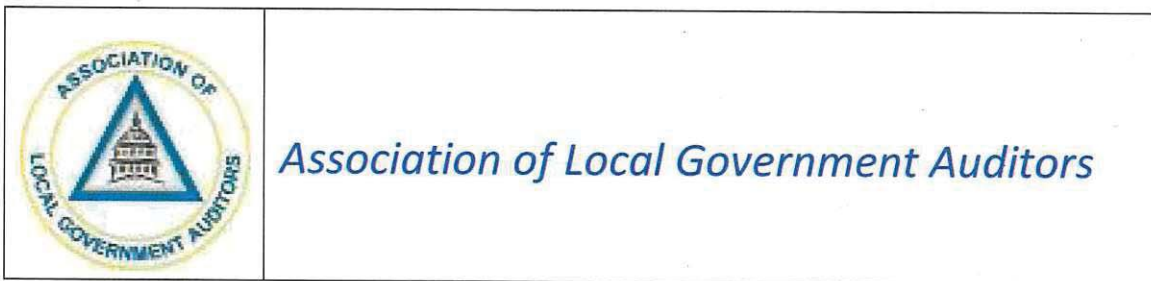




# External Quality Control Review

of the  
Audit Department  
City of Winnipeg, MB

Conducted in accordance with guidelines of the  
**Association of Local Government  
Auditors**  
for the period October 1, 2019 – September 30,  
2022



June 8, 2023

Mr. Jason Egert  
 Acting City Auditor  
 3rd Floor – 185 King Street, Winnipeg, Manitoba, Canada, R3B 1J1

Dear Mr. Egert,

We have completed a peer review of the Audit Department of the City of Winnipeg, MB for the period October 1, 2019 - September 30, 2022. In accordance with generally accepted government auditing standards peer review requirements, we followed the standards and guidelines contained in the *Peer Review Guide* published by the Association of Local Government Auditors (ALGA).


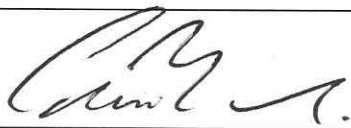
We reviewed the internal quality control system of your audit organization and conducted tests in order to determine whether your internal quality control system was adequately designed and operating effectively to provide reasonable assurance of compliance with *Government Auditing Standards* issued by the Comptroller General of the United States and applicable legal and regulatory requirements. Our procedures included:

- Reviewing the audit organization’s written policies and procedures.
- Reviewing internal monitoring procedures.
- Reviewing a sample of audit engagements and working papers.
- Reviewing documents related to independence, training, and development of auditing staff.
- Interviewing auditing staff and management to assess their understanding of, and compliance with, relevant quality control policies and procedures.

Due to variances in individual performance and judgment, compliance does not imply adherence to standards in every case but does imply adherence in most situations. Organizations can receive a rating of pass, pass with deficiencies, or fail. City of Winnipeg has received a rating of pass.

Further, based on the results of our review, it is our opinion that the Audit Department’s internal quality control system was adequately designed and operating effectively to provide reasonable assurance of compliance with *Government Auditing Standards* and applicable legal and regulatory requirements for audit engagements during the period October 1, 2019 – September 30, 2022.

We have prepared a separate letter offering suggestions to further strengthen your internal quality control system.

	
Martin Petherbridge, CPA, CIA, CISA City of Raleigh, NC	Celia Yeung, CPA, CA City of Toronto, ON



## Association of Local Government Auditors

June 8, 2023

Mr. Jason Egert  
Acting City Auditor  
3rd Floor – 185 King Street, Winnipeg, Manitoba, Canada, R3B 1J1

Dear Mr. Egert,

We have completed a peer review of the Audit Department of the City of Winnipeg for the period October 1, 2019 – September 30, 2022 and issued our report thereon dated June 8, 2023. We are issuing this companion letter to offer certain observations and suggestions stemming from our peer review.

We would like to mention some of the areas in which we believe your office excels:

- Supervisor review process of audit progress in biweekly meetings. These meetings are collaborative and assist with staff development;
- The audit planning process, in particular the extensive risk analysis performed to achieve audit objectives; and
- Commitment to continuous improvement and adding value to the organization.

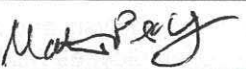
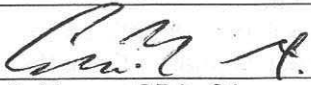
<sup>1</sup>We offer the following observations and suggestions to enhance your organization's demonstrated adherence to *Government Auditing Standards*:

- Standard 5.44 requires the audit organization analyze and summarize the results of its monitoring process at least annually, with identification of any systemic or repetitive issues needing improvement along with recommendations for corrective action. In reviewing the Department's work papers, we observed that while there are comprehensive quality control processes and a post-project review after each audit, the department does not analyze and summarize the results of its monitoring system across multiple audits.

We suggest the Department establish policies and procedures to analyze and summarize its monitoring processes.

We extend our thanks to you, your staff, and the other officials we met for the hospitality and cooperation extended to us during our review.

Sincerely,

	
Martin Petherbridge, CPA, CIA, CISA City of Raleigh, NC	Celia Yeung, CPA, CA City of Toronto, ON