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200							200
Federal Gas Tax				1,600				1,600	1,600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	160	40	1,600	-	-	-	-	1,800
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	160	40						200
Federal Gas Tax			1,600					1,600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	10	2	96
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	4	15	69
<b>SURPLUS/(DEFICIT)</b>	<b>6</b>	<b>(13)</b>	<b>27</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Replace existing deteriorated twin metal culverts with a new waterway crossing structure. Preliminary engineering and property acquisition in 2007 with construction in 2009.



**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Fort Garry Bridge Rehabilitation and Widening**

Department: 180604  
 Project: 180500xx07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

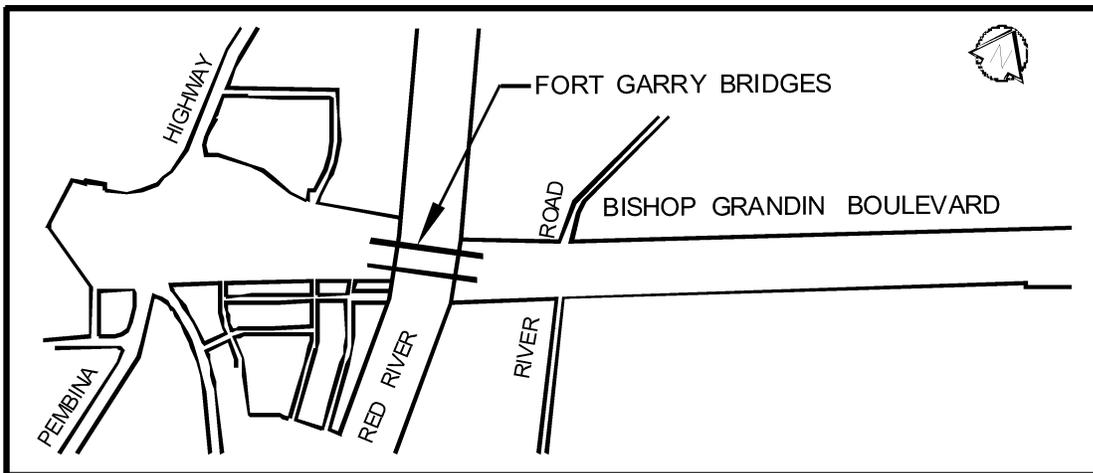
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,000	9,000	7,000	-	-	-	16,000	17,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,000	9,000	300				9,300	10,300
Federal Gas Tax				6,700				6,700	6,700

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	850	7,800	6,950	1,400	-	-	-	17,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	850	7,800	250	1,400				10,300
Federal Gas Tax			6,700					6,700

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	52	468	417
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	23	326	1,041
<b>SURPLUS/(DEFICIT)</b>	29	142	(624)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Full bridge rehabilitation and related roadworks including widening of the westbound bridge to add a third lane for exit traffic to Pembina Highway. Current truck load restrictions will be removed. Engineering design in 2007 with construction on the westbound and eastbound bridges in 2008 and 2009 respectively.



\* N/A - No amounts have been included in the "Previous Budgets".

# PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Charleswood Bridge**

Department: 180604  
 Project: 180500XX07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Direct Arterial Street System Investments (3D-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	-	-	-	-
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,478	1,478	1,478	1,478	1,478	1,478	7,390	8,868
Public Private Partnership Lease Payments		(1,478)	(1,478)	(1,478)	(1,478)	(1,478)	(1,478)	(7,390)	(8,868)

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,478	1,478	1,478	1,478	1,478	1,478	17,736	26,604
Financed by:								
Cash to Capital (Equity in Capital Assets Fund) See Note	1,478	1,478	1,478	1,478	1,478	1,478	17,736	26,604

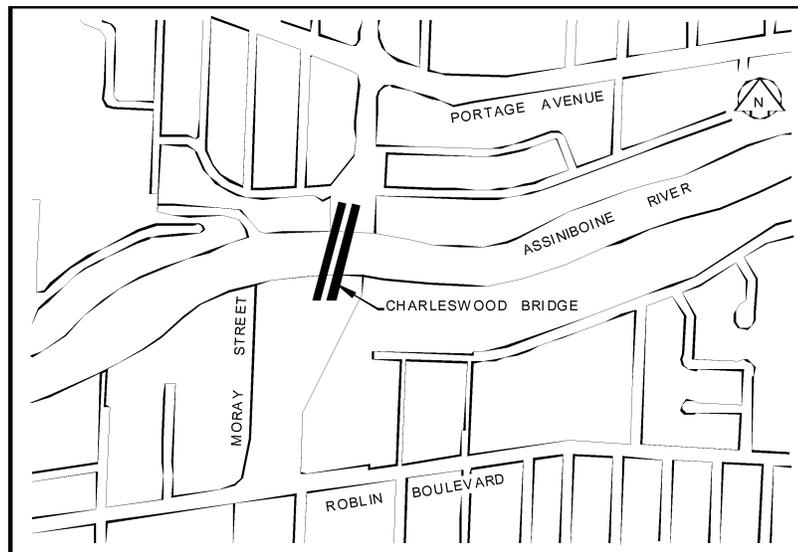
NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Charleswood Bridge was constructed in 1994 and 1995 along with the roadworks between Roblin Boulevard and Ness Avenue.

The bridge portion of the project was undertaken as a public-private partnership, with lease payments extending until 2024.

Note: Cash flow beyond 2012 equals payments to 2024.



**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Chief Peguis Trail - Henderson Highway to Lagimodiere Boulevard**

Department: 180604  
 Project: 180100XX07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Direct Arterial Street System Investments (3D-04 )

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,300	15,700	17,800	-	-	-	33,500	34,800
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,300	15,700	17,800				33,500	34,800

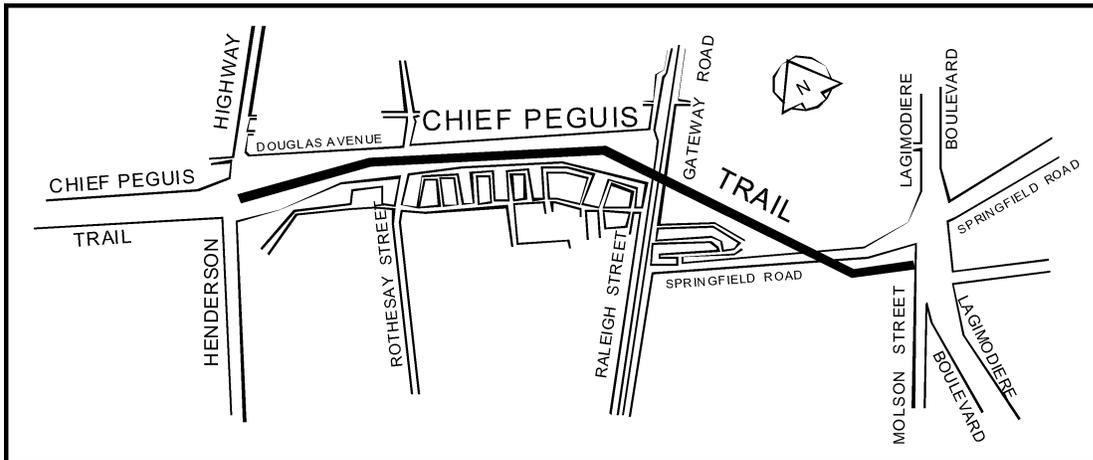
CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,105	13,540	17,485	2,670	-	-	-	34,800
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,105	13,540	17,485	2,670				34,800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	66	812	1,049
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	30	534	1,951
<b>SURPLUS/(DEFICIT)</b>	36	278	(902)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Extension of the Chief Peguis Trail from Henderson Highway to Lagimodiere Boulevard will improve capacity to accommodate existing and projected travel demands, as well as reduce through traffic on the residential street system between Henderson Highway and Lagimodiere Boulevard.

2007 - Includes preliminary engineering, environmental impact study, public participation, land acquisition, and engineering design with construction over a two year period in 2008 and 2009.



## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Asset Management System - Various Divisions**

Department: 180604  
Project: 1812000107

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	200	100	-	100	100	100	400	600
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200	100		100	100	100	400	600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	170	115	15	85	100	100	15	600
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	170	115	15	85	100	100	15	600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	10	6	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	5	18	26
<b>SURPLUS/(DEFICIT)</b>	5	(12)	(26)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The asset management program being implemented in the Public Works Department is centered on the application of quality management principles to the operation, maintenance, and renewal of infrastructure. A primary objective is the development and implementation of methodologies to preserve the infrastructure and to identify the funding necessary for the long term preservation of the assets.

An objective of the asset management program is to extend this systematic structural quality management approach to all the infrastructure under the Public Works Department responsibility. Work is underway in the Building Services Division, Bridge Maintenance Branch and the Parks and Open Space Division.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Land Drainage Sewers - Regional / Local Streets**

Department: 180604  
Project: 1813000107

Capital Priority Rating: 2 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	250	150	150	150	150	150	750	1,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		250	150	150	150	150	150	750	1,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	213	165	150	150	150	150	22	1,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	213	165	150	150	150	150	22	1,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	12	10	10
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	6	24	39
<b>SURPLUS/(DEFICIT)</b>	6	(14)	(29)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Land Drainage sewers required in conjunction with isolated catch basins and connections for new pavements in the Regional/Local Streets/ back lane systems and Local Improvement projects as well as miscellaneous drainage improvements.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Pembina Highway and Grandmont Boulevard Riverbank Stabilization**

Department: 180604  
Project: 180500xx07

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	500	-	-	-	-	-	-	500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500							500

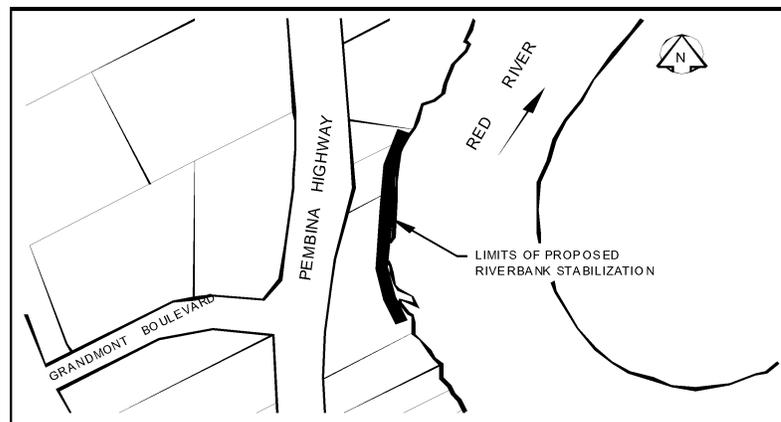
CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	450	50	-	-	-	-	-	500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	450	50						500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	28	4	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	12	40	43
<b>SURPLUS/(DEFICIT)</b>	16	(36)	(43)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Stabilization measures involve the construction of rock columns and rip rap erosion protection to stabilize the riverbank between the Red River and Pembina Highway near Grandmont Boulevard. Construction work should commence in early January 2007 so as to maximize the construction window before the spring thaw.

This project has "First Call" against 2007 Capital Budget as per Council meeting on Dec. 6, 2006, Minute 78. The first \$1 million will come from the Riverbank Stabilization - Physical Asset Protection project in Planning, Property and Development, with the remaining \$500,000 to come from this Public Works project.



**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Sand / Salt Storage Facility**

Department: 180604  
 Project: 1815000107

Capital Priority Rating: 3 - 2  
 Plan Winnipeg Indicator: Committing to Environmental Stewardship -  
 Address Water, Air, and Noise Pollution (5A-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,000	600	-	-	-	-	600	1,600
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,000	600					600	1,600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,000	600	-	-	-	-	-	1,600
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,000	600						1,600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	60	36	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	28	105	142
<b>SURPLUS/(DEFICIT)</b>	32	(69)	(142)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The facility will be constructed in 2007 in conjunction with the east yards development. It will store salt and treated sand for use in snow and ice control. Recent guidelines for the environmental management of road salt use recommends that road authorities across Canada increase protection for materials exposed to wind or precipitation in order to minimize loss of salt to the environment.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **City-wide Accessibility Program**

Department: 180604  
 Project: 1814000107

Capital Priority Rating: 2 - 3  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Promote Mobility Through Principles of Universal Design (3C-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,000	250	250	250	250	250	250	1,250	1,500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		250	250	250	250	250	250	1,250	1,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	213	250	250	250	250	250	37	1,500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	213	250	250	250	250	250	37	1,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	12	16	16
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	6	26	50
<b>SURPLUS/(DEFICIT)</b>	6	(10)	(34)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Funding to address accessibility issues (Executive Policy Committee recommendation adopted by Council September 25, 2002).

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Reforestation - Improvements**

Department: 180605  
 Project: 1850000107

Capital Priority Rating: 1 - 4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Protect and Enhance Urban Forests (5E-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	383	383	383	383	383	433	1,965	2,348
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		383	383	383	383	383	433	1,965	2,348

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	326	383	383	383	383	425	65	2,348
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	326	383	383	383	383	425	65	2,348

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	20	22	22
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	9	40	77
<b>SURPLUS/(DEFICIT)</b>	11	(18)	(55)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Sustainable urban forest management program may include tree replacement, tree pruning and inventory along City boulevards and in parks.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Athletic Fields - Improvements**

Department: 180605  
Project: 185200xx07

Capital Priority Rating: 1 - 4  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	200	200	200	200	200	200	1,000	1,200
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200	200	200	200	200	200	1,000	1,200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	170	200	200	200	200	200	30	1,200
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	170	200	200	200	200	200	30	1,200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	10	12	12
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	5	21	40
<b>SURPLUS/(DEFICIT)</b>	5	(9)	(28)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Athletic field improvements in areas requiring grading, sodding, seeding, irrigation and/or drainage improvements, replacement of backstops, goal posts and other related park works as required on a site-by-site basis;

Funds will be allocated to:	2007	2008	2009	2010	2011	2012	Total
John Blumberg - Soccer	100						100
Kirkbridge Park - Athletic Fields	100						100
Southdale C.C. - baseball diamonds		100					100
Grant Park Athletic Fields		100					100
Athletic Field Upgrading - Various			200	200	200	200	800
	200	200	200	200	200	200	1,200

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Parks - Improvements**

Department: 180605  
 Project: 185300xx07

Capital Priority Rating: 1 - 4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	900	1,250	900	808	262	617	3,837	4,737
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		900	1,250	900	808	262	617	3,837	4,737

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	765	1,198	953	822	344	564	90	4,737
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	765	1,198	953	822	344	564	91	4,737

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	46	72	58
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	21	104	210
<b>SURPLUS/(DEFICIT)</b>	25	(32)	(152)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Refurbishment and/or improvements to various parks to repair aging park infrastructure including roadways, pathways, landscaping, drainage, facilities and related amenities;

Funds will be allocated to:	2007	2008	2009	2010	2011	2012	Total
Kildonan Park and Peguis Pavilion Upgrading	900	1,000	900	200			3,000
Kirkbridge Park		250					250
Assiniboine River Walk				408			408
Whittier Park				200			200
Lawn Bowling - various locations					150		150
Various locations					112	617	729
	900	1,250	900	808	262	617	4,737

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Playground Structures**

Department: 180605  
Project: 1855000107

Capital Priority Rating: 1 - 4  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	1,750	1,750	1,750	1,750	1,750	1,800	8,800	10,550
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,750	1,750	1,750	1,750	1,750	1,800	8,800	10,550

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,488	1,750	1,750	1,750	1,750	1,792	270	10,550
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,488	1,750	1,750	1,750	1,750	1,792	270	10,550

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	90	106	106
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	41	184	350
<b>SURPLUS/(DEFICIT)</b>	49	(78)	(244)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Replacement of playground structures at various locations;

Funds will be allocated to:	2007	2008	2009	2010	2011	2012	Total
Robertson Park	83						83
Avaco Snowdon Park	83						83
Caron Park	84						84
Parks & Playground Structures City-wide	1,500	1,750	1,750	1,750	1,750	1,800	10,300
	1,750	1,750	1,750	1,750	1,750	1,800	10,550

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Pathway / Roadway / Tennis Court Upgrading**

Department: 180605  
 Project: 185600xx07

Capital Priority Rating: 1 - 4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	150	150	150	-	-	150	450	600
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		150	150	150			150	450	600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	127	150	150	23	-	127	23	600
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	127	150	150	23		127	23	600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)		9	10
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			30
<b>SURPLUS/(DEFICIT)</b>	-	9	(20)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Upgrading of pathways, roadways and tennis courts at various parks locations;

Funds will be allocated to:	2007	2008	2009	2010	2011	2012	Total
Bruce Park	150						150
Various Locations		150	150			150	450
	150	150	150			150	600

\* N/A - No amounts have been included in the "Previous Budgets", 2007 is the first year of this program.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Community Centres - Refurbishing and Improvements**

Department: 180680  
Project: 1880000107

Capital Priority Rating: 1 - 4  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	500	500	500	500	500	500	2,500	3,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500	500	500	500	500	500	2,500	3,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	425	500	500	500	500	500	75	3,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	425	500	500	500	500	500	75	3,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	26	30	30
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	12	52	100
<b>SURPLUS/(DEFICIT)</b>	14	(22)	(70)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Refurbishment and/or replacement of building components and systems to meet safety and health concerns and correct deteriorating infrastructure. Projects for 2007 include the following:

Roofing/building envelope at Norwood, Bord-Aire, Kirkfield Westwood, South Transcona and Sinclair	\$435,000
Structural repairs at Dakota	\$65,000
	<u>\$500,000</u>

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Arenas**

Department: 180680  
 Project: 1881000107

Capital Priority Rating: 1 - 4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	525	525	525	525	525	525	2,625	3,150
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		525	525	525	525	525	525	2,625	3,150

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	446	525	525	525	525	525	79	3,150
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	446	525	525	525	525	525	79	3,150

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	26	32	32
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	12	55	105
<b>SURPLUS/(DEFICIT)</b>	14	(23)	(73)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Refurbishment and/or improvements to various indoor arenas including ice plant component replacement, interior improvements, heating, ventilation and electrical improvements, replacements of rink components, building envelope and structural improvements. Projects for 2007 include the following:

Roofing - portions of Bertrand, Old Ex, Terry Sawchuk	\$150,000
Glue Lam beam repairs / cinder block walls re-pointed - St. Vital	\$125,000
Condenser replacement - Billy Mosienko and Pioneer	\$100,000
Parking lot repairs / replacement - Various locations	\$100,000
Asset Management	\$50,000
	\$525,000

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Indoor Aquatic Facilities**

Department: 180680  
Project: 1882000107

Capital Priority Rating: 1 - 4  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	2,650	2,450	2,450	2,450	2,450	2,530	12,330	14,980
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		2,650	2,450	2,450	2,450	2,450	2,530	12,330	14,980

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,253	2,480	2,450	2,450	2,450	2,517	380	14,980
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	2,253	2,480	2,450	2,450	2,450	2,517	380	14,980

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	136	148	148
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	62	273	508
<b>SURPLUS/(DEFICIT)</b>	74	(125)	(360)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Refurbishment and replacement of deteriorated building components/systems to selected aquatic facilities due to safety issues and aging building systems. Projects for 2007 include the following:

Emergency lighting / fire alarm system upgrade - Pan Am, Cindy Klassen Recreation Complex	\$250,000
Mechanical system upgrade - Cindy Klassen Recreation Complex	\$500,000
Parking lot replacement program - Cindy Klassen Recreation Complex	\$100,000
Pool tank tiling program - Transcona Pool	\$100,000
Building envelope program at Transcona Pool	\$300,000
HVAC refurbishment / air balancing program - Pan Am, Cindy Klassen Recreation Complex	\$500,000
Boiler replacement - Margaret Grant, St. James Civic Centre, Bonivital and Elmwood Kildonan	\$250,000
Chlorine rooms / chemical feed systems refurbishment program - Pan Am, Bonivital, Seven Oaks, Elmwood Kildonan, St. James Centennial	\$125,000
DE filter system replacement program - Seven Oaks, Elmwood Kildonan, Bonivital, St. James Centennial	\$100,000
Water service / plumbing upgrades - Elmwood Kildonan, Seven Oaks and Bonivital	\$125,000
Water slide replacement - Elmwood Kildonan Pool	\$200,000
Fire safety exit ramp / fire rated interior doors - Cindy Klassen Recreation Complex, Elmwood Kildonan, Eldon Ross	\$100,000
	<b>\$2,650,000</b>

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Outdoor Aquatic Facilities**

Department: 180680  
 Project: 1883000107

Capital Priority Rating: 1 - 4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	450	450	450	450	450	450	2,250	2,700
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		450	450	450	450	450	450	2,250	2,700

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	382	450	450	450	450	450	68	2,700
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	382	450	450	450	450	450	68	2,700

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	22	28	28
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	11	47	90
<b>SURPLUS/(DEFICIT)</b>	11	(19)	(62)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Refurbishing/improvements to various outdoor facilities including wading pool basins, slide components, outdoor swimming pool tanks, mechanical system and pool decks required due to aging building infrastructure. Projects for 2007 include the following:

Basin and apron/ equipment replacement/ repairs - Various Locations	\$125,000
Outdoor pool building envelope/ roof repairs - Various Locations	\$150,000
Outdoor pool tank repairs and painting	\$175,000
	\$450,000

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Community Facilities**

Department: 180680  
Project: 1884000107

Capital Priority Rating: 1 - 4  
Plan Winnipeg Indicator: Environment, Images, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	200	200	200	200	200	200	1,000	1,200
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200	200	200	200	200	200	1,000	1,200
CASH FLOW		2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)		170	200	200	200	200	200	30	1,200
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		170	200	200	200	200	200	30	1,200
NET OPERATING IMPACT		2007	2008	2009					
Revenue increase/(decrease)		10	12	12					
Less:									
Operating expenditures increase/(decrease)									
Debt and finance charges increase		5	21	40					
<b>SURPLUS/(DEFICIT)</b>		5	(9)	(28)					

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Refurbishment and/or replacement of building components and systems to meet safety and health concerns and correct deteriorating infrastructure at shops, leisure centres, etc. Funding for 2007 is for Roof Replacement at 200 Isabel Street.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **A/C Plant Refurbishing - Ozone Depletion Act Compliance**

Department: 180680  
 Project: 1885000106

Capital Priority Rating: 1 - 4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Address  
 Water, Air and Noise Pollution (5A-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	300	200	-	-	-	-	-	-	200
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200							200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	170	30	-	-	-	-	-	200
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	170	30						200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	10	2	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	5	15	17
<b>SURPLUS/(DEFICIT)</b>	5	(13)	(17)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Upgrade of various A/C plants in recreation and those facilities in accordance with the Ozone Depletion Act. Replacement of freon refrigerants and any associated equipment involved in the change over at various indoor arenas and leisure/recreation centres.

## PUBLIC WORKS - GENERAL CAPITAL FUND

Project Name: **Fire / Life Safety Replacement / Asbestos Abatement**

Department: 180680  
Project: 1886000107

Capital Priority Rating: 1 - 4  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Address  
Water, Air and Noise Pollution (5A-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	225	225	225	225	225	225	1,125	1,350
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		225	225	225	225	225	225	1,125	1,350

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	191	225	225	225	225	225	34	1,350
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	191	225	225	225	225	225	34	1,350

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	12	14	14
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	5	24	45
<b>SURPLUS/(DEFICIT)</b>	7	(10)	(31)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Upgrading/replacement of fire safety systems, emergency lighting, and asbestos abatement at various recreation facilities including pools, arenas, community centres and leisure centres to meet the requirements of Fire/Building Codes and possible changing Government regulations.

\* N/A - No amounts have been included in the "Previous Budgets" due to this program's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Security / Building Automation Systems Initiatives**

Department: 180680  
 Project: 1887000107

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Public Safety, Health, and Education - Promote Safety in Buildings (4B-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	125	125	125	125	125	125	625	750
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		125	125	125	125	125	125	625	750

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	106	125	125	125	125	125	19	750
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	106	125	125	125	125	125	19	750

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	6	8	8
Less:			
Operating expenditures increase/(decrease)	5	6	6
Debt and finance charges increase	3	13	25
<b>SURPLUS/(DEFICIT)</b>	(2)	(11)	(23)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Security/building automation systems upgrade/new installation initiatives at various facilities including indoor pools, arenas, shops, leisure centres, etc. This program will focus on security system installation/upgrading and remote monitoring/control of buildings to reflect the evolving risk management needs to protect City staff and property from potential injury and loss.

\* N/A - No amounts have been included in the "Previous Budgets" due to this program's on-going nature.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Building Asset / Work Management Program**

Department: 180680  
 Project: 188000xx07

Capital Priority Rating: 3-4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	250	-	-	-	-	-	-	250
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		250							250

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	213	37	-	-	-	-	-	250
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	213	37						250

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	13	2	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	6	19	22
<b>SURPLUS/(DEFICIT)</b>	<b>7</b>	<b>(17)</b>	<b>(22)</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The City Auditor presented a Public Works Asset Management Audit - Part 2 Facilities Maintenance in June, 2006. The Audit made a number of recommendations relative to the development of an asset management program and linking to other Division programs.

**PUBLIC WORKS - GENERAL CAPITAL FUND**

Project Name: **Recreation and Leisure Facilities**

Department: 180680  
Project: 1889000106

Capital Priority Rating: 1 - 4  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Leisure Facilities (5D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	12,515	11,745	17,375	2,125	100	-	-	19,600	31,345
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					860	9,000		9,860	9,860
General Purpose Reserve		3,403	2,650			(9,000)		(6,350)	(2,947)
Transfer from Sewage Disposal Utility Capital Program		3,217	923		3,292			4,215	7,432
Canada Strategic Infrastructure Fund - Province		5,125	5,125	3,638	3,112			11,875	17,000
Interim Financing (Repayment)			8,677	(1,513)	(7,164)			-	-

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	7,509	16,480	6,437	919	-	-	-	31,345
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				860	9,000			9,860
General Purpose Reserve		922	4,312	819	(9,000)			(2,947)
Transfer from Sewage Disposal Utility Capital Program	2,384	1,756		3,292				7,432
Canada Strategic Infrastructure Fund - Province	5,125	5,125	3,638	3,112				17,000
Interim Financing (Repayment)		8,677	(1,513)	(7,164)				-

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	150		
Less:			
Operating expenditures increase/(decrease)	486	486	486
Debt and finance charges increase	206	1,175	2,418
<b>SURPLUS/(DEFICIT)</b>	(542)	(1,661)	(2,904)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

## PUBLIC WORKS - GENERAL CAPITAL FUND

---

On June 29, 2005, Council approved \$43 million for recreation and leisure facilities. The City's new Recreation and Leisure Facilities Policy was adopted on May 18, 2005. The timelines for 2007-2010 projects will be finalized each year through the capital budget process considering priorities, project readiness and financial/operational capacity.

Funds will be allocated to:	2007	2008	2009	2010	2011	TOTAL
North End Recreation & Leisure Facility		5,300				5,300
Sinclair Park Recreation & Leisure Facility	1,000					1,000
Community Centre Investment Fund	3,000	2,000	2,000			7,000
Kildonan Park Urban Oasis	900	8,100				9,000
Spray Parks/Pads	650	1,100				1,750
Winnipeg Soccer Complex	6,000					6,000
Skateboard Parks		700				700
Administration and Overhead Charges	195	175	125	100		595
	11,745	17,375	2,125	100	-	31,345

## CORPORATE FINANCE - GENERAL CAPITAL FUND

Project Name: **Local Improvements - Ongoing Program**

Department: 120699  
Project: 1220xxxx06

Capital Priority Rating: 2-3  
Plan Winnipeg Indicator: Planned Development, Transportation and Infrastructure - Commit Foremost to the maintenance and renewal of existing infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	2,569	11,600	1,600	1,600	1,600	1,600	18,000	20,569
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,789	680	225	80	80	80	1,145	2,934
Interim Financing	1,661	(916)	(600)	(145)				(745)	(1,661)
District Receivable			10,000					10,000	10,000
External Debt		1,696	1,520	1,520	1,520	1,520	1,520	7,600	9,296

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,184	11,745	1,600	1,600	1,600	1,600	240	20,569
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,658	799	225	80	80	80	12	2,934
Interim Financing	(916)	(600)	(145)					(1,661)
District Receivable		10,000						10,000
External Debt	1,442	1,546	1,520	1,520	1,520	1,520	228	9,296

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	120	154	696
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	55	255	793
<b>SURPLUS/(DEFICIT)</b>	65	(101)	(97)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Local Improvement Capital Projects are those which are financed partly by a direct levy on the properties benefited (Property Owner's Share) and partly by a mill rate levy over the City-At-Large (City's Share). The program is governed by Local Improvements By-Law No. 98/72 and is subject to advertising and subsequent approval by the majority of ratepayers involved. The types of expenditure generally falling within this category are: paving of local streets and lanes; sidewalk and boulevard construction; installation of new water mains and sewers; ornamental street lighting and lane lighting.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## COMMUNITY SERVICES - GENERAL CAPITAL FUND

Project Name: **Community Incentive Grant Program**

Department: 620650  
Project: 62510001yy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Downtown and Neighbourhoods - Support  
Neighbourhood Revitalization (1B-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	1,393	1,421	1,449	1,478	1,508	1,538	7,394	8,787
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,393	1,421	1,449	1,478	1,508	1,538	7,394	8,787

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,393	1,421	1,449	1,478	1,508	1,538	-	8,787
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,393	1,421	1,449	1,478	1,508	1,538		8,787

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	38	179	315
<b>SURPLUS/(DEFICIT)</b>	(38)	(179)	(315)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Community Incentive Grant Program, established by Council on March 6, 1985, was designed to encourage non-profit community recreation and sport organizations to undertake capital projects which would result in long-term benefits to the community at large in terms of improved service and facilities. On July 23, 2003, Council adopted expanded criteria for the Program.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## COMMUNITY SERVICES - GENERAL CAPITAL FUND

Project Name: **Library Replacement - Various**

Department: 620610  
Project: 62130001yy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Provide High-Quality Library Services (4D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	911	360	-	3,000	-	-	4,000	7,000	7,360
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		360		3,000			4,000	7,000	7,360

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	89	271	3,000	-	-	4,000	-	7,360
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	89	271	3,000			4,000		7,360

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	2	17	132
<b>SURPLUS/(DEFICIT)</b>	(2)	(17)	(132)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

These project funds are necessary to replace and furnish modern, safe and accessible libraries that are able to accommodate the changing demographics and needs of library users.

## COMMUNITY SERVICES - GENERAL CAPITAL FUND

Project Name: **Library Shelving and Furniture Replacement Program**

Department: 620610  
Project: 62110005yy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Provide High-Quality Library Services (4D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	329	-	500	-	-	200	700	1,029
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		329		500			200	700	1,029

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	329	-	500	-	-	200	-	1,029
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	329		500			200		1,029

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	9	31	48
<b>SURPLUS/(DEFICIT)</b>	(9)	(31)	(48)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Capital funding is required to replace aging library shelving and furniture that cannot be accommodated within the existing operating budget of the Library Services Division. The average age of Winnipeg's branch libraries is approximately 40 years old. Much of the furniture and shelving dates from the original opening of those facilities. The furniture and shelving needs to be replaced in some cases for safety reasons and in order to ensure that library facilities remain welcoming spaces for the changing needs of library users.

**COMMUNITY SERVICES - GENERAL CAPITAL FUND**

Project Name: **Integrated Property Based Information Systems**

Department: 620661  
 Project: 62600001yy

Capital Priority Rating: 1 - 2  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	750	-	-	-	500	-	-	500	500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					500			500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	500	-	-	-	500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				500				500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The 2010 project seeks to build upon community and neighbourhood information resources established by the Community Resource Area (CRA) Phase of the Integrated Property-Based Systems Capital Program. The project will build infrastructure (eg. Expanded software servers; public access kiosks or an alternative accessing method) and partnerships to support inter-agency information sharing - increasing both the amount and quality of neighbourhood based information available to civic decision makers, community agencies, neighbourhood groups and individual citizens. Municipal governments throughout North America have begun to lead these types of enhanced information sharing/partnership initiatives.

a) Automation of Environmental Health Inspection and Reporting Systems - This project entails delivery of a complete Public Health Inspections Information system. The objective is to capitalize on the workflow improvements possible under the Amanda (BUILD) and License systems already in use within the Community Services Department's License Branch and Planning, Property and Development's permit and inspection systems. (99% completed).

b) Community Resource Area (CRA) data model and application development - This project will create and implement a Community Resource database. The project will integrate community-related information from City departments such as Property Assessment, Community Services, Fire Paramedic Services, Police Services, Planning, Property and Development and Public Works. External linkages to data from the Province of Manitoba, the Government of Canada and other agencies are also included in this project. The database will be comprised of community-related information linked to the City's property databases.

This project expands upon the partnership established between Community Services and Planning, Property and Development in the use of Amanda (BUILD) and other technologies including Geographic Information Systems, Web-based technologies, and the new Class Booking and Registration System.

**COMMUNITY SERVICES - GENERAL CAPITAL FUND**

Project Name: **Vehicle Guidance System & Office "Anti-Pesticide Registration" Management Software Package**

Department: 6206xx  
Project: 622xxxxxyy

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Provide Safe and Effective Pest and Weed Control (5A-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	160	160	160	-	-	480	480
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			160	160	160			480	480

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	160	160	160	-	-	-	480
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		160	160	160				480

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		5	20
<b>SURPLUS/(DEFICIT)</b>	-	(5)	(20)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

To upgrade antiquated and deteriorating computer systems to enable the continued operation of vehicle guidance and pesticide spray systems that were first established in 1999. The upgraded system will provide an electronic road map and will list current vehicle locations, the location of "anti-pesticide registrants", and a tracking of all spray operations. The system will also provide vehicle telemetry information via a wireless network so that real-time positions and current status of all spray vehicles is displayed at a central coordinating office.

## COMMUNITY SERVICES - GENERAL CAPITAL FUND

Project Name: **Renovate and Refurbish Various Library Branches**

Department: 6206xx  
Project: 621xxxxxyy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Public Safety, Health and Education-Provide High-Quality Library Services (4D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	1,250	-	-	-	300	1,550	1,550
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			1,250				300	1,550	1,550

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	1,250	-	-	-	300	-	1,550
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		1,250				300		1,550

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		41	119
<b>SURPLUS/(DEFICIT)</b>	-	(41)	(119)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

A capital program is needed to support ongoing renovations and refurbishments of existing library branches that cannot be supported within the existing Library operating budget. The average age of Winnipeg's branch libraries is approximately 40 years old. Improvements to facilities will include replacing carpeting, flooring, painting, counters and service points, undertaking minor and major renovation projects in order to improve library facilities abilities to meet the changing needs of library users.

## COMMUNITY SERVICES - GENERAL CAPITAL FUND

Project Name: **Imaging and Document Management**

Department: 620660  
Project: 626xxxxxy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	250	250	250	-	750	750
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				250	250	250		750	750

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	250	250	250	-	-	750
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			250	250	250			750

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			8
<b>SURPLUS/(DEFICIT)</b>	-	-	(8)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

This project is to establish proper imaging and document management systems within the Community Services Department, which will allow the department to move to a paperless filing system that meets all City records management requirements. This will involve the filing and retention of both paper and electronic documents, including e-mail, court-related documents, etc. The department should expect administrative efficiencies in the area of reduced paper costs and reduced physical storage space costs.

These systems will be designed to complement any corporate initiative regarding imaging and document management.

The first phase of the project will involve a comprehensive review of current document retention policies and processes within the department, as well as the identification of solutions. The second phase of the project will involve the implementation of imaging and document management processes, including all necessary hardware (infrastructure) and software.

**COMMUNITY SERVICES - GENERAL CAPITAL FUND**

Project Name: **Library Technology Upgrade and Replacement**

Department: 6206xx  
Project: 621xxxxxyy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Public Safety, Health and Education - High-Quality Library Service (4D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	500	-	-	500	500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					500			500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	500	-	-	-	500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				500				500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

By 2010, the majority of the library's current technological hardware/software systems will be outdated. Capital funding is required to supplement funding from the Library Technology Reserve Fund in order to begin a major upgrade and replacement of existing hardware platform and associated software upgrade requirements. Funding will be used also in part to purchase replacement public access computers, replace the hardware platform for the automated library system and upgrade associated library system (Horizon) software components.

## COMMUNITY SERVICES - GENERAL CAPITAL FUND

Project Name: **Recreational Facility Safety & Accessibility Improvements**

Department: 620650  
Project: 62500001yy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Public Safety, Health and Education - Promote Safety in Buildings (4B-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	200	200	400	600	300	-	400	1,700	1,900
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200	400	600	300		400	1,700	1,900

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	400	600	300	-	400	-	1,900
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	200	400	600	300		400		1,900

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	6	32	77
<b>SURPLUS/(DEFICIT)</b>	(6)	(32)	(77)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This capital project will: Address workplace and public safety, health and accessibility issues that are not part of the current service level agreement with Public Works.

Each year portions of the funds will be utilized for installation of security systems, fitness equipment replacement (safety purposes) and facility amenities and accessibility projects within 13 indoor pools and 9 major recreation centres based upon established priorities. The new demands require security for staff while performing their duties and increased surveillance of non-staffed space within our buildings, both for patron safety and theft prevention within and immediately outside of aquatic and recreation facilities. The heavy use of fitness equipment and customer demands requires that a program of equipment replacement is implemented to ensure safety and meet contemporary needs.

Recreation facility amenities must be refurbished to meet public health and safety standards and regulations and to enhance facilities to meet the needs of the public including accessibility (washrooms, change rooms, signage, public entranceways, etc.) and accessible family amenities (specialty change rooms).

2007 Funding : Replacement and addition of security systems that provide building perimeter entry security and visual surveillance of non-staffed areas at 2 facilities. Replace 15% of outdated and worn out fitness equipment at recreation facilities. Upgrade accessibility at 2 facilities.

2008 and 2009 Funding: Priorities would include development of family change rooms at selected recreation/aquatics facilities. Replacement and addition of security systems that provide building perimeter entry security and visual surveillance of non-staffed areas at 3 facilities each year. Replace 20% of outdated and worn out fitness equipment at recreation facilities each year. Upgrading of accessibility at 2 facilities in 2008 and 4 facilities in 2009.

2010 and 2012 Funding: Replacement and addition of security systems that provide building perimeter entry security and visual surveillance of non-staffed areas at 3 facilities each year. Replace 15% of outdated and worn out fitness equipment at recreation facilities each year. Upgrading of accessibility at 2 facilities in 2010 and 3 facilities in 2012.

**COMMUNITY SERVICES - GENERAL CAPITAL FUND**

Project Name: **Library Signage, Safety and Accessibility**

Department: 6206xx  
 Project: 621xxxxxyy

Capital Priority Rating: 1 - 2  
 Plan Winnipeg Indicator: Public Safety, Health and Education - High Quality Library Services (4D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	-	200	200	200
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)							200	200	200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	-	200	-	200
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)						200		200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Capital funding is needed to address the specific needs on the exterior of library facilities that is not possible within existing library operating budgets. Improved signage is required in order to make libraries more visible to the community and address bilingual signage requirements of the City of Winnipeg. Many libraries need improved lighting, security cameras, regular landscape maintenance and building upgrades to ensure that they remain safe and welcoming to the community and to deter vandalism and graffiti. In addition, funds are needed to address accessibility needs including exterior ramps, and interior washroom upgrades, wayfinding signage and life safety apparatus that are required to meet the needs of persons with disabilities.

## COMMUNITY SERVICES - GENERAL CAPITAL FUND

Project Name: **Assiniboine Park Amenities Improvements/Development**

Department: 620630  
Project: 62300001yy

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Support Unique Attractions (5D-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	1,242	-	2,000	2,000	2,000	2,000	8,000	9,242
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,242		2,000	2,000	2,000	2,000	8,000	9,242

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,242	-	2,000	2,000	2,000	2,000	-	9,242
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,242		2,000	2,000	2,000	2,000		9,242

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	34	118	183
<b>SURPLUS/(DEFICIT)</b>	<b>(34)</b>	<b>(118)</b>	<b>(183)</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Capital dollars are being spent to improve deteriorating facilities, improve customer service areas such as walkways and washrooms, and improve animal enclosures particularly for seasonal animal encounter exhibits.

Specific enhancements for the Assiniboine Park are as follows:

- Annual sewer and water line repair and replacement in zoo and park
- Zoo building roof replacements; demolition of old exhibits; zoo facility maintenance
- Zoo building and exhibit renovations for safety, aesthetics and zoo accreditation requirements
- Fire, security, alarm upgrades to park buildings
- Park pathway and road upgrades
- Phased Implementation of Assiniboine Park Framework Plan
- Improvements to Green Infrastructure - tree pruning and replacement, general field improvements and drainage, landscaping.
- Assiniboine Forest parking lot and entranceway improvements

\*N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

# WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Renovations - 5th Floor Public Safety Building**

Department: 220656  
 Project: 2200000110

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Public Safety, Health, and Education - Promote Safety in Buildings (4B-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	500	-	-	500	500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					500			500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	500	-	-	-	500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				500				500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The current Police Service offices no longer service the needs of executive members and staff due to organizational changes that have taken place. Some offices are too small to be functional while other areas contain much wasted space. This project will address those concerns. Expected life is 20 years.

## WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Automated Fingerprint Identification System (AFIS) - Palm Print Upgrade**

Department: 220656  
Project: 2200000207

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Expand Capacity to Address Safety (4A-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	250	-	-	-	-	-	-	250
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		250						-	250

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	250	-	-	-	-	-	-	250
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	250							250

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

This project is an enhancement to the existing AFIS which will enable efficient identification of suspects through latent palm prints lifted from crime scenes. Approximately 20% of latent impressions are palm prints. Match searches are now done manually. This process is time consuming and inefficient. Expected life span is 10 years.

**WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND**

Project Name: **Emergency Exit Overpass - 4th Floor Public Safety Building to Parkade**

Department: 220656  
Project: 2200000409

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Prepare For Disasters and Emergencies (4A-07)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	300	-	-	-	300	300
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				300				300	300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	300	-	-	-	-	300
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			300					300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

In an internal review of 911 services and Police disaster response, a concern with respect to evacuating Communications personnel from the Public Safety Building (PSB) was identified. Communications personnel cannot evacuate their workstations (located on the 4th floor, PSB) quickly in the event of a threat to the PSB or shut down of the primary communication system. It is proposed to provide a covered walkway from the 4th floor PSB to the Civic Centre Parkade to address this concern. The useful life of this project is expected to be in excess of 20 years.

## WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Replace Voice 2-Way Radio System**

Department: 220656  
Project: 2200000308

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Provide  
Emergency Response Services (4A-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	7,083	1,815	-	-	-	8,898	8,898
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			7,083	1,815				8,898	8,898

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	3,240	5,658	-	-	-	-	8,898
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		3,240	5,658					8,898

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

This project includes replacement of 2-way radio infrastructure and network as well as radios and related equipment. Useful life of existing equipment (circa 1998) will have expired. In addition the existing hardware technology will not be supported past 2009. Anticipated life span is 10 years.

**WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND**

Project Name: **Wireless Emergency 911 Upgrade**

Department: 220656  
 Project: 2200000608

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Public Safety, Health, and Education - Prepare For Disasters and Emergencies (4A-07)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	260	-	-	-	-	260	260
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			260					260	260

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	260	-	-	-	-	-	260
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		260						260

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Currently 44% of emergency 911 calls are made by persons using cellular phones. This is projected to increase to 50% by 2009. Research indicates that 15% of the time a caller is unable to provide a location or the call is terminated before the operator can obtain information. When a caller is using a land line phone the Police Service can identify the location and number and effect an appropriate response, but is unable to identify the location should the caller be using a cellular phone. This project will enable the identification of the phone number and location of the caller reducing the time required to respond.

Also, by 2009 it is estimated that 33% of emergency 911 calls will come from Voice over Internet Protocol (VoIP) technology. By this time the current 911 phone system will not be able to effectively handle these calls, as the current system will have exceeded its useful life.

## WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Automated Fingerprint Identification System (AFIS) Replacement**

Department: 220656  
Project: 2200000711

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Expand Capacity to Address Safety (4A-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	500	600	1,100	1,100
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)						500	600	1,100	1,100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	500	600	-	1,100
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)					500	600		1,100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The current Automated Fingerprint Identification System (AFIS) will reach its life expectancy by approximately 2008. The system hardware and software will become obsolete and subject to reduced and/or withdrawn maintenance support. The available maintenance will be more costly as the system ages. The replacement AFIS has many improvements to its technology since first purchased in 1999 including: faster speed, increased accuracy, greater data base capacity, and the ability to integrate with future Integrated Justice System. Estimated useful life is 10 years.

# WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Police Priority Dispatch System**

Department: 220656  
Project: 2200000810

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Provide  
Emergency Response Services (4A-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	427	-	-	427	427
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					427			427	427

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	427	-	-	-	427
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				427				427

NET OPERATING IMPACT	2006	2007	2008
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Police Priority Dispatch System (PPDS) software is a set of protocols designed to standardize and codify the operation of law enforcement dispatch. It is designed to provide safe, effective and efficient police operations through scene assessment, officer safety issues, and the identification of appropriate police response. The PPDS also includes a quality assurance software package. The PPDS is recognized by the National Academies of Emergency Dispatch, which is the world's recognized standard setting and certification body for emergency dispatch. This project addresses 5 of 35 recommendations reported in the June 2002 City of Winnipeg Audit Department's indepth review of the Winnipeg Police Service Communication Centre. The expected useful life of this project is 25 years.

## WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Outdoor Shooting Range**

Department: 630631  
Project: 633100xx10

Capital Priority Rating: 3 - 3+2  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	700	-	-	-	-	700	700
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			700					700	700

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	700	-	-	-	-	-	700
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		700						700

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)		21	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			67
<b>SURPLUS/(DEFICIT)</b>	-	21	(67)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Winnipeg Police Service (WPS) has an outdoor shooting range located on Cadboro Road. This range is an essential part of the WPS training program. It is used to train WPS recruits as well as to re-qualify its existing members. Council approved the development of Waverley West. The shooting range is located within the Waverley West area and will have to be relocated.

# WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Central Processing Unit**

Department: 630631  
Project: 633100xx10

Capital Priority Rating: 3 - 3+2  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	3,400	-	-	3,400	3,400
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					3,400			3,400	3,400

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	3,400	-	-	-	3,400
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				3,400				3,400

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Winnipeg Police Service (WPS) has created a pilot project, the arrest processing unit (APU), that is used to streamline the criminal arrest process and save time of frontline officers. The system allows the officers to turn over the prisoners to the APU for processing, then "return to the streets". The existing APU in the Public Safety Building can handle a limited number of prisoners, and as such it is creating a bottleneck in the system. The creation of a Central Processing Unit will reduce wait time and increase efficiency in cruiser car deployment.

## WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Identification Unit - Forensic Services**

Department: 220656  
Project: 22XXXXXXXXY

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Provide  
Emergency Response Services (4A-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	1,800	-	-	-	5,200	7,000	7,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			1,800				5,200	7,000	7,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	1,800	-	-	-	5,200	-	7,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		1,800				5,200		7,000

NET OPERATING IMPACT	2006	2007	2008
Revenue increase/(decrease)		302	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	302	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Winnipeg Police Service (WPS) Identification Lab (formally known as Forensic Services) is presently housed in the Public Safety Building (PSB). This unit is one of the most critical parts of WPS operation. In this unit, trained technicians examine evidence and establish case work. Police Officers and the Justice System rely on the Identification Unit for accurate and defensible information.

The existing facility needs to be updated for emerging health and safety requirements and standards for preserving the integrity of evidence, as well, current facilities cannot meet the present volume of evidentiary exhibits.

WPS has had dialogue with other law enforcement agencies who face similar challenges and there is a possibility for future partnership to develop an overall project estimated to be approximately \$10 million.

## WINNIPEG POLICE SERVICE - GENERAL CAPITAL FUND

Project Name: **Four District Model Building Replacement**

Department: 630631  
Project: 633100xx10

Capital Priority Rating: 3 - 3+2  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	8,975	20,405	-	-	-	-	-	-	20,405
Financed by:									
Public Private Partnership		16,905						-	16,905
Cash to Capital (Equity in Capital Assets)		3,500		992	1,985	1,985	1,985	6,947	10,447
Public Private Partnership Lease Payments				(992)	(1,985)	(1,985)	(1,985)	(6,947)	(6,947)
<b>CASH FLOW</b>		<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>Beyond 2012</b>	<b>Total</b>
Project Costs (\$000's)		3,500	-	992	1,985	1,985	1,985	32,750	43,197
Financed by:									
Cash to Capital (Equity in Capital Assets)		3,500		992	1,985	1,985	1,985	32,750	43,197

The 2007 to 2011 Five-Year Capital Budget Forecast approved by Council February, 2006 directed the Civic Administration to investigate private-public partnerships for the "Four District Model Building Replacement". Thus the overall capital budget requirement will depend on whether a suitable public-private partnership can be arranged.

It is estimated that \$3,500,000 of 2007 Capital funding will be required to procure the two stations and purchase the necessary furniture and special equipment required at the Police Stations (and potentially property).

The above annual cash flow estimates beginning in 2009 are lease payments and include technical maintenance, but not utility and other operating maintenance expenses.

# FIRE PARAMEDIC SERVICE - GENERAL CAPITAL FUND

Project Name: **Facilities Replacement and Relocation Program**

Department: 210657  
Project: 21000011yy

Capital Priority Rating: 3-3  
Plan Winnipeg Indicator: Public Safety, Health and Education - Provide  
Emergency Response Services (4A-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	-	1,600	-	2,600	-	840	5,040	5,040
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			1,600		2,600		840	5,040	5,040

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	400	1,200	500	2,100	400	440	5,040
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		400	1,200	500	2,100	400	440	5,040

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		20	100
<b>SURPLUS/(DEFICIT)</b>	-	(20)	(100)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project represents a consolidation of all projects related to station relocations, facilities improvements and replacements. Winnipeg Fire Paramedic Service (WFPS) is working on the replacement of Station #21 (Pandora Avenue West) from previously approved capital funding. As well phase 1 of the replacement of Station #4 (Stradbrook and Osborne) has been approved in 2006.

Funds will be allocated to:	2007	2008	2009	2010	2011	2012	Total
Station #4 (Stradbrook and Osborne) Replacement:							
Phase 2 - construction		1,600					1,600
Phase 3 - construction				1,600			1,600
Pump and Aerial Test Facility				300			300
Station # 12 (Grosvenor) Replacement:							
Phase 1 - design and construction				700			700
Phase 2 - construction						840	840
	-	1,600	-	2,600	-	840	5,040

## PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND

Project Name: **Computer Automation**

Department: 630651  
Project: 6361000406

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	300	185	165	200	200	200	950	1,250
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		300	185	165	200	200	200	950	1,250

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	300	185	165	200	200	200	-	1,250
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	300	185	165	200	200	200		1,250

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	9	6	5
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		29	46
<b>SURPLUS/(DEFICIT)</b>	9	(23)	(41)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This is an on going office automation program started in the 1994 Capital program. The emphasis has been on general office automation and network installation, workflow and re-engineering technologies, electronic file and records management and image based systems. Successes to date have concentrated on distribution of vital information through Local and Wide Area Networks and Image and Workflow system installation. New solutions will flow from the adoption of these technologies and will allow the department to provide convenient, efficient and cost effective service.

A general program of system renewal is contemplated. This program would be the start of an overhaul of the technology, systems, programs, and processes implemented in the early 1990's. This is seen as reasonable and prudent to ensure the continued longevity of the City's investment in office automation.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Land Acquisition for General Unspecified Purposes**

Department: 630621  
 Project: 6321xxxxyy

Capital Priority Rating: 3 - 2+2  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	500	500	500	500	500	500	2,500	3,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500	500	500	500	500	500	2,500	3,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	500	500	500	500	500	500	-	3,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	500	500	500	500	500	500		3,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	15	15	15
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		48	95
<b>SURPLUS/(DEFICIT)</b>	15	(33)	(80)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

This provides for the annual acquisition of properties which are unforeseen at this time.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Weather Protected Pedestrian System**

Department: 630651  
 Project: 6351000106

Capital Priority Rating: 1 - 3  
 Plan Winnipeg Indicator: Downtown and Neighbourhoods - Encourage Accessibility To and Within the Downtown (1A-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,760	115	-	-	-	-	-	-	115
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		115						-	115

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	115	-	-	-	-	-	-	115
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	115							115

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	3		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		11	11
<b>SURPLUS/(DEFICIT)</b>	3	(11)	(11)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

City share of capital costs of new connections to complete the right-of-way system designated by Council resolution (May, 2004) from Cityplace south and west (to The Bay). Specific costs and dates of expenditures are established through the negotiation of agreements approved by Council.

**Council Decision:**

That the Executive Summary of the Weather Protected Walkway System (WPWS) Study was received by council as information and the following key recommendations were approved.

1. That the first priority be given to "closing the loop" to complete the Downtown Walkway System (i.e., from Cityplace south and west to The Bay).
2. That access to and accessibility within the Downtown Walkway System be supported through the development of a series of gateways, signage and wayfinding, transportation links, and physical connections.
3. That any proposed elevated or underground connections along Main Street be deleted from the current designated walkway system and that the designated City WPWS be amended accordingly.
4. That the Planning, Property and Development Department be charged with the coordination of a management structure for the WPWS.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Riverbank Greenway Programs (formerly Pathways)**

Department: 630651  
 Project: 6351300107

Capital Priority Rating: 1 - 2  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Promote the Use of Rivers and Riverbanks (5C-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	358	535	465	500	150	150	340	1,605	2,140
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		535	465	500	150	150	340	1,605	2,140

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	535	415	350	300	150	390	-	2,140
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	535	415	350	300	150	390		2,140

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	15	12	-
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		51	90
<b>SURPLUS/(DEFICIT)</b>	15	(39)	(90)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project promotes the use of the City's rivers and riverbanks by facilitating public access to rivers and riverbank lands and encouraging the use of Winnipeg rivers for transportation and recreation through the provision of boat launches, docks, pathways and other accessibility improvements.

Funds provided are for implementation according to the prioritized river segments adopted by Council as opportunities present themselves and as needs dictate. The current top six priority parkways include North Winnipeg, Churchill Drive, Kildonan, St. Boniface, Fort Rouge and Assiniboine, in no particular order.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Cemeteries - Improvements**

Department: 630632  
 Project: 6322100106

Capital Priority Rating: 1 - 3  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	816	200	250	-	-	-	-	250	450
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200	250					250	450

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	250	-	-	-	-	-	450
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	200	250						450

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	6	7	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		19	43
<b>SURPLUS/(DEFICIT)</b>	6	(12)	(43)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Miscellaneous improvements to Brookside and St. Vital Cemeteries including roadway, resurfacing, drainage improvements, tree planting.

## PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND

Project Name: **Riverbank Stabilization - Physical Asset Protection**

Department: 630651  
Project: 6352100206

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Support Waterways Management (5C-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,200	1,000	1,000	1,000	1,000	1,000	1,000	5,000	6,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,000	1,000	1,000	1,000	1,000	1,000	5,000	6,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,000	1,000	1,000	1,000	1,000	1,000	-	6,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,000	1,000	1,000	1,000	1,000	1,000		6,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	29	29	29
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		95	190
<b>SURPLUS/(DEFICIT)</b>	29	(66)	(161)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Pembina Highway and Grandmont Boulevard Riverbank Stabilization project has "First Call" against 2007 Capital Budget as per Council meeting on December 6, 2006 (minute 78). The first \$1 million will be accessed from this Planning, Property and Development project, with the remaining \$500,000 to be under the Public Works department.

On January 25, 2007, Council approved that an expenditure of \$900,000 be authorized before the 2008 Capital Budget, as a first call against the 2008 Capital Budget for Riverbank Stabilization for St. Vital Park.

The riverbank stability characterization study identifies stability conditions of 106 km of City owned riverbank property which comprises approximately 45% of all such property within the City of Winnipeg. Inasmuch as costs to effectively stabilize all City owned river and creek banks requires a significant funding commitment of \$80 million, priorities are established in the report for purposes of the City implementing stabilization along the most critical sections of riverbank. The highest priority site, Annabella Street to May Street was completed in the winter of 2002 - 2003 at a cost of \$1 million. The remaining "first phase" priority sites are identified as follows at an Adopted cost of \$10.71 million.

Site	Amount
Red River - St. Vital Park	\$ 1,645,000
Red River - Lyndale Drive Park	1,455,000
Red River - King's Park	450,000
Red River - Churchill Park	2,000,000
Red River at Bunn's Creek	165,000
Assiniboine River - Fort Rouge Park	400,000
Red River - Crescent Park	765,000
Red River - King's Park 2	2,720,000
Seine River - Evans Avenue at Cusson Street	240,000
Assiniboine River - Granite Curling Club/Mostyn Park	870,000
<b>TOTAL</b>	<b>\$ 10,710,000</b>

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Downtown Enhancement Program**

Department: 630651  
 Project: 6351800106

Capital Priority Rating: 2 - 3  
 Plan Winnipeg Indicator: Downtown and Neighbourhoods - Celebrate the Downtown's Special Features and Heritage (1A-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,600	400	400	400	400	400	400	2,000	2,400
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		400	400	400	400	400	400	2,000	2,400

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	400	400	400	400	400	400	-	2,400
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	400	400	400	400	400	400		2,400

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	12	12	12
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		38	76
<b>SURPLUS/(DEFICIT)</b>	12	(26)	(64)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This program's provision of aesthetic improvements and required infrastructure upgrades to the Downtown and Exchange District will be the vehicle to enhance pedestrian environments and fulfill the commitment to "Downtown First" philosophy. The program will support and develop ongoing partnership opportunities for future development and redevelopment and projects such as: Old Market Square; Portage and Main; Broadway; Downtown Wayfinding; Hydro Tower; Millennium Library Park; etc.

The City has also recently adopted a Universal Design Policy that commits the City of Winnipeg to an enhanced pedestrian environment. Funding will also be used to support the National Historic Site Designation of the Exchange District.

The funds will be utilized to initiate, partner and implement streetscape and open space enhancements to promote and strengthen the pedestrian environment. These aesthetic improvements are over and above and exclusive of work assumed by the Public Works Department, including curb replacement, street and sidewalk paving and required maintenance of existing infrastructure.

Priorities for 2007 to 2012 are Portage Avenue Vision Context Strategy, Portage & Main, Millennium Library Park, Walkway - linkages, Park and Streetscape Redevelopment (Hydro precinct) and Old Market Square.

## PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND

Project Name: **Image Route Enhancements / Streetscaping**

Department: 630651  
Project: 63xxxxxyy

Capital Priority Rating: 2 - 3  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Promote High-Quality Urban Design and Designate and Enhance Image Routes and Scenic Drives (5E-01 & 5E-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	400	400	400	400	400	400	2,000	2,400
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		400	400	400	400	400	400	2,000	2,400

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	400	400	400	400	400	400	-	2,400
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	400	400	400	400	400	400		2,400

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	12	12	12
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		38	76
<b>SURPLUS/(DEFICIT)</b>	12	(26)	(64)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Work focuses on the designated 6 image routes, 14 neighbourhood main streets, and 4 scenic drives.

Funds will be utilized to initiate, partner and implement streetscape and open space enhancements, to promote and enhance the City of Winnipeg's image. These streetscape landscaping and aesthetic enhancements are exclusive of work assumed by the Public Works Department that includes curb, street and sidewalk repairs and replacement.

This enhancement program will continue in partnership with the private sector to take the form of decorative medians, pedestrian lighting, banner poles; special entry nodes; special pavement treatments; character signage; and site furniture including benches, waste receptacles, planters, trees, tree grates, information kiosks, etc. The "Airport to Downtown" is considered the top priority image route. The other routes/phases that are also considered important when funding becomes available are the Business Improvement Zones - Phase 1, Image Route Enhancement - Phase 2, Business Improvement Zones - Phase 2, and scenic drives such as Wellington Crescent and Scotia Street.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Expand Property Management and Integrate with Public Works Work Management System**

Department: 630661 Capital Priority Rating: 3 - 3+1  
 Project: 6361000109 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	100	-	-	100	-	-	-	100	100
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				100				100	100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	100	-	-	-	-	100
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			100					100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			3
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	3

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The information and data processing needs of the Civic Accommodations Division require enhancement and the ability to integrate the existing property management systems with the Public Works work management system. The City's building assets are recorded, maintained and updated by the Civic Accommodation Division. The department has an existing graphical, architectural based system which provide building specific information on space measurement and utilization.

As well, the department has standardized on a purchased property management system which records and reports all aspects of property management including approved (commercial and residential) and vacant properties owned by and leased from the City. The Public Works Department provides a means of tracking inputs, outputs and relative costs associated with the maintenance of buildings and assets.

This budget will provide the requisite linkages to reduce duplication of data entry and provide a mechanism for sharing information between departments. The integration of property management with the Amanda software for workflow and process management will also be examined. The use of the Amanda software for project tracking and facilities management will be implemented.

## PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND

Project Name: **Riverbank Access Park and Dock Network**

Department: 630651  
Project: 6351700109

Capital Priority Rating: 1 - 2  
Plan Winnipeg Indicator: Environment, Image, and Amenities - Promote the Use of Rivers and Riverbanks (5C-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	700	-	-	300	-	-	-	300	300
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				300				300	300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	300	-	-	-	-	300
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			300					300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			9
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	9

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The goal is the strengthening of the economies of the City's central business districts and enhancing the livability of the surrounding neighbourhoods. The scope of this project calls for the design and development of celebratory, signature, year-round riverbank access points for each of the central riverbank communities.

Funds will be utilized to implement the balance of the network of docks and open space enhancements associated with the Coalition Accès Rivière - River Access Coalition (CARRAC) dock system. These developments have taken the form of riverbank stabilization; stationary and floating docks; decorative pedestrian level lighting; concrete, brick and timber pavement; tree planting and landscaping.

The system provides permanent boat docks for both water and land based recreation for the public and other features which celebrate and enhance access to the neighbourhoods.

Additional locations will be developed to enhance the CARRAC Dock network as funding is available. Priorities are Phase-2 Osborne, Spence Street; Whittier/Festival Park, Phase-1 South St. Vital; and Wolseley Location, Phase-2-South St. Vital.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Public Art Strategy**

Department: 630651  
Project: 6351400705

Capital Priority Rating: 1 - 1  
Plan Winnipeg Indicator: Creating a Beautiful City - Implement Public Art Strategy (5E-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,500	500	500	500	500	500	500	2,500	3,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500	500	500	500	500	500	2,500	3,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	500	500	500	500	500	500	-	3,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	500	500	500	500	500	500		3,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	15	15	15
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		48	95
<b>SURPLUS/(DEFICIT)</b>	15	(33)	(80)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

On September 24, 2003, Council approved in principle the Public Art Policy of the Mayor's Task Force on Public Art in Winnipeg and directed that the Chief Administrative Officer work in conjunction with WAC (Winnipeg Arts Council) to develop the necessary procedures for implementing the direction of the policy, including but not limited to those areas relating to governance and funding. Council adopted a Public Art Policy on October 27, 2004.

Initial funding for the project in the amount of \$500,000 was approved by Council in the 2003 Capital Budget.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Marconi Future Walking / Biking Path**

Department: 632110  
 Project: 6321100107

Capital Priority Rating: 3 - 2+2  
 Plan Winnipeg Indicator: Integrating Transportation - Provide Integrated Transportation Network (3C-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,200	-	-	-	-	-	-	1,200
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,200						-	1,200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,200	-	-	-	-	-	-	1,200
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,200							1,200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	35		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		114	114
<b>SURPLUS/(DEFICIT)</b>	35	(114)	(114)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

On September 27, 2006, Council approved the recommendation that the City acquire the CPR Marconi rail right-of-way for future transportation purposes. Council also directed that the expenditure of \$1.2 million, prior to the adoption of the 2007 Capital Budget, be approved as a first charge against the 2007 Tax Supported Capital Budget in order to ensure adequate available funds for the acquisition.

**PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND**

Project Name: **Downtown Wayfinding - Mapping, Kiosks, Weather Protected**

Department: 630651  
 Project: 6352100106

Capital Priority Rating: 2 - 3  
 Plan Winnipeg Indicator: Downtown and Neighbourhoods - Encourage Accessibility To and Within the Downtown (1A-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	800	200	-	-	-	-	-	-	200
Financed by: Winsmart - Urban Transportation Showcase		200						-	200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	-	-	-	-	-	-	200
Financed by: Winsmart - Urban Transportation Showcase	200							200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	6		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		19	19
<b>SURPLUS/(DEFICIT)</b>	6	(19)	(19)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

A Downtown Wayfinding System has been identified as a mechanism to provide directional signage for orientating pedestrians, motorists and visitors destined for specific attractions in Downtown Winnipeg. The intent is to orientate people so they may reach their destinations without undue delay or confusion.

The funds will be utilized to initiate, partner and implement a Downtown Wayfinding System to ensure and promote a safer, more accessible, understandable and integrated pedestrian environment. The Planning, Property and Development Department historically has provided support for pedestrian orientated streetscaping initiatives in the Downtown and Exchange District. Centre Plan has endorsed the development of a comprehensive downtown signage program. The wayfinding system is over and above and exclusive of the vehicular orientated work performed by the Public Works and Transit Departments.

The funding for the Downtown Wayfinding System will provide the resources to support the City's commitment to providing coordinated signage system within the Downtown.

## PLANNING PROPERTY AND DEVELOPMENT - GENERAL CAPITAL FUND

Project Name: **Building Communities**

Department: 630651  
Project: 6351200004

Capital Priority Rating: 2-4  
Plan Winnipeg Indicator: Downtown and Neighbourhoods - Support  
Neighbourhood Revitalization (1B-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	* 5,600	400	2,000	2,000	2,000	2,000	2,000	10,000	10,400
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200	1,000	1,000	1,000	1,000	1,000	5,000	5,200
Manitoba Winnipeg Infrastructure Program (MWIP)		200	1,000	1,000	1,000	1,000	1,000	5,000	5,200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	400	2,000	2,000	2,000	2,000	2,000	-	10,400
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	200	1,000	1,000	1,000	1,000	1,000		5,200
Manitoba Winnipeg Infrastructure Program (MWIP)	200	1,000	1,000	1,000	1,000	1,000		5,200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	12	58	58
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		38	228
<b>SURPLUS/(DEFICIT)</b>	12	20	(170)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The 'Building Communities' Initiative is a capital expenditure program that invests in the public infrastructure in Winnipeg's neighbourhoods. The program's goals are to improve living conditions in Winnipeg's older neighbourhoods, where capital improvements in housing renewal, community facilities, municipal infrastructure and crime prevention initiatives will have lasting, long-term benefits to the neighbourhood and the larger urban community. This program will be cost-shared on a 50-50 basis with Manitoba Intergovernmental Affairs.

The current 'Building Communities' Initiative is currently in year four of five and will be completed at the end of 2007. The City and Province have jointly funded capital investment programs in older, physically declining neighbourhoods since 1974.

\* Includes \$650,000 approved in the 2006 capital budget under 'Special Innovative Capital.'

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **General Building Renovation and Refurbishing**

Department: 630631  
 Project: 63310000206

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	500	500	-	500	500	500	2,000	2,500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500	500		500	500	500	2,000	2,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	500	500	-	500	500	500	-	2,500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	500	500		500	500	500		2,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	15	15	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		48	95
<b>SURPLUS/(DEFICIT)</b>	15	(33)	(95)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This is an ongoing program to fund small corporate moves, minor interior renovations and other miscellaneous projects for which no other separate financing is available. Fundamental to productivity gain: for corporate renovations, moves, etc. which facilitate client changes/activities.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Civic Buildings - Barrier Free Access**

Department: 630631  
 Project: 6331000611

Capital Priority Rating: 3 - 2+2  
 Plan Winnipeg Indicator: Public Safety, Health, and Education - Integrate Safety into Overall Planning and Urban Development (4B-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	-	-	-	-	300	300	600	600
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)						300	300	600	600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	300	300	-	600
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)					300	300		600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

To improve accessibility for disabled persons to existing City-owned buildings and in so doing meet the legislated standards with respect to barrier free access. Legally required: Building Code requirements.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Removal of Asbestos**

Department: 630631  
 Project: 6331000306

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Public Safety, Health, and Education - Promote Safety in Buildings (4B-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	100	-	100	300	100	124	624	724
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		100		100	300	100	124	624	724

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	100	-	100	300	100	124	-	724
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	100		100	300	100	124		724

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	3		3
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		10	10
<b>SURPLUS/(DEFICIT)</b>	3	(10)	(7)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

A regulatory requirement during renovations is the removal of hazardous material from existing facilities. An inventory of asbestos within City buildings has been completed. Work is performed when other building renovations are planned or when some other physical disturbance of asbestos covered building components occurs. This money may also be used to remove mould and other hazardous materials during building renovations, which often is identified at the same time as the asbestos.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Campus Area Security Upgrades**

Department: 630631  
 Project: 633100xx08

Capital Priority Rating: 3 - 2  
 Plan Winnipeg Indicator: Public Safety, Health, and Education - Integrate Safety into Overall Planning and Urban Development (4B-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	300	-	-	-	-	-	-	300
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		300						-	300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	300	-	-	-	-	-	-	300
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	300							300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	9		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		29	29
<b>SURPLUS/(DEFICIT)</b>	9	(29)	(29)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Security has been noted as an ongoing concern within the Civic Campus area. Enhanced Security in the Civic Campus area will reduce legal liability and help attract the public to the downtown area. Possible upgrades may include exterior lighting, security improvements and video surveillance.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Roof Replacement**

Department: 630631  
 Project: 633100xx07

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	250	500	500	800	200	200	2,200	2,450
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		250	500	500	800	200	200	2,200	2,450

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	250	500	500	800	200	200	-	2,450
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	250	500	500	800	200	200		2,450

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	7	15	15
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		24	71
<b>SURPLUS/(DEFICIT)</b>	7	(9)	(56)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The roofs on many of the buildings in the Civic Accommodations portfolio are nearing or beyond the end of their useful life. Ongoing maintenance costs for these roofs are continuing to rise. Operating budgets do not provide adequate funding for the replacement of roofs. Replacement of roofs will also provide an opportunity to upgrade roof insulation, which will result in energy savings.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Fire Safety Upgrading - Various Locations**

Department: 630631  
 Project: 6331000406

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Public Safety, Health, and Education - Integrate Safety into Overall Planning and Urban Development (4B-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	200	-	200	500	200	200	1,100	1,300
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200		200	500	200	200	1,100	1,300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	-	200	500	200	200	-	1,300
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	200		200	500	200	200		1,300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	6		6
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		19	19
<b>SURPLUS/(DEFICIT)</b>	6	(19)	(13)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Renovations within existing buildings are becoming more expensive as the existing buildings do not meet the fire protective design requirements of current building codes. The present fire safety controls in buildings are aging and require replacement or upgrading to current standards. Legally required/essential: code and life safety requirements.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Public Safety Building - Exterior Cladding**

Department: 630631  
 Project: 6331000506

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	6,178	6,722	3,033	5,367	-	-	-	8,400	15,122
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		6,722	3,033	5,367				8,400	15,122

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	6,722	3,033	5,367	-	-	-	-	15,122
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	6,722	3,033	5,367					15,122

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	196	88	156
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		639	927
<b>SURPLUS/(DEFICIT)</b>	196	(551)	(771)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Existing limestone cladding is deteriorating to the extent that a major structural repair is required.

A Consultant was hired in 2003 to investigate the removal and re-design the exterior cladding for the Public Safety Building (PSB). Relocation of most of the PSB tenants is required as part of the construction project. Almost a third of the staff will have to be moved from the building. This project is linked with the construction of other permanent Winnipeg Police Service facilities. On September 28, 2005, Council approved that available funding from prior year adopted capital budgets approved for Public Safety Building (PSB) Cladding Replacement be used to fund the increased cost for the Winnipeg Police Department's first Four District Model district station. Construction of the first district station facilitates the relocation (decanting) of PSB occupants during PSB Cladding Replacement.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Cooling Plant Refurbishing**

Department: 630631  
 Project: 633100xx07

Capital Priority Rating: 3 - 4+2  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,150	150	-	-	-	-	-	-	150
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		150						-	150

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	150	-	-	-	-	-	-	150
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	150							150

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	4		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		14	14
<b>SURPLUS/(DEFICIT)</b>	4	(14)	(14)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Ongoing requirement for the refurbishing of existing cooling plants to meet regulations for the elimination of ozone depleting substances. Legislation requires that hazardous materials (CFC refrigerant) be eliminated.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Energy Conservation**

Department: 630631  
 Project: 6331000606

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Encourage Energy Efficiency (5A-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	200	200	-	300	-	200	700	900
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200	200		300		200	700	900

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	200	-	300	-	200	-	900
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	200	200		300		200		900

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	6	6	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		19	38
<b>SURPLUS/(DEFICIT)</b>	6	(13)	(38)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This is part of a continuing initiative to reduce energy consumption.

Essential: optimizes operational savings.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND

Project Name: **Civic Centre Car Park Tunnel**

Department: 630631  
Project: 633100xx07

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Public Safety, Health, and Education - Integrate Safety into Overall Planning and Urban Development (4B-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	200	-	-	-	-	200	200	400
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		200					200	200	400

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	-	-	-	-	200	-	400
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	200					200		400

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	6		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		19	19
<b>SURPLUS/(DEFICIT)</b>	6	(19)	(19)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Structural repairs, waterproofing and restoration to the underground tunnel between the Car Park and the Civic Centre are required. The estimate contained for 2012 provides for the associated engineering costs only.

Essential: Structural Repairs.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Tenant Improvement Prepayment - Major Department**

Department: 630631  
 Project: 6331002306

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	-	-	-	-	-	500	500	500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)							500	500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	-	500	-	500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)						500		500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Funds set aside for replacement of depreciated tenant improvements.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Historic Building Stabilization**

Department: 630631  
 Project: 6331000706

Capital Priority Rating: 3 - 2  
 Plan Winnipeg Indicator: Environment, Image, and Amenities - Promote the Adaptive Reuse of Heritage Buildings (5B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	250	200	500	400	-	200	1,300	1,550
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		250	200	500	400		200	1,300	1,550

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	250	200	500	400	-	200	-	1,550
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	250	200	500	400		200		1,550

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	7	6	15
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		24	43
<b>SURPLUS/(DEFICIT)</b>	7	(18)	(28)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The City of Winnipeg has a substantial inventory of historic buildings that are steadily deteriorating. This program will provide for structural planning and remediation of further deterioration.

Essential: Structural repairs.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Major Building Heating, Ventilation and Air Conditioning (HVAC) Upgrades**

Department: 630631  
 Project: 6331000806  
 Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	250	300	400	-	900	-	200	1,500	1,800
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		300	400		900		200	1,500	1,800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	300	400	-	900	-	200	-	1,800
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	300	400		900		200		1,800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	9	12	
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		29	67
<b>SURPLUS/(DEFICIT)</b>	9	(17)	(67)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The HVAC systems in many of the buildings in the Civic Accommodations' portfolio are believed to be nearing the end of their useful life or are not operating to regulatory requirements for indoor air quality. Upgrading of the HVAC systems is expected to result in significant energy savings.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Building Envelope - Evaluation and Emergency Repair**

Department: 630631  
 Project: 633100xx07

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,000	-	500	1,000	-	200	1,700	2,700
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,000		500	1,000		200	1,700	2,700

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,000	-	500	1,000	-	200	-	2,700
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,000		500	1,000		200		2,700

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	29		15
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		95	95
<b>SURPLUS/(DEFICIT)</b>	29	(95)	(80)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Building envelope concerns have been identified in a number of city-owned buildings. There is a requirement to establish the condition of the building envelopes for all buildings within the Civic Accommodations portfolio. The project will include a study to establish budgets for future building envelope retrofits, and the repairs for priorities identified in the study.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Elevator and Escalator Repair**

Department: 630631  
 Project: 633100xx10

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	800	400	200	1,400	1,400
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)					800	400	200	1,400	1,400

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	800	400	200	-	1,400
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)				800	400	200		1,400

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The elevators and escalators in many of the buildings in the Civic Accommodations portfolio are nearing or beyond the end of their useful life. Replacement of the old elevators and escalators will provide more universally accessible buildings, and the upgraded systems will result in energy savings.

**PLANNING PROPERTY AND DEVELOPMENT - CIVIC ACCOMMODATIONS CAPITAL FUND**

Project Name: **Public Works / Water & Waste Departments Facilities Consolidation**

Department: 630631  
 Project: 6331000504

Capital Priority Rating: 3 - 4+2  
 Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	17,705	2,737	973	-	-	-	-	973	3,710
Financed by: Land Operating Reserve Fund		2,737	973					973	3,710

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,737	973	-	-	-	-	-	3,710
Financed by: Land Operating Reserve Fund	2,737	973						3,710

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	80		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		260	260
<b>SURPLUS/(DEFICIT)</b>	80	(260)	(260)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The need to relocate the Central Works Yard and the adoption by Council in 1998 of the Strategic Facilities Master Plan led to the development of the 1999 Public Works/Water & Waste Facilities Master Plan.

On March 21, 2001 Council authorized the Planning, Property and Development Department to proceed with the Public Works/Water & Waste Facilities Master Plan.

These funds are to be used to consolidate staff to fewer locations. The Public Works and Water & Waste Departments' administrative staff are to be consolidated on Pacific Avenue and a new East Yards Complex is to be constructed to consolidate seven different existing Public Works Yards locations.

Funds in 2007 & 2008 are required for the construction of the East Yard Complex. As directed by Council, the source of these funds is the net proceeds of disposition of those properties rendered surplus as a result of the consolidation.

Essential/fundamental to productivity gain: improved operations for occupants.

## CITY CLERKS - GENERAL CAPITAL FUND

Project Name: **Office Automation**

Department: 040664  
Project: 0400000709

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Government and the Economy - Meet High Standards of Service Delivery (2B-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	-	-	200	-	200	-	400	400
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				200		200		400	400

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	200	-	200	-	-	400
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			200		200			400

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			6
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			7
<b>SURPLUS/(DEFICIT)</b>	-	-	(1)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The replacement of existing equipment used to deliver all public services performed by the Department. This includes upgrades and enhancements to the software and hardware used by the City Clerk's Department, Mayor's Office and Council and equipment used during meetings of Council and Standing Committees as part of the E-Government Initiative.

This project will also fund equipment to be used by the public in the Council Building and Archives. This project ensures that equipment is available and meets standards for public access set by the Access Committee.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## CITY CLERKS - GENERAL CAPITAL FUND

Project Name: **Corporate Records Centre**

Department: 040664  
Project: 0400000912

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	575	-	-	-	-	-	200	200	200
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)							200	200	200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	-	200	-	200
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)						200		200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The City Clerk's Department has a corporate responsibility for records management services and archives as outlined in the City of Winnipeg Charter. To date, temporary record storage has taken place at 380 William Avenue. The facility is now at maximum capacity, forcing departments to utilize private records storage centers. Departments are bound by by-law to keep records for a specific period of time.

In order to provide a more centralized and more cost effective records management storage services, the City Clerk's Department will renovate a portion of a city owned warehouse at 311 Ross Avenue to accommodate records storage. The area will remain a warehouse but requires some repairs to floors and walls, upgraded lighting and security, and installation of shelving. The records center will open in July 2007.

Ongoing upgrades are expected at the 5 year mark to meet anticipated demand for corporate records.

## CITY CLERKS - GENERAL CAPITAL FUND

Project Name: **Election Systems**

Department: 040664  
Project: 0400000509

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	-	-	150	150	-	-	300	300
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				150	150			300	300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	150	150	-	-	-	300
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			150	150				300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			5
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			5
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

In accordance with the Department's statutory responsibility to compile a List of Electors and convene elections, every four years the Department ensures the renewal of equipment and systems used in Election processes.

As some of the systems are only used every 4 years, they require either extensive renovations or complete rewrites to allow them to function with changed systems, networks and databases.

In the past, this has involved corporate mainframes and a large number of staff from Corporate Information Technology Department. The City Clerk's Department will, for the 2010 Election, ensure systems are operational using in-house resources and contract personnel, and by purchasing ready made systems from election partners such as our voting machine partner Election Systems and Software and our voter's list partners Elections Canada and Elections Manitoba.

Systems to be upgraded / revitalized for the 2010 Election include the List of Electors system, GIS mapping systems, election night reporting systems, and web sites, especially those utilizing the Internet for more effective communication with candidates, media and the public.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## CITY CLERKS - GENERAL CAPITAL FUND

Project Name: **Voting Machine Replacement**

Department: 040664  
Project: 040000xx09

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	1,500	250	-	-	1,750	1,750
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				1,500	250			1,750	1,750

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	1,500	250	-	-	-	1,750
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			1,500	250				1,750

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			45
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			49
<b>SURPLUS/(DEFICIT)</b>	-	-	(4)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The City Clerk's Automated Voting Machine system was purchased in 1995 and was used through the 2006 General Municipal Election. While the current system is still functional, obtaining replacement equipment and parts, as well as support is becoming more and more difficult, as technology evolves and the company that manufactures the system moves towards newer technology.

Use of the system to meet the demands of the public and candidates in terms of reporting and other facets is also becoming increasingly difficult as the system ages and becomes more difficult to hook into City of Winnipeg networks / systems as they change.

Access concerns for the physically challenged and the public's desire for new voting technologies must also be addressed. A new voting system using up to date digital technology will be required for the 2010 General Municipal Event.

This will require extensive research and a Request For Proposal process started in late 2008, early 2009, with purchase of the new system to occur in late 2009 or 2010, leaving 10 months of setup time for the 2010 event.

## CORPORATE INFORMATION TECHNOLOGY - GENERAL CAPITAL FUND

Project Name: **Communications Network Infrastructure**

Department: 650667  
Project: 6501000007

Capital Priority Rating: 2-4  
Plan Winnipeg Indicator: Government and the Economy - Support Provision of Information Technology Infrastructure (2C-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	649	648	648	633	638	643	3,210	3,859
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		649	648	648	633	638	643	3,210	3,859

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	649	648	648	633	638	643	-	3,859
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	649	648	648	633	638	643		3,859

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	18	174	337
<b>SURPLUS/(DEFICIT)</b>	(18)	(174)	(337)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This entails the implementation and enhancement of the backbone network infrastructure which connects the decentralized computers in Civic Departments. This is a high speed infrastructure to enable the sharing and distribution of corporate information across departments with more management, control, flexibility and ease of use at the department level. Information could be processed and stored on lower cost computers in or for departments and made accessible city-wide through the network infrastructure. The infrastructure would extend the availability of applications such as E-mail and Internet to all departments.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## CORPORATE INFORMATION TECHNOLOGY - GENERAL CAPITAL FUND

Project Name: **Network Computing Initiatives**

Department: 650667  
Project: 6502000007

Capital Priority Rating: 2-4  
Plan Winnipeg Indicator: Government and the Economy - Support Provision of Information Technology Infrastructure (2C-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	119	216	216	209	211	213	1,065	1,184
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		119	216	216	209	211	213	1,065	1,184

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	89	246	176	180	280	213	-	1,184
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	89	246	176	180	280	213		1,184

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	2	28	86
<b>SURPLUS/(DEFICIT)</b>	(2)	(28)	(86)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Emerging multi tiered infrastructure, internet/intranet servers and other similar network based computing technologies are required to implement both corporate and departmental initiatives in support of shared quality customer information services. Specific initiatives include hardware, software and physical facilities protecting the City's networks and key systems from single site disasters, security products to address the ever growing computer virus and "spam" outbreaks, and re-organization assistance to efficiently manage new environment paradigms.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

**CORPORATE INFORMATION TECHNOLOGY - GENERAL CAPITAL FUND**

Project Name: **E-Government**

Department: 650667  
 Project: 6553000007

Capital Priority Rating: 2-3  
 Plan Winnipeg Indicator: Government and the Economy - Support Provision of Information Technology Infrastructure (2C-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	816	250	150	1,057	1,070	617	3,144	3,960
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		816	250	150	1,057	1,070	617	3,144	3,960

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	816	250	150	1,057	1,070	-	617	3,960
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	816	250	150	1,057	1,070		617	3,960

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	22	203	270
<b>SURPLUS/(DEFICIT)</b>	(22)	(203)	(270)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This capital fund supports projects that use information technology to support the provision of e-government services. This covers a broad spectrum of initiatives that typically fall into two main categories: 1. Providing better service to citizens (i.e. 24 X 7, self-service options); and 2. Providing services more efficiently and effectively, translates into productivity gains and reduced costs. These funds will be used to provide applications to improve the City's Internet site and to provide better and new electronic services to citizens. In addition, the funds will be used to purchase software to support the development of citizen self-service applications on the web. This software includes content management software, portal software, and single sign-on and authentication software.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## CORPORATE INFORMATION TECHNOLOGY - GENERAL CAPITAL FUND

Project Name: **PeopleSoft Upgrade**

Department: 650667  
Project: 6555000007

Capital Priority Rating: 2-3  
Plan Winnipeg Indicator: Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	741	-	-	-	1,500	1,000	2,500	3,241
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		741				1,500	1,000	2,500	3,241

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	261	480	-	-	1,500	-	1,000	3,241
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	261	480			1,500		1,000	3,241

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	7	76	181
<b>SURPLUS/(DEFICIT)</b>	<b>(7)</b>	<b>(76)</b>	<b>(181)</b>

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The City is committed to renewing its PeopleSoft investment every four years to take advantage of new functionality and remain current with supplier's support. Beyond the current renewal planned for 2006-2008, the City will significantly change the PeopleSoft application in 2011 -2013 when it will migrate from PeopleSoft to Oracle's Fusion products.

## CORPORATE INFORMATION TECHNOLOGY - GENERAL CAPITAL FUND

Project Name: **Data Warehouse / Business Intelligence**

Department: 650667  
Project: 6556000009

Capital Priority Rating: 2-2  
Plan Winnipeg Indicator: Government and the Economy - Support Provision of Information Technology Infrastructure (2C-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	125	520	200	-	845	845
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)				125	520	200		845	845

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	125	520	200	-	-	845
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			125	520	200			845

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	-	-	3
<b>SURPLUS/(DEFICIT)</b>	-	-	(3)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The ability to accurately and consistently report data from many applications is becoming increasingly important as the City moves toward a more service based view of its operation. The Data Warehouse/Business Intelligence initiative will provide the base from which many application systems and their data can be brought together to provide reporting capability.

## PROPERTY ASSESSMENT - GENERAL CAPITAL FUND

Project Name: **Assessment Automation**

Department: 140664  
Project: 14000001

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Government and the Economy - Provide Sound Municipal Management (2B-04)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	11,223	500	500	1,000	500	-	-	2,000	2,500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		500	500	1,000	500			2,000	2,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	500	500	1,000	500	-	-	-	2,500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	500	500	1,000	500				2,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Assessment Automation project includes a number of initiatives focused on improving the efficiency and the effectiveness of the assessment function through the appropriate use of automation. Examples of specific initiatives include the dynamic linkage between Computer-Aided Mass Appraisal (CAMA) and Geographic Information System (GIS) so that access to assessment data can be provided through the corporate spatial platform; the implementation of hand-held field data collection devices; the development of enhanced valuation systems for specific property types; implementation of an enhanced central filing system with integrated document management; development of enhanced self-service capabilities on the department's internet site; and the development of a departmental Quality Management System.

These efforts will serve to provide continuing improvements in the way that the assessment function is carried out, in the quality and accuracy of valuations, and the manner by which services are provided to all stakeholders in the assessment system.

## OTHER PROJECTS - GENERAL CAPITAL FUND

Project Name: **Innovative Capital**

Department: 120664  
Project: 120000696

Capital Priority Rating: 1-1  
Plan Winnipeg Indicator: Government and the Economy - Encourage Activities Beneficial to the Winnipeg Economy (2C-10)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	2,946	120	-	-	305	-	425	3,371
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		2,976	288	12	250	305		855	3,831
Repayment to General Purpose Reserve		(30)	(168)	(12)	(250)			(430)	(460)

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,946	120	-	-	305	-	-	3,371
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	2,976	288	12	250	305	-		3,831
Repayment to General Purpose Reserve	(30)	(168)	(12)	(250)				(460)

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Capital funding to increase efficiency and/or effectiveness for unspecified projects. Projects are issued on an individual basis and authorized by the Chief Administrative Officer.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## OTHER PROJECTS - GENERAL CAPITAL FUND

Project Name: **311 Customer Service**

Department: 120664  
Project: 1200001307

Capital Priority Rating: 2-2  
Plan Winnipeg Indicator: Government and the Economy - Meet High Standards of Service Delivery (2B-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,000	-	-	-	-	-	-	1,000
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		1,000						-	1,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,000	-	-	-	-	-	-	1,000
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	1,000							1,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	30		
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	28	85	52
<b>SURPLUS/(DEFICIT)</b>	<b>2</b>	<b>(85)</b>	<b>(52)</b>

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

In 2005, Council concurred with a recommendation that a 311 model of customer service be adopted for the City. Project capital is being set aside to assist with completion of the evaluation process required with respect to the proposed 311 operation.

On January 24, 2007, Council approved that expenditures in the amount of \$250,000 for the 311 project, including external expertise, be authorized prior to the adoption of the 2007 Capital Budget as a first call against the 2007 Capital Budget.

## TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND

Project Name: **Transit Building Replacement / Refurbishment**

Department: 420752  
Project: 420000xx07

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Integrating Transportation - Commit to Transit Improvements (3C-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	100	-	-	-	-	2,000	2,000	2,100
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		100					2,000	2,000	2,100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	100	-	-	-	-	-	2,000	2,100
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	100						2,000	2,100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	3	3	3
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		12	12
<b>SURPLUS/(DEFICIT)</b>	3	(9)	(9)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Transit's operations are housed out of two primary facilities, the Fort Rouge complex and the North Main garage. These facilities are approximately 40 and 80 years old respectively. The department continues to fund the maintenance of the facilities through the operating budget. However, it is becoming clear that more significant funding will be needed shortly to prevent building failure. The budget for 2007 will be a first step for this project and will consist of a study of the most cost effective approach to solve the building problems.

It is anticipated that the results of this review will result in this becoming a multi-year capital project. Any future funding authorized would be used to provide for major capital maintenance that the operating budget cannot support. The 2012 amount anticipates a significant amount of authority will be required, including the replacement of North Garage.

Estimated useful life - Dependent on the specific projects approved for the annual program.

## TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND

Project Name: **Fuel Tanks Replacement**

Department: 420752  
Project: 420000xx07

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Integrating Transportation - Commit to Transit Improvements (3C-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	800	-	-	-	-	-	-	800
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		800						-	800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	800	-	-	-	-	-	-	800
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	800							800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	24	24	24
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		92	92
<b>SURPLUS/(DEFICIT)</b>	24	(68)	(68)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Province of Manitoba issued a new regulation requiring owners of underground fuel tanks to have them recertified, the intent to ensure that they meet the requirements of the new regulation. The Transit Department has fuelling facilities at both Fort Rouge and North Garages. Given their advanced age, these tanks will need to be removed and replaced with new tanks. Any contamination of surrounding soil will also need to be addressed.

Estimated useful life - 20 years

# TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND

Project Name: **Fare Collection System**

Department: 420753  
Project: 423000xyyy

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Integrating Transportation - Commit to Transit Improvements (3C-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	2,000	3,000	3,500	2,500	2,500	-	11,500	13,500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		567	3,000	3,500	2,500	2,500		11,500	12,067
Transfer from other authorized projects		1,100						-	1,100
Public Transit Capital Trust Funds		333						-	333

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	5,000	1,000	1,000	6,500	-	13,500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)			3,567	1,000	1,000	6,500		12,067
Transfer from other authorized projects			1,100					1,100
Public Transit Capital Trust Funds			333					333

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			107
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	107

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The existing fare collection system is many decades old and limits flexibility in the type of fares that can be offered passengers.

The first operational phase of this project contemplates mechanizing the existing transfer dispensing system and acquiring replacement mechanical fareboxes. Among other benefits, the first phase will provide more consistent application of the Power Hour transfer.

Smart card and proximity card technologies have practical application in the transit industry and will permit more extensive use of prepaid fares, accommodate more complex fare systems, provide more efficient processing and reporting of fares, and provide a better defense against potential counterfeiting of monthly and weekly passes. As the technology is still developing and the public continues to accept this as a means of paying for goods and services, this part of the project will commence in 2010.

Estimated useful life - Twenty years.

## TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND

Project Name: **Innovative Transit Program**

Department: 420755  
Project: 423000xyy

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Integrating Transportation - Commit to Transit Improvements (3C-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	700	700	700	800	800	800	3,800	4,500
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)		645	638	700	800	800	800	3,738	4,383
Winsmart - Urban Transportation Showcase		55	62					62	117

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	490	705	705	800	800	800	200	4,500
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)	450	645	688	800	800	800	200	4,383
Winsmart - Urban Transportation Showcase	40	60	17					117

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	15	61	107
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		52	126
<b>SURPLUS/(DEFICIT)</b>	15	9	(19)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Innovative Transit Program provides for various projects which are not normally funded through the operating budget or other areas of the capital budget. Various projects such as transit terminals at shopping centres, passenger shelters, improved waiting amenities at major bus stops, park and ride lots, bus priority measures, handi-transit trip confirmation system, automated transit scheduling system and the Winnipeg Transit internet site provide an enduring benefit to the department and have been funded under this program.

A number of projects identified in the Council approved Rapid Transit Task Force Implementation Report are to be funded through this capital program through 2011.

Under the Winsmart agreement (Urban Transportation Showcase Program), federal funding will be directed towards Park and Ride facilities. The City's contribution towards these facilities will be provided under the Innovative Transit Program.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND

Project Name: **Transit Buses**

Department: 420753  
Project: 421000xyy

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Integrating Transportation - Commit to Transit Improvements (3C-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	22,509	13,231	14,653	15,362	16,100	16,910	76,256	98,765
Financed by:									
Cash to Capital (Equity in Capital Assets Fund)			3,293	2,393	1,725	1,125	625	9,161	9,161
Federation of Canadian Municipalities Loan (repaid with Government of Canada Public Transit Capital Trust funds)		3,417						-	3,417
Transit Bus Replacement Reserve		5,885	6,098	8,420	9,797	11,135	12,445	47,895	53,780
Province of Manitoba - Building Manitoba Fund		3,840	3,840	3,840	3,840	3,840	3,840	19,200	23,040
Public Transit Capital Trust funds		9,367						-	9,367

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	18,719	17,021	14,653	15,362	16,100	16,910	-	98,765
Financed by:								
Cash to Capital (Equity in Capital Assets Fund)		3,293	2,393	1,725	1,125	625		9,161
Federation of Canadian Municipalities Loan (repaid with Government of Canada Public Transit Capital Trust funds)			3,417					3,417
Transit Bus Replacement Reserve	5,512	6,471	8,420	9,797	11,135	12,445		53,780
Province of Manitoba - Building Manitoba Fund	3,840	3,840	3,840	3,840	3,840	3,840		23,040
Public Transit Capital Trust funds	9,367							9,367

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	25	149	296
Less:			
Operating expenditures increase/(decrease)	(25)	(100)	(400)
Debt and finance charges increase			379
<b>SURPLUS/(DEFICIT)</b>	<b>50</b>	<b>249</b>	<b>317</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This ongoing project is for the purchase of new low-floor urban transit buses for the replacement of buses which have reached the end of their useful life. However, for 2006 and 2007, the project contemplates a reduced number of replacement buses being purchased. Instead, this project will also provide the necessary authority to complete the purchase of articulated hybrid transit buses.

A funding proposal has received approval from the Federation of Canadian Municipalities (FCM). The proposal provides for the purchase of 20 articulated diesel-electric hybrid buses. As well, the program will require facility changes to accommodate the storage, maintenance and servicing of these buses. These costs are included in the program.

## TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND

---

The \$27 million proposal will be funded (including that approved in the 2006 capital budget - Diesel-Electric Hybrid Transit Buses) as follows:

- \$3.000 million grant from FCM;
- \$10.225 million contribution from Public Transit Reserve (Bill C-66/Public Transit Capital Trust);
- \$0.833 million grant from the Federal Government under the Winsmart initiative of the Urban Transportation Showcase Program; and
- \$12.881 million contribution from Transit Bus Replacement Reserve.

Estimated useful life - 18 years

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND

Project Name: **Transit Improvements**

Department: 420755  
Project: 423000xyy

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Integrating Transportation - Invest Strategically in New Infrastructure (3D-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	7,552	14,999	3,054	6,109	-	-	-	9,163	24,162
Financed by:									
Public Transit Capital Trust Funds		14,360						-	14,360
Less: Repayment of Federation of Canadian Municipalities Loan		(3,417)						-	(3,417)
Federal Gas Tax		2,443	3,054	6,109				9,163	11,606
Winsmart - Urban Transportation Showcase		333						-	333
Provincial payment for gap in Gas Tax Formula		1,280						-	1,280

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	7,284	10,269	5,600	1,009	-	-	-	24,162
Financed by:								
Public Transit Capital Trust Funds	3,561	7,382						10,943
Federal Gas Tax	2,443	2,554	5,600	1,009				11,606
Winsmart - Urban Transportation Showcase		333						333
Provincial payment for gap in Gas Tax Formula	1,280							1,280

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	50	100	150
Less:			
Operating expenditures increase/(decrease)	200	300	300
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	(150)	(200)	(150)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

On February 22, 2006, Council approved the report "Implementation Plan for Rapid Transit Task Force Recommendations". In response to the final report of the Rapid Transit Task Force, it provided advice with respect to:

- implementation of the Task Force's recommendations;
- a priority list of short-term improvements that could be undertaken in 2006 to 2007;
- timelines for potential implementation;
- costs of the options being recommended; and
- funding options for potential project costs.

A significant component of the report's recommendations requires that a capital program be established for the various projects outlined in the report, to be funded through the Government of Canada's gas tax, Bill C-66 and the recently announced Public Transit Capital Trust revenues (Reserves have been established by the City for these revenues - Gas Tax Reserve for the gas tax and Public Transit Reserve for the Bill C-66 and Public Transit Capital Trust revenues). Part of the Bill C-66 and Public Transit Capital Trust revenues will be used to partially fund the purchase of articulated hybrid transit buses (see Transit Buses project), the remainder to fund the Transit Improvements program noted here.

## **TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND**

---

The projects to be carried out under this program are consistent with an integrated set of transit improvements in the major travel corridors of Winnipeg. Within each of these "Quality Corridors", a specific set of improvements tailored to the needs of each will be employed to improve the speed, reliability, comfort, convenience and accessibility to transit service. This program considers the basic service elements of vehicles, upgraded stops and stations, intelligent transportation systems technology, traffic priority for transit, and park and ride, as recommended for application by the Task Force.

Estimated useful life - variable depending on the project.

**TRANSIT DEPARTMENT - TRANSIT SYSTEM FUND**

Project Name: **Origin-Destination Study**

Department: 420752  
 Project: 420000xx07

Capital Priority Rating: 3 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit to Traffic Operations Improvements (3C-03)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	800	-	-	-	-	-	-	800
Financed by: Public Transit Capital Trust Funds		800						-	800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	800	-	-	-	-	-	-	800
Financed by: Public Transit Capital Trust Funds	800							800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)	24	24	24
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase		92	92
<b>SURPLUS/(DEFICIT)</b>	24	(68)	(68)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Origin-destination studies are used to determine travel patterns of traffic during a typical day in support of integrated land use and transportation planning. Individuals are surveyed to determine and analyze specific trips they make, gathering data on the trips between the origin and destination including the frequency of similar trips being made, the demand for the that trip throughout the day, the trip purpose, and the mode of travel chosen. The data is then used to evaluate present and, more importantly, projected travel patterns to identify trends in travel by purpose, mode, origins and destinations and the impacts of land use and to ensure that sufficient and appropriate investment in related infrastructure and services is made.

Since 1992, the City of Winnipeg has relied on Statistics Canada data which is insufficient in terms of sample size and comprehensiveness. The data to be gathered from a comprehensive origin-destination study will provide the baseline data necessary to support more meaningful integrated planning efforts. The models that get developed project outcomes of various scenarios such as traffic congestion, travel times, transit use, bicycle use and land use. In turn, these facilitate the evaluation, demonstration and analysis about how land use and transportation network decisions impact on each other. This survey will support the City in achieving strategic and managed growth.

It is intended that this survey be conducted every five years.

Estimated useful life - 5 years

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Stormwater Retention Basin Rehabilitation**

Department: 200652  
Project: 2075000106

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	2,272	200	150	200	200	200	400	1,150	1,350
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		200	150	200	200	200	400	1,150	1,350

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	150	200	200	200	400	-	1,350
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	200	150	200	200	200	400		1,350

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	6	22	38
<b>SURPLUS/(DEFICIT)</b>	(6)	(22)	(38)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This is an annual program of carrying out repairs or improvements to shorelines and facilities of existing stormwater retention basins including, but not limited to, rock revetment, gate chambers, fountains and maintenance equipment launching ramps. Rehabilitation and/or upgrading of the retention basins will reduce annual maintenance problems and improve safety.

There are currently 72 stormwater retention basins under the City's jurisdiction. At the current level of funding and depending on the level of work required, 2 to 4 basins are rehabilitated every two years. As the basins age, they will require a higher level of maintenance, and thus future funding levels and prioritization of works will have to be reviewed in order to continue this program of asset preservation.

The expected life of this asset is 10 years.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Flood Pumping Station Rehabilitation**

Department: 200652  
Project: 2076500106

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	5,044	900	1,000	900	1,000	1,000	1,000	4,900	5,800
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		900	1,000	900	1,000	1,000	1,000	4,900	5,800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	900	1,000	900	1,000	1,000	1,000	-	5,800
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	900	1,000	900	1,000	1,000	1,000		5,800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	25	109	201
<b>SURPLUS/(DEFICIT)</b>	(25)	(109)	(201)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Based on a review of the adequacy and operation of the regional flood protection system during high river levels on the Red and Assiniboine Rivers, it has been identified that critical components should be upgraded to improve overall station reliability during high river levels and potential rainfall events. Funding for this project also includes an annual program of carrying out major repairs, upgrades and/or improvements to the flood pumping stations and associated outfall pipes and gates. These include ventilation, electrical, mechanical, structural, architectural and geotechnical components. As well, the installation of remote monitoring at all 34 flood pumping stations is important for monitoring station operation during flood and rainfall events.

Formerly, under the 1990 "Clean and Beautiful Winnipeg" initiative, several flood pumping stations had been identified for aesthetic improvements.

The expected life of this asset is 50 years.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Land Drainage and Combined Sewers Outfall Gate Structures**

Department: 200652  
Project: 2078500206

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	6,900	1,450	1,000	1,450	1,450	1,450	1,500	6,850	8,300
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		1,450	1,000	1,450	1,450	1,450	1,500	6,850	8,300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,450	1,000	1,450	1,450	1,450	1,500	-	8,300
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	1,450	1,000	1,450	1,450	1,450	1,500		8,300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	40	156	266
<b>SURPLUS/(DEFICIT)</b>	(40)	(156)	(266)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This is a project to install flap gates and positive sliding gates within concrete gate structures on outfall sewers where these facilities do not currently exist or the existing facilities are inadequate or substandard. Under high river level (flood) conditions, the river water backs up into the land drainage and combined sewer systems. In some low lying areas there is a potential for river water to inundate roadways and adjacent properties. The presence of river water in the sewer also greatly reduces the capacity of the system to carry away rainfall and snow melt runoff. The gate structures will prevent the entry of river water into the land drainage and combined sewer systems. Subsequent to the 1997 flood event, 70 outfall locations were identified as requiring gates. To date 29 locations have been addressed, leaving 41 locations yet to be completed.

The expected life of this asset is 50 years.

# WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Floodplain Management**

Department: 200652  
Project: 2070000407

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	300	300	-	700	-	-	-	700	1,000
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		300		700				700	1,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	300	-	700	-	-	-	-	1,000
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	300		700					1,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	8	26	48
<b>SURPLUS/(DEFICIT)</b>	(8)	(26)	(48)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project will investigate and implement programs, policies and legislation to:

- 1) Protect and ensure permanency of current and future secondary dike installation;
- 2) Prevent construction of new structures interfering with secondary dikes and within unprotected areas subjected to frequent high river levels;
- 3) Purchase and remove existing structures from the floodplain, and;
- 4) Investigate a process and develop guidelines to control or prevent improvements/re-developments at unprotected private properties with potential acquisition of such high risk properties starting in 2007.

The implementation of such programs could be over a minimum of 5 to 10 years at a cost of \$10 million.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **St. Germain / Vermette Land Drainage Project**

Department: 200652  
Project: 2070000206

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	750	100	-	-	-	-	-	-	100
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		100						-	100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	100	-	-	-	-	-	-	100
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	100							100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	3	9	9
<b>SURPLUS/(DEFICIT)</b>	(3)	(9)	(9)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The purpose of this program is to address major drainage issues along St. Mary's, Forbes and Fraser Roads. An engineering study was undertaken to develop a plan to alleviate drainage and overland flooding problems for the St. Germain and Vermette area. The proposed \$13.0 million plan was put to an informal local canvas of benefiting properties. Based on the results from this canvas it was determined that a local improvement would be turned down by property owners. The current funding commitment will address high-priority areas identified in the engineering study and leave remaining areas as-is.

The expected life of the assets will be between 50 and 100 years.

# WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Seine River Waterway Acquisition**

Department: 200652  
Project: 2080000106

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	650	150	100	150	150	150	150	700	850
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		150	100	150	150	150	150	700	850

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	150	100	150	150	150	150	-	850
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	150	100	150	150	150	150		850

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	4	16	27
<b>SURPLUS/(DEFICIT)</b>	(4)	(16)	(27)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The purchase of Seine River Waterway lands is a Council adopted policy to provide long term economical regional drainage and to manage the floodplain. The floodplain lands were originally delineated in 1980 and are required to accommodate flow along the Seine River from a 100-year summer storm. They are typically purchased at the time of subdivision, made possible from funds collected through the Seine River Waterway Charge applied to all subdivision and rezoning applications within the Seine River watershed within City limits. Development of lands adjacent to the Seine River will occur faster than the development of lands further from the Seine River. Therefore, the funding required to purchase floodplain lands will exceed the funding collected from the Waterway Charge.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Primary Dike Upgrading**

Department: 200652  
Project: 2070001406

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	600	565	-	250	800	1,500	1,390	3,940	4,505
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		565		250	800	1,500	1,390	3,940	4,505

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	565	-	250	800	1,500	1,390	-	4,505
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	565		250	800	1,500	1,390		4,505

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	16	48	56
<b>SURPLUS/(DEFICIT)</b>	(16)	(48)	(56)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The 1997 flood identified that in the south-end of the City the primary dikes were too low due to higher flows on the upstream portion of the Red River, and in the north-end of the City the dikes were too low due to backwater effects from the Floodway. In 1997 these deficiencies were addressed by constructing temporary clay dikes. A recently completed engineering study has identified that it will cost approximately \$35 million to permanently raise the primaries and to deal with bank stability issues related to the City's primary dikes. The current level of proposed funding will begin to address these areas.

To provide 1 in 700 year flood protection, the level proposed with the Floodway Expansion will require a further raise of the City's primary dike system to deal with additional backwater effects from the expanded Floodway. The estimated cost to undertake this additional work is in the range of \$114 million. The recently released Clean Environment Commission (CEC) report on the Floodway Expansion made a "non-licensing" recommendation that the City complete permanent raising of their primary dikes by 2015 and that all levels of government work cooperatively on the financing of these improvements.

Until permanent works are completed, the City will rely on temporary raises to its primary dikes on an as-required basis.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Land Drainage Safety Upgrading Program**

Department: 200652  
Project: 2070001307

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	400	200	200	200	200	100	200	900	1,100
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		200	200	200	200	100	200	900	1,100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	200	200	200	100	200	-	1,100
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	200	200	200	200	100	200		1,100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	6	24	43
<b>SURPLUS/(DEFICIT)</b>	(6)	(24)	(43)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The purpose of this program is to reconstruct or upgrade miscellaneous components of the existing land drainage system to conform with the City of Winnipeg Drainage Safety Guidelines. Specific projects have been identified and prioritized as part of the Open Channel Drainage Inventory and Safety Review Study. The expected life of the assets is 75 years.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Charleswood & Wilkes South Land Drainage Project**

Department: 200652  
Project: 2070000607

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	1,300	1,199	-	-	-	-	1,199	2,499
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		1,300	1,199					1,199	2,499

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,300	1,199	-	-	-	-	-	2,499
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	1,300	1,199						2,499

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	36	150	225
<b>SURPLUS/(DEFICIT)</b>	(36)	(150)	(225)

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The purpose of this program is to upgrade or construct components of the land drainage system in the Charleswood and Wilkes South areas to help alleviate long term drainage and overland flooding problems. The total cost of this project is estimated at \$10 million. Recovery of expenditures through the local improvement process will be explored prior to implementation. The expected life of the assets will be between 50 and 100 years.

On January 24, 2007, Council approved that an expenditure of \$300,000 be authorized before the 2007 Capital Budget is adopted, as a first call against the Tax Supported Capital Budget to begin the process of acquiring lands to allow the construction of a major drain in South Charleswood between Loudoun and McCreary Road in the vicinity of the existing Howe Ave right-of-way.

# WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Kildare Trunk Permanent Flood Pumping Station**

Department: 200652  
Project: 2081000104

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

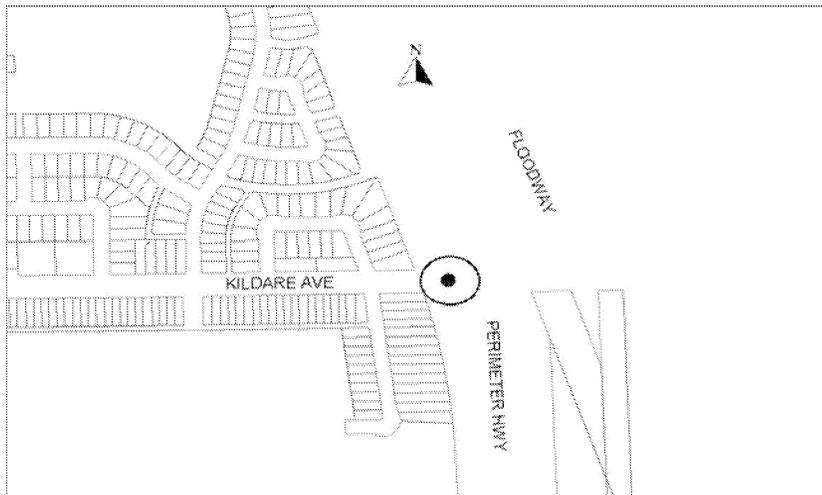
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	700	250	-	-	-	-	-	-	250
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		250						-	250

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	250	-	-	-	-	-	-	250
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	250							250

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	7	21	21
<b>SURPLUS/(DEFICIT)</b>	<b>(7)</b>	<b>(21)</b>	<b>(21)</b>

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project includes construction of a permanent pumping station at the outfall of the Kildare Land Drainage Trunk Sewer to the Red River Floodway to allow discharge of land drainage runoff from snowmelt and rainfall under high Floodway level conditions. The station will serve a large catchment area (1,820 hectares) where use of smaller temporary pumps present logistical and reliability difficulties. Construction will be undertaken to correspond to when the Manitoba Floodway Authority is widening the Floodway channel in this area and rebuilding the Kildare outfall into the Floodway. The expected life of the structure is 75 years and the expected life of the pumps is 20 years.



## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Land Drainage Asset Management Strategy**

Department: 200652  
Project: 2070xxxxxy

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	150	-	-	-	200	-	200	350
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		150				200		200	350

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	150	-	-	-	200	-	-	350
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	150				200			350

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	4	13	13
<b>SURPLUS/(DEFICIT)</b>	(4)	(13)	(13)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Asset management principles are being utilized for various sections in the Water and Waste Department. An asset management strategy is required to define goals, objectives and strategies for the development and maintenance of a consistent and effective asset management program involving all functions of the land drainage service. The asset management strategy will identify, prioritize and establish the future direction of condition assessments, establish deterioration / life cycles for components, and recommend rehabilitation, maintenance, and associated financial requirements. In 2011, it is envisaged that works would begin in "televising" the land drainage pipe network and re-establishing drain capacity in the City's major drains.

# WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **River Ridge Dike - Shoreline Erosion Protection**

Department: 200652  
Project: 2070yyyyxx

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	435	-	-	-	-	-	-	435
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		435						-	435

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	435	-	-	-	-	-	-	435
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	435							435

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	12	37	37
<b>SURPLUS/(DEFICIT)</b>	(12)	(37)	(37)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The construction of the River Ridge subdivision off Main Street in the north end of Winnipeg will require constructing a new primary dike to provide flood protection for the new subdivision. The existing primary dike currently runs down Main Street. A portion of this dike will also require shoreline erosion protection to protect the riverbank from further erosion.

Typically a developer is responsible for the entire cost of a new primary dike and associated works. A Community Committee recommendation for this development (DASZ 10/05) on June 16, 2005 limited the developer's erosion protection costs to \$250,000. This recommendation was subsequently adopted by Council on July 27, 2005. The erosion works are now estimated at \$685,000 with the City funding the difference of \$435,000. The City's share of this project is included in 2007.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Ravelston Land Drainage Pumping Station Upgrading**

Department: 200652  
Project: 2076yyyyxx

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	350	1,650	-	-	-	-	1,650	2,000
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		350	1,650					1,650	2,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	350	1,650	-	-	-	-	-	2,000
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	350	1,650						2,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	10	83	187
<b>SURPLUS/(DEFICIT)</b>	(10)	(83)	(187)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Ravelston Land Drainage Pumping Station pumps from the Transcona Deep Pond into the Kildare Trunk Sewer. The pumping station is experiencing significant corrosion problems likely due to meltwaters from the adjacent snowdump. An engineering study will be undertaken in 2007 to assess how much of the old pumping station can be rehabilitated. Funds for 2008 represent a preliminary estimate of the rehabilitation costs, which will be confirmed by the engineering study.

# WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Portable Flood Pumps**

Department: 200652  
 Project: 2070yyyyxx

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	250	250	250	-	-	-	500	750
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		250	250	250				500	750

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	250	250	250	-	-	-	-	750
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	250	250	250					750

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	7	29	53
<b>SURPLUS/(DEFICIT)</b>	(7)	(29)	(53)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Water and Waste Department has an inventory of portable pumping units that are used to pump out sewer systems during high water levels along the City's Rivers to prevent the possibility of basement flooding during rainstorms. The existing inventory of 30 pumping units, many dating back to 1950, have reached the end of their useful life expectancy and are in need of replacement.

On February 22, 2006, Council adopted a recommendation and approved a new 2006 Capital Project outside of the 2006 Capital Budget process to initiate replacement of the existing portable flood pumps. The estimated cost of the recommendation was \$250,000 which allowed for the purchase of five pumps in the spring of 2006.

On December 6, 2006, Council adopted a recommendation that an expenditure of \$250,000 be authorized before the 2007 Capital Budget is adopted, as a first call against the 2007 Tax Supported Capital Budget in order to procure a contract for the purchase, delivery and set-up of portable flood pumps in time for preparations for the 2007 spring flood related activities.

Funds will be used to continue the replacement of existing pumps. This purchase will provide for reliable flood fighting equipment and enhance the flood fighting capability of City personnel by reducing the requirement for constant monitoring of the pumping equipment.

The expected life of this asset (per unit) is 15 years.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Combined Sewer Flood Relief**

Department: 200652  
Project: 2071000106

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	130,509	7,200	7,200	7,200	7,200	7,200	7,200	36,000	43,200
Financed by: Sewer System Rehabilitation Reserve		7,200	7,200	7,200	7,200	7,200	7,200	36,000	43,200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	7,200	7,200	7,200	7,200	7,200	7,200	-	43,200
Financed by: Sewer System Rehabilitation Reserve	7,200	7,200	7,200	7,200	7,200	7,200		43,200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

This program, which was approved by Council on October 21, 1987, provides for basement flood relief to combined sewer areas. Funds will be used for the planning, design and construction of sewer relief works. Also, a portion of the funds will be used for sewer flow and meteorological monitoring in advance of design as well as public communication and education on basement flood protection.

Prior to October 21, 1987, there were 42 combined sewer areas in Winnipeg. Currently, there are 24 combined sewer areas, which have sewer relief works and 18 areas yet to be relieved. The cost for the remainder of the program is \$96,630,000, and at current funding rates will require 13.4 years to complete. The benefit to cost ratio of outstanding work is 3.8 to 1, meaning every dollar spent on sewer relief works will save 3.8 dollars in flood damage.

The expected life of this asset is over 50 years.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Flood Relief Sewers - Separate**

Department: 200652  
Project: 2072000106

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,200	300	300	300	300	300	300	1,500	1,800
Financed by: Sewer System Rehabilitation Reserve	300	300	300	300	300	300	300	1,500	1,800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	300	300	300	300	300	300	-	1,800
Financed by: Sewer System Rehabilitation Reserve	300	300	300	300	300	300		1,800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Basement flooding has become an issue in some separate sewer areas as in combined sewer areas. A parallel relief sewer program in separate areas is necessary. Prior to any works proceeding, a planning study will be undertaken to identify City-wide priorities, as well as allow for sewer flow and meteorological monitoring in advance of a conceptual and detailed design.

The expected life of this asset is over 50 years.

## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Development Agreement Paybacks**

Department: 200652  
Project: 2077000106

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	2,000	500	500	-	-	-	1,000	3,000
Financed by: Developer Capacity Charges		2,000	500	500				1,000	3,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,000	500	500	-	-	-	-	3,000
Financed by: Developer Capacity Charges	2,000	500	500					3,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The provision for development agreement payback is an allowance for the City to repay developers who bridge finance the installation of oversized land drainage services at a time when City capital funding is not provided. The policy guideline for bridge financing was defined in the previous version of the Development Agreement Parameters and was again incorporated in the most recent version of the Parameters which was adopted by Council on June 21, 1989.

Funds budgeted will provide the following paybacks:

2007 DASZ 50/04 - Qualico/Harbourview Phase II	\$2,000,000
2008 DASZ 56/85 - Inksbrook Park Development	\$500,000
2009 DASZ 3/93 - Genstar/Amber Trails	\$500,000

The expected life of this asset is over 50 years.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

# WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Fernbank Avenue Land Drainage Sewer**

Department: 200652  
Project: 2082xxxxxy

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Land Drainage and Flood Protection (3D-08)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	875	-	-	875	875
Financed by: Developer Capacity Charges					875			875	875

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	875	-	-	-	875
Financed by: Developer Capacity Charges				875				875

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project includes construction of a 1350 mm diameter land drainage sewer on Fernbank Avenue from approximately 65 metres west of Main Street to Rivergrove Drive. The sewer will provide a permanent outlet for the Riverbend Subdivision retention basin and an outlet for the undeveloped lands west of the CPR Winnipeg Beach Subdivision rail line. These lands include the Public Works Department's snow dump site north of Fernbank Avenue. The expected life of this asset is 75 years.



## WATER AND WASTE - GENERAL CAPITAL FUND

Project Name: **Outfall Rehabilitation**

Department: 200652  
Project: 2078000106

Capital Priority Rating: 3 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	4,866	550	500	400	550	550	800	2,800	3,350
Financed by:									
Cash to Capital (Equity In Capital Assets Fund)		550	500	400	550	550	800	2,800	3,350

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	550	500	400	550	550	800	-	3,350
Financed by:								
Cash to Capital (Equity In Capital Assets Fund)	550	500	400	550	550	800		3,350

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase	15	63	107
<b>SURPLUS/(DEFICIT)</b>	(15)	(63)	(107)

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Funding is for rehabilitation of sewer outfalls, repair to piping and correction of riverbank instability. A condition assessment was completed in 1998 to provide a prioritization of repairs for outfalls throughout the City. Outfall repairs will focus on the outfalls that require most immediate attention, some of which experienced damage from the high river elevations and ice flows experienced during the 1996 and 1997 floods. Originally 55 high-priority sites were identified requiring attention. Since then, 3 more sites have been added for a total of 58 sites. To date 26 locations have been refurbished, with 32 sites remaining.

The expected life of this asset is 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Long Term Zebra Mussel Mitigation**

Department: 200751  
 Project: 2012xxxxyy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	-	1,100	1,100	1,100
Financed by: Retained Earnings							1,100	1,100	1,100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	-	1,100	-	1,100
Financed by: Retained Earnings						1,100		1,100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Zebra mussels have existed in the Great Lakes since 1986. Their rapid population growth and steady infestation of surrounding bodies of fresh water has created operating problems and costs to utilities withdrawing fresh water from such areas. The City recognizes that Shoal Lake could be infested with zebra mussels. Accordingly, upgrading the Shoal Lake Intake Facilities is required to mitigate potential zebra mussel problems. Upgrading to provide mitigative measures may be implemented for short and long term control. Engineering studies concerning long term mitigative measures will be carried out and may include physical measures and/or chemical control.

The expected life of this asset is 25 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Saskatchewan Avenue Feedermain**

Department: 200751  
 Project: 2004xxxxyy

Capital Priority Rating: 5 - 3  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	1,300	-	1,300	1,300
Financed by: Retained Earnings						1,300		1,300	1,300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	1,300	-	-	1,300
Financed by: Retained Earnings					1,300			1,300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Urban development of the lands within the City and west of the Perimeter Highway will require an extension of the water distribution system to provide a looped supply. The funds included are to provide for a watermain between Cavalier Drive and a point 500 metres west of PTH 101 on Saskatchewan Avenue. It is expected that watermains required within the development lands to complete the loop will be oversized by developers. The expected life of this asset is over 50 years.



# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **GWWD Railway Bridge Replacement**

Department: 200751  
 Project: 20060003yy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,900	550	-	-	-	-	-	-	550
Financed by: Retained Earnings		550						-	550

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	550	-	-	-	-	-	-	550
Financed by: Retained Earnings	550							550

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project involves the replacement of the timber bridge at Mile 77.4 (East Braintree) with a salvaged steel span or a new structure, as well as abutment repairs for the timber bridges at Mile 21.8 (Cook's Creek) and Mile 41 (Brokenhead River).

The Greater Winnipeg Water District Railway (GWWD) line, which parallels the main aqueduct from Winnipeg to Shoal Lake, provides for maintenance of the aqueduct along its entire length and delivery of vital goods and services to Shoal Lake required to protect the quality and safety of the City's water supply.

The expected life of this asset is 50 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Water Supervisory Control and Data Acquisition (SCADA) Upgrade**

Department: 200751  
Project: 20050002yy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	2,308	-	-	-	-	1,800	2,900	4,700	4,700
Financed by: Retained Earnings						1,800	2,900	4,700	4,700

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	1,800	2,900	-	4,700
Financed by: Retained Earnings					1,800	2,900		4,700

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Supervisory Control and Data Acquisition (SCADA) system controls and monitors the operation of the Drinking Water Treatment Plant and the Regional Water Supply and Distribution System. The automated control system is comprised of specialized computer hardware and software, remote communications, instrumentation, and Programmable Logic Controls (PLC). A SCADA system assessment and upgrading are required to ensure timely replacement of dated hardware and software. The SCADA system is essential for the supply, water treatment process control and distribution of drinking water.

The PLCs currently in use at the three regional pumping stations (McPhillips, MacLean, and Hurst) Tache and Deacon Booster Pumping Stations and Shoal Lake Intake were installed in 1992 and will no longer be serviced or supported by the manufacturer as of December 31, 2011. Upgrading the water supply system's PLCs at this time will allow for the review of the control software to optimized the operation of the system.

The expected life of this asset is 10 years but will depend on the technical advancement in the process automation field.

**WATER AND WASTE - WATERWORKS SYSTEM FUND**

Project Name: **Branch II Aqueduct Valve Interconnection Control Structure**

Department: 200751  
 Project: 2003xxxxxy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	300	-	-	-	-	300	300
Financed by: Retained Earnings			300					300	300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	300	-	-	-	-	-	300
Financed by: Retained Earnings		300						300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

In 2004, a valve chamber was constructed on the Branch II Aqueduct at the Aqueduct interconnection location. This valving arrangement has increased the reliability of the Branch II Aqueduct and will facilitate emergency and planned repairs. Now that the treatment plant design is nearing completion and preparations for the commissioning and operation of the plant are underway, the need for the conversion of the manually operated valves of the Branch II Aqueduct valve chamber at the interconnection location to remote automated control has been identified. The funds included are for the remote operation of the valve actuators and the control structure to house them.

The expected life of this asset is 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Tache Booster Pumping Station Upgrading**

Department: 200751  
 Project: 2005000606

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

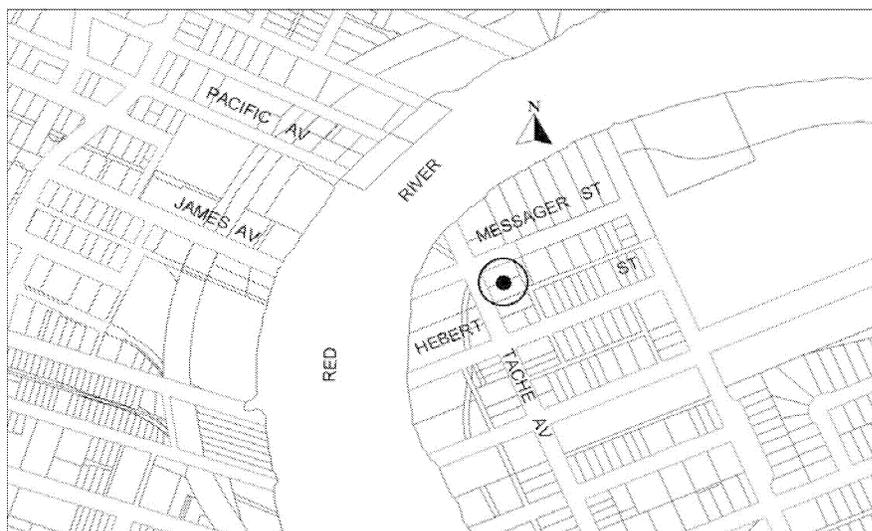
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	300	1,000	800	-	-	-	-	800	1,800
Financed by: Retained Earnings		1,000	800					800	1,800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,000	800	-	-	-	-	-	1,800
Financed by: Retained Earnings	1,000	800						1,800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Tache Booster Pumping Station on the Branch 1 Aqueduct was constructed in 1950 in order to develop the full capacity of the aqueduct. Recently, a study identified a number of required upgradings to the pumping station and the aqueduct surge tower adjacent to the station. The work, which is planned for 2007 and 2008, includes replacing the pump motors, upgrading the station electrical, heating and ventilation systems, upgrading the foundation and roof structures, and a reconfiguration of the valving and piping between the pumping station and the surge tower. Also, aesthetic, fencing and landscaping upgrades to the site and facilities will be undertaken to coincide and assimilate with the proposed residential redevelopment of the surrounding area. The expected life of this rehabilitated asset is 50 years.



# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Shoal Lake Aqueduct Intake Structure Condition Assessment**

Department: 200751  
Project: 2003xxxxxy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	200	800	1,000	-	-	2,000	2,000
Financed by: Retained Earnings			200	800	1,000			2,000	2,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	200	800	1,000	-	-	-	2,000
Financed by: Retained Earnings		200	800	1,000				2,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Shoal Lake Aqueduct, which has been in continuous service since 1919, is the sole water supply infrastructure for the City. The Shoal Lake Intake Structure is the transition headworks to receive water from Shoal Lake and to control the water flow into the Aqueduct. The control of water flow is critical to the safe operation of the Aqueduct, as the Aqueduct was designed to operate as a non-surcharged pipe. The intake structure has a number of mechanical gate and screening components and related features that date back to the original construction. Given the necessity and critical nature of the intake structure and its associated Venturi structure to the safe operation of the Aqueduct and the City's water supply, a condition assessment is required to determine future rehabilitation and replacement requirements. The assessment will also consider alterations and/or additions to the intake structure to minimize its impact on the spring fish spawning.

The expected life of this rehabilitated asset is 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Disraeli Feedermain - Red River Crossing Rehabilitation / Replacement**

Department: 200751  
 Project: 2004xxxxyy

Capital Priority Rating: 5 - 3  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	100	-	-	2,500	-	-	-	2,500	2,500
Financed by:									
Retained Earnings				2,500				2,500	2,500

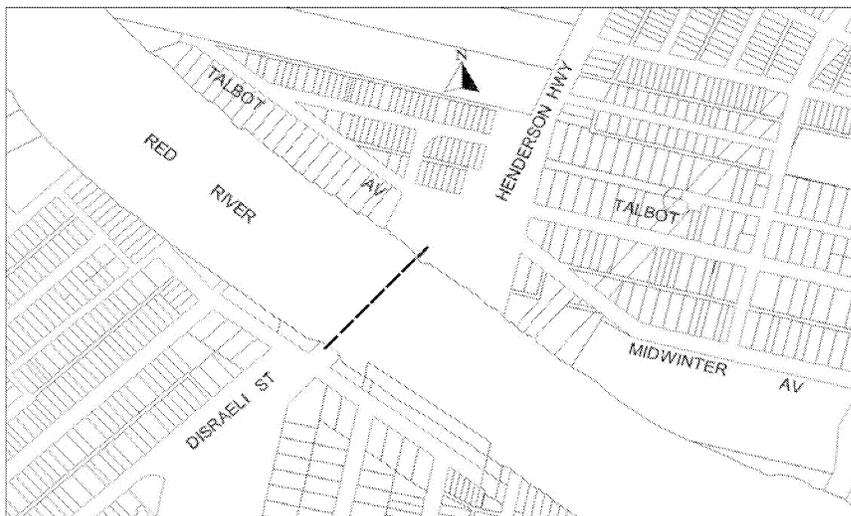
CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	2,500	-	-	-	-	2,500
Financed by:								
Retained Earnings			2,500					2,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Disraeli Feedermain is suspended from the underside of the existing Disraeli Freeway bridge structure. Significant leak repairs have been made to the feedermain in the past five years due to corrosion. In consideration of the feedermain's age (over 40 years), recent leak history, and exposure to the elements, a condition assessment was undertaken in 2004 which recommended replacement of the pipe.

The preferred alternative is to remove this pipe from the bridge and install a new watermain under the river. A consolidation of the existing distribution watermain will be required. The expected life of this new asset is 50 years.



# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Shoal Lake Intake Chloramination Facility**

Department: 200751  
Project: 20020005yy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	2,300	-	2,300	2,300
Financed by: Retained Earnings						2,300		2,300	2,300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	2,300	-	-	2,300
Financed by: Retained Earnings					2,300			2,300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Presently, chlorine is used at the intake for disinfection, slime control in the aqueduct and zebra mussel control. This results in high levels of disinfection byproducts being formed. The conversion to chloramination at the Shoal Lake Intake is part of the long-term water treatment strategy to reduce the formation of chlorine disinfection byproducts. The water treatment plant must be constructed and operational prior to converting to chloramination at the intake to replace the strong disinfection advantages of chlorine. The Water Treatment Project Risk Management process identified viable alternatives to gas chlorine to reduce risk. Given the consequences associated with gas chlorine, an alternative form of chlorination will be investigated for the Shoal Lake Intake.

The expected life of this asset is 25 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **General Water Infrastructure Rehabilitation**

Department: 200751  
Project: 2001xxxxyy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	200	500	300	300	300	1,600	1,600
Financed by: Retained Earnings			200	500	300	300	300	1,600	1,600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	200	500	300	300	300	-	1,600
Financed by: Retained Earnings		200	500	300	300	300		1,600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Many components in the water supply and distribution systems have been in service for many years and are reaching the end of their functional lives. These components are critical elements of the infrastructure and their failure would result in disruption of service and costly emergency repairs. This project will address the need to rehabilitate the water supply and distribution systems, in order to maintain the water system reliability and conformance with current building codes and health regulations. This will be an on-going project with additional funding being included in future years.

The scope of work will be varied and will be prioritized based on the urgency and cost effectiveness identified through condition assessment studies, available rehabilitation techniques and research into innovative rehabilitation measures. Infrastructure to be assessed and rehabilitated under this project includes, but is not limited to, reservoirs, pumping stations, feeder mains, valves, electrical and mechanical systems, control systems, chemical systems, related building structures and security.

Life expectancy will vary with each asset, however, a range of 10 to 50 years is expected.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Midtown Feedermain - Assiniboine River Crossing Replacement / Rehabilitation**

Department: 200751  
Project: 20040002yy

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	2,500	-	-	-	-	2,500	2,500
Financed by: Retained Earnings			2,500					2,500	2,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	2,500	-	-	-	-	-	2,500
Financed by: Retained Earnings		2,500						2,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Midtown Feedermain crosses the Assiniboine River on its own dedicated bridge structure and has been in service since 1956. Significant repairs were made to the feedermain pipe in 1993 and internal inspections of the pipe at that time revealed the presence of corrosion. A condition assessment of the feedermain pipe and its associated bridge structure to ascertain future rehabilitation or replacement requirements was undertaken in 2002. As a result of the condition assessment, rehabilitation/replacement works are scheduled for 2008. The expected life of this rehabilitated asset is 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Waverley West Feedermain**

Department: 200751  
 Project: 20040001yy

Capital Priority Rating: 5 - 3  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

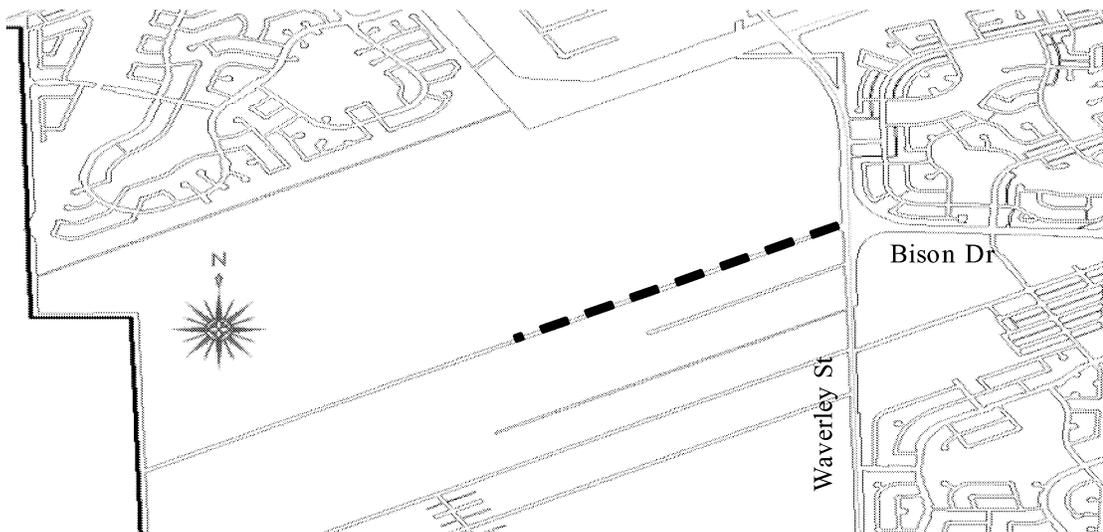
AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	2,500	-	-	4,200	6,700	6,700
Financed by: Retained Earnings				2,500			4,200	6,700	6,700

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	2,500	-	-	4,200	-	6,700
Financed by: Retained Earnings			2,500			4,200		6,700

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Urban development of the lands within the City west of Waverley Street, north and south of Cadboro Road will require an extension of the existing feedermain system to provide water service and fire protection to developments in this area. The funds included are for Phase 1 and Phase 2 of the feedermain extension. Phase 1 is from the existing feedermain at Waverley Street and Bison Drive and extends into the Waverley West lands. Phase 2 will continue the Phase 1 extension west into the Waverley West lands and south down the proposed Kenaston Blvd extension. The expected life of the asset is over 50 years.



# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Feedermain Condition Assessment Study - Phase 1**

Department: 200751  
 Project: 2004xxxxxy

Capital Priority Rating: 5 - 3  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	500	-	-	-	-	500	500
Financed by: Retained Earnings			500					500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	500	-	-	-	-	-	500
Financed by: Retained Earnings		500						500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The feeder mains are specialized pipes which are unique in size, materials, construction techniques and failure. The majority of feeder mains were installed in the 1960's and require inspection, testing and maintenance to preserve the asset. Future funds will be identified as part of the first phase of this project.

The expected life of this asset is 50 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Water Utility Asset Management Strategy**

Department: 200751  
Project: 2001000606

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	200	600	-	200	-	-	-	200	800
Financed by:									
Retained Earnings		600		200				200	800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	600	-	200	-	-	-	-	800
Financed by:								
Retained Earnings	600		200					800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Asset management principles are being utilized for various projects in the water utility. However, development of an asset management strategy is required to define goals, objectives, and strategies for the development and maintenance of a consistent and effective asset management program involving all functions of the water utility. The asset management strategy will identify, prioritize and establish the future direction of condition assessments, establish deterioration / life cycles for components, and recommend rehabilitation, maintenance, and associated financial requirements.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Shoal Lake Aqueduct Asset Preservation**

Department: 200751  
Project: 2003000706

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,000	750	-	-	-	-	1,000	1,000	1,750
Financed by:									
Retained Earnings		750					1,000	1,000	1,750

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	750	-	-	-	-	1,000	-	1,750
Financed by:								
Retained Earnings	750					1,000		1,750

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Shoal Lake Aqueduct, which has been in continuous service since 1919, delivers water to Winnipeg from Shoal Lake, a distance of 156 kilometres (97 miles). A comprehensive condition and rehabilitation of the Aqueduct commenced in 1988 and was substantially completed in 2004. While the Aqueduct rehabilitation project has resulted in an increase of the Aqueduct's service life by 50 years, ongoing monitoring and inspection programs will identify future works.

During the rehabilitation of the Aqueduct, an inventory of specialized and costly inspection and maintenance equipment was assembled which will continue to be utilized in the ongoing inspection and maintenance of the Aqueduct. This equipment requires a dedicated and secure storage facility to ensure its functionality and availability.

The expected life of this asset is 50 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Water Supply Valve Installation / Replacement Program**

Department: 200751  
Project: 2004000606

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,000	1,300	1,500	1,500	1,500	1,500	1,500	7,500	8,800
Financed by: Retained Earnings		1,300	1,500	1,500	1,500	1,500	1,500	7,500	8,800

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,300	1,500	1,500	1,500	1,500	1,500	-	8,800
Financed by: Retained Earnings	1,300	1,500	1,500	1,500	1,500	1,500		8,800

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The water supply valves are critical elements used to control the distribution of water from the source through the feeder main pipes. The scope of the work will vary with site-specific conditions. This program will include installation of valves at new locations to improve service reliability and reduce environmental risk. The program will also include replacement of valves, operators, SCADA control equipment, related pipe connections, and restoration works. This is an ongoing program with additional funding being included in future years.

Life expectancy will vary between 20 and 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Shoal Lake Aqueduct Maintenance / Storage Facility**

Department: 200751  
 Project: 2003000706

Capital Priority Rating: 3 - 2  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	100	-	-	-	1,500	-	-	1,500	1,500
Financed by:									
Retained Earnings					1,500			1,500	1,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	1,500	-	-	1,500
Financed by:								
Retained Earnings					1,500			1,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The existing Shoal Lake Aqueduct Maintenance / Storage Facility is used to complete required maintenance on repairs to the train engines while located at the Intake. The existing facility cannot accommodate the larger engines, due to the existing door opening height. The facility also requires significant structural upgrades and repairs. The existing facility structure is a very unique design that will require engineering analysis to determine if modifications are possible to the structure. It is anticipated that repairs and modifications to this unique structure could exceed the construction cost of a new replacement structure at the site. An engineering assessment will be completed to determine if modifications to the existing facility are possible and to confirm the future rehabilitation or replacement costs.

The expected life of the asset is 50 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Hurst Pumping Station Building - Structural Repairs**

Department: 200751  
Project: 2005000706

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	100	-	-	-	1,000	-	-	1,000	1,000
Financed by: Retained Earnings					1,000			1,000	1,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	1,000	-	-	-	1,000
Financed by: Retained Earnings				1,000				1,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

There are structural defects noted on the precast concrete panels at the Hurst Pumping Station. Noted defects include deterioration of the copings (exposing reinforcing steel), cracked panels, deterioration of ribs on the panels and the deterioration of the caulking joints in several locations. These conditions may lead to water penetration into the building envelope. A structural review of these conditions is required to determine rehabilitation or replacement costs.

The expected life of the asset is 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Chlorination Decommission at Regional Pump Stations**

Department: 200751  
 Project: 2005xxxxxy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	100	-	-	100	100
Financed by: Retained Earnings					100			100	100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	100	-	-	-	100
Financed by: Retained Earnings				100				100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

On November 22, 2000 Council adopted the Water Treatment Program which includes the conversion from chlorine disinfection to choramine disinfection. The existing chlorine disinfection facilities within the three Regional Pumping facilities will be decommissioned once the new drinking water treatment plant has been successfully commissioned. The proposed works at McPhillips, Hurst and MacLean pump stations will include the removal of gas chlorine and the decommissioning of the related chlorination systems.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Safety Upgrades - Isolation Valves at Valve and Meter Pits**

Department: 200751  
Project: 2001001406

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	300	-	300	300	300	-	-	900	900
Financed by: Retained Earnings			300	300	300			900	900

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	300	300	300	-	-	-	900
Financed by: Retained Earnings		300	300	300				900

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

There are numerous underground valve and meter pits that must be accessed under confined entry procedures, to maintain the valves and meters. Recent changes to these procedures require that water pressure be turned off outside those pits. In order to reduce inconvenience to customers included in the shutdown areas, additional valves and bypasses are required outside the pits.

The expected life of these assets are 50 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **GIS Database Restructuring and Data Integrity Upgrades**

Department: 200751  
Project: 2010xxxxxy

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	150	150	-	-	-	-	-	-	150
Financed by: Retained Earnings		150						-	150

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	100	50	-	-	-	-	-	150
Financed by: Retained Earnings	100	50						150

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

In 2005, the Water and Waste Department started an in depth review of the water and sewer Geographical Information System (GIS) database structure. This review will result in the requirement to restructure the various GIS databases, reconfigure the GIS software, perform extensive data clean-up and input new data.

The scope of the project includes the following: 1. Restructure all of the GIS databases tables in Oracle - new features will be added to the data base and redundant features will be removed. The structure of remaining tables will be revised also. This will result in adding and removing tables from the structure as well as revising fields in the remaining tables. Data from other information systems will be amalgamated into the water and sewer GIS database as well. 2. Improve the integrity of the data in GIS - this will result in cleaning up the numerous spelling errors, changing inappropriate data to correct data and filling in blank fields. Field survey work will be required to capture some of the missing data. 3. Input all of the new data into database and revise errors.

Funding for this project will be split 50/50 between the Waterworks System Fund and the Sewage Disposal System Fund.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Deacon Booster Pumping Station - Building Upgrades**

Department: 200751  
 Project: 2005xxxxxy

Capital Priority Rating: 5 - 3  
 Plan Winnipeg Indicator: Planned Development, Transportation, and  
 Infrastructure - Protect and Manage Potable  
 Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	500	-	-	-	-	500	500
Financed by: Retained Earnings			500					500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	500	-	-	-	-	-	500
Financed by: Retained Earnings		500						500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Deacon Booster Pumping station was commissioned in 1980 and since then only limited maintenance had been undertaken. The roofing and light well translucent panels of the station superstructure require replacement. Also, the station's associated valve chamber designated as VC4 requires rehabilitation. The superstructure of the valve chamber was originally constructed with the Shoal Lake Aqueduct and requires attention.

The expected life of this asset is 20 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Deacon Chemical Feed Facility Upgrading**

Department: 200751  
 Project: 2002xxxxxy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	1,000	-	1,000	1,000
Financed by: Retained Earnings						1,000		1,000	1,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	1,000	-	-	1,000
Financed by: Retained Earnings					1,000			1,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Deacon Chemical Feed Building contains chemical storage and injection equipment to treat the City's drinking water with fluoride and orthophosphate. Given the corrosive nature of such chemicals, the chemical pumps, piping and related monitoring and control equipment will require upgrading and replacement by 2011.

The expected life of this asset is 20 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Regional Pumping Stations Structural Upgrades**

Department: 200751  
Project: 2005xxxxxy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	500	-	500	500
Financed by: Retained Earnings						500		500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	500	-	-	500
Financed by: Retained Earnings					500			500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The McPhillips, Hurst and MacLean pumping stations provide the final pumping to deliver water to the Water Utility customers. The pump stations were constructed in the early 1960's. It is anticipated that the building structures will require upgrading to ensure the uninterrupted operation of these pumping facilities. A preliminary assessment will be conducted in 2011 with future funding requirements to be identified in the report.

The expected life of these assets are 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Safety Upgrades - Wilkes Reservoir "B" Pit**

Department: 200751  
 Project: 2011xxxxxy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	600	-	600	600
Financed by: Retained Earnings						600		600	600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	600	-	-	600
Financed by: Retained Earnings					600			600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The Wilkes Reservoir "B" Pit, constructed in the early 1960's is one of two critical inlet control structures for controlling the flow of water into the Wilkes Reservoir. The "B" pit improvement works will address the employee safety requirements, egress requirements, valve replacement, structural/foundation repairs, electrical upgrades and improve the site/groundwater drainage.

The expected life of this asset is 50 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Centralized Facilities Renovation / Construction**

Department: 200751  
Project: 2001001106

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	200	200	-	-	-	-	-	-	200
Financed by: Retained Earnings		200						-	200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	-	-	-	-	-	-	200
Financed by: Retained Earnings	200							200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Water and Waste Department has identified organizational changes that will support the future expanded operations of both water and wastewater operations. The changes include transferring responsibility for local sewer services from the Water Services Division to the Wastewater Services Division. Also, a mechanical, electrical and civil maintenance capability in the Water Services Division will be established. To accommodate the anticipated amalgamation of Local and Regional Sewer staff into one location, and the establishment of mechanical, electrical and civil maintenance capability, a facilities study will have to be undertaken. The recommendations from the study will then be implemented.

Currently the local water and sewer staff are located in the same building. Funding for this project is being split 50/50 with the Sewage Disposal System Fund as the Wastewater Services Division will also be investigating its options for Local and Regional Wastewater Services amalgamation between local and regional staff.

The life expectancy of this asset is 30 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Asbestos Containing Materials Operations & Maintenance Program**

Department: 200751  
Project: 2001000905

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	185	125	125	125	125	125	-	500	625
Financed by:									
Retained Earnings		125	125	125	125	125		500	625

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	125	125	125	125	125	-	-	625
Financed by:								
Retained Earnings	125	125	125	125	125			625

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

In accordance with the City of Winnipeg Asbestos Code of Practice, the Water and Waste Department is initiating its Asbestos Containing Materials Operating and Maintenance Program. Funding is required for professional services including inspections, database development, labelling, testing, Asbestos Containing Material (ACM) remediation contract services, training, and response plan development in the Water Services Division and Wastewater Services Division. Funding for this project will be split 50/50 between the Waterworks System Fund and the Sewage Disposal System Fund.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Branch I Aqueduct at Seine River - Riverbank Stabilization**

Department: 200751  
Project: 2003xxxxyy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	200	1,000	1,200	1,200
Financed by: Retained Earnings						200	1,000	1,200	1,200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	200	1,000	-	1,200
Financed by: Retained Earnings					200	1,000		1,200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

A comprehensive condition assessment of the Branch I Aqueduct reach of the Shoal Lake Aqueduct (Deacon Reservoir to the McPhillips Pumping Station and Reservoir) was undertaken for its entire length from 1994 to 1996. A program to assess the stability of the riverbanks adjacent to the Branch I Aqueduct where it crosses the Seine River commenced in early 1997. Downslope movement of the east riverbank has been recorded since that time and internal structural inspections of the Aqueduct has not revealed any distress of the pipe as yet. The trend of observed riverbank movement continues and the Aqueduct will inevitably be impacted along the east riverbank. Funding is for engineering and construction of riverbank stabilization works to be undertaken before the Aqueduct is impacted.

The expected life of this asset is 50 years.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Regional Pumping Stations Reliability Upgrades**

Department: 200751  
 Project: 2005xxxxxy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	-	1,600	1,600	1,600
Financed by: Retained Earnings							1,600	1,600	1,600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	-	1,600	-	1,600
Financed by: Retained Earnings						1,600		1,600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The electrical power supply is the primary source of energy to drive the pumps in the drinking water pump stations. Electrical power disruptions have caused the electric pumps to shut down, for protection purposes, which results in reduced water service. A Water Pumping Station Power Reliability Study is currently ongoing and will review and prioritize electrical and control improvements to reduce the effects of electrical power disruptions. Detailed design and related works for the proposed improvements will be completed.

The expected life of this asset is 20 years.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Waterworks System Security Upgrades**

Department: 200751  
Project: 2001xxxxyy

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	200	-	-	-	-	-	-	200
Financed by: Retained Earnings		200						-	200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	-	-	-	-	-	-	200
Financed by: Retained Earnings	200							200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The waterworks system is made up of complex infrastructure that delivers water from Shoal Lake to Winnipeg homes and businesses. Operating the waterworks system is subject to legislation including the Drinking Water Safety Act, Public Health Act, Operator Certification regulations, Workplace Safety and Health Act, and Environment Act. Safeguarding our infrastructure from accidental or intentional damage or destruction is critical to drinking water quality and public health. Funding is required for increased security measures to adequately protect the waterworks system.

# WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Watermain Renewals**

Department: 200751  
 Project: 2013000106

Capital Priority Rating: 5 - 2  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	7,000	7,000	7,000	7,000	7,000	7,000	35,000	42,000
Financed by: Watermain Renewal Reserve		7,000	7,000	7,000	7,000	7,000	7,000	35,000	42,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	7,000	7,000	7,000	7,000	7,000	7,000	-	42,000
Financed by: Watermain Renewal Reserve	7,000	7,000	7,000	7,000	7,000	7,000		42,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project is a continuing program to replace and/or rehabilitate deteriorating watermain infrastructure. Funding is used for watermain replacement, cathodic protection, valve and hydrant replacement/rehabilitation, correction of dead end mains, upgrading of substandard mains, watermain studies, assessments and hydraulic improvements for fire protection purposes. The expected remaining life of each rehabilitated watermain ranges from 20 to 80 years, depending on the rehabilitation technology and the asset condition.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## WATER AND WASTE - WATERWORKS SYSTEM FUND

Project Name: **Water Treatment Plant - Functional & Detailed Design & Construction**

Department: 200751  
Project: 20020001SM

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Protect and Manage Potable Water Supply and Source (3D-05)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	227,342	72,800	-	-	-	-	-	-	72,800
Financed by:									
Water Treatment Reserve		8,500						-	8,500
Retained Earnings		2,800						-	2,800
External Debt		61,500						-	61,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,800	70,000	-	-	-	-	-	72,800
Financed by:								
Water Treatment Reserve		8,500						8,500
Retained Earnings	2,800							2,800
External Debt		61,500						61,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

In 1994, Council adopted the recommendation that the City plan for water treatment to protect public health by controlling disinfection by-products and pathogens, and to meet more stringent water quality guidelines. A Water Treatment Reserve Fund was also created to provide approximately 50% cash at the time of construction. Between 1994 and 2000, \$5.0 million in funding was approved for pilot studies and conceptual design.

In 1999, the technical work was completed and a Council Seminar was conducted to present a summary of water quality guidelines, public health risks and consequences, recommended water treatment process, and cost and financing of a water treatment plant. Also in October 1999, a special meeting of the Executive Policy Committee (EPC) was held to gather public input on the need to construct a water treatment plant. The final report recommending the water treatment program was considered by EPC on October 11, 2000. Council approved the recommended water treatment program on November 22, 2000, and the construction management project delivery strategy on June 25, 2003.

On March 23, 2005, Council adopted a recommendation to amend the Water Treatment Program to include on-site generation of sodium hypochlorite for disinfection instead of chlorine gas and a standby power system to allow operation of one train of the water treatment plant to produce 200 megalitres per day of treated water during power outages. The estimated cost of this recommendation is \$13,300,000.

On November 23, 2005 Council adopted a recommendation to amend the Water Treatment Program to include additional control systems infrastructure, workshops and staff. The estimated cost for this recommendation is \$2,800,000. The project cost is estimated at \$230,142,000.

On March 22, 2006 Council adopted the recommendation to adjust the schedule completion date to 2008.

The Water Treatment Program prices have escalated due to the active construction market, labour shortage and increases in the materials. A financial report dated May 1, 2006 identifying additional costs of \$70,000,000 was submitted to the Standing Committee on Fiscal Issues on June 13, 2006. The project cost is estimated at \$300,142,000.

## **WATER AND WASTE - WATERWORKS SYSTEM FUND**

---

On January 24, 2007, Council approved that an expenditure of \$50,000,000 be authorized before the 2007 Capital Budget is adopted, as a first call against the 2007 Capital Budget in order to procure contracts necessary for the completion of the Water Treatment Program during the first quarter of 2007.

The conceptual value and preliminary engineering phases of this project have been completed. The detailed engineering is now underway and construction commenced in May, 2005. The solids from the water treatment process will be dewatered in settling cells and to that end some property will have to be purchased from an adjacent landowner. The expected life of this asset is over 50 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Primary Clarifier Covers - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
Project: 20310008yy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	8,200	-	8,800	-	-	-	-	8,800	8,800
Financed by:									
Retained Earnings			8,800					8,800	8,800
								-	-

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	8,800	-	-	-	-	-	8,800
Financed by:								
Retained Earnings		8,800						8,800
								-

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The three uncovered primary clarifiers at the NEWPCC have been identified as one of the remaining untreated odour sources at the site. Covering the clarifiers will also facilitate year round maintenance and operational flexibility. The project was previously amended to include replacement of the aging sweep mechanisms and their associated mechanical and electrical equipment.

The budget originally established for this work was developed in 2003. The design is currently underway and the construction is expected to take place in 2007 and 2008. Recent construction cost increases average 15% per year, a better understanding of the required work and changes to design codes have resulted in a new estimated cost of \$17,000,000. Funding of \$8,800,000 has been added to the 2008 forecast to cover the shortfall in required funding.

The expected life of this asset is over 50 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Lift Stations Upgrading**

Department: 200752  
Project: 2035000106

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	9,194	750	750	750	750	750	750	3,750	4,500
Financed by:									
Retained Earnings		750	750	750	750	750	750	3,750	4,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	750	750	750	750	750	750	-	4,500
Financed by:								
Retained Earnings	750	750	750	750	750	750		4,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

This project is part of a continuing program for mitigating hydraulic, structural, safety, odour and aesthetic problems as required for the 95 lift stations and associated forcemains, gate chambers and related works in the sewage collection system. For maximum effectiveness the program must be on a planned and continuous basis.

The Water and Waste Department has determined that the level of funding to maintain the existing lift stations is estimated at \$750,000 per year. Due to the cyclical nature of maintenance requirements, the program is assessed on an annual basis and budget requirements may be adjusted in the future according to need.

The expected life of this asset is 50 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Inflow / Infiltration / Cross-Connection Study and Mitigation**

Department: 200752  
Project: 2041000106

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	2,000	500	-	-	-	-	-	-	500
Financed by: Retained Earnings		500						-	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	500	-	-	-	-	-	-	500
Financed by: Retained Earnings	500							500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

This project involves locating and identifying sources of the extraneous flows entering the sewer system, and installing mitigative measures such that basement flooding is minimized during high river levels and emergency discharges are minimized under wet weather conditions. Extraneous inflows from groundwater, snowmelt and rainfall events place an additional stress on the wastewater treatment plants that can result in reduced life expectancy of equipment and/or accelerate the need for plant expansion. Minimizing extraneous inflows will reduce these additional stresses, prolong equipment life and postpone facility expansion. During high river levels, several areas of the City have been identified where land drainage sewer system cross-connections may exist with the wastewater sewer system. Further, areas where other sources of extraneous flow (such as inflow and infiltration) are suspected, will be investigated.

The expected life of this asset is 50 years.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Sewer System Isolation in Areas Protected by Secondary Dikes**

Department: 200752  
Project: 2030000206

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	500	-	500	1,000	1,000	-	-	2,500	2,500
Financed by:									
Retained Earnings			500	1,000	1,000			2,500	2,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	500	1,000	1,000	-	-	-	2,500
Financed by:								
Retained Earnings		500	1,000	1,000				2,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project involves isolating the sewer system in areas protected by secondary dikes from the remainder of the sewer system behind the primary dikes. This will involve one of three types of work for different locations:

1. Installation of gate valves on the house sewer connection;
2. Installation of sump pits and pumps and backwater valves in each property, or;
3. Installation of parallel sewer mains in streets.

The purpose of installing these works is to prevent complete flooding of a sewer district behind a primary dike should a secondary dike breach occur and flood the properties between the secondary and primary dikes.

The expected life of this asset is 50 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Raw Sewage Pump Replacement - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
Project: 2031xxxxyy

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	3,600	-	-	-	-	-	2,000	2,000	2,000
Financed by: Retained Earnings							2,000	2,000	2,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	-	2,000	-	2,000
Financed by: Retained Earnings						2,000		2,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The largest raw sewage pumps (700 hp) at the NEWPCC were installed in 1963. Due to obsolescence, repair parts are difficult to obtain and may have to be hand fabricated. Failure of one of these pumps would reduce firm capacity by 22% and could result in raw sewage bypassing treatment. Funding shown will be for the engineering, design, supply and installation of two variable speed motors and pumps.

The expected life of this asset is 25 years.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Dugald Interceptor Sewer Renewal**

Department: 200752  
Project: 20370006yy

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	5,000	3,720	-	-	-	-	-	-	3,720
Financed by: Retained Earnings		3,720						-	3,720

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	3,720	-	-	-	-	-	-	3,720
Financed by: Retained Earnings	3,720							3,720

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Recent cleaning and inspection of the 30 year old Dugald Road Interceptor sewer identified extensive deterioration of the inside surface of the concrete pipe. Replacement of the sewer is required to avoid costly emergency repairs.

On April 26, 2006, Council adopted a recommendation and approved the Dugald Sewer Rehabilitation Project to be amended to accommodate additional wastewater flow and construction cost increases. The estimated cost of the recommendation was \$3,720,000. This project is funded from Retained Earnings.

The expected life of this asset is at least 100 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Surgewell Condition Assessment & Main Pump Hydraulic Rehabilitation - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
Project: 20310009yy

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	4,900	-	-	5,100	5,200	-	-	10,300	10,300
Financed by:									
Retained Earnings				5,100	5,200			10,300	10,300

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	5,100	5,200	-	-	-	10,300
Financed by:								
Retained Earnings			5,100	5,200				10,300

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The surgewell and related appurtenances were part of the original plant construction in 1936. Due to age, wear and the corrosive environment, extensive deterioration of this asset is evident. In addition to rehabilitating this facility, consideration will be given to upgrading the on-site interceptors, surgewell and suction header system to improve control of raw sewage inflows and provide redundancy for both the surgewell and discharge chamber. Funding shown will be for engineering, design and construction of a second surgewell and a second discharge chamber with connections to the interceptors and pump suction headers.

The expected life of the structure is 50 years and the expected life of the mechanical and electrical components is 25 years.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Waverley West Interceptor Sewer**

Department: 200752  
Project: 2037000906

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	3,000	1,000	-	4,500	6,900	-	-	11,400	12,400
Financed by:									
Retained Earnings		1,000		4,500	6,900			11,400	12,400

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	1,000	-	4,500	6,900	-	-	-	12,400
Financed by:								
Retained Earnings	1,000		4,500	6,900				12,400

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The funds are for engineering design and construction of an extension of the Fort Garry Interceptor from its present terminus at Bishop Grandin Boulevard and the southerly projection of Dovercourt Drive, and through the wastewater sewer system along Killarney Avenue with a new interceptor crossing the Red River to the St. Mary's Interceptor sewer.

The Interceptor sewer extension will provide regional servicing for projected development within the area bounded by Bishop Grandin Boulevard on the north, the Perimeter Highway on the south, Waverley Street on the east and the City Limits on the west.

The total cost for all phases is estimated at \$12,400,000 which includes additional funding to account for recent increases in price for large diameter pipes.

The expected life of this asset is over 50 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Upgrading External Power Supply - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
Project: 2031xxxxyy

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	-	4,000	4,000	4,000
Financed by: Retained Earnings							4,000	4,000	4,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	-	4,000	-	4,000
Financed by: Retained Earnings						4,000		4,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The NEWPCC currently has two independent power supplies which are both capable of supplying the entire NEWPCC power requirement. In the event of a power failure to one supply, the plant will continue to operate on the other supply.

If any additional treatment processes are added to the plant, this fully redundant power supply will be compromised. At this time effluent disinfection will be added to the NEWPCC in 2006 and has been accommodated by its own separate power supply.

Future biological nutrient reduction processes will have relatively high power requirements and will increase the plant power requirement beyond the current capacity of either of the two supplies. In anticipation of centrate and/or nutrient removal at the NEWPCC the existing power supplies must be upgraded.

The life expectancy of this asset is 25 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Septage Acceptance Facility - Wastewater Pollution Control Centres**

Department: 200752  
Project: 2033xxxxxy

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	300	-	-	-	2,000	-	-	2,000	2,000
Financed by: Retained Earnings					2,000			2,000	2,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	2,000	-	-	-	2,000
Financed by: Retained Earnings				2,000				2,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The study phase includes the septage acceptance and disposal practices at all three pollution control centres which will identify quantities, operational concerns, costs and recommend future policies for management of septage.

The West End Water Pollution Control Centre (WEWPCC) currently accepts waste from septic haulers at a disposal facility at the Perimeter Pump Station. It has been shown that this waste stream can contribute up to 30% of the biological load to the plant at certain times of the day and may contain unknown waste which is toxic to the treatment process. Consultants have recommended that this practice be stopped. The funding in 2010 will be used to design and construct a new septage acceptance facility at the WEWPCC or one of the other plants which would provide security, monitoring and flow control.

The expected life of the structures is 50 years, the expected life of electrical and mechanical components is 25 years, and the expected life for computer related systems is 10 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Re-roofing at Water Pollution Control Centres**

Department: 200752  
Project: 2030001006

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	-	400	-	400	-	400	1,200	1,200
Financed by: Retained Earnings			400		400		400	1,200	1,200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	400	-	400	-	400	-	1,200
Financed by: Retained Earnings		400		400		400		1,200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

Various Water Pollution Control Centre buildings require re-roofing because their existing roofing has exceeded their functional life and are in need of frequent repair and servicing. Mechanical equipment and controls contained in these facilities require that the superstructures be adequately maintained to protect its components. Re-roofing in a timely and proactive manner will maximize the functional life of the facilities, protect the mechanical and control components contained in the facilities, and prevent structural damage to the facilities as a result of water leakage undergoing freeze-thaw cycles. A roofing expert has been retained to develop a long term roof replacement program for all buildings at the Wastewater Treatment Plants. The funding for this ongoing program includes engineering, design and re-roofing construction.

The expected life of this asset is 20 years.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **GIS Database Restructuring and Data Integrity Upgrades**

Department: 200751  
 Project: 2040xxxxxy

Capital Priority Rating: 5 - 2  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	150	150	-	-	-	-	-	-	150
Financed by: Retained Earnings		150						-	150

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	100	50	-	-	-	-	-	150
Financed by: Retained Earnings	100	50						150

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

In 2005, the Water and Waste Department started an in depth review of the water and sewer Geographical Information System (GIS) database structure. This review will result in the requirement to restructure the various GIS databases, reconfigure the GIS software, perform extensive data clean-up and input new data.

The scope of the project includes the following: 1. Restructure all of the GIS databases tables in Oracle - new features will be added to the data base and redundant features will be removed. The structure of remaining tables will be revised also. This will result in adding and removing tables from the structure as well as revising fields in the remaining tables. Data from other information systems will be amalgamated into the water and sewer GIS database as well. 2. Improve the integrity of the data in GIS - this will result in cleaning up the numerous spelling errors, changing inappropriate data to correct data and filling in blank fields. Field survey work will be required to capture some of the missing data. 3. Input all of the new data into database and revise errors.

Funding for this project will be split 50/50 between the Waterworks System Fund and the Sewage Disposal System Fund.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Head Tank Replacement - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
Project: 2031xxxxyy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	500	-	500	500
Financed by: Retained Earnings						500		500	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	500	-	-	500
Financed by: Retained Earnings					500			500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The elevated head tank provides cooling water and maintains pressure for the liquid slip regulators for the 6 main pumps, for pump well fresh air supply, and for the pump well cooling units. The slip regulators are critical to plant operations and the fresh air supply is a staff safety issue. The 12' high tank (located about 30' above ground), its appurtenances, and its highly corroded supporting structure are over 75 years old. The tank is coated with asbestos insulation. The tank and appurtenances must be replaced or removed and an alternate technology used to regulate pressure/flow, which will require engineering input.

The life expectancy of this asset is 50 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Centrifuge Replacement - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
 Project: 2031xxxxyy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	-	-	6,900	-	6,900	6,900
Financed by: Retained Earnings						6,900		6,900	6,900

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	-	-	6,900	-	-	6,900
Financed by: Retained Earnings					6,900			6,900

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Centrifuge units de-water digested sludge produced as a by-product of wastewater treatment processes. Furthermore, as the sludge produced at the SE and WEWPCC is processed at NEWPCC, these units are critical to the treatment process at these plants as well. There are 6 units that are subject to intense mechanical wear, are 15 years old, and are failing with increasing frequency. For construction, operation and maintenance reasons, these units must be identical to each other, and as such must be purchased simultaneously, or phased over 2 years maximum.

The life expectancy of this asset is 15 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Centralized Facilities Renovation / Construction**

Department: 200752  
Project: 2001001106

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	200	200	-	-	-	-	-	-	200
Financed by: Retained Earnings		200						-	200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	200	-	-	-	-	-	-	200
Financed by: Retained Earnings	200							200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Water and Waste Department has identified organizational changes that will support the future expanded operations of both water and wastewater operations. The changes include transferring responsibility for local sewer services from the Water Services Division to the Wastewater Services Division. To accommodate the anticipated amalgamation of Local and Regional Sewer staff into one location, and the establishment of mechanical, electrical and civil maintenance capability, a facilities study will have to be undertaken. The recommendations from the study will then be implemented.

Currently the local water and sewer staff are located in the same building. Funding for this project is being split 50/50 with the Sewage Disposal System Fund as the Wastewater Services Division will also be investigating its options for Local and Regional Wastewater Services amalgamation between local and regional staff.

The life expectancy of this asset is 30 years.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Kildare Wastewater Sewer Upgrading**

Department: 200752  
Project: 2037xxxxyy

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	600	-	-	-	-	-	-	600
Financed by: Retained Earnings		600						-	600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	600	-	-	-	-	-	-	600
Financed by: Retained Earnings	600							600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Under the terms of Development Agreement AG 42/87 dated May 31, 1989, the Developer was required, at no expense to the City, to construct wastewater sewers in Kildare Avenue from Day Street to Wayoata Street to accommodate the ultimate projected flows from their development area. However, on June 23, 2004, at the request of the Developer, Council amended the development agreement whereby, "the City shall reimburse the Developer with interest for 50% of the cost of constructing the above described wastewater sewers in Kildare Avenue subject to approval of capital funding therefore by City Council".

The Developer has indicated that it plans to complete the construction of these wastewater sewers in 2007 in order to accommodate the next stage of development. Further, under the terms of the Development Agreement Parameters, interest will be added to the reimbursement amount from the first anniversary date of substantial completion of the works. Therefore, the funds are budgeted in 2007 in order to reimburse the Developer and to avoid any additional interest charges. The expected life of this asset is over 50 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **St. Boniface Interceptor Extension**

Department: 200752  
Project: 2037xxxxyy

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	2,600	-	-	-	-	-	-	2,600
Financed by: Retained Earnings		2,600						-	2,600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,600	-	-	-	-	-	-	2,600
Financed by: Retained Earnings	2,600							2,600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The funds are for engineering design and construction of an extension of the St. Boniface Interceptor from its present terminus at Bishop Grandin Boulevard and Lagimodiere Boulevard. The interceptor sewer extension would proceed easterly along the future extension of Bishop Grandin Boulevard. This interceptor sewer extension will provide regional servicing for projected development within the area bounded by Bishop Grandin Boulevard on the north, the Perimeter Highway on the south, Lagimodiere Boulevard on the west and the City Limits on the east. This interceptor sewer will be built in phases as required based upon the rate of development.

On January 24, 2007, Council approved that an expenditure of \$2,600,000 be authorized before the 2007 Capital Budget is adopted, as a first call against the 2007 Capital Budget in order to procure a contract for the construction of an extension of the St. Boniface Interceptor sewer easterly from its present terminus at Bishop Grandin Boulevard and Lagimodiere Boulevard.

The expected life of this asset is over 50 years.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **River Crossings Monitoring and Rehabilitation**

Department: 200752  
Project: 2036000706

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	2,000	2,500	2,500	1,300	1,300	1,300	1,300	7,700	10,200
Financed by:									
Retained Earnings		2,500	2,500	1,300	1,300	1,300	1,300	7,700	10,200

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,500	2,500	1,300	1,300	1,300	1,300	-	10,200
Financed by:								
Retained Earnings	2,500	2,500	1,300	1,300	1,300	1,300		10,200

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project is for the rehabilitation and/or replacement of force main river crossings and for the installation of continuous leak detection equipment on the existing waterway crossings.

Currently the Department is planning the replacement of two wastewater sewer crossings beneath the Red River: the Hart Force main in North Winnipeg, and the South Drive waste water sewer (WWS) siphon crossing the Red River in Fort Garry.

The Hart Force main is in fragile condition and has experienced leaks in the past and must be replaced prior to a river bank stability project on the West side of The Red River at St. John's park scheduled for the winter of 2007.

The South Drive WWS siphon is in a location prone to river bank instability that must be replaced and installed at a depth to prevent damage due to river bank movements. The spring flood of 2006 resulted in some bank instability causing a failure of the WWS siphon requiring emergency repairs on a temporary basis.

The Department is in the process of completing a risk assessment of all river crossings in order to determine a prioritization plan to upgrade and replace any at risk river crossings as required by Environmental Licences issued by the Province of Manitoba for the wastewater collection system in the City of Winnipeg.

These funds will also be used to install continuous leak detection monitoring equipment at all river crossings as required by the Provincial Environmental License. The Department is currently undertaking a pilot program to evaluate and determine methods to meet this requirement.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Asbestos Containing Materials Operations & Maintenance Program**

Department: 200752  
Project: 2030000905

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	245	125	125	125	125	125	-	500	625
Financed by: Retained Earnings		125	125	125	125	125		500	625

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	125	125	125	125	125	-	-	625
Financed by: Retained Earnings	125	125	125	125	125			625

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

In accordance with the City of Winnipeg Asbestos Code of Practice, the Water and Waste Department is initiating its Asbestos Containing Materials Operating and Maintenance Program. Funding is required for professional services including inspections, database development, labelling, testing, Asbestos Containing Material (ACM) remediation contract services, training, response plan development in the Water Services Division and Wastewater Services Division. Funding for this project will be split 50/50 between the Waterworks System Fund and the Sewage Disposal System Fund.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Digester Area Upgrades - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
Project: 2031xxxxyy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	500	-	600	-	1,100	1,100
Financed by: Retained Earnings				500		600		1,100	1,100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	500	-	600	-	-	1,100
Financed by: Retained Earnings			500		600			1,100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Process equipment in the Digester area is over 40 years old and some components are failing with increasing frequency and have reached their useful life. Six digester gas compressor units are used to maintain biogas pressure in the sludge treatment process and to feed hot water boilers which are used for digester process heating and plant wide building heating. The four sludge heat exchanger units are used to maintain the sludge temperature in the digesters and are critical components in the sludge treatment process. The four compressors and the six heat exchangers are identical and for construction, operation and maintenance purposes their replacements must be acquired simultaneously to ensure that the new equipment is identical.

The life expectancy of this asset is 20 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Water Pollution Control Centre Reliability Upgrades**

Department: 200752  
Project: 20310010yy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	16,900	5,000	5,000	5,000	5,000	5,000	5,000	25,000	30,000
Financed by:									
Retained Earnings	13,200	5,000	5,000	5,000	5,000	5,000	5,000	25,000	30,000
Federal Gas Tax	3,700							-	-

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	5,000	5,000	5,000	5,000	5,000	5,000	-	30,000
Financed by:								
Retained Earnings	5,000	5,000	5,000	5,000	5,000	5,000		30,000
Federal Gas Tax								-

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

A risk and criticality assessment of the City's three water pollution control centres has been undertaken. The assessment outlined required improvements to the existing systems to increase their reliability. The program will address the improvements which affect mechanical, electrical and structural components at all three water pollution control centres.

The expected life of the structure upgrades is 50 years and the expected life of the mechanical components is 25 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Environmental Impact Statement and Public Hearings**

Department: 200752  
Project: 2034xxxxyy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,000	100	200	200	580	-	-	980	1,080
Financed by: Environmental Reserve		100	200	200	580			980	1,080

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	100	200	200	580	-	-	-	1,080
Financed by: Environmental Reserve	100	200	200	580				1,080

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Upon completion of the 2003 regulatory hearings of the Clean Environment Commission, it has been recommended and the Province has adopted that a further regulatory review be undertaken in two (2) years and then every three (3) years thereafter.

A complete and comprehensive Environmental Impact Statement (EIS) is to be prepared by the City on its three pollution control centres in preparation for the hearings to be held two (2) years hence. In addition, an Environmental Impact Assessment has been required as a condition of receiving Federal Government funding assistance through Infrastructure Canada.

Budgeted funds are for preparation of the EIS public participation, regulatory liaison and future representation at hearings expected in 2007/2008 and 2010/2011.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Combined Sewer Overflow (CSO) Management Strategy & Miscellaneous Mitigation**

Department: 200752  
Project: 20380001yy

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	20,228	-	7,000	8,000	9,000	9,000	10,000	43,000	43,000
Financed by:									
Environmental Reserve	20,228		7,000	8,000	9,000	9,000	10,000	43,000	43,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	7,000	8,000	9,000	9,000	10,000	-	43,000
Financed by:								
Environmental Reserve		7,000	8,000	9,000	9,000	10,000		43,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Clean Environment Commission (CEC) has recommended that the City reduce the average number of overflows to 4 per year within a 20 to 25 year timeframe.

Funds budgeted are for additional study and analyses, annual monitoring programs, pilot studies, land acquisition, integration with basement flood relief measures and initiation and implementation of a control program.

In addition, a portion of the funding will be used to assess the requirements and to develop and acquire a supervisory control and data acquisition (SCADA) system for the regional wastewater collection system. The SCADA system will enable efficient and effective provision of service related to wastewater collection and treatment that will be consistent with the water supply and distribution services SCADA system. The technology, which will be applied to remote wastewater pumping stations, flood pumping stations and other critical monitoring points, will enable remote monitoring and control, increase reliability of the service and reduce attendance by work crews.

The expected life of the sewer works is 50 years and the expected life of the SCADA system is 10 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Centrate Nutrient Reduction Treatment - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
 Project: 20310011yy

Capital Priority Rating: 5 - 2  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	31,350	2,720	-	-	-	-	-	-	2,720
Financed by:									
Canada Strategic Infrastructure Fund - Federal	13,778							-	-
External Debt	14,390							-	-
Prior Years' Authorized External Debt	(14,390)							-	-
Transfer to General Capital Fund		(3,217)						-	(3,217)
Transfer from other authorized projects	5,404							-	-
Environmental Reserve	12,168	5,937						-	5,937

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	2,720	-	-	-	-	-	-	2,720
Financed by:								
Canada Strategic Infrastructure Fund - Federal								-
Prior Years' Authorized External Debt								-
Transfer to General Capital Fund		(3,217)						(3,217)
Transfer from other authorized projects								-
Environmental Reserve		5,937						5,937

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project includes design and construction of a relatively small activated sludge system operating independently of the existing mainstream high purity oxygen (HPO) wastewater treatment process. The purpose of this system is to reduce nitrogen and phosphorous concentrations in the centrate sidestream. Centrate is removed from biosolids from all three water pollution control centres (WPCCs) during the dewatering process. The centrate contains concentrated amounts of nitrogen and phosphorous. Current practice is to return the centrate directly back into the mainstream treatment process at the North End Water Pollution Control Centre (NEWPCC).

The expected life of this asset is 40 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Biosolids - Alternative Disposal Delivery & Management System**

Department: 200752  
Project: 20310004yy

Capital Priority Rating: 5 - 3  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,230	383	117	7,000	20,000	9,000	25,000	61,117	61,500
Financed by:									
Environmental Reserve	1,230	383	117	3,300	3,400	9,000	11,700	27,517	27,900
External Debt				3,700	16,600		13,300	33,600	33,600

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	383	117	7,000	20,000	9,000	25,000	-	61,500
Financed by:								
Environmental Reserve	383	117	3,300	3,400	9,000	11,700		27,900
External Debt			3,700	16,600		13,300		33,600

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The City of Winnipeg is seeking to amend its current sludge disposal licence to allow for repeat application of sludge after a certain period of time and to obtain continual approval for current application rates and winter spreading. If the Province changes its regulations to limit sludge application rates to agronomic rates and prohibits winter spreading, the City will have to study and implement alternate sludge management and disposal methods. The current WINGRO management program will need to be modified in order to be sustainable and as such will require significant capital investment and transition time to effectively implement the required changes. Funds included are for engineering study and design and construction of alternatives to current sludge management and disposal methods.

The expected life of the facility is 50 years and the expected life of the mechanical components is 25 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Effluent Disinfection and Nutrient Removal - West End Water Pollution Control Centre (WEWPCC)**

Department: 200752  
 Project: 2033xxxxyy

Capital Priority Rating: 5 - 4  
 Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	32,235	3,038	-	-	-	-	-	-	3,038
Financed by:									
Canada Strategic Infrastructure Fund - Federal	14,187							-	-
Transfer to General Capital Fund	(9,568)							-	-
Transfer from other authorized projects	6,015							-	-
Environmental Reserve	21,601							-	-
External Debt		3,038						-	3,038

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	3,038	-	-	-	-	-	-	3,038
Financed by:								
Canada Strategic Infrastructure Fund - Federal								-
Transfer to General Capital Fund								-
Transfer from other authorized projects								-
Environmental Reserve								-
External Debt	3,038							3,038

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Upon completion of the 2003 Regulatory Hearings of the Clean Environment Commission regarding license review of the wastewater treatment plants, it was learned that nutrient control for all three Pollution Control Centres is a high priority for the Province of Manitoba. The main concern relates to the excess nutrients (nitrogen (N) and phosphorus (P)) introduced to Lake Winnipeg and the associated undesirable blooms of blue-green algae.

The upgrade requirements for ammonia and/or nutrient reduction at the wastewater treatment plants must be considered jointly. The most cost effective method to address both issues is Biological Nutrient Removal (BNR) of N and P. The implementation of BNR will require a major plant expansion and nearly double the size of the current facility. Best practicable performance of BNR is anticipated to achieve a final effluent with total P and N concentrations of about 1 mg/L and 10 mg/L, respectively. The timing for the project is to enable construction completion to meet the short term nutrient reduction goals as established by the Province.

The required funding is the consultant's latest estimate and is based on meeting expected effluent limits on an annual basis. These limits will be contained in a future Environment Act License.

The expected life of the structures is 50 years, the expected life of electrical and mechanical components is 25 years, and the expected life for computer related systems is 10 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Nutrient Removal / Expansion - South End Water Pollution Control Centre (SEWPCC)**

Department: 200752  
Project: 2032xxxxxy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	4,250	12,000	50,000	73,000	64,000	-	-	187,000	199,000
Financed by:									
Retained Earnings	4,250	3,800	22,800					22,800	26,600
Canada Strategic Infrastructure Fund - Federal				6,000	8,035			14,035	14,035
Canada Strategic Infrastructure Fund - Provincial				14,608	10,392			25,000	25,000
External Debt		600	26,817	46,525	48,865			122,207	122,807
Prior Years' Authorized External Debt		7,600	923	5,867				6,790	14,390
Transfer to General Capital Fund			(923)		(3,292)			(4,215)	(4,215)
Environmental Reserve			383					383	383

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	12,000	50,000	54,879	53,586	13,160	15,375	-	199,000
Financed by:								
Retained Earnings	3,800	22,800						26,600
Canada Strategic Infrastructure Fund - Federal				6,000	8,035			14,035
Canada Strategic Infrastructure Fund - Provincial				2,487	2,013	5,125	15,375	25,000
External Debt	600	26,817	46,525	48,865				122,807
Prior Years' Authorized External Debt	7,600	923	5,867					14,390
Transfer to General Capital Fund			(923)	(3,292)				(4,215)
Environmental Reserve			383					383

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project includes the Amalgamation of the High River Level (Flood) Protection - SEWPCC, Capacity Study/Preliminary Engineering - SEWPCC and Nutrient Removal - SEWPCC projects into one overall comprehensive program for the expansion and upgrading of the SEWPCC.

Upon completion of the 2003 Regulatory Hearings of the Clean Environment Commission regarding license review of the wastewater treatment plants, it was learned that nutrient control for all three Pollution Control Centres is a high priority for the Province of Manitoba. The main concern relates to the excess nutrients (nitrogen (N) and phosphorus (P)) introduced to Lake Winnipeg and the associated undesirable blooms of blue-green algae.

## **WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND**

---

The population serviced by SEWPCC is rapidly growing and will necessitate a major expansion of the SEWPCC plant within 5 years to maintain the current level of secondary treatment and effluent quality. Upgrade requirements for conventional plant expansion in response to increased population, nutrient reduction at the wastewater treatment plants must be considered jointly for process design reasons and costs. The most cost effective method to address both environmental issues is Biological Nutrient Removal (BNR) of N and P. The implementation of BNR will require a major plant expansion and double the size of the current facility. Best practicable performance of BNR is anticipated to achieve a final effluent with total P and N concentrations of about 1 mg/L and 15 mg/L, respectively.

Funds have been included to enable completion of the plant expansion by 2012 as required by the Environment Act license.

The funding for this project has been increased to reflect an escalation in construction costs and Environmental License requirements. The current funding requirement is based on very preliminary engineering and are subject to a great deal of uncertainty. These funding requirements will be updated as engineering progresses.

The expected life is: structures = 50 years, electrical / mechanical components = 25 years and computer related systems = 10 years.

## WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Nutrient Removal - North End Water Pollution Control Centre (NEWPCC)**

Department: 200752  
Project: 2031xxxxyy

Capital Priority Rating: 5 - 4  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Provide Wastewater Management (3D-06)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	500	4,000	10,000	21,000	-	150,000	150,000	331,000	335,000
Financed by:									
Environmental Reserve	500							-	-
External Debt		4,000	10,000	21,000		150,000	150,000	331,000	335,000

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	4,000	10,000	11,000	10,000	150,000	150,000	-	335,000
Financed by:								
Environmental Reserve								-
External Debt	4,000	10,000	11,000	10,000	150,000	150,000		335,000

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Upon completion of the 2003 Regulatory Hearings of the Clean Environment Commission regarding license review of the wastewater treatment plants, it was learned that nutrient control for all three Pollution Control Centres is a high priority for the Province of Manitoba. The main concern relates to the excess nutrients (nitrogen (N) and phosphorus (P)) introduced to Lake Winnipeg and the associated undesirable blooms of blue-green algae.

The upgrade requirements for ammonia and/or nutrient reduction at the wastewater treatment plants must be considered jointly. The most cost effective method to address both issues is Biological Nutrient Removal (BNR) of N and P. The implementation of BNR will require a major plant expansion and double the size of the current facility. Best practicable performance of BNR is anticipated to achieve a final effluent with total P and N concentrations of about 1 mg/L and 15 mg/L, respectively. Due to the timing and magnitude of the costs, a portion of the project will need to be debt financed if it is to be implemented within the next ten years.

The required funding is based on meeting expected effluent limits on a rolling 30 day average basis. These limits are contained in an Environment Act License issued for this facility. Funding is being requested to allow for completion of the plant expansion by 2014. Additional funds are required and will be identified in succeeding years capital budgets.

The funding for this project has been increased to reflect an escalation in construction costs and Environmental License requirements. The current funding requirement is based on very preliminary engineering and are subject to a great deal of uncertainty. These funding requirements will be updated as engineering progresses.

The expected life of the structures is 50 years, the expected life of electrical and mechanical components is 25 years, and the expected life for computer related systems is 10 years.

# WATER AND WASTE - SEWAGE DISPOSAL SYSTEM FUND

Project Name: **Sewer Renewal**

Department: 200752  
Project: 2039xxxxxy

Capital Priority Rating: 5 - 2  
Plan Winnipeg Indicator: Planned Development, Transportation, and Infrastructure - Commit Foremost to the Maintenance and Renewal of Existing Infrastructure (3D-01)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	N/A *	15,080	12,080	12,080	12,080	12,080	12,080	60,400	75,480
Financed by:									
Sewer System Rehabilitation Reserve		15,080	12,080	12,080	12,080	12,080	12,080	60,400	75,480
Federal Gas Tax	12,080							-	-

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	15,080	12,080	12,080	12,080	12,080	12,080	-	75,480
Financed by:								
Sewer System Rehabilitation Reserve	15,080	12,080	12,080	12,080	12,080	12,080		75,480
Federal Gas Tax								-

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

This project is a continuing program to replace and/or rehabilitate sewer infrastructure. Funds will be utilized to rehabilitate or replace both combined and separate wastewater sewers. Sewers will be replaced or rehabilitated using appropriate technologies, based on condition assessment determined through video inspection. A portion of the funding will be used for condition assessment. The expected remaining life of each rehabilitated sewer ranges from 20 to 100 years, depending on the rehabilitation technology and the asset condition.

On January 24, 2007, Council approved that the 2007 capital funding authorization for the Sewer Renewal Program be increased by the amount of \$3,000,000 and that funding be provided from the Sewer System Rehabilitation Reserve.

\* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

## WATER AND WASTE - SOLID WASTE DISPOSAL FUND

Project Name: **Brady Landfill Staff Building**

Department: 200753  
Project: 2062xxxxxy

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Environment, Image and Amenities - Provide Solid Waste Management (5A-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	825	-	-	-	825	825
Financed by: Retained Earnings				825				825	825

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	825	-	-	-	-	825
Financed by: Retained Earnings			825					825

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The Brady Road Landfill currently utilizes a modified 25 year old construction trailer as its site office, lunchroom and training area. A much older former scale building has been converted for use as a washroom, locker room and mechanical shop. Given the age and condition of these buildings and the remaining site life for Brady of 100-150 years, a new staff building is warranted. The cost identified includes a new staff building complete with offices, washrooms, a locker room, training/meeting/visitor reception room and mechanical shop.

The expected life of this facility is 30 years.

# WATER AND WASTE - SOLID WASTE DISPOSAL FUND

Project Name: **Brady Landfill - New Scales / Entranceway**

Department: 200753  
Project: 20620001yy

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Environment, Image and Amenities - Provide Solid Waste Management (5A-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	1,500	500	-	-	-	-	-	-	500
Financed by:									
Retained Earnings		500						-	500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	500	-	-	-	-	-	-	500
Financed by:								
Retained Earnings	500							500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

The age of the existing scale at this site is 15-20 years. The scale maintenance costs are increasing and down times are more frequent. During down times, vehicles are not being weighed and this may represent a loss in revenue as well as the ability to accurately track quantities. The design of the existing scale limits the ability to weigh larger vehicles and the scale pit is subject to problems during freezing weather. The existing entranceway has limited queuing capacity leading to customer delays, traffic safety issues and blockage of local vehicle traffic. An engineering study into this matter was carried out in 2003-04. The cost identified includes the capital cost of designing and constructing new scales/entranceway.

The expected life of this facility is 30 years.

## WATER AND WASTE - SOLID WASTE DISPOSAL FUND

Project Name: **Landfill Cell Excavation**

Department: 200753  
Project: 2062xxxxxy

Capital Priority Rating: 3 - 3  
Plan Winnipeg Indicator: Environment, Image and Amenities - Provide Solid Waste Management (5A-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	1,700	-	-	-	-	1,700	1,700
Financed by: Retained Earnings			1,700					1,700	1,700

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	1,700	-	-	-	-	-	1,700
Financed by: Retained Earnings		1,700						1,700

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

The remaining capacity at the Brady Road Landfill is approximately 100-150 years. The landfill operation expands laterally by first excavating a below ground cell, and installing a leachate (landfill liquids) collection system at the base of the excavation. Filling with refuse then progresses within the cell in layers until the desired height above ground has been achieved, at which time the next cell is constructed. The excavated material is valuable for covering successive layers of refuse. Cell excavations will be required in 2008 and after 2012. The cost identified includes the cost of excavating and stockpiling excavated soil, and installation of a leachate collection system including associated engineering.

The expected life of this facility is 50 years.

## WATER AND WASTE - SOLID WASTE DISPOSAL FUND

Project Name: **Summit Landfill Closure / Post-Closure**

Department: 200753  
Project: 2060xxxxxy

Capital Priority Rating: 3 - 2  
Plan Winnipeg Indicator: Environment, Image and Amenities - Provide Solid Waste Management (5A-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	800	-	300	300	300	300	300	1,500	1,500
Financed by:									
Retained Earnings			300	300	300	300	300	1,500	1,500

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	300	300	300	300	300	-	1,500
Financed by:								
Retained Earnings		300	300	300	300	300		1,500

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

In compliance with the closure/post closure plan for the former Summit Road landfill site, there is a requirement to apply additional final cover over the site and to carry out final grading/drainage control. The additional cover and grading/drainage control will restrict infiltration of precipitation into the site thereby reducing leachate (landfill liquids) production. This reduces the amount of leachate that needs to be pumped and treated from this site. There is also a requirement to secure this site from unauthorized access. The costs identified include acquiring fill for final cover, grading/drainage control, fencing and signage including associated engineering.

The expected life of this facility is 50 years.

# WATER AND WASTE - SOLID WASTE DISPOSAL FUND

Project Name: **Miscellaneous Land Acquisition**

Department: 200753  
 Project: 2061xxxxyy

Capital Priority Rating: 3 - 2  
 Plan Winnipeg Indicator: Environment, Image and Amenities - Provide Solid Waste Management (5A-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	100	-	100	-	-	-	-	100	100
Financed by: Retained Earnings			100					100	100

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	100	-	-	-	-	-	100
Financed by: Retained Earnings		100						100

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** *Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges*

With the 34 closed landfills in the City, there are occasions when there is a benefit to acquiring lands in proximity of these sites to provide additional buffer zones to minimize any impacts on adjacent private lands. There are also occasions when acquiring land would be beneficial to long term control, use or rehabilitation of a site. The cost identified includes the cost of acquiring land with associated administration costs.

# WATER AND WASTE - SOLID WASTE DISPOSAL FUND

Project Name: **Leachate Treatment Plant**

Department: 200753  
 Project: 2060xxxxxy

Capital Priority Rating: 3 - 3  
 Plan Winnipeg Indicator: Environment, Image and Amenities - Provide Solid Waste Management (5A-02)

AUTHORIZATION	Previous Budgets	2007 Adopted	FORECAST					Five-Year Forecast Total	Six-Year Total
			2008	2009	2010	2011	2012		
Project Costs (\$000's)	-	-	-	320	6,300	-	-	6,620	6,620
Financed by:									
Retained Earnings				320	2,655			2,975	2,975
External Debt					3,645			3,645	3,645

CASH FLOW	2007	2008	2009	2010	2011	2012	Beyond 2012	Total
Project Costs (\$000's)	-	-	320	6,300	-	-	-	6,620
Financed by:								
Retained Earnings			320	2,655				2,975
External Debt				3,645				3,645

NET OPERATING IMPACT	2007	2008	2009
Revenue increase/(decrease)			
Less:			
Operating expenditures increase/(decrease)			
Debt and finance charges increase			
<b>SURPLUS/(DEFICIT)</b>	-	-	-

**Note:** Net Operating Impact = Revenue - Operating expenditures - Debt and finance charges

Leachate (the liquid that accumulates within a landfill) is currently extracted from the Brady Road Landfill site and three closed landfills and hauled to the North End Water Pollution Control Centre for treatment. As the result of recommendations by the Clean Environment Commission in 2003 regarding the City's wastewater system, Manitoba Environment will be examining eliminating disposal of leachate at the City's water pollution control centres. In anticipation of the need for alternatives for leachate treatment, an engineering study into this matter was carried out in 2003-2004. The cost identified includes the capital cost of designing and constructing a leachate treatment plant.

The expected life of this facility is 30 years.



**The City of Winnipeg**

---

# **Appendices**

**2007**

**Capital Budget**

**and**

**2008 to 2012**

**Five Year Forecast**

**Adopted by Council January 25, 2007**

## **Table of Contents**

Appendix 1:	City of Winnipeg Profile.....	4-1
Appendix 2:	Capital Priority Rating System.....	4-9
Appendix 3:	Historical Analysis of Borrowing Authority, Financing Sources, Application of Funds.....	4-11
Appendix 4:	Statement of Current and Authorized Debenture Debt .....	4-15
Appendix 5:	Cash Flow Projections for 2007 to 2012 Capital Program.....	4-16
Appendix 6:	Glossary .....	4-33

## Appendix 1: City of Winnipeg Profile

Winnipeg is the vibrant capital of Manitoba, the geographic centre of Canada and North America. With a population of over 706,000 people of diverse backgrounds who bring an international, cosmopolitan flare to the City as well as a feeling of community. Winnipeg is home to 60% of Manitoba's residents and the City continues to grow.

### Location

Winnipeg is located at the geographic centre of North America situated at the junction of the Red and Assiniboine Rivers. It is the capital city of the province of Manitoba, which borders the provinces of Ontario to the east, Saskatchewan to the west, Nunavut to the North, and the U.S. states of Minnesota and North Dakota to the south.

Its geographic location places the city on the eastern edge of the Canadian prairies and the northern extension of North America's Great Plains region. The surrounding landscape is characterized by agricultural land utilized for grain production and livestock. In addition, the surrounding area also includes forests, marsh landscapes, and various lakes and rivers including Lake Winnipeg, the 3rd largest lake in Canada and 13th in the world.

Its central location makes Winnipeg easily accessible by air, road, and railway. Via major airlines, Winnipeg is only 2 hours from the cities of Calgary, Edmonton, Minneapolis, Chicago, and Denver. For those traveling by road east/west, Winnipeg is conveniently located on Canada's Trans Canada Highway and Yellowhead Route. For those traveling to and from the United States, Winnipeg is only 100 km (62 miles) north of the Canada U.S. border and connects directly with Interstate 29. Winnipeg is also accessible by railway as a destination along the "Canadian" route operated by VIA Rail Canada.

### Time Zone

Winnipeg's central location on the continent places it within North America's Central Time Zone. The difference to Eastern Time and Mountain Time zones is only one hour. There is a two hour difference between Winnipeg and Atlantic or Pacific Time zones. Manitoba observes Central Standard Time and Daylight Saving Time when clocks move ahead one hour the first Sunday in April and revert back one hour the last Sunday in October.

### Climate

Winnipeg experiences a continental climate characterized by four distinct seasons creating a variety of weather conditions throughout the year. Average temperatures range between -12.9 degrees Celsius (+8.8 degrees Fahrenheit) in the winter months to +25.4 degrees Celsius (+77.7 degrees Fahrenheit) in the summertime.

In terms of sunlight, Winnipeg receives over 2,300 hours of sunlight annually. Due to its northern location, Winnipeg residents enjoy up to 16 hours of sunlight daily during the summer months.

Winnipeg's precipitation averages approximately 51.4 centimetres (20.2 inches) per year.

**APPENDICES**

The following are “Winnipeg Fast Facts”.

**LOCATION**

Winnipeg lies at the geographic centre of North America. Winnipeg is the capital city of Manitoba, a resource-rich province of over 1.1 million people bordered by Ontario to the east, Saskatchewan to the west, and North Dakota and Minnesota to the south. The city is just 100 km (62 miles) from the United States border and is the major Canadian centre closest to Mexico.

Winnipeg’s history is the tale of a prime meeting place at the junction of two rivers – the north-flowing Red and the east-flowing Assiniboine. The Forks, as the junction was named by 18th century fur traders, has been a hub for commerce and transportation for more than 6,000 years.

**DIVERSITY**

Winnipeg has the most diverse economy of major cities in Canada. Key industries include: transportation and distribution, aerospace, agribusiness, finance and insurance, biotechnology and life sciences, information and communications technology, media, electric power, apparel and furniture manufacturing.

Winnipeg is also one of the most culturally diverse cities anywhere. Some 100 languages are represented in the region and Winnipeg is well known for its cultural achievements and flourishing arts scene.

**AREA**

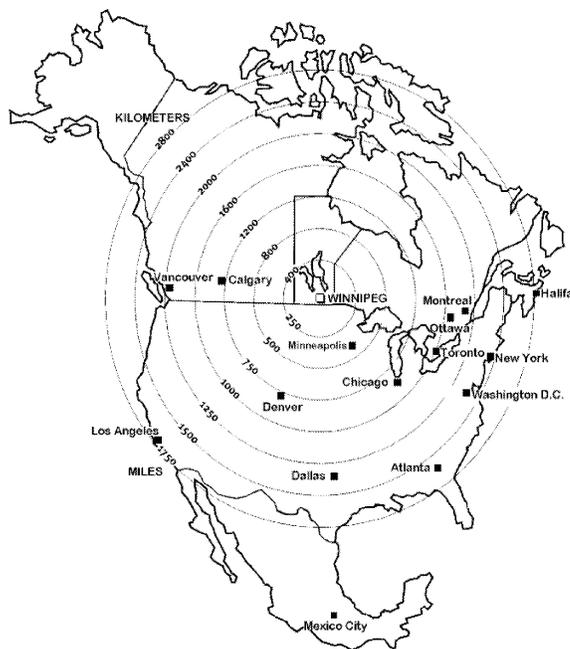
Total Area in City ..... 462 sq. km (178 sq. mi.)  
 Riverbank Frontage ..... 178 km (111 mi.)  
 Source: City of Winnipeg

**POPULATION**

Total Population of Census Metropolitan Area (2006)  
 ..... 706,749

**Population by Age Group**

17 and Under ..... 153,192  
 Age 18-24 ..... 69,406  
 Age 25-64 ..... 390,302  
 Age 65-74 ..... 44,915  
 75 and Over ..... 48,937  
 Median Age ..... 38.0  
 Source: Statistics Canada



**ROAD DISTANCE (in kilometers: 1km = 0.62 mile)**

Brandon, MB .....	200
Regina, SK.....	574
Saskatoon, SK.....	777
Edmonton, AB.....	1,302
Calgary, AB.....	1,329
Vancouver, BC .....	2,372
Kenora, ON.....	205
Thunder Bay, ON .....	702
Toronto, ON .....	2,079
Ottawa, ON.....	2,171
Montreal, QC.....	2,291
Quebec City, QC .....	2,535
Grand Forks, ND .....	231
Fargo, ND .....	350
Minneapolis, MN.....	742
Chicago, IL .....	1,384
Kansas City, MO .....	1,315
Detroit, MI.....	1,749
New York, NY.....	2,592
Denver, CO.....	1,760
Los Angeles, CA .....	3,125

Source: Culture, Heritage & Tourism, Province of Manitoba

**CLIMATE**

Average Summer Temperature.....	25.4°C (77.7°F)
Average Winter Temperature .....	-12.9°C (8.8°F)
Average Annual Precipitation.....	51.4cm (20.2")
Average Annual Rainfall .....	41.6cm (16.4")
Average Annual Snowfall.....	110.6cm (43.5")

Winnipeg has 2,372 hours of sunshine on average per year, among the highest of Canadian cities, and 2,727 hours of clear skies on average per year, the highest of Canadian cities.

Source: Environment Canada

**HOUSING****Average House Price Comparison (2006)**

Winnipeg, MB .....	\$160,778
Calgary, AB .....	\$346,675
Edmonton, AB .....	\$250,915
Halifax, NS .....	\$203,178
Montreal, QC .....	\$215,659
Ottawa, ON .....	\$257,481
Toronto, ON .....	\$352,388
Vancouver, BC .....	\$509,876

Source: Canadian Real Estate Association, Winnipeg REALTORS®

**Average Two Bedroom Apartment Rent (2006)**

Winnipeg, MB .....	\$709
Calgary, AB .....	\$960
Edmonton, AB .....	\$808
Halifax, NS .....	\$799
Montreal, QC .....	\$636
Ottawa, ON .....	\$941
Toronto, ON .....	\$1,067
Vancouver, BC .....	\$1,045

Source: Canadian Mortgage and Housing Corporation

**UTILITIES**

**Electric and Gas:** Manitoba Hydro, Centra Gas

**Water:** City of Winnipeg

**COMMUNICATION SERVICES**

**Newspapers:** Daily & Sunday: 2 Weekly: 5

**Radio Stations:** 24

**Television Stations:** CBC, CKY, Global, City-TV, Aboriginal Peoples Television Network

**Telephone Service:** MTS Communications Inc.

**Long Distance Services:** MTS, AT&T, Primus, Sprint, Telus

**Mail Service:** Canada Post, Purolator, Federal Express, UPS, Loomis

**RECREATION**

Park Sites.....	937
Park Area.....	10,260 acres
Golf Courses.....	24
Indoor Arenas.....	30
Curling Rinks .....	20
Indoor Swimming Pools.....	13
Recreation Centres .....	8
Libraries .....	20

**SPORTS & ENTERTAINMENT**

Canadian Football League Team (Winnipeg Blue Bombers)

American Hockey League Team (Manitoba Moose)

Northern Baseball League Team (Winnipeg Goldeyes)

Race Track

Casinos

Riverboat Tours

MTS Centre (seats 15,015)

Winnipeg Stadium (seats 33,000)

Winnipeg Convention Centre

Royal Winnipeg Ballet

Winnipeg Symphony Orchestra

IMAX Theatre

Performing Arts Organizations

Museums

Galleries

Arts Education Facilities

Assiniboine Park Zoo

Amusement Parks

Water Slides

Community Centres

Source: City of Winnipeg, Film and Cultural Affairs

**MEDICAL CARE**

Hospitals.....	9
Number of Beds .....	2,979
Personal Care Homes .....	41
Medical Doctors (in Manitoba) .....	2,074
Dentists.....	400
Doctors of Chiropractic .....	226

**EDUCATION****Post-Secondary Enrolment (2006)**

University of Manitoba .....	26,938
University of Winnipeg .....	9,341
St. Boniface College.....	1,187
Red River College .....	31,503
Canadian Mennonite University .....	570

Source: University of Manitoba, University of Winnipeg, Red River College, St. Boniface College, Canadian Mennonite University

**GROSS DOMESTIC PRODUCT**

Winnipeg CMA (2006) (1997 \$) ..... \$22 billion  
 Source: Conference Board of Canada Metropolitan Outlook, Winter 2007

**EMPLOYMENT BY INDUSTRY  
 WINNIPEG CMA**

**Employed Labour Force, by Industry (2006, in thousands)**

All industries .....	382.2
Goods-producing sector.....	70.8
Primary .....	3.1
Utilities.....	4.2
Construction .....	17.7
Manufacturing.....	45.8
Services-producing sector.....	311.4
Trade .....	60.4
Transportation and warehousing .....	23.5
Finance, insurance, real estate and leasing .....	25.4
Professional, scientific and technical services.....	18.9
Management of companies and administrative .....	14.3
Educational services .....	29.4
Health care and social assistance.....	52.4
Information, culture and recreation .....	17.5
Accommodation and food services .....	27.9
Other services.....	16.4
Public administration.....	25.5

Source: Statistics Canada, Labour Force Historical Review

**UNEMPLOYMENT RATE**

Winnipeg (2006).....	4.5%
Canada (2006).....	6.3%

Source: Statistics Canada

**RETAIL AND INCOME DATA**

Retail Sales (\$ millions, 2006).....\$8,458  
 Source: Statistics Canada

**Average Earnings**

	<b>Total</b>
Average Individual Income (2004).....	\$28,600
Average Family Income (2004).....	\$74,400

Source: Statistics Canada

**TOURISM**

Annual Visitors to Winnipeg (2004) ..... 2.7 million  
 U.S. Visitors (2004)..... 0.3 million  
 Total Visitor Expenditures (2004) ..... \$523 million  
 Source: Statistics Canada Cities Projects

Total Hotel & Motel Rooms .....6,600  
 Winnipeg Convention Centre (total floor space) >160,000 sq.ft.

**LARGE CORPORATIONS BASED IN WINNIPEG**

Great-West Lifeco Inc. ....	Insurance
Cargill Ltd.....	Agribusiness
Canadian Wheat Board .....	Agribusiness
CanWest Global Communications Corp.....	Media
Agricore United .....	Agribusiness
IGM Financial Inc. ....	Finance
Manitoba Telecom Services Inc.....	Telecommunications
Manitoba Hydro-Electric Board .....	Utility
Wawanesa Mutual Insurance Co. ....	Insurance
James Richardson & Sons, Ltd. ....	Conglomerate
Boeing Canada Inc.....	Manufacturing
Standard Aerospace Holdings Ltd. ....	Manufacturing
North West Company Fund .....	Merchant
Manitoba Public Insurance Corp. ....	Insurance
HudBay Minerals Inc.....	Mining
Ridley Inc. ....	Agribusiness
Winpak Ltd. ....	Manufacturing
Centra Gas Manitoba Inc .....	Utility
Manitoba Liquor Control Commission .....	Retail
Manitoba Lotteries Corp.....	Amusement
Paterson GlobalFoods Inc.....	Agribusiness
Palliser Furniture Ltd. ....	Manufacturing
Monsanto Canada Inc. ....	Chemical
Kitchen Craft of Canada Ltd.....	Manufacturing
Bison Transport Inc .....	Transportation
Buhler Industries Inc.....	Manufacturing
Dairy Farmers of Manitoba.....	Agribusiness
Boyd Group Income Fund .....	Service
Truserv Canada Cooperative Inc .....	Retail
Reimer Express Lines Ltd.....	Transportation
Pollard Banknote LP.....	Printing
Old Dutch Foods Ltd. ....	Manufacturing

Source: from Financial Post Business FP500, June 2006

**INDUSTRIAL SPACE**

Winnipeg has 12 fully serviced industrial parks collectively representing over 2,000 acres of space.  
 Average Net Rent (warehouse, per sq.ft.).....\$4.00  
 Vacancy Rate .....

Source: Colliers International

**COMMERCIAL/INDUSTRIAL LEASE RATES**

**Downtown Office Space**

Class "A" net average rent \$16.10 per sq.ft.; vacancy rate 7.6%  
 Class "B" net average rent \$11.13 per sq. ft.; vacancy rate 4.8%  
 Class "C" net average rent \$9.43 per sq. ft.; vacancy rate 6.5%  
 Source: Cushman & Wakefield LePage

**VALUE OF BUILDING PERMITS**

Winnipeg (2006) ..... \$912 million  
 Source: Statistics Canada

**TRANSPORTATION**

**Major Highway Systems**

- No. 1 Trans Canada (east-west) direct connection to all major urban centres in Canada
- Manitoba No. 75 South to connect with U.S. Interstate No. 29 and Minnesota No. 94 (Border crossing: Emerson)
- Manitoba No. 59 to connect with Minnesota No. 59 and U.S. #2 (Border Crossing: Tolstoi)

**Motor Freight Service**

Winnipeg is serviced by over 30 motor freight carriers. Having developed and maintained its position as a transportation centre, Winnipeg is the headquarters for eight of the top ranking inter-provincial general freight carriers:

Arnold Bros. Transport Ltd.	Bison Transport Services Ltd.
Kleysen Transport Ltd	Paul’s Hauling Ltd.
Purolator Courier	Reimer Express Lines Ltd.
TransX Ltd.	Winnipeg Motor Express Inc.

In addition, Canadian Pacific Railway and Canadian National Railway operate intermodal terminals in Winnipeg.

Source: Manitoba Highways & Government Services

**Water Transportation**

- Port of Churchill provides Manitoba direct access to the sea
- Assiniboine River – navigable for recreation
- Red River – navigable for recreation

**Air Service**

The Winnipeg International Airport (YWG), operated by the Winnipeg Airports Authority Inc. is the only international airport between Toronto and Calgary capable of handling large freighter aircraft. YWG is competitively positioned as a 24-hour airport and serves nearly 3.4 million passengers, 140,000 aircraft movements, and handles over 150,000 metric tonnes of cargo annually.

Airlines operating out of Winnipeg International Airport:

**Passenger Carriers**

AeroMexico	Air Canada
Air Transat	Air West Aviation
Bearskin Airlines	Calm Air
Delta Airlines	Fast Air
First Air	Jazz Airlines
Keystone Air Service	Kivalliq Air
Northway Aviation	Northwest Airlines
Perimeter Aviation	Skyservice Airlines
United Express	WestJet Airlines
West Wind Aviation	Zoom Airlines

**Air Cargo Carriers**

Air Canada Cargo	Calm Air
Cargojet	FedEx
First Air	Northwest Cargo
Perimeter	Purolator
UPS	WestJet Cargo

Source: Winnipeg Airports Authority Inc.

**TRADE**

Total Merchandise Exports:  
 From Province of Manitoba (\$ millions, 2006)...\$11,343  
 To the United States (\$ millions, 2006).....\$8,596  
 Source: Manitoba Bureau of Statistics

Information provided by: [www.destinationwinnipeg.ca](http://www.destinationwinnipeg.ca)

# City of Winnipeg Council



**Mayor Sam Katz**



**Mike Pagtakhan**  
Point Douglas Ward



**Mike O'Shaughnessy**  
Old Kildonan Ward



**Harry Lazarenko**  
Mynarski Ward



**Jeff Browaty**  
North Kildonan Ward



**Harvey Smith**  
Daniel McIntyre Ward



**Scott Fielding**  
St. James - Brooklands Ward



**Grant Nordman**  
St. Charles Ward



**Bill Clement**  
Charleswood-Tuxedo Ward



**Brenda Leipsic**  
River Heights - Fort Garry Ward



**Justin Swandel**  
St. Norbert Ward



**Gord Steeves**  
St. Vital Ward



**Lillian Thomas**  
Elmwood - East Kildonan Ward



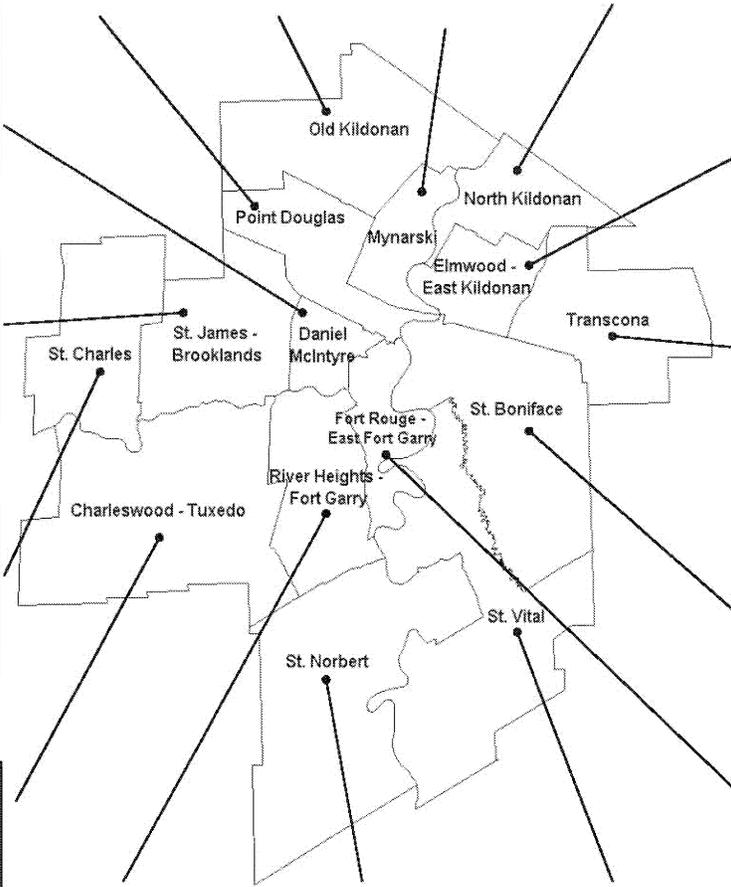
**Russ Wyatt**  
Transcona Ward



**Daniel Vandal**  
St. Boniface Ward



**Jenny Gerbasi**  
Fort Rouge - East Fort Garry Ward



# City of Winnipeg Organization

By-law No. 7100/97

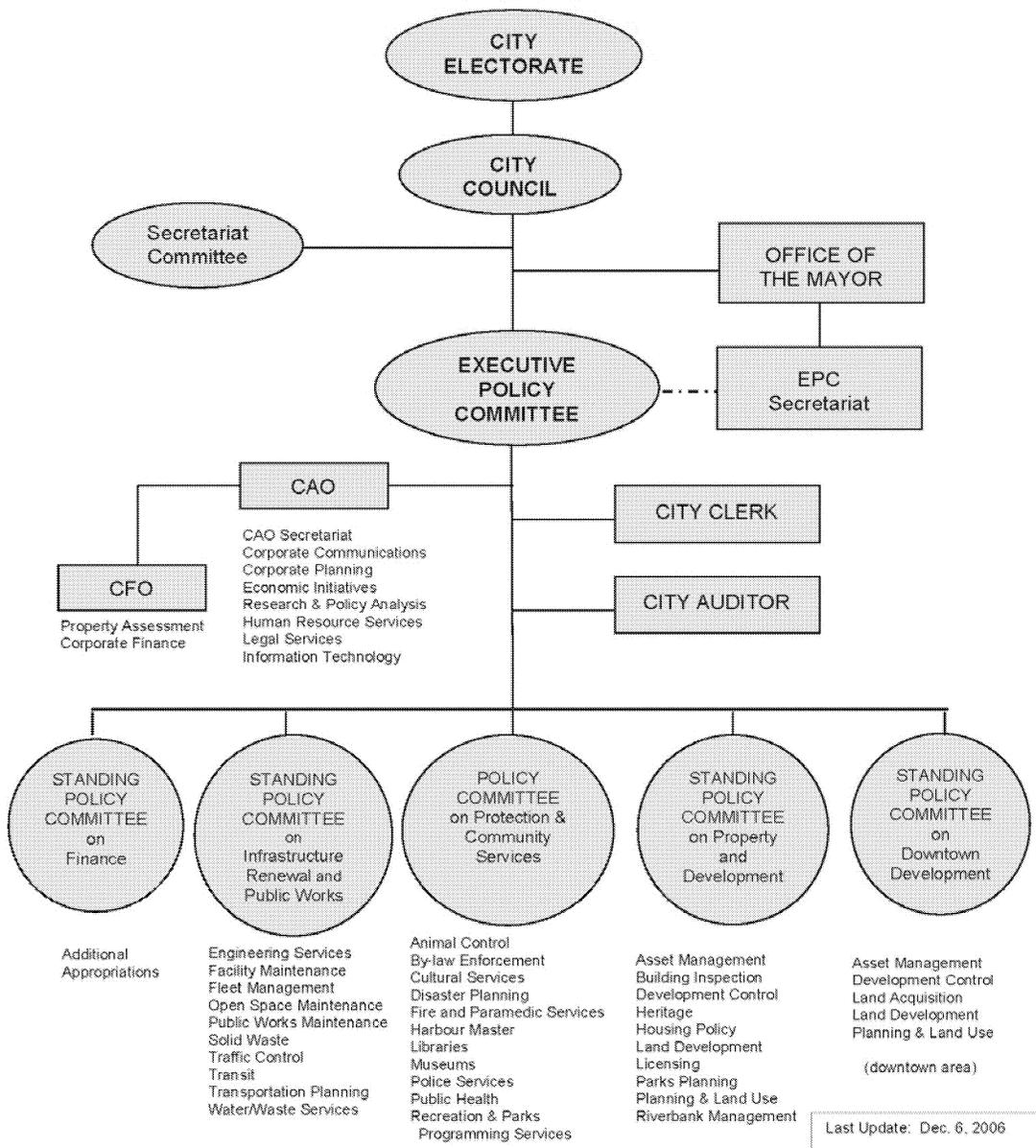
37



## CITY OF WINNIPEG EXECUTIVE AND FUNCTIONAL ORGANIZATION

**APPENDIX "A" to  
By-law No. 7100/97**

*(amended by 7170/98; 7435/99; 7516/99; 7702/2000; 8162/2002; 42/2004; 198/2005; 243/2006)*

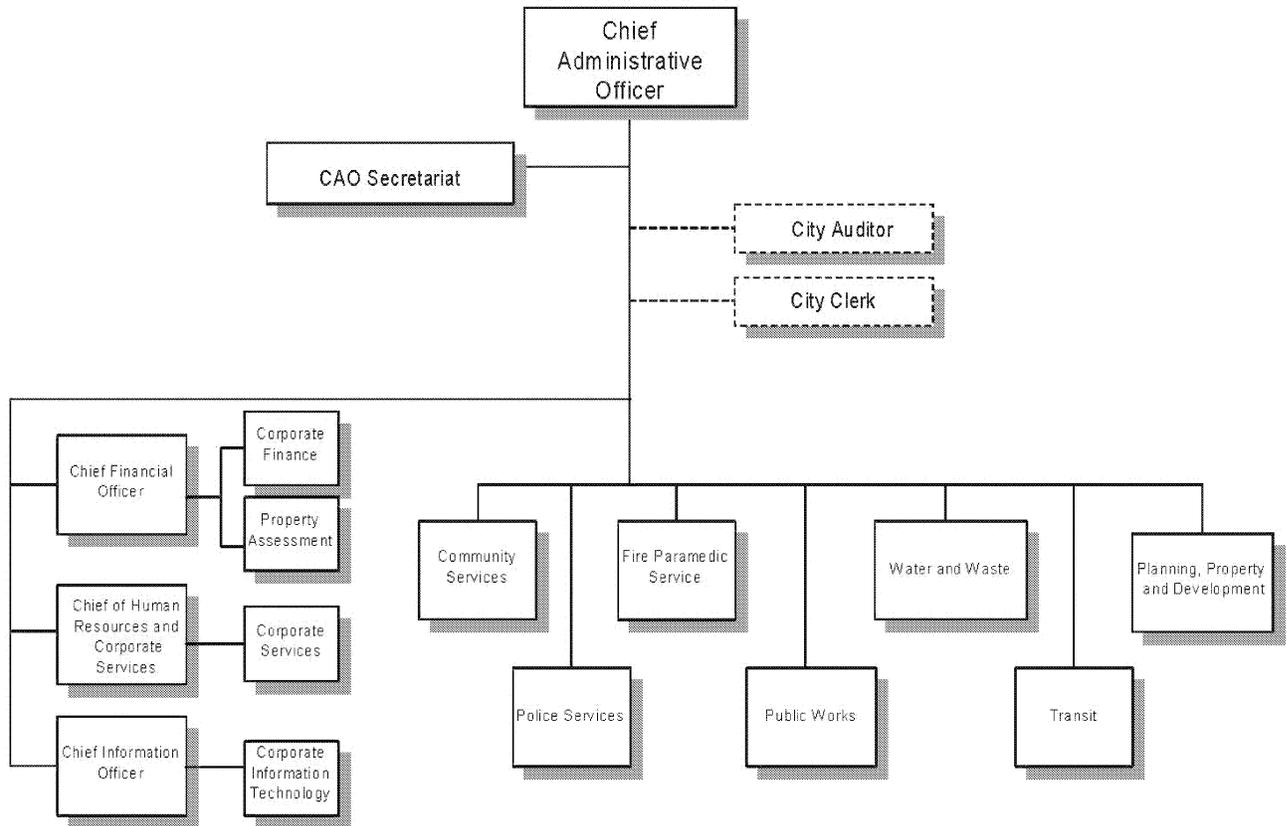


Last Update: Dec. 6, 2006



**CITY OF WINNIPEG  
ADMINISTRATIVE ORGANIZATION**

(amended by 7170/98; 7516/99; 7573/2000; 7702/2000; 7741/2000; 8162/2002)



PPT G:\slcharts\Orgby-law Revised Appendix B char

Last Update: December 11, 2002

## Appendix 2: Capital Priority Rating System

The purpose of the Priority System is to provide a set of criteria by which proposed spending programs can be ranked in order of priority on a City-wide basis over the whole range of City functions and activities.

The System recognizes two basic factors, namely, priority of function (priority grouping) and degree of priority (sub-group rating).

Priority Groupings	Priority Points	
	Main	Sub
<p><b>A. <u>Vital Services</u></b>            Those basic elements of essential services which are vital to the day to day domestic, industrial, and commercial life of the City. Capital expenditures within this group would be related to:</p> <ol style="list-style-type: none"> <li>1. Sewage Disposal Collection System and treatment facilities.</li> <li>2. Water aqueduct reservoirs, pumping stations and trunk feeder mains</li> </ol>	5	
<p><b>B. <u>Essential Services</u></b>            Those basic services characterized by a high degree of public necessity, convenience and safety. Capital expenditures within this group would be related to:</p> <ol style="list-style-type: none"> <li>1. Public Transportation</li> <li>2. Fire and Police Protection</li> <li>3. Garbage Collection and Disposal</li> <li>4. Regional Street System</li> <li>5. Land Drainage</li> </ol>	3	
<p><b>C. <u>Standard Services</u></b>            Those services which would reasonably be expected to be provided to all citizens of the City for their convenience and in accordance with generally accepted standards. Capital expenditures within this group would be related to:</p> <ol style="list-style-type: none"> <li>1. Residential Street and Lane Construction (Local Improvements or other).</li> </ol>	2	

Priority Groupings	Priority Points	
	Main	Sub
<p><b>D. <u>Desirable Services</u></b>            Those services having an aesthetic social, cultural, educational or entertainment value. Capital expenditures within this group would be related to:</p> <ol style="list-style-type: none"> <li>1. Parks and Related Facilities</li> <li>2. Recreational Facilities</li> <li>3. Libraries</li> <li>4. Museums</li> </ol> <p><b><u>Sub-Group Rating</u></b></p> <p>Could cause a serious imminent disruption of service (should be done without undue delay). 4</p> <p>Would extend or complete the expected usefulness and/or reliability of a facility (should not be delayed for more than 1 year). 3</p> <p>Would improve a facility which is at present sub-standard or approaching a high degree of obsolescence (should not be delayed for more than 2 years) 2</p> <p>Would qualify as a minimum sustaining program - desirable but not absolutely essential (could be delayed for 3 years or more). 1</p>	1	
<p><b>Note:</b> A bonus of up to 2 points may be added to any of the subcategories 1 to 4 for projects that clearly contribute specifically to the City's declared development objectives.</p>		

## Appendix 3: Historical Analysis of Borrowing Authority, Financing Sources, Application of Funds

### FINANCING SOURCES

Capital expenditures are funded from many sources besides debt.

Following is a breakdown by the major categories for adopted capital budgets for 2002 to 2007.

	Adopted Capital Budgets					
	<u>2002</u>	<u>2003*</u>	<u>2004**</u>	<u>2005***</u>	<u>2006****</u>	<u>2007*****</u>
<b>CAPITAL AUTHORIZATIONS</b>						
General (including Transit and Civic Accommodations)	\$ 134,093	\$ 134,562	\$ 105,930	\$ 118,555	\$ 161,185	\$ 285,113
Local Improvements	723	1,105	11,125	2,393	5,729	2,569
Utilities	72,360	37,355	88,399	177,520	140,669	139,641
<b>TOTAL CAPITAL PROGRAM</b>	<b>207,176</b>	<b>173,022</b>	<b>205,454</b>	<b>298,468</b>	<b>307,583</b>	<b>427,323</b>
<b>LESS AVAILABLE FINANCING</b>						
Cash to Capital (Equity in Capital Assets Fund)	52,200	56,400	56,908	56,000	56,000	59,478
Reserves / Other City Funding	76,729	55,119	82,479	102,887	36,383	59,384
Retained Earnings	3,880	16,335	27,435	43,510	23,500	29,120
Provincial Funding	21,436	21,000	21,000	21,000	22,020	44,786
Federal Funding	-	-	-	-	37,640	41,273
Provincial / Federal Funding	13,710	14,995	6,338	23,000	31,798	5,713
Public Private Partnerships	-	-	-	-	-	107,905
Other	1,981	9,173	11,294	1,987	6,682	5,413
<b>TOTAL AVAILABLE FUNDING</b>	<b>169,936</b>	<b>173,022</b>	<b>205,454</b>	<b>248,384</b>	<b>214,023</b>	<b>353,072</b>
<b>BORROWING AUTHORITY REQUIRED FOR THE PROGRAM</b>	<b>37,240</b>	-	-	<b>50,084</b>	<b>93,560</b>	<b>74,251</b>
<b>LESS: BORROWING AUTHORITY REQUIRED FOR UTILITIES</b>	<b>37,240</b>	-	-	<b>50,084</b>	<b>81,300</b>	<b>69,138</b>
<b>BORROWING AUTHORITY FOR LOCAL IMPROVEMENTS / FEDERATION OF CANADIAN MUNICIPALITIES LOAN</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,260</b>	<b>\$ 5,113</b>

\* On February 25, 2004, Council resolved that frontage levies of \$5.040 million be applied to residential street and sidewalk renewal projects included in the 2003 Capital Budget, and that an equal amount be reallocated from residential street and sidewalk renewal to other Council approved projects included in the 2003 Capital Budget.

\*\* Revised to reflect March 23, 2004 Council decision to refer \$4.092 million to the 2005 capital budget process.

\*\*\* Revised to reflect March 22, 2005 Council decision to reduce the previously adopted 2005 capital program and the internal financing requirement by \$5.0 million.

\*\*\*\* Budget as adopted by Council on February 21, 2006. No revisions made to reflect Council's March 21, 2006 decisions to increase cash to capital for 2006 to \$56.5 million, nor to increase authorization for Regional and Local Streets by \$1 million to reflect the tabling of the Provincial Budget.

\*\*\*\*\* Revised to reflect January 24, 2007 Council decision to increase the Wastewater Renewal Program by \$3 million.

## APPENDICES

### FINANCING

The following information itemizes all the sources of financing for adopted capital budgets for 2002 to 2007.

	<u>2002</u>	<u>2003*</u>	<u>2004**</u>	<u>2005***</u>	<u>2006****</u>	<u>2007*****</u>
<b>FINANCING SOURCES OTHER THAN DEBT:</b>						
<b>Reserves / Other City Funding:</b>						
Cash to Capital (Equity in Capital Assets Fund)	\$ 52,200	\$ 56,400	\$ 56,908	\$ 56,000	\$ 56,000	\$ 59,478
Public Private Partnership Lease Payments	-	-	-	-	-	(1,478)
Interim Financing / (Repayments)	13,100	3,105	(4,119)	(6,881)	(3,544)	(916)
Watermain Renewal Reserve (frontage levy)	9,000	6,500	6,500	7,600	6,800	7,000
Aqueduct Renewal Reserve	6,100	3,900	-	-	-	-
Water Treatment Reserve	6,000	6,000	26,000	50,000	16,000	8,500
Combined Sewer Renewal Reserve (frontage levy)	16,580	18,580	18,580	17,580	-	-
Wastewater Sewer Renewal Reserve (frontage levy)	420	420	420	1,320	-	-
Sewer System Rehabilitation Reserve	-	-	-	-	-	15,080
Transit Reserve	5,409	6,026	7,015	5,015	7,160	5,885
Environmental Reserve	9,720	4,200	28,044	25,006	(4,007)	6,420
Library Technology Reserve	400	600	-	-	-	-
Land Dedication Reserve	-	-	-	-	275	-
Land Operating Reserve	-	-	-	-	-	2,737
Communications Account	-	-	-	-	650	-
Frontage Levy - local streets and sidewalks*	10,000	-	-	3,000	19,580	-
Frontage Levy - Land Drainage	-	-	-	-	-	7,500
General Purpose Reserve / (Repayments)	-	5,570	(208)	-	2,770	3,373
Contribution from Glacial Sand and Gravel Special Operating Agency	-	218	247	247	-	-
Federation of Canadian Municipalities Loan (repayment)	-	-	-	-	(6,808)	(3,417)
Transfer from Sewage Utility (prior years' authorized external debt)	-	-	-	-	(14,390)	7,600
Red River Community Centre	-	-	-	-	478	-
Transfers from other authorized projects	-	-	-	-	11,419	1,100
<b>Retained Earnings:</b>						
Waterworks System Retained Earnings	880	5,080	5,705	5,830	5,125	7,675
Sewage Disposal System Retained Earnings	3,000	11,255	21,730	35,880	17,775	20,945
Solid Waste Disposal System Retained Earnings	-	-	-	1,800	600	500
<b>Provincial Funding:</b>						
<b>Urban Capital Project Allocation III</b>						
<u>City Priorities - Unconditional Grant</u>						
Unallocated UCPA III - Unconditional	3,198	5,500	-	-	-	-
Regular Transit Buses	2,302	-	-	-	-	-
<u>Infrastructure Renewal &amp; Strategic Enhancement</u>						
Regular Transit Buses	3,000	3,000	-	-	-	-
Building Communities	1,350	1,075	-	-	-	-
Unallocated UCPA III - Infrastructure	4,886	6,425	-	-	-	-
<b>Urban Capital Project Allocation IV or alternate funding</b>						
<u>City Priorities - Unconditional Grant</u>						
Unallocated UCPA IV - Unconditional	-	-	11,500	11,800	-	-
<u>Infrastructure Renewal &amp; Strategic Enhancement</u>						
Regular Transit Buses	-	-	3,000	3,000	-	-
Building Communities	-	-	1,500	1,200	-	-
Manitoba Winnipeg Infrastructure Program (unallocated)	-	-	-	-	11,670	11,666
Provincial Funding for Residential Street Renewals	5,000	5,000	5,000	5,000	-	-
<u>Building Manitoba Fund</u>						
Regional and Local Streets	-	-	-	-	6,510	7,000
Transit - Regular Transit Buses	-	-	-	-	3,840	3,840
Province of Manitoba VLT Revenue for Convention Centre	1,700	-	-	-	-	-
Unallocated Provincial Funding	-	-	-	-	-	21,000
Provincial Payment for Gap in Transit Gas Tax Formula	-	-	-	-	-	1,280
	<b>\$ 154,245</b>	<b>\$ 148,854</b>	<b>\$ 187,822</b>	<b>\$ 223,397</b>	<b>\$ 137,903</b>	<b>\$ 192,768</b>

**FINANCING (continued)**

The following information itemizes all the sources of financing for adopted capital budgets for 2002 to 2007.

	<u>2002</u>	<u>2003*</u>	<u>2004**</u>	<u>2005***</u>	<u>2006****</u>	<u>2007*****</u>
<b>Federal Funding:</b>						
Federal Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ 23,280	\$ 16,413
Government of Canada (Bill C-66)	-	-	-	-	14,360	-
Public Transit Capital Trust Funds	-	-	-	-	-	24,860
<b>Provincial / Federal Funding:</b>						
<u>Canada / Manitoba Infrastructure Projects</u>						
Provencher Paired Bridges (Red River)	4,000	2,700	-	-	-	-
Redwood Bridge	-	1,000	-	-	-	-
Kenaston Underpass	-	330	-	23,000	-	-
Waterfront Drive	2,710	262	-	-	-	-
Leila Avenue - Altamont Street to Agnes Arnold Place	-	800	-	-	-	-
Regional and Local Streets	-	-	2,005	-	-	-
Red River Community Centre	-	600	-	-	-	-
Millennium Library	-	3,000	3,000	-	-	-
St. James Centennial Pool Multi-Use Expansion	2,000	-	-	-	-	-
Winnipeg Enterprises Canad Inn Stadium Turf Replacement	-	1,403	-	-	-	-
Various Cultural Centres	-	-	1,333	-	-	-
Rapid Transit Corridor (Phase 1)	-	3,300	-	-	-	-
<u>Canada Strategic Infrastructure Fund</u>						
Centrate Nutrient Reduction Treatment - NEWPCC	-	-	-	-	13,778	-
Effluent Disinfection and Nutrient Removal - WEWPCC	-	-	-	-	14,187	-
Recreation and Leisure Facilities	-	-	-	-	-	5,125
Kenaston Underpass	-	-	-	-	3,000	-
Winsmart - Urban Transportation Showcase	-	-	-	-	833	588
Permanent Secondary Dikes	5,000	1,600	-	-	-	-
<b>Other:</b>						
Public Private Partnerships	-	-	-	-	-	107,905
Developer Capacity Charges	-	1,100	-	1,000	3,357	5,413
Recoveries from Developers, Dakota St.	283	-	-	-	-	-
Recoveries from Developers, Leila Ave.	-	412	-	-	-	-
Wpg Library Foundation (Millennium Library)	-	3,000	4,000	-	-	-
District Receivable - Fairfield Park	-	-	6,960	942	-	-
School Divisions	-	-	-	45	-	-
Red River Community Centre Funding	-	-	-	-	325	-
Federation of Canadian Municipalities Grant	-	-	-	-	3,000	-
Transfers from Operating	1,698	4,661	334	-	-	-
<b>TOTAL FINANCING SOURCES OTHER THAN DEBT</b>	<b>169,936</b>	<b>173,022</b>	<b>205,454</b>	<b>248,384</b>	<b>214,023</b>	<b>353,072</b>
<b>DEBT:</b>						
Local Improvement	-	-	-	-	5,452	1,696
Federation of Canadian Municipalities Loan	-	-	-	-	6,808	3,417
Utilities	37,240	-	-	50,084	81,300	69,138
<b>TOTAL DEBT</b>	<b>37,240</b>	<b>-</b>	<b>-</b>	<b>50,084</b>	<b>93,560</b>	<b>74,251</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$ 207,176</b>	<b>\$ 173,022</b>	<b>\$ 205,454</b>	<b>\$ 298,468</b>	<b>\$ 307,583</b>	<b>\$ 427,323</b>

\* On February 25, 2004, Council resolved that frontage levies of \$5.040 million be applied to residential street and sidewalk renewal projects included in the 2003 Capital Budget, and that an equal amount be reallocated from residential street and sidewalk renewal to other Council approved projects included in the 2003 Capital Budget.

\*\* Revised to reflect March 23, 2004 Council decision to refer \$4.092 million to the 2005 Capital Budget process.

\*\*\* Revised to reflect March 22, 2005 Council decision to reduce the previously adopted 2005 capital program and the internal financing requirement

\*\*\*\* Budget as adopted by Council on February 21, 2006. No revisions made to reflect Council's March 21, 2006 decisions to increase cash to capital for 2006 to \$56.5 million, nor to increase authorization for Regional and Local Streets by \$1 million to reflect the tabling of the Provincial Budget.

\*\*\*\*\* Revised to reflect January 24, 2007 Council decision to increase the Wastewater Renewal Program by \$3 million.

## APPENDICES

### APPLICATION OF FUNDS

The following information, organized by department, provides a historical analysis of adopted capital budgets for 2002 to 2007.

	<u>2002</u>	<u>2003*</u>	<u>2004**</u>	<u>2005***</u>	<u>2006****</u>	<u>2007*****</u>
<b>TAX SUPPORTED CAPITAL</b>						
Public Works	\$ 67,993	\$ 46,678	\$ 32,331	\$ 54,863	\$ 61,599	\$ 156,693
- Streets						
- Parks & Open Spaces	823	3,643	1,918	1,625	1,033	3,383
- Building Services	1,614	5,495	3,570	3,770	18,263	16,870
- Special Projects	410	700	-	-	-	-
Land Drainage and Flood Control						
- Regional	14,374	12,394	12,050	11,130	12,700	16,100
- Residential	12,580	11,280	11,024	11,194	11,524	550
Winnipeg Police Service	-	-	-	2,266	-	20,655
Fire Paramedic Service	-	941	-	-	1,720	-
Corporate Information Technology	1,349	2,703	2,557	3,310	4,996	2,325
Community Services						
- Special Projects	5,318	5,568	2,723	3,798	2,243	2,835
- Libraries	1,400	4,600	8,000	300	611	689
Planning, Property and Development						
- Civic Accommodations - Accommodations	3,206	5,867	4,804	6,355	8,769	12,909
- Planning, Property and Development						
- Building Communities	2,700	2,150	3,000	2,400	-	400
- Special Projects	1,229	3,049	1,210	1,400	4,100	5,350
Special Projects - Various Departments	10,186	15,060	8,650	650	2,075	4,446
Transit System	10,911	14,434	14,093	15,494	31,552	41,908
<b>Total Tax Supported Capital Excluding Local Improvements</b>	<b>134,093</b>	<b>134,562</b>	<b>105,930</b>	<b>118,555</b>	<b>161,185</b>	<b>285,113</b>
Local Improvements	723	1,105	11,125	2,393	5,729	2,569
<b>Total Tax Supported Capital</b>	<b>134,816</b>	<b>135,667</b>	<b>117,055</b>	<b>120,948</b>	<b>166,914</b>	<b>287,682</b>
<b>UTILITIES CAPITAL</b>						
Hydro Electric System	37,240	-	-	-	-	-
Waterworks System	21,980	21,480	38,205	97,430	109,485	84,675
Sewage Disposal System						
- Regional	12,720	15,455	49,774	76,970	29,194	39,386
- Residential	420	420	420	1,320	1,260	15,080
Solid Waste Utility	-	-	-	1,800	730	500
<b>Total Utilities Capital</b>	<b>72,360</b>	<b>37,355</b>	<b>88,399</b>	<b>177,520</b>	<b>140,669</b>	<b>139,641</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>\$ 207,176</b>	<b>\$ 173,022</b>	<b>\$ 205,454</b>	<b>\$ 298,468</b>	<b>\$ 307,583</b>	<b>\$ 427,323</b>

\* On February 25, 2004, Council resolved that frontage levies of \$5.040 million be applied to residential street and sidewalk renewal projects included in the 2003 Capital Budget, and that an equal amount be reallocated from residential street and sidewalk renewal to other Council approved projects included in the 2003 Capital Budget.

\*\* Revised to reflect March 23, 2004 Council decision to refer \$4.092 million to the 2005 capital budget process.

\*\*\* Revised to reflect March 22, 2005 Council decision to reduce the previously adopted 2005 capital program and the internal financing requirement by \$5.0 million.

\*\*\*\* Budget as adopted by Council on February 21, 2006. No revisions made to reflect Council's March 21, 2006 decisions to increase cash to capital for 2006 to \$56.5 million, nor to increase authorization for Regional and Local Streets by \$1 million to reflect the tabling of the Provincial Budget.

\*\*\*\*\* Revised to reflect January 24, 2007 Council decision to increase the Wastewater Renewal Program by \$3 million.

## Appendix 4: Statement of Current and Authorized Debenture Debt

The following information provides an overview of the City's authorized net debt as at March 31, 2007. The City issues both Sinking Fund and Serial or Instalment debentures for funding capital expenditures. On a consolidated basis, the City includes mortgages and bank loans incurred by wholly-owned corporations of the City, as well as capital lease obligations, as outstanding debt of the City.

Beginning in 1998, the City adopted a policy of not issuing new tax-supported debt. Under its current capital plan, all new tax-supported projects are primarily financed internally. As a result, the level of tax-supported debt decreased by \$225.3 million from 1998, and is expected to decrease continuously over the next few years along with the associated debt-servicing costs. Furthermore, with the adoption of the 2006 Capital Budget, the administration was directed to identify and investigate the use of private-public partnerships (P3s) as a means of addressing future infrastructure needs. Within the utilities, the City anticipates issuing \$180.0 million in debt over the next few years to finance a water treatment plant currently estimated to cost \$300.0 million. It is anticipated the Water Treatment Reserve, which was established on December 17, 1993, will fund a significant percentage of the cost for this project.

In February 2005, Council adopted The City of Winnipeg Debt Management Policy. The City recognized that the foundation of any well-managed debt program is a comprehensive debt policy. This Policy sets forth the parameters for issuing debt and managing outstanding debt and provides guidance to decision makers regarding the timing and purposes for which debt may be issued and the types of debt and structural features that may be incorporated.

(in Thousands of \$)	Tax-Supported	Utility Operations and Other Funds	Combined Total
Gross Debenture Debt as at December 31, 2006 Financial Statements	\$ 364,399	\$ 254,956	\$ 619,355
Equity in Sinking Fund	(130,300)	(91,819)	(222,119)
Net Debt	234,099	163,137	397,236
Unallocated Sinking Fund Surplus	(604)	-	(604)
<b>Net Debenture Debt as at December 31, 2006</b>	<b>\$ 233,495</b>	<b>\$ 163,137</b>	<b>\$ 396,632</b>
Debt Maturing during 2007	(28,447)	(3,869)	(32,316)
Sinking Fund Incremental Change during 2007	(14,447)	(11,029)	(25,476)
<b>Projected Net Debt as at December 31, 2007</b>	<b>\$ 190,601</b>	<b>\$ 148,239</b>	<b>\$ 338,840</b>
Previous Outstanding Borrowing Authorization	87,420	107,814	195,234
New Borrowing Authorized in 2007	17,846	73,905	91,751
<b>Total Authorized Net Debt as at March 31, 2007</b>	<b>\$ 295,867</b>	<b>\$ 329,958</b>	<b>\$ 625,825</b>

Note:

Does not include all capital lease obligations, debt incurred by Winnipeg Enterprises Corporation and Winnipeg Housing Rehabilitation Corporation or debt incurred or authorized for the City's Special Operating Agencies.

# Appendix 5: Cash Flow Projections for 2007 to 2012 Capital Program

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	CASH FLOW - Capital Program Adopted January 25, 2007							
	2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>SUMMARY OF CAPITAL PROGRAM</b>								
<b>TAX-SUPPORTED</b>								
Public Works	72,428	101,214	106,635	78,016	74,570	77,040	345,214	855,117
Local Improvements	2,184	11,745	1,600	1,600	1,600	1,600	240	20,569
Land Drainage and Flood Control	16,650	14,049	12,500	12,725	12,650	12,940		81,514
Community Services & Community Incentive Grants	3,253	3,502	7,959	5,188	3,758	8,638		32,298
Winnipeg Police Service	3,750	6,000	6,950	6,812	2,585	7,185	32,750	66,032
Fire Paramedic Service		400	1,200	500	2,100	400	440	5,040
Planning, Property and Development (excluding Civic Accommodations)	5,750	5,650	5,715	5,300	5,150	5,390		32,955
City Clerks			1,850	400	200	200		2,650
Corporate Information Technology	1,815	1,624	1,099	2,390	3,688	856	1,617	13,089
Property Assessment	500	500	1,000	500				2,500
Other Projects	3,946	120			305			4,371
<b>Tax-Supported General</b>	<b>110,276</b>	<b>144,804</b>	<b>146,508</b>	<b>113,431</b>	<b>106,606</b>	<b>114,249</b>	<b>380,261</b>	<b>1,116,135</b>
Civic Accommodations	12,909	5,806	7,167	5,500	1,700	3,024		36,106
Transit	28,193	27,995	25,958	18,171	17,900	24,210	2,200	144,627
<b>Total Tax-Supported Including Transit and Civic Accommodations</b>	<b>151,378</b>	<b>178,605</b>	<b>179,633</b>	<b>137,102</b>	<b>126,206</b>	<b>141,483</b>	<b>382,461</b>	<b>1,296,868</b>
<b>UTILITIES</b>								
Waterworks System	14,625	83,975	15,425	11,325	18,125	20,600		164,075
Sewage Disposal System	54,416	97,522	111,434	127,921	208,415	225,905		825,613
Solid Waste Disposal System	500	2,100	1,445	6,600	300	300		11,245
<b>Total Utilities</b>	<b>69,541</b>	<b>183,597</b>	<b>128,304</b>	<b>145,846</b>	<b>226,840</b>	<b>246,805</b>		<b>1,000,933</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>220,919</b>	<b>362,202</b>	<b>307,937</b>	<b>282,948</b>	<b>353,046</b>	<b>388,288</b>	<b>382,461</b>	<b>2,297,801</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>CAPITAL PROJECTS LISTING</b>									
<b><u>PUBLIC WORKS</u></b>									
<b><u>Regional Streets</u></b>									
<b>Street Improvements</b>									
Recreational Walkways and Bike Paths - Various Locations	3-1	1,275	1,500	1,075	1,000	1,000	1,000	150	7,000
Traffic Signals Enhancement	3-2	425	2,030	2,300	2,300	2,300	2,300	345	12,000
New Regional Sidewalks	3-3	213	250	250	250	250	250	37	1,500
Developer Payback - Various Locations	3-4	525	1,550	250	1,250		7,726		11,301
Kenaston Blvd - Academy Rd to Taylor Ave (including functional design in 2007)									
- Cash to Capital (Equity in Capital Assets Fund)		1,360	325	15	85	100	100	15	2,000
- Federal Gas Tax				85	15				100
Total Kenaston Blvd - Academy Rd to Taylor Ave	3-5	1,360	325	100	100	100	100	15	2,100
Traffic Engineering Improvement - Various Locations									
- Cash to Capital (Equity in Capital Assets Fund)		425	500		500	500	500	75	2,500
- Federal Gas Tax				500					500
Total Traffic Engineering Improvement - Various Locations	3-6	425	500	500	500	500	500	75	3,000
St Anne's Rd - Southglen Blvd to Aldgate Rd									
- Cash to Capital (Equity in Capital Assets Fund)		2,847	840						3,687
- Developer Funding		1,913							1,913
Total St Anne's Rd - Southglen Blvd to Aldgate Rd	3-7	4,760	840						5,600
Inkster Blvd - Keewatin St to Brookside Blvd									
- Cash to Capital (Equity in Capital Assets Fund)			935	4,911	6,270	940			13,056
- Developer Funding				584					584
Total Inkster Blvd - Keewatin St to Brookside Blvd	3-8		935	5,495	6,270	940			13,640
McGillivray Blvd - Waverley St to Columbia Dr									
- Cash to Capital (Equity in Capital Assets Fund)					787	787	787	21,260	23,621
- Developer Funding		1,500	319						1,819
- Public Private Partnership Lease Payments									
Total McGillivray Blvd - Waverley St to Columbia Dr	3-9	1,500	319		787	787	787	21,260	25,440
<b>Total Street Improvements</b>		<b>10,483</b>	<b>8,249</b>	<b>9,970</b>	<b>12,457</b>	<b>5,877</b>	<b>12,663</b>	<b>21,882</b>	<b>81,581</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>Regional and Local Streets (see Schedule 1)</b>									
- Cash to Capital (Equity in Capital Assets Fund)		17,295	17,334	18,889	25,430	33,415	26,752	4,681	143,796
- Federal Gas Tax		13,970	17,460	26,020					57,450
- Provincial Building Manitoba Fund - Roads		7,000	7,000	7,000	7,000	7,000	7,000		42,000
<b>Total Regional and Local Streets</b>	3-10	<b>38,265</b>	<b>41,794</b>	<b>51,909</b>	<b>32,430</b>	<b>40,415</b>	<b>33,752</b>	<b>4,681</b>	<b>243,246</b>
<b>Waterway Crossings and Grade Separations</b>									
Hamilton Ave Bridge (Sturgeon Creek)	3-12	1,600	400						2,000
Sturgeon Rd Bridge (Sturgeon Creek)	3-13					1,200	5,825	975	8,000
Osborne St Bridge (Assiniboine River)	3-14				935	4,415	2,875	375	8,600
Jubilee Ave Overpass (Pembina Hwy)	3-15			480	4,520	1,100			6,100
Waverley St / CN Mainline Grade Separation	3-16				772	136			908
Waterway Crossing and Grade Separations - Annual Program	3-17	1,700	2,000	2,000	2,000	2,000	2,000	300	12,000
Disraeli Bridge and Overpass Facility									
- Cash to Capital (Equity in Capital Assets Fund)					10,297	10,297	10,297	298,027	328,918
- Public Private Partnership Lease Payments									
<b>Total Disraeli Bridge and Overpass Facility</b>	3-18				<b>10,297</b>	<b>10,297</b>	<b>10,297</b>	<b>298,027</b>	<b>328,918</b>
Culvert Replacement Program - St. Matthews Ave (Omand's Creek)									
- Cash to Capital (Equity in Capital Assets Fund)		160	40						200
- Federal Gas Tax				1,600					1,600
<b>Total Culvert Replacement Program - St. Matthews Ave (Omand's Creek)</b>	3-19	<b>160</b>	<b>40</b>	<b>1,600</b>					<b>1,800</b>
Fort Garry Bridge Rehabilitation and Widening									
- Cash to Capital (Equity in Capital Assets Fund)		850	7,800	250	1,400				10,300
- Federal Gas Tax				6,700					6,700
<b>Total Fort Garry Bridge Rehabilitation and Widening</b>	3-20	<b>850</b>	<b>7,800</b>	<b>6,950</b>	<b>1,400</b>				<b>17,000</b>
Charleswood Bridge (restated from operating budget; no net impact)									
- Cash to Capital (Equity in Capital Assets Fund)		1,478	1,478	1,478	1,478	1,478	1,478	17,736	26,604
<b>Total Charleswood Bridge</b>	3-21	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>	<b>17,736</b>	<b>26,604</b>
<b>Total Waterway Crossings and Grade Separations</b>		<b>5,788</b>	<b>11,718</b>	<b>12,508</b>	<b>21,402</b>	<b>20,626</b>	<b>22,475</b>	<b>317,413</b>	<b>411,930</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b><u>New Transportation Facilities</u></b>									
Chief Peguis Trail - Henderson Hwy to Lagimodiere Blvd	3-22	1,105	13,540	17,485	2,670				34,800
<b><u>Other Streets Projects</u></b>									
Asset Management System - Various Divisions	3-23	170	115	15	85	100	100	15	600
Land Drainage Sewers - Regional / Local Streets	3-24	213	165	150	150	150	150	22	1,000
Pembina Hwy and Grandmont Blvd Riverbank Stabilization - First Call on 2007 Capital Budget (Council December 6, 2006)	3-25	450	50						500
Sand / Salt Storage Facility	3-26	1,000	600						1,600
City-wide Accessibility Program	3-27	213	250	250	250	250	250	37	1,500
<b>Total Other Streets Projects</b>		<b>2,046</b>	<b>1,180</b>	<b>415</b>	<b>485</b>	<b>500</b>	<b>500</b>	<b>74</b>	<b>5,200</b>
<b>TOTAL STREETS PROJECTS</b>		<b>57,687</b>	<b>76,481</b>	<b>92,287</b>	<b>69,444</b>	<b>67,418</b>	<b>69,390</b>	<b>344,050</b>	<b>776,757</b>
<b><u>Parks and Open Space</u></b>									
Reforestation - Improvements	3-28	326	383	383	383	383	425	65	2,348
Athletic Fields - Improvements	3-29	170	200	200	200	200	200	30	1,200
Parks - Improvements	3-30	765	1,198	953	822	344	564	91	4,737
Playground Structures	3-31	1,488	1,750	1,750	1,750	1,750	1,792	270	10,550
Pathway / Roadway / Tennis Court Upgrading	3-32	127	150	150	23		127	23	600
<b>Total Parks and Open Space</b>		<b>2,876</b>	<b>3,681</b>	<b>3,436</b>	<b>3,178</b>	<b>2,677</b>	<b>3,108</b>	<b>479</b>	<b>19,435</b>
<b><u>Building Services</u></b>									
Community Centres - Refurbishing and Improvements	3-33	425	500	500	500	500	500	75	3,000
Arenas	3-34	446	525	525	525	525	525	79	3,150
Indoor Aquatic Facilities	3-35	2,253	2,480	2,450	2,450	2,450	2,517	380	14,980
Outdoor Aquatic Facilities	3-36	382	450	450	450	450	450	68	2,700
Community Facilities	3-37	170	200	200	200	200	200	30	1,200
A/C Plant Refurbishing - Ozone Depletion Act Compliance	3-38	170	30						200
Fire / Life Safety Replacement / Asbestos Abatement	3-39	191	225	225	225	225	225	34	1,350

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
Security / Building Automation Systems Initiatives	3-40	106	125	125	125	125	125	19	750
Building Asset / Work Management Program	3-41	213	37						250
Recreation and Leisure Facilities									
- Cash to Capital (Equity in Capital Assets Fund)					860	9,000			9,860
- General Purpose Reserve			922	4,312	819	(9,000)			(2,947)
- Transfer from Sewage Disposal Utility Capital Program		2,384	1,756		3,292				7,432
- Canada Strategic Infrastructure Fund - Province		5,125	5,125	3,638	3,112				17,000
- Interim Financing (Repayment)			8,677	(1,513)	(7,164)				
Total Recreation and Leisure Facilities	3-42	7,509	16,480	6,437	919				31,345
<b>Total Building Services</b>		<b>11,865</b>	<b>21,052</b>	<b>10,912</b>	<b>5,394</b>	<b>4,475</b>	<b>4,542</b>	<b>685</b>	<b>58,925</b>
<b>TOTAL PUBLIC WORKS</b>		<b>72,428</b>	<b>101,214</b>	<b>106,635</b>	<b>78,016</b>	<b>74,570</b>	<b>77,040</b>	<b>345,214</b>	<b>855,117</b>
LOCAL IMPROVEMENTS - Ongoing Program									
- Cash to Capital (Equity in Capital Assets Fund)		1,658	799	225	80	80	80	12	2,934
- Interim Financing		(916)	(600)	(145)					(1,661)
- District Receivable			10,000						10,000
- External Debt		1,442	1,546	1,520	1,520	1,520	1,520	228	9,296
<b>LOCAL IMPROVEMENTS</b>	3-44	<b>2,184</b>	<b>11,745</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>240</b>	<b>20,569</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>COMMUNITY SERVICES</b>									
Community Incentive Grant Program	3-45	1,393	1,421	1,449	1,478	1,508	1,538		8,787
Library Replacement - Various	3-46	89	271	3,000			4,000		7,360
Library Shelving and Furniture Replacement Program	3-47	329		500			200		1,029
Integrated Property Based Information Systems	3-48				500				500
Vehicle Guidance System & Office "Anti-Pesticide Registration" Management Software Package	3-49		160	160	160				480
Renovate and Refurbish Various Library Branches	3-50		1,250				300		1,550
Imaging and Document Management	3-51			250	250	250			750
Library Technology Upgrade and Replacement	3-52				500				500
Recreational Facility Safety & Accessibility Improvements	3-53	200	400	600	300		400		1,900
Library Signage, Safety and Accessibility	3-54						200		200
Assiniboine Park Amenities Improvements / Development	3-55	1,242		2,000	2,000	2,000	2,000		9,242
<b>TOTAL COMMUNITY SERVICES</b>		<b>3,253</b>	<b>3,502</b>	<b>7,959</b>	<b>5,188</b>	<b>3,758</b>	<b>8,638</b>		<b>32,298</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							TOTAL
		2007	2008	2009	2010	2011	2012	Beyond 2012	
<b><u>WINNIPEG POLICE SERVICE</u></b>									
Renovations - 5th Floor Public Safety Building	3-56				500				500
Automated Fingerprint Identification System (AFIS) - Palm Print Upgrade	3-57	250							250
Emergency Exit Overpass - 4th Floor Public Safety Building to Parkade	3-58			300					300
Replace Voice 2-Way Radio System	3-59		3,240	5,658					8,898
Wireless Emergency 911 Upgrade	3-60		260						260
Automated Fingerprint Identification System (AFIS) Replacement	3-61				500	600			1,100
Police Priority Dispatch System	3-62				427				427
Outdoor Shooting Range	3-63		700						700
Central Processing Unit	3-64				3,400				3,400
Identification Unit - Forensic Services	3-65		1,800				5,200		7,000
Four District Model Building Replacement - Cash to Capital (Equity in Capital Assets Fund)		3,500		992	1,985	1,985	1,985	32,750	43,197
Total Four District Model Building Replacement	3-66	3,500		992	1,985	1,985	1,985	32,750	43,197
<b>TOTAL WINNIPEG POLICE SERVICE</b>		<b>3,750</b>	<b>6,000</b>	<b>6,950</b>	<b>6,812</b>	<b>2,585</b>	<b>7,185</b>	<b>32,750</b>	<b>66,032</b>
<b><u>FIRE PARAMEDIC SERVICE</u></b>									
Facilities Replacement and Relocation Program	3-67		400	1,200	500	2,100	400	440	5,040

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b><u>PLANNING, PROPERTY AND DEVELOPMENT</u></b>									
<b><u>Other Planning, Property and Development</u></b>									
Computer Automation	3-68	300	185	165	200	200	200		1,250
Land Acquisition for General Unspecified Purposes	3-69	500	500	500	500	500	500		3,000
Weather Protected Pedestrian System	3-70	115							115
Riverbank Greenway Programs (formerly Pathways)	3-71	535	415	350	300	150	390		2,140
Cemeteries - Improvements	3-72	200	250						450
Riverbank Stabilization - Physical Asset Protection - First Call on 2007 Capital Budget - Pembina Hwy and Grandmont Blvd (Council December 6, 2006); First Call on 2008 Capital Budget - \$900,000 (Council January 25, 2007).	3-73	1,000	1,000	1,000	1,000	1,000	1,000		6,000
Downtown Enhancement Program	3-74	400	400	400	400	400	400		2,400
Image Route Enhancements / Streetscaping	3-75	400	400	400	400	400	400		2,400
Expand Property Management and Integrate with Public Works Work Management System	3-76			100					100
Riverbank Access Park and Dock Network	3-77			300					300
Public Art Strategy	3-78	500	500	500	500	500	500		3,000
Marconi Future Walking / Biking Path - First Call on 2007 Capital Budget (Council September 27, 2006)	3-79	1,200							1,200
Downtown Wayfinding - Mapping, Kiosks, Weather Protected - Winsmart - Urban Transportation Showcase	3-80	200							200
Building Communities									
- Cash to Capital (Equity in Capital Assets Fund)		200	1,000	1,000	1,000	1,000	1,000		5,200
- Manitoba Winnipeg Infrastructure Program (MWIP)		200	1,000	1,000	1,000	1,000	1,000		5,200
Total Building Communities	3-81	400	2,000	2,000	2,000	2,000	2,000		10,400
<b>Subtotal Planning, Property and Development (excluding Civic Accommodations)</b>		<b>5,750</b>	<b>5,650</b>	<b>5,715</b>	<b>5,300</b>	<b>5,150</b>	<b>5,390</b>		<b>32,955</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b><u>Civic Accommodations</u></b>									
General Building Renovation and Refurbishing	3-82	500	500		500	500	500		2,500
Civic Buildings - Barrier Free Access	3-83					300	300		600
Removal of Asbestos	3-84	100		100	300	100	124		724
Campus Area Security Upgrades	3-85	300							300
Roof Replacement	3-86	250	500	500	800	200	200		2,450
Fire Safety Upgrading - Various Locations	3-87	200		200	500	200	200		1,300
Public Safety Building - Exterior Cladding	3-88	6,722	3,033	5,367					15,122
Cooling Plant Refurbishing	3-89	150							150
Energy Conservation	3-90	200	200		300		200		900
Civic Centre Car Park Tunnel	3-91	200					200		400
Tenant Improvement Prepayment - Major Department	3-92						500		500
Historic Building Stabilization	3-93	250	200	500	400		200		1,550
Major Building Heating, Ventilation and Air Conditioning (HVAC) Upgrades	3-94	300	400		900		200		1,800
Building Envelope - Evaluation and Emergency Repair	3-95	1,000		500	1,000		200		2,700
Elevator and Escalator Repair	3-96				800	400	200		1,400
Public Works / Water & Waste Departments Facilities Consolidation - Land Operating Reserve Fund (Proceeds from Sale of Surplus Properties)	3-97	2,737	973						3,710
<b>Subtotal Civic Accommodations</b>		<b>12,909</b>	<b>5,806</b>	<b>7,167</b>	<b>5,500</b>	<b>1,700</b>	<b>3,024</b>		<b>36,106</b>
<b>TOTAL PLANNING, PROPERTY AND DEVELOPMENT</b>		<b>18,659</b>	<b>11,456</b>	<b>12,882</b>	<b>10,800</b>	<b>6,850</b>	<b>8,414</b>		<b>69,061</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							TOTAL	
		2007	2008	2009	2010	2011	2012	Beyond 2012		
<b><u>CITY CLERKS</u></b>										
Office Automation	3-98			200		200				400
Corporate Records Centre	3-99						200			200
Election Systems	3-100			150	150					300
Voting Machine Replacement	3-101			1,500	250					1,750
<b>TOTAL CITY CLERKS</b>				<b>1,850</b>	<b>400</b>	<b>200</b>	<b>200</b>			<b>2,650</b>
<b><u>CORPORATE INFORMATION TECHNOLOGY</u></b>										
Communications Network Infrastructure	3-102	649	648	648	633	638	643			3,859
Network Computing Initiatives	3-103	89	246	176	180	280	213			1,184
E-Government	3-104	816	250	150	1,057	1,070		617		3,960
PeopleSoft Upgrade	3-105	261	480			1,500		1,000		3,241
Data Warehouse / Business Intelligence	3-106			125	520	200				845
<b>TOTAL CORPORATE INFORMATION TECHNOLOGY</b>		<b>1,815</b>	<b>1,624</b>	<b>1,099</b>	<b>2,390</b>	<b>3,688</b>	<b>856</b>	<b>1,617</b>		<b>13,089</b>
<b><u>PROPERTY ASSESSMENT</u></b>										
Assessment Automation	3-107	500	500	1,000	500					2,500
<b><u>OTHER PROJECTS</u></b>										
Innovative Capital										
- Cash to Capital (Equity in Capital Assets Fund)		2,976	288	12	250	305				3,831
- Repayment to the General Purpose Reserve		(30)	(168)	(12)	(250)					(460)
Total Innovative Capital	3-108	2,946	120			305				3,371
311 Customer Service - First Call on 2007 Capital Budget - \$250,000 (Council January 24, 2007).	3-109	1,000								1,000
<b>TOTAL OTHER PROJECTS</b>		<b>3,946</b>	<b>120</b>			<b>305</b>				<b>4,371</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>TRANSIT</b>									
Transit Building Replacement / Refurbishment	3-110	100						2,000	2,100
Fuel Tanks Replacement	3-111	800							800
Fare Collection System									
- Cash to Capital (Equity in Capital Assets Fund)				3,567	1,000	1,000	6,500		12,067
- Transfer from other authorized projects				1,100					1,100
- Public Transit Capital Trust Funds				333					333
Total Fare Collection System	3-112			5,000	1,000	1,000	6,500		13,500
Innovative Transit Program									
- Cash to Capital (Equity in Capital Assets Fund)		450	645	688	800	800	800	200	4,383
- Winsmart - Urban Transportation Showcase		40	60	17					117
Total Innovative Transit Program	3-113	490	705	705	800	800	800	200	4,500
Transit Buses									
- Cash to Capital (Equity in Capital Assets Fund)			3,293	2,393	1,725	1,125	625		9,161
- Federation of Canadian Municipalities Loan (repaid with Government of Canada Public Transit Capital Trust funds)			3,417						3,417
- Transit Bus Replacement Reserve		5,512	6,471	8,420	9,797	11,135	12,445		53,780
- Provincial Building Manitoba Fund		3,840	3,840	3,840	3,840	3,840	3,840		23,040
- Public Transit Capital Trust Funds		9,367							9,367
Total Transit Buses	3-114	18,719	17,021	14,653	15,362	16,100	16,910		98,765
Transit Improvements (see Schedule 2)									
- Public Transit Capital Trust Funds		3,561	7,382						10,943
- Winsmart - Urban Transportation Showcase			333						333
- Federal Gas Tax		2,443	2,554	5,600	1,009				11,606
- Provincial payment for gap in Gas Tax Formula		1,280							1,280
Total Transit Improvements	3-116	7,284	10,269	5,600	1,009				24,162
Origin-Destination Study									
- Public Transit Capital Trust Funds		800							800
Total Origin-Destination Study	3-118	800							800
<b>TOTAL TRANSIT</b>		<b>28,193</b>	<b>27,995</b>	<b>25,958</b>	<b>18,171</b>	<b>17,900</b>	<b>24,210</b>	<b>2,200</b>	<b>144,627</b>

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>WATER &amp; WASTE</b>									
<b><i>Land Drainage and Flood Control - Tax-Supported Portion</i></b>									
<b>Land Drainage and Flood Control - Regional</b>									
<b><i>Financed by Equity in Capital Assets:</i></b>									
Stormwater Retention Basin Rehabilitation	3-119	200	150	200	200	200	400		1,350
Flood Pumping Station Rehabilitation	3-120	900	1,000	900	1,000	1,000	1,000		5,800
Land Drainage and Combined Sewers Outfall Gate Structures	3-121	1,450	1,000	1,450	1,450	1,450	1,500		8,300
Floodplain Management	3-122	300		700					1,000
St. Germain / Vermette Land Drainage Project	3-123	100							100
Seine River Waterway Acquisition	3-124	150	100	150	150	150	150		850
Primary Dike Upgrading	3-125	565		250	800	1,500	1,390		4,505
Land Drainage Safety Upgrading Program	3-126	200	200	200	200	100	200		1,100
Charleswood & Wilkes South Land Drainage Project - First Call on 2007 Capital Budget - \$300,000 (Council January 24, 2007).	3-127	1,300	1,199						2,499
Kildare Trunk Permanent Flood Pumping Station	3-128	250							250
Land Drainage Asset Management Strategy	3-129	150				200			350
River Ridge Dike - Shoreline Erosion Protection	3-130	435							435
Ravelston Land Drainage Pumping Station Upgrading	3-131	350	1,650						2,000
Portable Flood Pumps - First Call on 2007 Capital Budget (Council December 6, 2006)	3-132	250	250	250					750
<b><i>Financed by Frontage Levy:</i></b>									
Combined Sewer Flood Relief - Frontage Levy	3-133	7,200	7,200	7,200	7,200	7,200	7,200		43,200
Flood Relief Sewers - Separate - Frontage Levy	3-134	300	300	300	300	300	300		1,800
<b><i>Financed by Developer Capacity Charges:</i></b>									
Development Agreement Paybacks	3-135	2,000	500	500					3,000
Fernbank Ave Land Drainage Sewer	3-136				875				875
<b>Total Land Drainage and Flood Control - Regional</b>		<b>16,100</b>	<b>13,549</b>	<b>12,100</b>	<b>12,175</b>	<b>12,100</b>	<b>12,140</b>		<b>78,164</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							Beyond 2012	TOTAL
		2007	2008	2009	2010	2011	2012			
<b>Land Drainage and Flood Control - Residential</b>										
Outfall Rehabilitation - Cash to Capital (Equity in Capital Assets Fund)	3-137	550	500	400	550	550	800		3,350	
<b>TOTAL LAND DRAINAGE AND FLOOD CONTROL</b>		<b>16,650</b>	<b>14,049</b>	<b>12,500</b>	<b>12,725</b>	<b>12,650</b>	<b>12,940</b>		<b>81,514</b>	
<b><u>WATER WORKS SYSTEM - Utility Funding</u></b>										
<b><i>Financed by Waterworks Retained Earnings:</i></b>										
Long Term Zebra Mussel Mitigation	3-138						1,100		1,100	
Saskatchewan Avenue Feedermain	3-139					1,300			1,300	
GWWD Railway Bridge Replacement	3-140	550							550	
Water Supervisory Control and Data Acquisition (SCADA) Upgrade	3-141					1,800	2,900		4,700	
Branch II Aqueduct Valve Interconnection Control Structure	3-142		300						300	
Tache Booster Pumping Station Upgrading	3-143	1,000	800						1,800	
Shoal Lake Aqueduct Intake Structure Condition Assessment	3-144		200	800	1,000				2,000	
Disraeli Feedermain - Red River Crossing Rehabilitation / Replacement	3-145			2,500					2,500	
Shoal Lake Intake Chloramination Facility	3-146					2,300			2,300	
General Water Infrastructure Rehabilitation	3-147		200	500	300	300	300		1,600	
Midtown Feedermain - Assiniboine River Crossing Replacement / Rehabilitation	3-148		2,500						2,500	
Waverley West Feedermain	3-149			2,500			4,200		6,700	
Feedermain Condition Assessment Study - Phase 1	3-150		500						500	
Water Utility Asset Management Strategy	3-151	600		200					800	
Shoal Lake Aqueduct Asset Preservation	3-152	750					1,000		1,750	
Water Supply Valve Installation / Replacement Program	3-153	1,300	1,500	1,500	1,500	1,500	1,500		8,800	
Shoal Lake Aqueduct Maintenance / Storage Facility	3-154					1,500			1,500	
Hurst Pumping Station Building - Structural Repairs	3-155				1,000				1,000	
Chlorination Decommission at Regional Pump Stations	3-156				100				100	
Safety Upgrades - Isolation Valves at Valve and Meter Pits	3-157		300	300	300				900	
GIS Database Restructuring and Data Integrity Upgrades	3-158	100	50						150	

<b>CAPITAL PROJECTS SUMMARY</b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>WATER WORKS SYSTEM - Utility Funding (continued)</b>									
Deacon Booster Pumping Station - Building Upgrades	3-159		500						500
Deacon Chemical Feed Facility Upgrading	3-160					1,000			1,000
Regional Pumping Stations Structural Upgrades	3-161					500			500
Safety Upgrades - Wilkes Reservoir "B" Pit	3-162					600			600
Centralized Facilities Renovation / Construction	3-163	200							200
Asbestos Containing Materials Operations & Maintenance Program	3-164	125	125	125	125	125			625
Branch 1 Aqueduct at Seine River - Riverbank Stabilization	3-165					200	1,000		1,200
Regional Pumping Stations Reliability Upgrades	3-166						1,600		1,600
Waterworks System Security Upgrades	3-167	200							200
Watermain Renewals - Frontage Levy	3-168	7,000	7,000	7,000	7,000	7,000	7,000		42,000
Water Treatment Plant - Functional & Detailed Design & Construction - First Call on 2007 Capital Budget - \$50,000,000 (Council January 24, 2007).									
- Water Treatment Reserve			8,500						8,500
- Retained Earnings		2,800							2,800
- External Debt			61,500						61,500
Total Water Treatment Plant	3-169	2,800	70,000						72,800
<b>TOTAL WATERWORKS SYSTEM (Utility Supported)</b>		<b>14,625</b>	<b>83,975</b>	<b>15,425</b>	<b>11,325</b>	<b>18,125</b>	<b>20,600</b>		<b>164,075</b>
<b>SEWAGE DISPOSAL SYSTEM - Utility Funding</b>									
<b>Sewage Disposal System - Regional</b>									
<b><u>Financed by Sewage Disposal System Retained Earnings:</u></b>									
Primary Clarifier Covers - NEWPCC	3-171		8,800						8,800
Lift Stations Upgrading	3-172	750	750	750	750	750	750		4,500
Inflow / Infiltration / Cross-Connection Study and Mitigation	3-173	500							500
Sewer System Isolation in Areas Protected by Secondary Dikes	3-174		500	1,000	1,000				2,500
Raw Sewage Pump Replacement - NEWPCC	3-175						2,000		2,000
Dugald Interceptor Sewer Renewal	3-176	3,720							3,720
Surgewell Condition Assessment & Main Pump Hydraulic Rehabilitation - NEWPCC	3-177			5,100	5,200				10,300
Waverley West Interceptor Sewer	3-178	1,000		4,500	6,900				12,400



<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b><u>SEWAGE DISPOSAL SYSTEM - Utility Funding (continued)</u></b>									
Biosolids - Alternative Disposal Delivery & Management System									
- Environmental Reserve		383	117	3,300	3,400	9,000	11,700		27,900
- External Debt				3,700	16,600		13,300		33,600
Total Biosolids - Alternative Disposal Delivery & Management System	3-195	383	117	7,000	20,000	9,000	25,000		61,500
Effluent Disinfection and Nutrient Removal - WEWPCC									
- External Debt	3-196	3,038							3,038
Nutrient Removal / Expansion - SEWPCC									
- Retained Earnings		3,800	22,800						26,600
- Canada Strategic Infrastructure Fund (CSIF) - Federal					6,000	8,035			14,035
- Canada Strategic Infrastructure Fund (CSIF) - Provincial				2,487	2,013	5,125	15,375		25,000
- External Debt		600	26,817	46,525	48,865				122,807
- Prior Years' Authorized External Debt		7,600	923	5,867					14,390
- Transfer to General Capital Fund			(923)		(3,292)				(4,215)
- Environmental Reserve			383		-				383
Total Nutrient Removal - SEWPCC	3-197	12,000	50,000	54,879	53,586	13,160	15,375		199,000
Nutrient Removal - NEWPCC - External Debt	3-199	4,000	10,000	11,000	10,000	150,000	150,000		335,000
<b>Total Sewage Disposal System - Regional</b>		<b>39,336</b>	<b>85,442</b>	<b>99,354</b>	<b>115,841</b>	<b>196,335</b>	<b>213,825</b>		<b>750,133</b>
Sewer Renewal									
- Frontage Levy	3-200	15,080	12,080	12,080	12,080	12,080	12,080		75,480
<b>TOTAL SEWAGE DISPOSAL SYSTEM</b>		<b>54,416</b>	<b>97,522</b>	<b>111,434</b>	<b>127,921</b>	<b>208,415</b>	<b>225,905</b>		<b>825,613</b>

<b><u>CAPITAL PROJECTS SUMMARY</u></b> <i>(in Thousands of \$)</i>	DETAIL PAGE NO.	CASH FLOW - Capital Program Adopted January 25, 2007							
		2007	2008	2009	2010	2011	2012	Beyond 2012	TOTAL
<b>SOLID WASTE DISPOSAL SYSTEM - Utility Funding</b>									
<i>Financed by Solid Waste Disposal Retained Earnings:</i>									
Brady Landfill Staff Building	3-201			825					825
Brady Landfill - New Scales / Entranceway	3-202	500							500
Landfill Cell Excavation	3-203		1,700						1,700
Summit Landfill Closure / Post-Closure	3-204		300	300	300	300	300		1,500
Miscellaneous Land Acquisition	3-205		100						100
Leachate Treatment Plant									
- Retained Earnings				320	2,655				2,975
- External Debt					3,645				3,645
Total Leachate Treatment Plant	3-206			320	6,300				6,620
<b>TOTAL SOLID WASTE DISPOSAL SYSTEM</b>		<b>500</b>	<b>2,100</b>	<b>1,445</b>	<b>6,600</b>	<b>300</b>	<b>300</b>		<b>11,245</b>

## Appendix 6: Glossary

**Aqueduct Rehabilitation Reserve Fund** - Established by City Council on January 24, 1996, the purpose of this reserve fund is for the renewal of the City's aqueduct. It was financed by a monthly transfer from the Waterworks System Fund. The final year for contributions to the reserve was 2003. The project continued on a limited basis until the end of 2005. The Director of Water and Waste is the Fund Manager.

**Assiniboine Park Enterprise Reserve Fund** - On September 15, 1982, City Council established the Zoo Animals Reserve Fund for the purposes of replacing animal losses and of improving breeding stock in the Assiniboine Park Zoo. The Reserve fund was maintained by revenue from the sale of surplus animals and interest earned. On December 14, 1983, City Council created the Zoo Purposes Reserve Fund for the purpose of augmenting the operating and capital budgets of the Zoo. It was financed by Zoo revenue, including donation box receipts, coin operated feed dispensers, animal adoption programs, concessions and other promotions.

On May 23, 2001, City Council approved that the two Reserves be combined and renamed the Assiniboine Park Enterprise Reserve with an expanded purpose (to enhance the maintenance, operation, planning and minor infrastructure for Assiniboine Park) and have additional revenues from net profit of new initiatives, services and products arising from the operation and programming of Assiniboine Park as a business unit. The Director of Community Services is the Fund Manager.

**Borrowing Authority** - The amount authorized by the Minister of Finance of the Province of Manitoba pursuant to "The City of Winnipeg Charter", Section 294 for the City of Winnipeg to borrow for capital purposes. Although authorized, the funds are not actually borrowed until required.

**Brady Landfill Site Rehabilitation Reserve Fund** - Established by City Council on December 17, 1993, the purpose of this reserve fund is for the future development of the Brady Landfill Site. It is financed by monthly transfers from the Solid Waste Disposal Utility Fund. The Director of Water and Waste is the Fund Manager.

**Building Manitoba Fund** – Established as part of the 2005 Provincial budget, the Fund provides municipalities with a share of growth revenues, specifically (1) a per litre share of fuel tax in place of flat transit and road grants and (2) corporate and personal income taxes with revenue equivalent to that shared under the former Provincial Municipal Tax Sharing agreement.

**Canada Strategic Infrastructure Fund** – A \$4 billion federal fund directed to projects of major federal and regional significance in areas that are vital to sustaining economic growth and enhancing quality of life of Canadians. It emphasizes partnerships with any combination of municipal, provincial, territorial governments, as well as the private sector. Investments are directed to large-scale projects in five categories – highway and railway infrastructure, local transportation infrastructure, tourism or urban development infrastructure, water or sewage infrastructure and broadband networks.

**Capital** - The Capital Budget is generally restricted to items which have a cost of \$100,000 or more and a useful life of ten years or longer. Minor maintenance type projects should not be included in the capital budget even though the costs may exceed the dollar limit for capital works. Major equipment replacements with very large dollar values should be included in the capital budget even though their useful life may be less than ten years. (Tax-supported projects of this nature are financed through the Equity In Capital Assets Fund at a three to five year amortization rate). Capital improvements and other works are generally considered to be projects of a fixed nature and longer life which provide new, additional or replacement public facilities such as streets, watermains, sewers, public buildings, parks, playgrounds, recreational centres, land, etc. Major replacements such as asphalt resurfacing of streets, watermain renewals, and wastewater sewer renewals could also be considered as capital works. Land acquisition and local improvements are considered to be capital works regardless of expected cost. Capital expenditures are typically for the acquisition, development or major renovation of assets where the benefit of the expenditure extends into the future.

**Capital Budget** - An annual plan of the capital projects to be undertaken by the City, together with the method of financing. The capital budget is prepared for the current year and the subsequent five years. Only the current year's budget is adopted and the remaining five years are approved as a forecast. (See also Five-Year Capital Forecast.)

**Cash to Capital** – A term used to describe taxpayer funding of capital projects through the Equity in Capital Assets Fund.

**Combined Sewer Renewal Reserve Fund** - On May 27, 1992, City Council established this reserve fund for the purpose of renewal and rehabilitation of combined sewers. It is financed from a frontage levy, which can be allocated by Council between the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve as required. On January 30, 2002, Council passed By-law No. 7958/2002 “Frontage Levy By-law” to include the repair and replacement of streets and sidewalks in residential areas. The Director of Water and Waste is the Fund Manager. Effective October 1, 2007, this reserve was consolidated with the Wastewater Sewer Renewal Reserve Fund to create the new Sewer System Rehabilitation Reserve Fund.

**Commitment Reserve Fund** - On March 12, 1998, City Council established this Reserve fund to allow departments to carry forward committed budget dollars to the following year, thereby eliminating the need to re-budget. Contributions to the Reserve must be spent in the year following the transfer; however, contributions may be retained in the Reserve beyond the following year if approved by the Fund Manager, who is the Chief Financial Officer. Otherwise, the unspent amount must be transferred to the Mill Rate Stabilization Reserve.

**Computer Replacement Reserve Fund** - On March 22, 1995, City Council established this reserve fund for the purpose of replacing, refurbishing, modifying, or upgrading personal computer hardware and/or software, and to stabilize the effect of such purchases on the annual budget. Users contribute directly to the fund based upon the most recent actual purchase cost for that type of unit. Other contributions to the reserve may include investment income. The Fund Manager is the Corporate Controller.

**Concession Equipment Replacement Reserve Fund** - On January 26, 1995, City Council established this reserve fund for the purpose of purchasing new concession equipment to replace worn out or broken equipment. Contributions to this fund consist of 10% of concession revenues collected by the Community Services Department and interest earned. The Fund Manager for this fund is the Director of Community Services.

**Contributions in Lieu of Land Dedication Reserve Fund** - On January 10, 1973, City Council adopted a policy that cash payments received by the City in lieu of land dedication for open space be deposited in a fund to the credit of each community. On January 17, 1979, Council amended this policy to allow proceeds from the sale of surplus lands of the former Parks and Recreation Department to be deposited to the Reserve fund account of each respective community. On September 19, 1990, Council adopted the recommendation that revenue would be apportioned among the communities on the basis of 75% to the account of the community in which the revenue was collected and 25% to be divided equally among all communities. This change was phased in over three years commencing in 1991. Expenses are limited to the acquisition or improvement of land for parks, recreation facilities, or open space. The Director of Planning, Property and Development is the Fund Manager.

**Debt** - Obligation resulting from the borrowing of money from sources other than City funds, primarily by the sale of debentures in public capital markets. There is no formal limit on the amount of debt the City can issue, although all external borrowing must be approved by the Minister of Finance of the Province of Manitoba.

**Debt Charges** - The annual amount of principal and interest which must be paid each year through the operating budget. There are two forms of debenture structure. The Sinking Fund Debenture issue requires annual payments to be made to the Sinking Fund Reserve. These funds are then invested for the retirement of the debenture issue on its maturity date. A serial issue requires annual payments of principal and interest in order that the debt is paid off in regular instalments throughout the life of the issue.

**Economic Development Investment Reserve Fund** - This reserve was created by City Council on June 21, 2000 to fund City economic development incentive and investment projects. This Fund invests directly in particular projects rather than being a funding mechanism for programs. The incremental portion of realty and business taxes generated by projects in which the Fund has invested will be returned to the Fund until the original investment has been repaid. The Director of Planning, Property and Development is the Fund Manager.

**Environmental Projects Reserve Fund** - On December 17, 1993, City Council established the River Quality Environmental Studies Reserve for the purpose of funding environmental studies to improve river quality. On January 24, 1996, Council changed the name of this reserve to the Environmental Projects Reserve Fund to more accurately reflect the environmental nature of the projects the reserve was set up to fund. It is financed by monthly transfers from the Sewage Disposal System Fund. The Director of Water and Waste is the Fund Manager.

**Equity In Capital Assets Fund** - This fund was originally established as the General Reserve Fund by City Council on May 2, 1973 by a consolidation of assets from the reserve funds of former area municipalities, which combined in 1972 to form the present City of Winnipeg. On May 23, 2001, City Council approved a change in the name of the Fund to the Equity in Capital Assets Fund. This fund is primarily financed by property and business taxes. The Fund has been used since it was created to finance a portion of the City's capital projects, instead of issuing external debt.

**Executive Policy Committee (EPC)** - Chaired by the Mayor, EPC is made up of the chairpersons of Council Standing Committees, the Deputy Mayor and any other Councillors as Council sees fit. Its purpose is to formulate and present recommendations to Council on policies, plans, budgets, by-laws and any other matters affecting the City as a whole, to ensure the implementation of policies adopted by Council, to make recommendations to Council regarding the civic administration, and to supervise senior administrators.

**Federal Gas Tax** – On November 18, 2005, the Federal Government and the Province of Manitoba announced the signing of an agreement with respect to the transfer of Federal Gas Tax revenue to the Province. The City of Winnipeg will receive approximately \$101.3 million over 5 years based on the distribution formula defined in the Canada-Manitoba agreement. These funds will be used for eligible wastewater and transit projects. City Council has delegated authority to the Chief Administrative Office to finalize the terms and conditions of a funding agreement between the Province of Manitoba and the City of Winnipeg.

**Fiscal Stabilization Reserve Fund** - The Future Tax Levies Reserve Fund was created by City Council on May 16, 1973, to counteract the budgetary effects of fluctuations from year to year in tax revenue caused by additions to and deletions from the tax roll due to new construction, demolitions or improvements to land. On March 20, 1997, Council approved the name of the fund be changed to the Fiscal Stabilization Reserve Fund. On December 13, 2000, City Council amended the regulations to provide for transfers to/from the General Revenue Fund necessary to offset any variances in the tax projections used in the development of the annual estimates and the actual amounts billed in the spring of each year. Use of the funds in this Reserve is limited to no more than 20% of the prior year's Reserve balance and is contingent on the approval by two-thirds Council. The City Treasurer is the Fund Manager.

**Five Year Capital Forecast** - The long-term plan for capital expenditures to be incurred for the five years following the budget year. Section 284(2) of "The City of Winnipeg Charter" requires Council, in addition to the annual budget for the year, to adopt a capital forecast for five years. Only the current year's budget is adopted and the remaining five years are only approved as a forecast.

**Frontage Levies** - A charge, through the property tax bill, to property owners based on the frontage of their property.

**Fund** - A fiscal entity with revenues and expenditures which are segregated to carry out a specific purpose or activity.

**General Capital Fund** - The accounting fund created to account for tax-supported capital transactions of The City of Winnipeg.

**General Purpose Reserve Fund (formerly the Pension Stabilization and Pension Surplus Reserve Funds)** - The Pension Stabilization Reserve Fund was funded by on-going savings from the partial pension contribution holiday. The Pension Surplus Reserve Fund was funded by the retroactive refund of pension contributions for 1998 and 1999. On May 23, 2001, City Council approved that the two reserves be combined, that a transfer be made to the City's stabilization reserve, and that the remaining funds be maintained in a new reserve named the General Purpose Reserve to be utilized for general purposes by City Council. The City Treasurer is the Fund Manager.

**Golf Course Reserve Fund** - On April 28, 1994, City Council created this reserve fund for the purpose of funding enhancements to the Municipal Golf Courses (now operating by Golf Services Special Operating Agency). The Director of Planning, Property and Development is the Fund Manager.

**Heritage Investment Reserve Fund** - The Heritage Investment Reserve Fund was created by City Council on June 21, 2000. It funds all City and City-sponsored heritage programs and acts as a revolving fund so that future funding of heritage programs can be sustained and thereby reduces the need to obtain additional funding. An important source of ongoing funding for the Reserve will be incremental tax revenues that will flow from projects in which the Reserve has invested. The Director of Planning, Property and Development is the Fund Manager.

**Housing Rehabilitation Investment Reserve Fund** - The Housing Rehabilitation Investment Reserve Fund was created by City Council on June 21, 2000. It funds City housing programs not provided for in operating budgets. It was intended that this Reserve act as a revolving fund so that incremental tax revenues resulting from housing programs in which the Reserve has invested would be returned to the Reserve to finance future projects. The Director of Planning, Property and Development is the Fund Manager.

**Idea Bank Reserve Fund** - On April 30, 1997, City Council established this reserve fund to finance innovative ideas presented outside of the normal budget process. On November 17, 1999, City Council approved an amendment, expanding the purpose of the reserve to provide funding/financing support for Alternative Service Delivery (ASD) initiatives. The Idea Bank is set up as a revolving fund, which is self-sustaining. The Fund Manager is the Corporate Controller.

**Insurance Reserve Fund** - In 1960, City Council established this reserve fund which was used initially for the purpose of replacing or repairing City properties and/or contents that had been damaged by fire or any other cause. In 1973, the purpose was expanded to include paying for any other losses under the City's self-insurance program (i.e. third party liability claims or property damage claims including motor vehicles). The Fund Manager is the Corporate Controller.

**Interim Financing** - Temporary financing for a capital project using short-term funds from the Equity In Capital Assets Fund and/or short-term promissory notes.

**Land Operating Reserve Fund** - This reserve was established by City Council on May 16, 1973 to reduce the need for the issuance and sale of debentures in connection with the cost of acquisition of properties for resale. Disbursements are limited to the cost of acquisition of properties for resale and other expenses related to the acquisition, sale, improvement of disposable City properties. Use of the Reserve's funds for any other purpose requires the authorization of City Council. This reserve is maintained by proceeds from the sale of City owned properties and interest earned. On

July 19, 1999, City Council adopted a policy that, in order to sustain the business operations supported by the Reserve, equity is to be allowed to accumulate within the Reserve sufficient to eliminate the inter-fund debt owing to the General Revenue Fund created in past years. Any surplus funds greater than this amount are to be transferred to the Commitment Reserve Fund. The Director of Planning, Property and Development is the Fund Manager.

**Library Reserve Fund** - On December 14, 1994, City Council established this reserve fund to provide for the upgrading of the Library's technological base and other special Library projects. Subsequently, in 1998, City Council revised the contribution all over due fines, replacement fees, room rental, non-resident and photocopying fee revenues. The Fund Manager is the Director of Community Services.

**Local Improvements** - Local Improvement capital projects are those which are financed partly by a direct levy on the properties benefited (Property Owner's Share) and partly by a mill rate levy over the city-at-large (City's Share). The program is governed by Local Improvement By-Law No. 98/72 and is subject to advertising and subsequent approval by the majority of ratepayers involved. The type of expenditures generally falling within this category are: paving of local streets and lanes; sidewalk and boulevard construction; installation of new water mains and sewers; ornamental street lighting and lane lighting.

**Manitoba Winnipeg Infrastructure Program (MWIP)** – A six year Program covering April 1, 2005 to March 31, 2011 in which the Province will contribute a total of \$70 million for City of Winnipeg infrastructure projects. Specific projects are to be recommended by a Management Committee for approval by a Policy Committee.

**Mill Rate Stabilization Reserve Fund** - On March 20, 1997, City Council established this Reserve to fund deficits recorded in the General Revenue Fund in order to assist in stabilizing the City's mill rate and/or property tax requirements. Charges in any one year are limited to no more than 20% of the prior year's Reserve balance and to a maximum of 50% of any deficit in the General Revenue Fund. No charges to the Reserve, however, may be made unless the Reserve balance exceeds 5% of the General Revenue Fund expenses, in which case, half the excess is automatically transferred in the following year. The City Treasurer is the Fund Manager.

**Multi-Family Dwelling Tax Investment Reserve** - The Multi-Family Dwelling Tax Investment Reserve was established by City Council on May 22, 2002 and is designed to act as a bank that accumulates incremental taxes generated by approved multi-family dwelling construction/rehabilitation projects, so that when the incremental taxes for each project accumulate to the pre-approved amount, the balance is paid back to the applicant developer as a "Tax Incentive Grant". The Director of Planning, Property and Development is the Fund Manager.

**Perpetual Maintenance Funds** - These funds are for the purpose of creating, building up and maintaining a fund for the care and maintenance of Brookside, St. Vital and Transcona cemeteries. Contributions are made before the first day of June of each year, based on 25% of the proceeds of the sale of plots and graves sold during the preceding year. The City is responsible for investment and administration functions. On January 1 of each year, 50% of the fund's yearly earnings for the previous year go to offset the cost of the care and maintenance of the cemeteries. The Fund Manager is the Director of Planning, Property and Development.

**Public Private Partnerships** – Are co-operative/contractual business ventures between the public and private sectors, built on the expertise of each partner, to develop or improve facilities/infrastructure and/or operating services on behalf of the public, through the appropriate and fair allocation of resources, risk, rewards and responsibilities. The essence of a truly beneficial PPP is the transfer or sharing of risk(s) between partners determined by their relative expertise and resources under their control.

**Public Transit Capital Trust** – Through the Public Transit Capital Trust the Government of Canada has provided support in the form of investments in public transit infrastructure in cities and communities. Modelled on the federal gas tax, Public Transit Capital Trust funds are allocated to provinces and territories on a per capita basis to support environmental outcomes of cleaner air and lowered greenhouse emissions.

**Recreation Programming Reserve Fund** - On October 6, 1976, City Council created this reserve fund by using cumulative surpluses and deficits of former Parks and Recreation Boards and Commissions as at December 31, 1976. These funds, along with any forthcoming revenues and expenses, are segregated by Community Committee and used for recreation programming projects in that Community. Annually, the reserve fund balance is affected by the amount of the unexpended budgets in the recreation programming centres in the General Revenue Fund (or reduced by any over-expenditure) and by interest earned. Expenses are limited to goods and services of the recreation programming under the delegated authority of each Community Committee. The Fund Manager is the Director of Community Services.

**Sewer System Rehabilitation Reserve Fund** - On September 27, 2006, City Council approved the consolidation of the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve Funds into the Sewer System Rehabilitation Reserve Fund, which was effective on October 1, 2006. City Council consolidated these reserve funds for the purpose of renewal and rehabilitation of wastewater and combined sewers. The reserve is financed from the frontage levy. The Director of Water and Waste is the Fund Manager.

**Snow Clearing Reserve Fund** - On March 22, 1995, City Council established this reserve fund for the purpose of meeting unexpected snowfall costs in those years when above average snowfall levels occur. The reserve is financed by surpluses from annual operating snow clearing budgets. Charges in any one year should be limited to the lesser of 20% of the reserve balance, or to the amount of snow clearing expenses in excess of 120% of the cost of a normal year's snowfall. No charges to the reserve, however, should be made until it has reached a level of \$5 million and the reserve balance should never exceed \$10.9 million. On December 15, 2004, City Council further approved that, at its discretion, it may transfer from the reserve a greater amount than or other than as stipulated by the reserve. The Fund Manager is the Director of Public Works.

**Standing Committees** - Five sub-committees of City Council delegated certain powers and duties to facilitate the administration of their assigned City departments, which report through them to the Executive Policy Committee and City Council. They also provide a forum for public input, and receive recommendations from Community Committees related to their respective responsibilities. The five areas of responsibility are as follows: downtown development, fiscal issues, property and development, protection and community services, and infrastructure renewal and public works.

**Tax-Supported Services** - Goods and services supplied by the City whose costs are supported, in whole or in part, by funds received through property taxation revenues.

**The City of Winnipeg Charter** - Provincial legislation giving broad authority to Council to govern the City in whatever way Council considers appropriate within the jurisdiction given to it under the Charter or any other Act. It provides enhanced ability to Council to respond to present and future issues.

**Transit Bus Replacement Reserve Fund** - Established by City Council on December 15, 1994, the purpose of this reserve fund is to finance the replacement or major refurbishment of transit buses in a scheduled and pragmatic manner. Contributions are based on a budgeted appropriation from the Transit Department, plus proceeds from the disposal of bus equipment and insurance claims on bus equipment written off. The Fund Manager is the Director of Transit.

**Wastewater Sewer Renewal Reserve Fund** - On May 27, 1992, City Council established this reserve fund for the purpose of renewal and rehabilitation of wastewater sewers. It is financed from the frontage levy, which can be allocated by City Council between the Wastewater Sewer Renewal Reserve and the Combined Sewer Renewal Reserve as required. On January 30, 2002, Council passed By-law No. 7958/2002 “Frontage Levy By-law” to include the repair and replacement of streets and sidewalks in residential areas. The Director of Water and Waste is the Fund Manager. Effective October 1, 2006, this reserve was consolidated with the Combined Sewer Renewal Reserve Fund to create the new Sewer System Rehabilitation Reserve Fund.

**Water Treatment Reserve Fund** - On December 17, 1993, City Council established this reserve fund for the purpose of providing funding for a water treatment program. The reserve is financed by a monthly transfer from the Waterworks System Fund. The Director of Water and Waste is the Fund Manager.

**Watermain Renewal Reserve Fund** - On February 18, 1981, City Council established this reserve fund for the purpose of financing the renewal of watermains from one source. It was initially created by the transfer of \$2 million of frontage levy revenue from the Waterworks System. Since 1974, the City has used a frontage levy to raise revenue for watermain renewals. On December 17, 1997, City Council clarified that the frontage levy is for the specific purposes of renewal, replacement, enlargement, rehabilitation, corrosion mitigation, and non-destructive testing of watermains. On January 30, 2002, City Council passed By-law No. 7958/2002 “Frontage Levy By-law” to include the repair and replacement of streets and sidewalks in residential areas. The Director of Water and Waste is the Fund Manager.

**Winsmart-Urban Transportation Showcase** – In 2002, the Federal Government established the Urban Transportation Showcase Program to encourage municipal governments to demonstrate how innovation in public transportation can reduce greenhouse gases to control the impact of climate change. Winsmart refers to a package of sustainable transportation initiatives developed by the City of Winnipeg and the Province of Manitoba.

**Workers Compensation Reserve Fund** - This reserve fund serves to counteract any budgetary fluctuation from year to year that would result from a work related incident of major proportion. The City of Winnipeg operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. Departments are charged actual costs, as well as surcharges related to financing fatality pensions and upgrades of benefits. The net result is that costs and surcharges are transferred to/from the Workers Compensation Reserve Fund. The Fund Manager is the Corporate Controller.

