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# REPORT FROM THE ACTING CHIEF FINANCIAL OFFICER FINANCIAL STATEMENT DISCUSSION AND ANALYSIS

I am pleased to present the following Financial Statement Discussion and Analysis, which has been prepared by management. The following discussion and analysis of the financial performance of The City of Winnipeg (the "City") should be read in conjunction with the audited consolidated financial statements (the "Statements") and their accompanying notes and schedules. The Statements, as well as the accompanying materials, are prepared in accordance with Canadian generally accepted accounting principles for governments established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants.

The Statements provide information about the economic resources, obligations and accumulated surplus of the City. They include departments of the City, special operating agencies, utilities, and entities that are controlled by the City, as well as the City's investment in government businesses. A brief description of the major funds, entities and investments included in the Statements follows below.

# Funds, Entities, and Investment in Government Businesses

### **Funds**

A fund is a grouping of accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other local governments, establishes these funds to achieve and demonstrate compliance with finance-related requirements.

The General Revenue Fund reports on tax-supported operations, which include services provided by the City to citizens such as police, fire, ambulance, library and street maintenance. The General Capital Fund was created to account for tax-supported capital projects. The tax-supported capital program is made up of, but is not limited to, reporting on the acquisition and/or construction of streets, bridges, parks and recreation facilities. The utility operations are comprised of the Transit System, Waterworks System, Sewage Disposal System and Solid Waste Disposal Funds, each accounting for its own operations and capital program.

There are four Special Operating Agency ("SOA") Funds operating within the City's organization. Animal Services (established in 2000), Winnipeg Golf Services (2002), Fleet Management (2003) and Winnipeg Parking Authority (2005) provide services as special units of the City.

SOAs have been given the authority to provide direct public services, internal services, or regulatory and enforcement programs. SOA status is granted when it is in the City's interest that they remain within the government but require greater flexibility to operate in a more business-like manner. Each SOA is governed by its own operating charter and prepares an annual business plan for adoption by City Council.

City Council has approved the establishment of Reserve Funds, which can be categorized into three types. Capital Reserves finance current and anticipated future capital projects, thereby reducing or eliminating the need to issue debt. Special Purpose Reserves provide designated revenue to fund the Reserves' authorized costs. Stabilization Reserves assist in the funding of major unexpected expenses, or revenue shortfalls recorded in the General Revenue Fund.

# **Entities and Investment in Government Businesses**

The civic corporations included in the Statements are the Winnipeg Public Library Board, The Convention Centre Corporation, Economic Development Winnipeg Inc., Winnipeg Enterprises Corporation, Winnipeg Arts Council Inc., and Centre Venture Development Corporation. These corporations are involved in various activities including economic development, recreation, tourism, entertainment and conventions. North Portage Development Corporation and Winnipeg Housing Rehabilitation Corporation are included in the Statements as an investment in government businesses.

# **Results of Operations**

# **Actual Comparison**

The Consolidated Statement of Operations and Accumulated Surplus reports the City's changes in economic resources and accumulated surplus for 2010, on a comparative basis. The Statements indicate the City increased its accumulated surplus during the year because annual revenues exceeded expenses.

During 2010, the City recorded consolidated revenues of \$1.354 billion (2009 - \$1.343 billion), which included government transfers and developer contributions-in-kind that related to the acquisition of tangible capital assets. Consolidated expenses totalled \$1.185 billion (2009 - \$1.150 billion). As a result, the City's accumulated surplus increased by \$0.169 billion (2009 - \$0.193 billion).

Consolidated Revenues
For the years ended December 31

(in thousands of dollars)	2010	2010 2009		Variance		
Taxation	\$ 550,994	41%	\$ 534,571	40%	\$ 16,423	
Sales of services and regulatory fees	425,164	31%	413,243	31%	11,921	
Government transfers						
Operating	144,910	11%	134,710	10%	10,200	
Capital	106,976	8%	122,113	9%	(15,137)	
Investment, land sales and						
other revenues	82,683	6%	68,061	5%	14,622	
Developer contributions-in-kind	43,129	3%	70,950	5%	(27,821)	
	\$1,353,856		\$1,343,648		\$ 10,208	

Revenues improved in 2010 from 2009 by \$10.2 million due to several factors. The major reason was taxation revenues. The major components of taxation revenues are property, business, electricity and natural gas taxes. The primary reasons for the increase is growth in the assessment tax roll and the \$5.3 million settlement with Manitoba Hydro on the collection and remittance of tax assessed on electricity and natural gas consumption.

Sales of services and regulatory fees rose in 2010 from 2009 due to an increase of various revenue sources as follows: \$1.2 million in emergency ambulance services due to increased call volumes; \$2.4 million in leasing revenues primarily associated with the Canada Post building; \$1.4 million in police fines; \$1.6 million in building permits as a result of a jump in housing starts; \$0.8 million in tax penalties because of outstanding taxes increasing over 2009; \$1.5 million in transit fare revenue due to a 3% increase in the number of revenue-generating passengers and regular cash fares increasing by five cents; and \$1.4 million associated with an improved price on the sale of recyclables.

Government transfers related to the acquisition of tangible capital assets declined in 2010 because of a one-time contribution of \$17.5 million in 2009 from the Government of Canada towards the Southwest Rapid Transit Corridor. The Public Transit Reserve Fund reported \$12.7 million less in revenue, mainly because one of the funding sources for this program was fully utilized prior to 2010. Meanwhile, the General Capital Fund reported a \$13.9 million increase in additional funding from the Federal and Provincial governments. The Federal funding was used towards active transportation infrastructure, the park at the Millennium Library and recreation centres. Provincial funding under the Manitoba/Winnipeg Infrastructure Program was allocated to recreation, community revitalization and public safety initiatives.

Operating government transfer revenues rose in 2010 from 2009 mainly because of additional funding from the Province of Manitoba (the "Province"). In mid-2009, the Province implemented the new waste reduction and recycling support levy ("WRARS") in the amount of \$10 per tonne on the operators of all Manitoba landfills. Under the WRARS program, 80% of the levy is returned to municipalities based on their recycling tonnage. The year-over-year increase in the grant given to the City was \$4.9 million.

The Transit System Fund received an additional \$3.7 million from the Province on the 50/50 funding formula that is calculated based on operating costs.

Investment income, land sales and other revenues increased by \$14.6 million mainly due to the sale of the Winnipeg Square Parkade.

# Consolidated Expenses

For the years	ended	December	31
---------------	-------	----------	----

(in thousands of dollars)	ands of dollars) 2010 2009			Variance		
Protection and community services	\$ 390,421	33%	\$ 362,341	31%	\$	28,080
Utility operations	301,637	25%	278,848	24%	Ψ	22,789
Public works	264,543	22%	270,877	24%		(6,334)
Property and development	101,588	9%	97,958	9%		3,630
Finance and administration	66,405	6%	61,575	5%		4,830
Civic corporations	31,532	3%	29,582	3%		1,950
General government	28,512	2%	49,252	4%		(20,740)
	\$1,184,638		\$1,150,433		\$	34,205

Consolidated expenses grew by \$34.2 million or three percent from the previous year, due partially to a \$28.1 million increase in protection and community services expenses. This expense category includes the Police Service, Fire Paramedic Service, Community Service department, and Museums, which together reported additional salaries and employee benefits of \$14.6 million during the year. This expense category also includes \$8.4 million in capital grants to the Assiniboine Park Conservancy Inc.

Expenses for utility operations rose by \$22.8 million, which can be attributed to the Transit System - \$10.1 million, and the Waterworks System - \$8.5 million. The Transit System's salaries and benefits increased \$4.8 million as a result of negotiated pay increases and expansion of services. Interest on debt climbed by \$2.2 million because of \$60.0 million borrowed for the Southwest Rapid Transit Corridor during 2010. Meanwhile fuel costs increased by \$1.4 million along with amortization of tangible capital assets of \$2.1 million. The Waterworks System also experienced increased amortization costs, and salaries and benefits, along with chemical costs associated with operations commencing at the Water Treatment Plant.

General government expenses declined from the previous year primarily because of the \$16.0 million cash contribution in 2009 to the Canadian Museum for Human Rights and \$6.1 million in lower employee benefits and environmental costs.

Consolidated Expenses By Object						
For the years ended December 31						
(in thousands of dollars)	2010		2009		V	ariance
Salaries and benefits	\$ 623,232	53%	\$ 598,576	52%	\$	24,656
Goods and services	324,119	27%	314,746	27%		9,373
Amortization	165,857	14%	155,382	14%		10,475
Interest	46,233	4%	49,588	4%		(3,355)
Other expenses	25,197	2%	32,141	3%		(6,944)
	\$1,184,638		\$1,150,433		\$	34,205

# **Budget Comparison**

This was the first year the financial statements included a consolidated budget, which provides a benchmark for performance measurement.

Consolidated Revenues					
For the years ended December 31	Budget		Actual		
(in thousands of dollars)	2010	2010		Variance	
Taxation	\$ 549,330	40%	\$ 550,994	41%	\$ 1,664
Sales of services and regulatory fees	443,640	32%	425,164	31%	(18,476)
Government transfers					
Operating	142,092	10%	144,910	11%	2,818
Capital	130,871	9%	106,976	8%	(23,895)
Investment, land sales and					
other revenues	89,438	7%	82,683	6%	(6,755)
Developer contributions-in-kind	25,000	2%	43,129	3%	18,129
	\$1,380,371		\$1,353,856		\$ (26,515)

The 2010 revenue from the sales of services and regulatory fees are under budget for two major reasons. The Waterworks System experienced a \$5.8 million decrease and the Sewage Disposal System saw a \$14.8 million drop as a result of consumption being less than expected.

The transfers from the senior levels of government were under budget due to the tax-supported capital spending - \$10.5 million and the Federal Gas Tax Revenue Reserve Fund - \$13.3 million, because projects were not completed as anticipated during the year.

The budget variance for investment, land sales and other revenues can be attributed to \$13.1 million in land sales not being realized, offset by the General Capital Fund receiving \$4.2 million in capital improvement funding from recreation facilities.

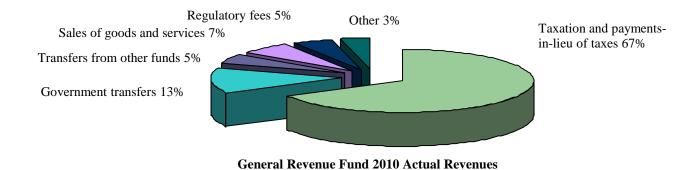
Developer contributions-in-kind exceeded budget primarily because of land developments exceeding expectations.

Consolidated Expenses For the years ended December 31	Budget		Actual			
(in thousands of dollars)	2010		2010		V	ariance
Protection and community services	\$ 386,050	32%	\$ 390,421	33%	\$	(4,371)
Utility operations	310,509	26%	301,637	25%		8,872
Public works	261,291	22%	264,543	22%		(3,252)
Property and development	116,842	10%	101,588	9%		15,254
Finance and administration	73,486	6%	66,405	6%		7,081
Civic corporations	25,786	2%	31,532	3%		(5,746)
General government	30,405	2%	28,512	2%		1,893
	\$1,204,369		\$1,184,638		\$	19,731

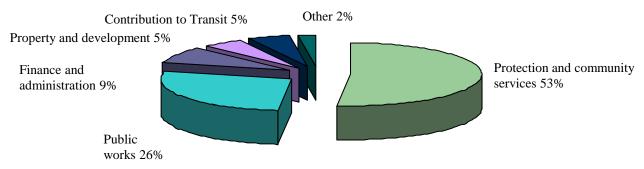
Property and development expenses were below budget due to lower land sales and the consequent lower associated costs.

### **General Revenue Fund**

The General Revenue Fund (commonly referred to as the tax-supported fund) represents approximately 48% of the City's combined expenses. The 2010 budget for tax-supported operations was adopted by City Council on March 23, 2010. During the budget process, the City faced several challenges to produce a balanced budget, including maintaining service levels, a commitment to a competitive tax environment, and efficiencies in operations. The result was the thirteenth consecutive approved budget without an increase to property taxes. The budget focused on public safety and other strategic investments.



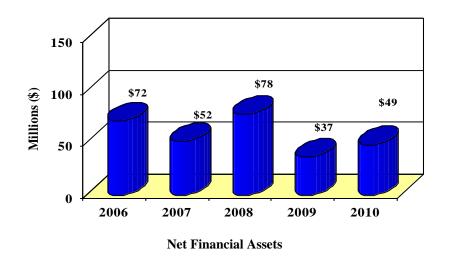
During 2010, the General Revenue Fund incurred revenues and expenses of \$813.1 million (2009 - \$794.8 million). Several unexpected events occurred that impacted the financial results of tax-supported operations at the City, including lower long-term disability payments, other employee benefit charges and assessment appeal costs, and higher street maintenance. To avoid a deficit in the General Revenue Fund, \$3.8 million of net supplementary tax revenue was not transferred to the Fiscal Stabilization Reserve Fund, as approved by City Council on December 15, 2010.



**General Revenue Fund 2010 Actual Expenses** 

# **Financial Position**

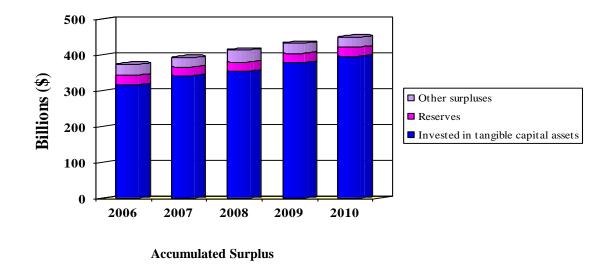
The Consolidated
Statement of Financial
Position reports the City's
financial and
non-financial resources,
obligations and
accumulated surplus as at
December 31, 2010, on a
comparative basis. This
statement is used to
evaluate the City's ability
to finance its activities



and to meet its liabilities and commitments. The City's net financial assets is an important financial indicator on the Consolidated Statement of Financial Position.

Net financial assets is the difference between financial assets and liabilities, which provides an indication of the affordability of additional spending. As at December 31, 2010, the City was in a net financial asset position of \$48.6 million (2009 - \$36.9 million). The change in net financial assets during the year resulted primarily from the excess of revenues over expenses of \$169.2 million and amortization of tangible capital assets of \$165.9 million, partially offset by the investment in tangible capital assets of \$333.9 million.

Another important financial indicator on the Consolidated Statement of Financial Position is the accumulated surplus position. The accumulated surplus represents the net assets of the City, and the yearly change in the accumulated surplus is equal to the annual excess of revenues over expenses for the year (results of operations). In 2010, the accumulated surplus was invested in tangible capital assets.



The following is a discussion on some of the items that are included on the Consolidated Statement of Financial Position.

# **Cash and Cash Equivalents**

During 2010, the City's cash position increased by \$21.0 million. This increase resulted primarily from cash generated by activities exceeding the cash invested in tangible capital assets.

# **Accounts Receivable**

The largest component of accounts receivable is trade accounts and other receivables at 52% (2009 - 63%). Approximately 40% of trade accounts and other receivables results from services rendered in the Waterworks System and Sewage Disposal System. Management has determined credit risk to be low on the outstanding receivables in these two Funds and has provided an allowance for doubtful accounts of \$418 thousand (2009 - \$469 thousand).

As at December 31, 2010, property, payments-in-lieu and business tax receivables, net of the estimated allowance for uncollectible amounts, represented 14% (2009 - 16%) of total receivables. Taxation revenue is 41% (2009 - 40%) of total consolidated revenues.

Taxes Receivable	
As at December 31	

(in thousands of dollars)	2010	2009	2008	2007	2006
Taxes receivable Allowance for tax arrears	\$ 34,387 (3,080)	\$ 30,036 (3,784)	\$ 29,893 (3,657)	\$ 38,038 (6,228)	\$ 41,350 (6,326)
	\$ 31,307	\$ 26,252	\$ 26,236	\$ 31,810	\$ 35,024

The City of Winnipeg Charter provides the Public Service with the authority to collect taxes due on real property in the city.

# **Investments**

As at December 31 (in thousands of dollars)	2010	2009
(in thousands of donars)	2010	2009
Marketable securities		
Government of Canada	\$ 6,49	9,385
Provincial	9,89	18,940
Municipal	36,77	41,159
	53,16	69,484
Manitoba Hydro long-term receivable	220,23	8 226,640
Other	2,91	8 2,991
	\$ 276,31	6 \$ 299,115
Market value of marketable securities	\$ 55,10	1 \$ 71,017

In 2002, Manitoba Hydro acquired Winnipeg Hydro from the City. The resulting long-term receivable from the sale includes payments of \$20 million per annum for 2009 to 2010 and \$16 million annually thereafter in perpetuity. The accounting value of the investment is based on the discounted sum of future cash flows that have been guaranteed by the Province.

Marketable securities are generally long-term in nature. These securities are being held to finance future anticipated costs such as perpetual maintenance at the three cemeteries maintained by the City. City Council has approved an Investment Policy to provide the Public Service with a framework for managing its investment program. The Investment Policy provides guidance and parameters for developing a portfolio strategy; a performance measurement section, including benchmarks and objectives; an enhanced reporting framework; and additional categories of investments that can be made. Safety of principal remains the overriding consideration for investment decisions. Consideration is also given to risk/return, liquidity and the duration and convexity of the portfolio.

# **Debt**

As at December 31	
(in thousands of dollars)	2010 2009
Sinking fund debentures	\$ 513,000 \$ 453,000
Equity in sinking funds	(218,687) (199,025)
	294,313 253,975
Serial and installment debt	99,004 118,935
Province of Manitoba and bank loans	74,647 76,349
Capital lease obligations	28,438 30,233
	\$ 496,402 \$ 479,492

The City of Winnipeg has several types of debt obligations. The largest component of debt is sinking fund debentures. Under The City of Winnipeg Charter, the City is required to make annual payments towards the retirement of sinking fund debt for which the City maintains two sinking funds. One of the sinking funds is managed by The Sinking Fund Trustees of the City of Winnipeg. The second fund was created as a result of revisions to The City of Winnipeg Charter and is managed by the City for sinking fund arrangements after December 31, 2002. Recently, the City has financed capital borrowing with 30-year sinking fund debentures. The City pays interest on the principal to the investors and contributes a set percentage of the principal into the sinking funds. The sinking fund contribution percentage is set at the time of debt issuance and is estimated to be sufficient to retire the debentures as they mature.

These annual payments are invested primarily in government and government-guaranteed bonds and debentures. By investing in bonds and debentures of investees that are considered to be high quality, the City reduces its credit risk. Credit risk arises from the potential for an investee to fail or to default on its contractual obligations.

During 2010, the City issued a \$60.0 million sinking fund debenture for the Southwest Rapid Transit Corridor - Stage 1 project. The debt carries a 5.15% interest rate and will mature on June 3, 2041.

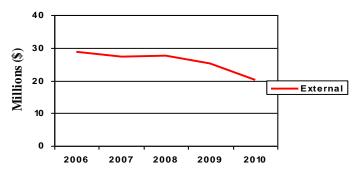
Debt Retired Over The Next Five	Years
As at December 31	

(in thousands of dollars)	2011	2012		2013		2014		2015		Thereafter	
Sinking fund debentures	\$ -	\$	-	\$	90,000	\$	85,000	\$	88,000	\$ 250,0	000
Other debt	47,145		31,386		32,107		18,702		13,740	59,0	009
	\$ 47,145	\$	31,386	\$	122,107	\$	103,702	\$	101,740	\$ 309,0	009

The City has also incurred serial and installment debt having varying maturities up to 2019, and carrying a weighted average interest rate of 4.8% (2009 - 4.8%). Annual interest and principal payments are made on the debt to the investors. In addition, the City has guaranteed the payment of principal and interest on capital loans totalling \$5.4 million (2009 - \$4.9 million) for several third parties. The City does not anticipate incurring future payments relating to these guarantees.

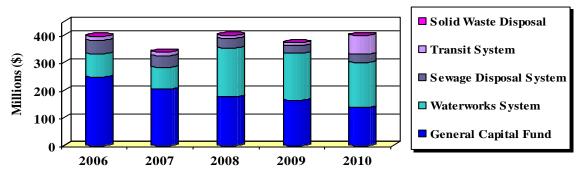
Early in 2011, Standard & Poor's ("S&P") affirmed the City's AA credit rating. The rationale for the rating was attributed to "healthy budgetary surpluses, robust liquidity for the ratings, and strong economic performance compared with that of peers." However, S&P noted these strengths are offset to some degree by substantial infrastructure deficiencies that the City will need to address, and the increase in debt levels resulting from Winnipeg's capital plan. Moody's Investors Service also announced it would be maintaining the City's credit rating at Aa1.

These debt ratings contribute to the City's ability to access capital markets and to obtain competitive and comparable borrowing terms to other cities.



General Capital Fund (Tax-Supported) Interest

Beginning in 1998, the City discontinued budgeting for new tax-supported debt in the General Capital Fund. Under its capital plan, all tax-supported projects are financed internally except for design, build, finance and maintain projects and local improvements. As a result, the level of tax-supported debt has decreased by \$332.6 million since 1999.



Net Sinking Fund Debentures, Serial and Installment Debt

In addition, the 2005 to 2010 capital budgets for the utilities and their 2011 to 2015 capital forecasts anticipate \$659.2 million of future debt to fund projects mandated by the Province. During 2003, the Clean Environment Commission ("CEC") at the request of the Minister of Conservation, conducted public hearings to receive and review comments on the City's wastewater collection and treatment improvement program. The CEC made several recommendations to upgrade and improve the wastewater collection and treatment systems, which were subsequently supported by the Minister of Conservation. In response, Manitoba Conservation issued Environment Act Licenses to the City for the North End, West End, and South End Water Pollution Control Centers. The Licenses place specific compliance terms and conditions beyond those that were contemplated in the original wastewater improvement plan. With this direction, a wastewater upgrade program has been developed and provides for effluent disinfection, nutrient control, centrate treatment, combined sewer overflow mitigation, biosolids management, and other CEC recommendations. Based on preliminary assessments, the upgrade program is estimated to cost between \$1.2 to \$1.8 billion depending on market factors and interpretation of compliance requirements.

Other major funding sources for these improvements will be provided by the Environmental Projects Reserve, (which had a balance of \$38.5 million at December 31, 2010), the Canada Strategic Infrastructure Fund ("CSIF") and accumulated surplus.

Construction commenced on two major infrastructure projects using a design, build, finance and maintain model ("DBFM"). Plenary Roads Winnipeg ("PRW") was chosen as the preferred proponent to deliver a replacement facility to the Disraeli Bridges. Under a 30-year agreement, PRW is responsible to design, build, finance and maintain the new facility. Under the agreement, the City will make a one-time commissioning payment of \$75.0 million when the new bridges are put into service. In addition, the City will make capital and maintenance payments. These payments will be fixed at capital - \$9.8 million annually and maintenance - \$1.6 million annually with an annual adjustment based on the Consumer Price Index.

# Key features of the proposal include:

- During construction, traffic will not be interrupted at peak travel times;
- The existing bridges will be replaced by new structures;
- The roadway will be realigned, and exits and entrances redesigned to allow for smoother traffic and pedestrian flow; and
- A separate new active transportation bridge will be built utilizing the existing facility's river bridge piers.

DBF2 Ltd. was chosen as the preferred proponent to design, build, finance and maintain the Chief Peguis Trail Extension. Under the agreement, the City will be making \$52.0 million in the form of upfront payments, which are comprised of \$20.0 million in milestone payments during construction, a \$30.0 million payment due upon opening of the project to the public and \$2.0 million upon completion of specific items. The City is also responsible for annual capital payments of \$4.5 million and annual maintenance payments of \$1.4 million over 30 years. The maintenance payments will be adjusted annually based on the Consumer Price Index.

# Key features of the proposal include:

- A grade separation at Rothesay;
- Active transportation pathways including a separate new active transportation bridge at Gateway; and
- Significant investment in sound attenuation and landscaping.

Some of the benefits of a DBFM delivery model for these two projects are the following:

- The majority of the construction risk has been transferred to the private sector, protecting taxpayers from potential construction cost overruns;
- Maintenance responsibility (including rehabilitative maintenance) over the 30-year period of the agreement has been largely transferred to the private sector. PRW/DBF2 face significant deductions from their monthly payments if they do not meet their performance obligations;
- The land and facilities are owned by the City at all times and must be operated to standards set by the City;
- The facilities must be well maintained and returned to the City in good condition at the end of the 30-year concession. The project agreement allows the City to hold back significant amounts to ensure the hand-back requirements are met; and
- Both projects have been independently assessed and the DBFM method was determined to have significant Value for Money in comparison to the traditional design, bid, build delivery model.

Additional debt and capital lease obligations under these agreements will impact the Consolidated Statement of Financial Position.

# **Tangible Capital Assets**

The challenge in creating a capital budget is balancing infrastructure needs, protecting the environment, and ensuring fiscal responsibility. The 2010 capital budget and the 2011 to 2015 five-year forecast was adopted by City Council on December 15, 2009. The capital investment plan detailed \$2.0 billion in spending over the next six years with \$439.4 million authorized for 2010. Areas of major capital investment included in the six-year plan are \$812.0 million for sewage disposal projects; \$224.6 million for regional and local street renewal projects; \$163.9 million for the transit system; \$147.1 million for the water system; \$78.6 million for land drainage and flood control; and \$65.0 million for public safety infrastructure.

Also included in the capital investment plan is anticipated funding of \$242.7 million under the Federal Gas Tax Agreement, \$150.0 million from Provincial funding for road improvements, \$101.5 million under the Manitoba/Winnipeg Infrastructure Program and \$21.5 million of funding from the senior levels of government through the CSIF, which was applied towards the Nutrient Removal/Expansion South End Water Pollution Control Centre project - \$18.4 million, and the recreation and leisure facilities - \$3.1 million.

During 2010, the City spent \$333.9 million on capital projects (2009 - \$384.1 million), which included \$170.0 million for tax-supported projects. Spending on tax-supported projects was primarily on roads and bridges, land drainage, and buildings.

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. The cost, less estimated residual value of the tangible capital assets, is amortized on a straight-line basis over the assets' estimated useful lives, ranging from 5 to 100 years.

Roads and underground networks contributed to the City totalled \$43.1 million (2009 - \$71.0 million), and were capitalized at their fair value at the time of receipt. Interest costs of \$3.5 million (2009 - \$2.6 million) have also been capitalized.

In 2006, the City early-adopted Public Sector Accounting Handbook section PS 3150 - Tangible Capital Assets. This was an important step in the City's plan to develop its systems of managing capital assets. The City will be improving these systems in the future through enhanced reporting and a robust asset management methodology. One definition of asset management is an integrated optimization process of managing infrastructure assets to minimize the total cost of owning them, while continuously delivering the service levels customers desire, at an acceptable level of risk. As with most municipalities, the City faces challenges including funding, growth, capital and operating budgets, potential loss of knowledge through retirements, deteriorating infrastructure and climate change. The City has identified comprehensive asset management as a key initiative to help address these challenges and set the stage for continued high performance and organizational sustainability. As well, the City has implemented processes that will result in better matching of approved capital budgets to the actual cash flows. Existing capital projects are reviewed semi-annually to determine whether any surplus capital funds are available for other capital project purposes, or will impact future capital program budgets.

Tangible Capital Assets by Fund As at December 31 (in thousands of dollars)	2010		2009	
General Capital Fund	\$2,474,503	56%	\$2,411,176	56%
Waterworks System Fund	852,345	19%	833,393	20%
Sewage Disposal System Fund	797,013	18%	780,847	18%
Transit System Fund	216,871	5%	161,378	4%
Other Funds and Entities	107,263	2%	104,560	2%
	\$4,447,995		\$4,291,354	

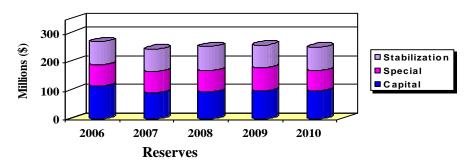
# **Accumulated Surplus**

Accumulated surplus is comprised of all the accumulated surpluses and deficits of the funds, reserves and controlled entities that are included in the Statements along with the City's unfunded liabilities such as vacation, retirement allowance, compensated absences and legal liabilities. Accumulated surplus primarily consists of the City's investment in tangible capital assets (2010 - 88%; 2009 - 87%). The investment in tangible capital assets represents the unamortized cost of the tangible capital asset which will be reported as an expense in future accounting periods, except for land. Land is non-depreciable property due to its infinite life. Investment in tangible capital assets is not readily accessible for use in funding future obligations.

# Reserves

Reserve balances have decreased overall by \$7.7 million (2009 - \$6.3 million increase) from the prior year. The City's Special Purpose Reserves declined by \$10.0 million, the Capital Reserve balances decreased by \$0.9 million, while the Stabilization Reserves rose by \$3.2 million.

The Stabilization Reserves' accumulated surpluses are \$187 thousand under their combined targeted level of



10% of the General Revenue Fund's adopted budget expenses. Individually, the Fiscal Stabilization Reserve is at 97% of the target level and the Mill Rate Stabilization Reserve has surpassed the 5% target.

# **Financial Indicators**

An analysis of the Consolidated Statement of Financial Position and the Consolidated Statement of Operations and Accumulated Surplus provides an overview of the City's financial condition. The financial condition of the City is assessed by its ability to meet its existing financial obligations to creditors, employees and others in a timely manner, while continuing to meet its service obligations to the public. Financial condition is measured in terms of a City's sustainability, flexibility and vulnerability.

Indicators of Financial Condition As at December 31	2010	2009	2008	2007	2006
Sustainability indicators					
Assets-to-liabilities	6.00	6.05	5.88	5.89	5.61
Financial assets-to-liabilities	1.05	1.04	1.09	1.06	1.09
Flexibility indicators					
Public debt charges-to-revenues	0.03	0.04	0.04	0.04	0.04
Own-source					
revenues-to-taxable assessment	0.02	0.03	0.03	0.03	0.03
Vulnerability indicators					
Operating government transfers-					
to-operating revenues	0.12	0.12	0.11	0.11	0.10
Total government transfers-					
to-total revenues	0.19	0.19	0.17	0.15	0.14

Sustainability is the degree to which the City can maintain its existing service and financial commitments without increasing the relative debt or tax burden on the economy. Sustainability indicators include the City's assets-to-liabilities ratio, which has exceeded one in the current year and the previous four years. This positive ratio indicates the City has not been financing its operations by issuing debt. The financial assets-to-liabilities ratio has also exceeded one, indicating that financial resources are on hand that can finance future operations. The City is facing challenges, including some of those discussed previously under Debt, that need to be addressed to provide for a continuing fiscally sustainable future.

Flexibility is the degree to which the City can issue more debt or increase taxes to meet its existing financial and service commitments. The City's public debt charges (interest expense)-to-revenues has remained constant over the past several years at 0.04 with a drop to 0.03 in 2010. This trend indicates the City has chosen other sources of revenues or received transfers from senior levels of government instead of borrowing to meet its financial and service commitments. Another flexibility indicator is the ratio of own-source revenues-to-taxable assessment. This ratio has remained constant over the last few years with a drop in 2010 due to the revaluation (general property reassessment) of property values. As well, this ratio reflects the City's policy of not raising property taxes, which has occurred over the previous thirteen years and indicates the City has not reduced its flexibility to access own-source revenues in the future.

Vulnerability is the degree to which the City is dependent on sources of funding outside its control or influence, or is exposed to risks that could impair its ability to meet financial and service commitments. The government transfers-to-total revenues ratio indicates the proportion of revenues that the City receives from the senior levels of government. Over the past several years this ratio has risen marginally mainly because of funding for tangible capital assets. If the ratio is recalculated to exclude funding related to tangible capital assets, the ratio has remained relatively constant. This indicates the City has not increased its dependence on other levels of government for operating revenue.

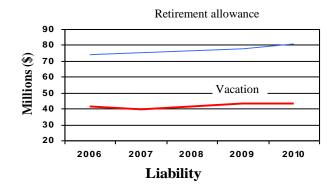
# **Accounting Policies**

The significant accounting policies used in preparing the City's consolidated financial statements are summarized in Note 2 to the Statements. The accounting policies section of the Statements sets out management's decisions concerning estimates that may significantly impact the City's financial results. The precision of these estimates and the likelihood of future changes depend on a number of underlying variables and a range of possible outcomes. The following is a discussion of these critical accounting estimates.

# **Employee Benefits**

The City provides pension, sick leave and severance pay benefit plans for qualified employees. The cost of these employee benefits is actuarially determined each year. These calculations use management's best estimate of a number of assumptions, the long-term rate of investment return on plan assets, certain employee-related factors such as turnover, sick leave utilization, retirement age and mortality, inflation, salary escalation and the discount rate used to value liabilities. Management applies judgment in the selection of these assumptions based on past experience and on forecasts of future economic and investment conditions. As these assumptions relate to factors that are long-term in nature, they are subject to a degree of uncertainty. Differences between actual experience and the assumptions, as well as revisions to the assumptions resulting from changes in future expectations, may lead to adjustments to the City's pension, sick leave and severance pay benefits expense reported in future financial statements.

The City contributes to a number of pension plans. The two major plans are The Winnipeg Civic Employees' Pension Plan and the Winnipeg Police Pension Plan. The Winnipeg Civic Employees' Pension Plan has similar characteristics to a defined contribution pension plan in that it is a multi-unit pension plan governed by an independent board of trustees and a trust agreement that limits the City's contribution rate. This structure eliminates the City's exposure to future unfunded liabilities.



During 2009, the Board of Trustees of the Winnipeg Civic Employees' Benefits Program recommended to the City and the Signatory Unions that they approve a contribution rate increase to an average rate of 8% of pensionable earnings for both employees and employers. The rate increase was approved and came into effect the first period in 2010. This resulted from a strategic review of the Program, which indicated that the cost of the benefits under the Program was 24.4% of pensionable earnings while combined contributions from the employers and employees, including the 2010 increase, would be 16% of pensionable earnings, resulting in a continuing shortfall of 8.4% of pensionable earnings. In the short term, this funding shortfall is addressed through the Program's special-purpose reserves. The Board of Trustees of the Program is continuing to review the Program with a view to ensuring its long-term financial sustainability. The rate increase of 8% will not eliminate the shortfall and a joint committee of representatives of the City and the Signatory Unions has undertaken discussions regarding possible solutions.

The Winnipeg Police Pension Plan is a defined benefit plan to which the members and the City each contribute 8% of pensionable earnings, with the City being responsible for any unfunded liabilities. As at December 31, 2010, the market value of this pension fund's assets was \$922.2 million (2009 - \$854.7 million), which is \$25.3 million (2009 - \$1.2 million) greater than the accrued pension obligation.

The cost of benefits accrued under this Plan is 23.7% of pensionable earnings. The excess of this cost over the contributions paid is funded by this Plan's Contribution Stabilization Reserve. As at December 31, 2010, this reserve has a balance of \$42.1 million (2009 - \$54.5 million). To mitigate the impact of potential funding deficiencies on the Contribution Stabilization Reserve, future years of strong investment returns will be required to absorb the shortfall between the contribution rates and the cost of benefits and the balance of the effect of the 2008 financial market downturn on the pension fund. In 2010, this Plan experienced a rate of return, net of investment expenses, on Plan assets of 10.24% (2009 - 15.05%).

# **Tangible Capital Assets**

The City's management makes estimates about the expected useful lives, projected residual values and the potential for impairment of its tangible capital assets. In estimating the lives and expected residual values of assets, reliance is placed mainly on experience with the asset. Revisions to the estimates of the asset can be caused by maintenance and renewal expenditures that may result in a change in service levels, and can affect the life expectancy of the asset. Management evaluates these estimates and potential impairment on all tangible capital assets annually, and when events and circumstances indicate that the assets may be impaired. The effects of maintenance and renewal costs on estimated useful lives is not reported until the reduction in future economic benefits is expected to be permanent.

# **Environmental Matters**

The City's water distribution and treatment system is governed by a license issued under the Drinking Water Safety Act and the sewage treatment plants are governed by licenses issued under the Environment Act. As well, The City of Winnipeg operates one landfill, the Brady Road Landfill Site, and maintains and monitors several former landfill sites. The City estimates costs associated with future landfill closure and post-closure care requirements in the determination of its environmental liability. In estimating future landfill closure costs, management has estimated the total cost to cover, landscape and maintain the site based upon remaining life and capacity. The liability is measured on a discounted basis using the long-term cost of borrowing at year-end.

# **Business Risks**

# **Labour Negotiations**

For the year ended December 31, 2010, 53% (2009 - 52%) of the City's expenses related to salaries and employee benefits. The City's annual average headcount was 9,942, the majority being represented by eight unions and associations. The City has labour agreements in place with its unions and associations as follows:

	Average Annual	
Union/Association	Headcount	Agreement Expiry Date
ATU	1,349	January 15, 2011
CUPE	4,685	December 27, 2014
MGEU	283	February 13, 2011
UFFW	916	December 26, 2011
WAPSO	614	October 11, 2011
WFPSOA	43	August 27, 2011
WPA	1,809	December 23, 2010
WPSOA	26	December 19, 2010

ATU - Amalgamated Transit Union Local 1505; CUPE - Canadian Union of Public Employees Local 500; MGEU - Manitoba Government and General Employees' Union The Paramedics of Winnipeg Local 911; UFFW - United Fire Fighters of Winnipeg Local 867; WAPSO - Winnipeg Association of Public Service Officers; WFPSOA - Winnipeg Fire Paramedic Senior Officers' Association; WPA - Winnipeg Police Association; and WPSOA - Winnipeg Police Senior Officers' Association

The collective agreements provide a process to revise wage and employee benefit levels through negotiations. In addition, collective bargaining disputes with certain of the bargaining units are resolved through compulsory arbitration at the request of either or both parties.

# **Organizational Initiatives**

### **Assiniboine Park**

On July 21, 2010, City Council approved the management agreement between the City and Assiniboine Park Conservancy Inc. ("APC"). The agreement deals with the acquisition of certain assets, operations, management, restoration and redevelopment of Assiniboine Park (the "Park"). APC is a not-for-profit organization that will operate independently from the City with a mandate to lead, manage, fundraise and redevelop the Park. Critical terms of the agreement include:

- All Park lands, built and natural infrastructure are public assets which will continue to be owned by the City;
- The Park will be maintained as a public park with free entry to green space;
- APC shall be given the authority to redevelop the Park attractions, to develop new facilities and programs for public enjoyment and to pursue commercial activities appropriate to the Park to support sustainability of operations; and
- APC will undertake a capital fundraising campaign to raise funds for the Park restoration and redevelopment.

### **General Assessment**

The general assessment is the reassessment of all properties at the same time. Since 1990, the Province has required all jurisdictions in Manitoba to reassess property every four years. However, effective January 1, 2009, the Municipal Assessment Act was revised and general assessments are conducted every two years, with the first two-year general assessment conducted in 2010.

Conducting regular reassessments helps to ensure that property assessment reflects more recent market values. Winnipeg's real estate market has changed significantly in five years. The 2006 general assessment was based on 2003 market values, while 2010 is based on April 1, 2008 market values. The market value of properties, on average, has risen as follows:

- Residential properties (four-dwelling units and under) 78% city-wide;
- Multi-family housing (five-dwelling units and up) 106%;
- Condominiums and cooperative housing 77%;
- Office/retail properties 69%; and
- Industrial properties 57%.

The 2010 assessment roll was issued June 5, 2009, with property assessment notices mailed to owners of more than 200,000 properties in the City. The City's 2012 general assessment for property owners is currently underway. City officials expect that changing to a two-year assessment cycle will stabilize the significant fluctuation in market values that were experienced in the 2010 general assessment and better align property values with the actual taxation years for which they are being used.

# **Controls and Procedures and Recent Accounting Pronouncements**

The City's Audit Department plays a key role in providing independent assurance on the performance of civic services in support of open, transparent and accountable government. In 2010, the City Auditor delivered his first Report on Performance since the City Auditor's responsibilities were expanded to include the role of Chief Performance Officer. In his Report on Performance, the City Auditor noted that 79% of the audit recommendations made since 2005 have been implemented.

Over the past year, City Council also received reports on Business Resumption Planning and the Winnipeg Fleet Management Agency Performance. The Public Service considers all internal control recommendations seriously, balancing the cost of implementation and maintenance with the benefits to be derived, considering available resources and the extent of controls required to mitigate possible risks in areas of concern.

In 2010 and 2011, PSAB issued several pronouncements which may impact the City's future financial statements. The pronouncements are as follows:

- In February 2010, PSAB issued an accounting standard concerning Tax Revenue, Section PS 3510. The standard provides principles for the recognition, measurement and disclosure of tax revenue in government financial statements for fiscal years beginning on or after April 1, 2012.
- In March 2010, PSAB approved Section PS 3260, Liability for Contaminated Sites for fiscal years on or after April 1, 2014. The objective of this accounting standard addresses when these obligations meet the definition of a liability; recognition and measurement criteria; and any unique disclosure requirements.
- In March 2011, PSAB issued Section PS 3410, Government Transfers. The standard replaces the existing standard that was issued in 1990 when governments were applying the modified accrual basis of accounting. With the subsequent change to full accrual accounting, the government community identified a need for additional guidance and clarification to ensure consistent interpretation of Section PS 3410. The new standard applies to the fiscal period beginning January 1, 2013.
- In March 2011, PSAB approved two new standards, Section PS 3450, Financial Instruments and Section PS 2601, Foreign Currency Translation, and related financial statement presentation changes to Financial Statement Presentation, Section PS 1200. The new standards are expected to be issued in June 2011 and both standards must be adopted in the same fiscal period. The new standards are effective for fiscal years beginning on or after April 1, 2015.

Currently the potential impact of these Sections on the City's Statements is being reviewed.

# **Looking Forward**

Section 284(2) of The City of Winnipeg Charter requires City Council to adopt the capital budget for that year, and a capital forecast for the next five fiscal years, before December 31 of each fiscal year. On February 22, 2011, City Council adopted the 2011 annual capital budget and the 2012 to 2016 five-year forecast. The capital budget focuses on investment in priority streets and bridges, sewer systems, and community infrastructure and amenities. The six-year plan authorizes over \$2.2 billion in City capital projects, with \$370.1 million earmarked in 2011.

Some of the upcoming projects included in the 2011 capital budget are: total street projects of \$111.5 million, including \$42.9 million - regional and local streets renewal; \$34.2 million - Chief Peguis Trail Extension (Henderson Highway to Lagimodiere Blvd.); \$10.1 million - Osborne Street Bridge; \$99.4 million - police headquarters; \$18.4 million - transit buses; and \$9.6 million - redevelopment of Assiniboine Park through the Assiniboine Park Conservancy Inc.

Section 284(1) of The City of Winnipeg Charter requires City Council to approve the tax-supported budget before March 31 of each fiscal year. On March 22, 2011, City Council approved the 2011 operating budget, which provides for the 14th consecutive year of property tax freezes or reductions. The budget plan also includes the implementation of an enhanced small business tax credit program worth \$3.5 million to eliminate business taxes for the smallest businesses (38% of all businesses). It also provides for 32 additional police officers on the street towards City Council's commitment of 58, 20 additional firefighters for the new Sage Creek station and additional hours at the Millennium Library.

General Revenue Fund - Budget For the years ended December 31

(in thousands of dollars)	2011	2010	2009	2009 2008		2007
Revenues						
Property tax	\$ 435,934	\$ 431,113	\$ 428,692	\$	424,422	\$ 419,035
Government transfers	106,106	102,768	101,663		90,237	81,172
Sale of goods and services	58,146	76,142	73,772		66,810	63,312
Business tax	57,584	57,584	57,584		57,584	57,584
Frontage levy and other taxation	71,726	63,198	46,107		25,253	22,943
Regulation fees	36,540	35,385	37,272		30,349	26,948
Transfer from other funds	38,203	40,631	32,940		62,361	59,918
Interest	9,245	10,142	9,328		9,326	9,310
Other	33,840	723	1,372		1,280	1,020
	847,324	817,686	788,730		767,622	741,242
Expenses						
Police service	202,173	189,909	178,997		169,936	160,223
Public works	170,157	161,509	166,132		165,502	161,890
Fire paramedic service	143,013	137,648	129,452		123,613	113,899
Community services	100,479	103,479	98,869		97,150	97,228
Corporate	63,891	59,437	60,367		60,492	61,435
Planning, property and development	38,353	38,791	39,104		37,120	37,186
Water and waste	34,695	33,823	30,093		29,373	30,674
Corporate support services	30,899	33,079	30,541		27,053	26,049
Assessment and taxation	23,841	22,565	17,987		19,229	14,139
City Clerk's	10,316	11,913	12,475		12,133	11,847
Street lighting	10,685	10,854	10,520		10,533	10,492
Corporate finance	8,074	7,543	7,288		6,642	6,831
Other departments	10,748	7,136	6,905		8,846	9,349
	847,324	817,686	788,730		767,622	741,242
	\$ -	\$ -	\$ -	\$	-	\$ -

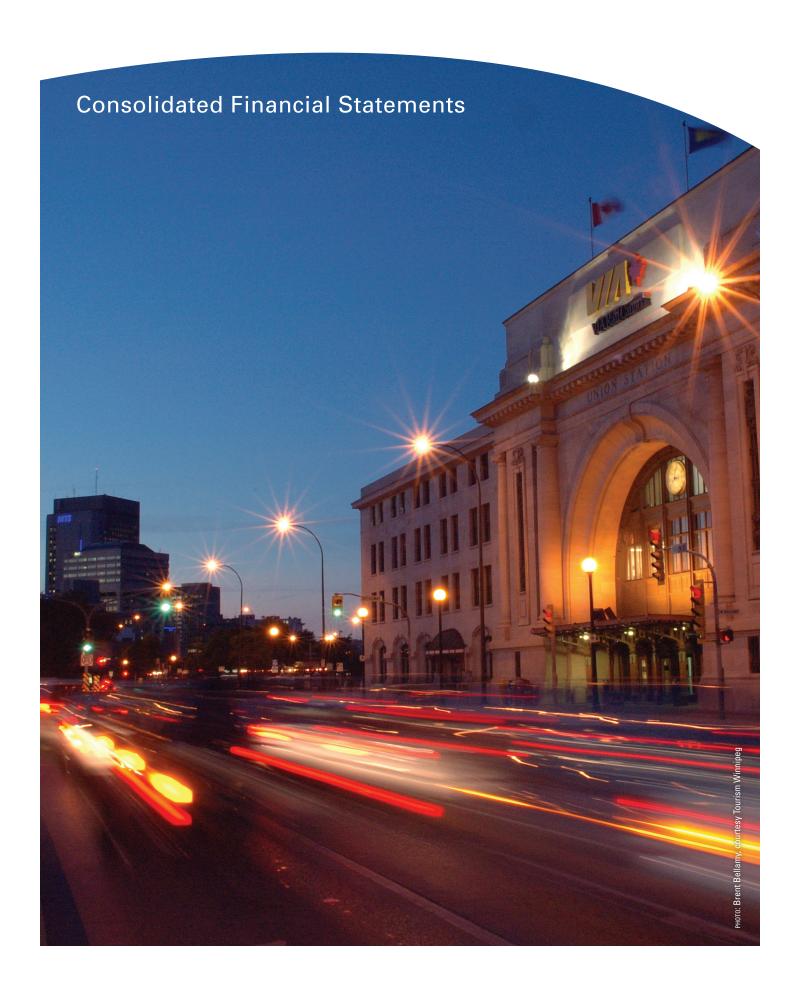
Prior year figures have not been reclassified to conform with the 2011 figures.

# **Request for Information**

The Financial Statement Discussion and Analysis and the Statements are designed to provide citizens, taxpayers, investors, and creditors with a general overview of the City's finances, and to show accountability for the funding it receives. Both the Annual Financial Report and the Detailed Financial Statements Document are available on-line at www.winnipeg.ca. Questions concerning the information provided in these reports should be addressed to the Corporate Controller's Office, Corporate Finance Department, 4-510 Main Street, Winnipeg, Manitoba, R3B 1B9.

Moira L. Geer, CA

**Acting Chief Financial Officer** 



# RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying Consolidated Financial Statements and all other information contained in this Annual Report are the responsibility of the management of The City of Winnipeg. The preparation of periodic financial statements involves the use of estimates and approximations because the precise determination of financial information frequently depends on future events. These Consolidated Financial Statements have been prepared by management within reasonable limits of materiality and within the framework of Canadian public sector accounting standards.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

Prior to their submission to City Council, the Consolidated Financial Statements are reviewed and approved by the Audit Committee - the Mayor, the Deputy Mayor, and the chairpersons of City Council's Standing Committees. In addition, the Audit Committee meets periodically with management and with both the City's internal and external auditors to approve the scope and timing of their respective audits, to review their findings and to satisfy itself that their responsibilities have been properly discharged. The Audit Committee is readily accessible to external and internal auditors.

KPMG LLP, Chartered Accountants, as the City's appointed external auditors, have audited the Consolidated Financial Statements. The Auditors' Report is addressed to the Mayor and members of City Council and appears on the following pages. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the Consolidated Financial Statements are free of material misstatement and present fairly the financial position and results of operations of the City in accordance with Canadian generally accepted accounting principles.

Moira L. Geer, CA

Acting Chief Financial Officer



KPMG LLP
Chartered Accountants
Suite 2000 – One Lombard Place
Winnipeg MB R3B 0X3
Canada

Telephone (204) 957-1770 Fax (204) 957-0808 Internet www.kpmg.ca

# INDEPENDENT AUDITORS' REPORT

To the Mayor and Members of City Council of The City of Winnipeg

We have audited the accompanying consolidated financial statements of The City of Winnipeg ("the City"), which comprise the consolidated statement of financial position as at December 31, 2010 and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the City's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of The City of Winnipeg as at December 31, 2010, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

# Other Matters

The consolidated financial statements of The City of Winnipeg for the year ended December 31, 2009 were audited by another auditor who expressed an unmodified opinion on these statements on April 23, 2010.

**Chartered Accountants** 

LPMG LLP

May 6, 2011

Winnipeg, Canada

# THE CITY OF WINNIPEG CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars)

(in monsular of normal)	2010			2009
FINANCIAL ASSETS  Cash and cash equivalents (Note 3)  Accounts receivable (Note 4)  Land held for resale  Investments (Note 5)  Investment in government businesses (Note 6)	\$	422,125 215,949 15,150 276,316 23,563	\$	401,145 161,535 12,467 299,115 23,266
LIABILITIES	-	953,103		897,528
Accounts payable and accrued liabilities (Note 7) Deferred revenue (Note 8)		145,266 71,428		139,020 50,943
Debt (Note 9)		496,402		479,492
Other liabilities (Note 10) Retirement allowance, vacation, compensated absences and other (Note 11)		45,531 145,873	morphism (constant)	46,882 144,288
		904,500		860,625
NET FINANCIAL ASSETS	-	48,603		36,903
NON-FINANCIAL ASSETS				
Tangible capital assets (Note 13)		4,447,995		4,291,354
Inventories Prepaid expenses and deferred charges		16,043 6,073		15,333 5,906
		4,470,111	-	4,312,593
ACCUMULATED SURPLUS (Note 14)	<u>\$</u>	4,518,714	\$	4,349,496

Commitments and contingencies (Notes 10, 15 and 16)

See accompanying notes and schedules to the consolidated financial statements

Approved on behalf of the Audit Committee:

CHAIRPERSON

STANDING POLICY COMMITTEE

ON FINANCE

# THE CITY OF WINNIPEG CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the years ended December 31 (in thousands of dollars)

	Budget 2010 (Unaudited)		 Actual 2010	 Actual 2009
REVENUES				
Taxation (Note 16)	\$	549,330	\$ 550,994	\$ 534,571
Sales of services and regulatory fees (Note 17)		443,640	425,164	413,243
Government transfers (Note 18)		142,092	144,910	134,710
Land sales and other revenue (Note 6)		53,057	47,914	28,573
Investment income		36,381	 34,769	 39,488
Total Revenues		1,224,500	1,203,751	1,150,585
EXPENSES				
Protection and community services		386,050	390,421	362,341
Utility operations		310,509	301,637	278,848
Public works		261,291	264,543	270,877
Property and development		116,842	101,588	97,958
Finance and administration		73,486	66,405	61,575
Civic corporations		25,786	31,532	29,582
General government		30,405	28,512	 49,252
Total Expenses (Note 19)		1,204,369	 1,184,638	 1,150,433
Excess Revenues Over Expenses Before Other		20,131	19,113	152
OTHER				
Government transfers related to capital (Note 18)		130,871	106,976	122,113
Developer contributions-in-kind related to capital (Note 13	)	25,000	43,129	 70,950
		155,871	150,105	193,063
Excess Revenues Over Expenses	\$	176,002	169,218	193,215
ACCUMULATED SURPLUS, BEGINNING OF YEAR			 4,349,496	 4,156,281
ACCUMULATED SURPLUS, END OF YEAR			\$ 4,518,714	\$ 4,349,496

See accompanying notes and schedules to the consolidated financial statements

# THE CITY OF WINNIPEG CONSOLIDATED STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars)

(in thousands of dollars)	2010		2009	
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:				
OPERATING Excess Revenues Over Expenses	\$	169,218	\$	193,215
Non-cash charges to operations Amortization Other		165,857 (17,956)		155,382 20,804
Net change in non-cash working capital balances related to operations		317,119 (27,635)		369,401 (29,497)
Cash provided by operating activities		289,484		339,904
CAPITAL Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets		(333,851) 28,178		(384,110) 6,018
Cash used in capital activities		(305,673)		(378,092)
FINANCING Increase in sinking fund investments Sinking fund investments applied to debt redemption Debenture and serial debt retired Sinking fund and serial debenture issued Other		(19,662) - (19,931) 60,000 (3,405)		(27,386) 104,519 (149,878) 48,480 26,864
Cash provided by financing activities		17,002		2,599
INVESTING Decrease of investments		20,167		12,141
Cash provided by investing activities		20,167		12,141
Increase (decrease) in cash and cash equivalents		20,980		(23,448)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		401,145		424,593
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	422,125	\$	401,145

See accompanying notes and schedules to the consolidated financial statements

# THE CITY OF WINNIPEG CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

For the years ended December 31 (in thousands of dollars) **Budget** Actual Actual 2010 2010 2009 (Unaudited) \$ 176,002 \$ 169,218 \$ EXCESS REVENUES OVER EXPENSES 193,215 168,452 165,857 Amortization of tangible capital assets 155,382 Proceeds on disposal of tangible capital assets 25,000 28,178 6,018 (Gain) loss on sale of tangible capital assets (23,784)(20,525)1,875 Change in inventories, prepaid expenses and deferred charges 2,600 (1,127)(877) Acquisition of tangible capital assets (439,548)(333,851)(384,110)Other 3,700 (12,200)INCREASE (DECREASE) IN NET FINANCIAL ASSETS (91,278)11,700 (40,947)NET FINANCIAL ASSETS, BEGINNING OF YEAR 36,903 36,903 77,850 NET FINANCIAL ASSETS, END OF YEAR (54,375)48,603 \$ 36,903

See accompanying notes and schedules to the consolidated financial statements

# THE CITY OF WINNIPEG NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2010

(all tabular amounts are in thousands of dollars, unless otherwise noted)

# 1. Status of The City of Winnipeg

The City of Winnipeg (the "City") is a municipality that was created on January 1, 1972 pursuant to The City of Winnipeg Act, a statute of the Legislature of the Province of Manitoba (the "Province"). The City continued as a body corporate by virtue of the enactment by the Province of The City of Winnipeg Charter on January 1, 2003. The City provides municipal services such as police, fire, ambulance, public works, urban planning, parks and recreation, library and other general government operations. The City owns and operates a number of public utilities, has designated reserves and provides funding support for other entities involved in economic development, recreation, entertainment, convention, tourism and housing activities.

# 2. Significant Accounting Policies

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. The significant accounting policies are summarized as follows:

# a) Basis of consolidation

The consolidated financial statements include the assets, liabilities, reserves, surpluses/deficits, revenues and expenses of those City funds and governmental functions or entities which have been determined to comprise a part of the aggregate City operations based upon control exercised by the City except for the City's government businesses which are accounted for on the modified equity basis of accounting. Inter-fund and inter-corporate balances and transactions have been eliminated.

# i) Consolidated entities

The organizations included in the consolidated financial statements are as follows:

CentreVenture Development Corporation
Economic Development Winnipeg Inc.
The Convention Centre Corporation
Winnipeg Arts Council Inc.
Winnipeg Enterprises Corporation
Winnipeg Public Library Board

# ii) Government businesses

The investment in North Portage Development Corporation is reported as a government business partnership and Winnipeg Housing Rehabilitation Corporation as a government business enterprise. These businesses are accounted for using the modified equity method. Under this method, the government businesses' accounting principles are not adjusted to conform with those of the City and inter-corporate transactions are not eliminated (Note 6).

# iii) Employees' pension funds

The employees' pension funds of the City are administered on behalf of the pension plan participants by the Board of Trustees of the Winnipeg Civic Employees' Benefits Program (the "EBB") (Pension Fund) for the payment of pension benefits and accordingly are not included in the consolidated financial statements.

### 2. Significant Accounting Policies (continued)

# iv) Group life insurance funds

The group life insurance funds of the City are administered by the EBB for the payment of life insurance and accordingly are not included in the consolidated financial statements.

# b) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

### c) School taxes

The City is required by The Public Schools Act to bill, collect and remit provincial education support levies in respect of residential and other properties on behalf of the Province, and school division special levies on behalf of school divisions. The City has no jurisdiction or control over the school divisions' operations or their mill rate increases. Therefore, the taxation, other revenues, expenses, assets and liabilities with respect to the operations of school boards are not reflected in these consolidated financial statements.

# d) Cash equivalents

Cash equivalents consist of Government of Canada treasury bills; crown corporation bonds; provincial government bonds; City of Winnipeg municipal bonds; schedule 1 bank bonds, bankers' acceptances and bearer deposit notes; schedule 2 bankers' acceptances and bearer deposit notes; and asset backed commercial paper. Cash equivalents are recorded at cost, which approximates their quoted market value, and are redeemable on demand.

# e) Land held for resale

Land held for resale is recorded at the lower of cost and net realizable value. Cost includes amounts for land acquisition and improvements to prepare the land for sale or servicing.

### f) Investments

Bonds are carried at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the remaining terms to maturity with annual amortization computed at amounts which, when combined with actual income received, result in a constant effective yield on the amortized book value.

### g) Assessment appeal costs

Assessment appeal costs are estimated at the beginning of the two-year assessment cycle and are amortized over the cycle. The liability is net of the unamortized costs.

### h) Solid waste landfills

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, adjusted for estimated inflation, and are charged to expenses as the landfill site's capacity is used.

#### 2. Significant Accounting Policies (continued)

## i) Environmental provisions

The City provides for the cost of compliance with environmental legislation when conditions are identified which indicate non-compliance with environmental legislation and costs can be reasonably determined. The estimated amounts of future restoration costs are reviewed regularly, based on available information and governing legislation.

#### j) Deferred revenue

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs, in the completion of specific work or for the acquisition and construction of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

## k) Employee benefit plans

The Winnipeg Civic Employees' Benefits Program is a multi-employer contributory defined benefit program and accordingly contributions are expensed as incurred. The costs of other pensions and other retirement benefits have been accounted for based on actuarially determined amounts using the projected benefit method prorated on services and management's best estimate of retirement ages of employees, salary escalation and plan investment performance. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service period. The liabilities are discounted using current interest rates on long-term bonds.

#### 1) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated change in net financial assets for the year.

## i) Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

Buildings 10 to 50 years

Vehicles

Transit buses 18 years
Other vehicles 5 to 10 years
Computer hardware and software 5 to 10 years

Other

Machinery and equipment 10 years Land improvements 10 to 30 years

#### 2. Significant Accounting Policies (continued)

Water and waste plants and networks

Underground networks

Sewage treatment plants and lift stations
Water pumping stations and reservoirs
Flood stations and other infrastructure

50 to 100 years
50 to 75 years
50 to 75 years
50 to 75 years

Transportation

Roads 10 to 50 years Bridges and structures 25 to 75 years

Assets under construction are not amortized until the asset is available for productive use.

In certain circumstances, capital project work is charged an administration fee equal to 1% of specific costs of the project to a maximum of \$100 thousand on any individual project. In addition, interim financing charges of 2% are also capitalized as part of the project cost funded by the City.

## a) Contributions of tangible capital assets

Developer contributed tangible capital assets are recorded at their fair value at the date of receipt. The contribution is recorded as revenue.

## b) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

#### ii) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

#### m) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future or are the result of a direct financial return.

Government transfers are recognized in the consolidated financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

#### n) Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions on such areas as employee benefits, assessment appeals, lawsuits and environmental provisions. These estimates and assumptions are based on the City's best information and judgment and may differ significantly from actual results.

## 3. Cash and Cash Equivalents

	 2010	2009
Cash Cash equivalents	\$ 2,275 419,850	\$ 622 400,523
	\$ 422,125	\$ 401,145

The average effective interest rate for cash equivalents at December 31, 2010 is 1.3% (2009 - 0.6%).

Cash and cash equivalents are net of \$147.7 million (2009 - \$86.1 million) which has been received from various entities including EBB. The funds are invested on a pooled basis to obtain maximum investment returns.

Cash received for interest during the year is \$34.0 million (2009 - \$42.2 million).

#### 4. Accounts Receivable

		 2010	 2009
	Property, payments-in-lieu and business taxes receivable Allowance for property, payments-in-lieu and business tax arrears	\$ 34,387 (3,080)	\$ 30,036 (3,784)
		 31,307	26,252
	Trade accounts and other receivables Province of Manitoba Government of Canada Allowance for doubtful accounts	 112,110 68,140 11,971 (7,579)	102,345 33,207 6,836 (7,105)
		 184,642	 135,283
		\$ 215,949	\$ 161,535
<i>5</i> .	Investments	2010	2009
	Marketable securities Government of Canada bonds and Federal guarantees Provincial bonds Municipal bonds  Manitoba Hydro long-term receivable Other investments	\$ 6,494 9,891 36,775 53,160 220,238 2,918	\$ 9,385 18,940 41,159 69,484 226,640 2,991
		\$ 276,316	\$ 299,115

The aggregate market value of marketable securities at December 31, 2010 is \$55.1 million (2009 - \$71.0 million).

On February 27, 2002, City Council approved Manitoba Hydro's proposal to purchase Winnipeg Hydro. The terms of the proposal included payments to the City of \$25 million per annum commencing in 2002 and for the next four years thereafter; \$20 million per annum for years six through nine; and \$16 million per annum for years ten in perpetuity.

The Manitoba Hydro investment represents the sum of the discounted future cash flows of the above annual payments to the City discounted at the City's 2002 average long-term borrowing rate of 6%.

#### 6. Investment in Government Businesses

## a) North Portage Development Corporation

North Portage Development Corporation (the "NPDC") is a government partnership that is owned equally by the Government of Canada, the Province of Manitoba and The City of Winnipeg. The mission of NPDC is to act as a catalyst, encouraging activities for people in the downtown through public and private partnerships and to work to ensure financial self-sufficiency. NPDC is responsible for the continuing renewal and stewardship of two sites in Winnipeg's downtown: the North Portage area and The Forks. NPDC is involved in certain business and core activities regarding the ownership, development and management of its two sites that include land investment properties and public amenities.

The condensed supplementary financial information of NPDC is as follows:

		 2009	
Financial position Capital assets and investment in properties and infrastructure enhancements Investments Other assets	<b>\$</b>	77,494 13,669 4,394	\$ 78,154 16,965 2,780
	\$	95,557	\$ 97,899
Deferred contributions Long-term debt Current and other liabilities	\$	18,996 12,380 6,256	\$ 21,014 12,668 6,888
		37,632	40,570
Net assets		57,925	 57,329
	\$	95,557	\$ 97,899
		2010	2009
Results of operations			
Revenues Expenditures	<b>\$</b>	10,464 9,360	\$ 10,365 9,555
Amortization Other adjustments Unrealized and realized gains (losses)		1,104 (944) (318) 754	 810 (1,183) - (955)
Excess (deficiency) of revenues over expenditures for the year	<u>\$</u>	596	\$ (1,328)

## 6. Investment in Government Businesses (continued)

## b) Winnipeg Housing Rehabilitation Corporation

Winnipeg Housing Rehabilitation Corporation (the "WHRC") is a non-profit developer and manager of affordable housing in Winnipeg. WHRC was founded by the City. Pursuant to operating agreements, WHRC receives subsidies from Canada Mortgage and Housing Corporation and Manitoba Housing and Renewal Corporation.

The condensed supplementary financial information of WHRC is as follows:

	 2010	 2009
Financial position Capital assets Current and other assets	\$ 29,506 5,844	\$ 30,521 6,037
	\$ 35,350	\$ 36,558
Long-term debt Current and other liabilities	\$ 27,059 4,036	\$ 28,221 4,181
	 31,095	 32,402
Replacement Reserves WHRC Building and Acquisition Reserve Net assets	3,655 977 (377)	 3,572 320 264
	 4,255	4,156
	\$ 35,350	\$ 36,558
	 2010	 2009
Results of operations Revenues Expenditures	\$ 7,243 7,884	\$ 7,191 7,104
(Deficiency) excess of revenues over expenditures for the year	(641)	87
Gain on sale of capital assets Change to Replacement Reserves during the year Change to WHRC Building and	83	2 85
Acquisition Reserve during the year	 657	 8
	\$ 99	\$ 182

During the year, the City paid WHRC an operating grant of \$200 thousand (2009 - \$200 thousand). In addition, the City has guaranteed WHRC's operating line of credit to a value of \$2.0 million (2009 - \$2.0 million).

## Summary of investment in government businesses

		2009		
North Portage Development Corporation (1/3 share) Winnipeg Housing Rehabilitation Corporation	\$	19,308 4,255	\$	19,110 4,156
	\$	23,563	\$	23,266

## 6. Investment in Government Businesses (continued)

## Summary of results of operations

	2	2009		
North Portage Development Corporation (1/3 share) Winnipeg Housing Rehabilitation Corporation	\$	198 99	\$	(441) 182
	\$	297	\$	(259)

The results of operations are included in the Consolidated Statement of Operations and Accumulated Surplus as land sales and other revenue. These organizations report their activities based on a March 31 year-end.

## 7. Accounts Payable and Accrued Liabilities

<b>/·</b>	Accounts I ayabte and Accided Labanies		2009		
	Accrued liabilities Trade accounts payable Accrued interest payable	\$	73,442 58,702 13,122	\$	68,859 56,871 13,290
		\$	145,266	\$	139,020
<i>8</i> .	Deferred Revenue		2010		2009
	Province of Manitoba Federal gas tax transfer Other Federal public transit transfer	\$	34,024 26,770 10,634	\$	21,740 13,494 7,252 8,457
		\$	71,428	\$	50,943

## 9. Debt

## Sinking fund debentures outstanding

	Maturity	Rate of		By-Law	Amount	of De	bt
Term	Date	Interest	Series	No.	2010		2009
1993-2013 1994-2014 1995-2015 1997-2017	Jan. 20 May 12	9.375 8.000 9.125 6.250	VN VQ VR VU	6090/93 6300/94 6620/95 7000/97	\$ 90,000 85,000 88,000 30,000	\$	90,000 85,000 88,000 30,000
2006-2036 2008-2036 2010-2041	July 17	5.200 5.200 5.150	VZ VZ WB	183/2004 and 72/2006 72/2006B 183/2008	60,000 100,000 60,000		60,000 100,000
					513,000		453,000
Equity in T	The Sinking F	unds (Notes 9a a	and b)		 (218,687)		(199,025)
Net sinking	g fund debent	ures outstanding			294,313		253,975

#### 9. Debt (continued)

•	Debt (conti	nucuj							2010	2009
	Other deb	t outstandi	ng							
	Serial and in maturities u 4.82% (200	up to 2019 a	and a						99,004	118,935
	The Provin								74,647	76,349
	Capital leas	se obligation	ns (N	lote 9c)					28,438	 30,233
								\$	496,402	\$ 479,492
	Debt segre	gated by fur	nd/or	ganization	:				2010	2009
	Waterwork General Ca Special ope Transit Sys Sewage Dis Solid Wast	pital Fund erating agen tem sposal Syste		and other				<b>\$</b>	167,462 166,074 70,342 67,744 24,454 326	\$ 170,047 195,489 72,845 9,629 31,094 388
								\$	496,402	\$ 479,492
	Debt to be	retired over	the	next five y	ears:					
	_	2011		2012		2013	2014		2015	2016+
de	inking fund ebentures \$	-	\$	-	\$	90,000	\$ 85,000	\$	88,000	\$ 250,000
	ther ebt	47,145		31,386		32,107	18,702		13,740	 59,009
	\$	47,145	\$	31,386	\$	122,107	\$ 103,702	\$	101,740	\$ 309,009

- a) As at December 31, 2010, sinking fund assets have a market value of \$229.6 million (2009 \$209.2 million). Sinking fund assets are mainly comprised of government and government-guaranteed bonds and debentures, which include City of Winnipeg debentures with a carrying value of \$38.8 million (2009 \$17.0 million) and a market value of \$39.4 million (2009 \$17.2 million).
- b) The City of Winnipeg Charter requires the City to make annual payments to The Sinking Fund Trustees of The City of Winnipeg on debt outstanding as at December 31, 2002. Sinking fund arrangements after December 31, 2002 are managed in a separate fund by the City. The City is currently paying one percent or greater on its outstanding sinking fund debentures. These annual payments are invested for the retirement of the debenture issues on their maturity dates.

#### 9. Debt (continued)

c) Future minimum lease payments under the capital leases together with the balance of the obligation due under the capital leases are as follows:

	Capital Lease		
2011	\$	4,117	
2012		3,018	
2013		3,095	
2014		3,098	
2015		2,336	
Thereafter		39,137	
Total future minimum lease payments		54,801	
Amount representing interest at a weighted average rate of 8.42%		(26,363)	
Capital lease liability	\$	28,438	

- d) Interest on debt recorded in the Consolidated Statement of Operations and Accumulated Surplus in 2010 is \$46.2 million (2009 \$49.6 million).
- e) Cash paid for interest during the year is \$46.4 million (2009 \$50.9 million).

#### 10. Other Liabilities

	2010		 2009	
Environmental liabilities Developer deposits Other liabilities	\$ 	19,500 8,773 17,258	\$ 18,500 9,084 19,298	
	\$	45,531	\$ 46,882	

Included in environmental liabilities is \$18.1 million (2009 - \$17.1 million) of the estimated total landfill closure and post-closure care expenses. The estimated liability for these expenses is recognized as the landfill site's capacity is used. Estimated total expenses represent the sum of the discounted future cash flows for closure and post-closure care activities discounted at the City's average long-term borrowing rate of 6.0% (2009 - 6.0%).

Landfill closure and post-closure care requirements have been defined in accordance with the Environment Act and include final covering and landscaping of the landfill, pumping of ground, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a 100-year period using the best information available to management. Future events may result in significant changes to the estimated total expenses, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

## 10. Other Liabilities (continued)

The estimated capacity of the City's one remaining landfill, the Brady Road Landfill Site, is 95% of its total capacity and its remaining life is approximately 95 years, after which perpetual post-closure maintenance is required.

The Brady Landfill Site Rehabilitation Reserve was established for the purpose of providing funding for the future development of the Brady Road Landfill Site. The reserve is financed through a transfer from the Solid Waste Disposal Fund and is based upon residential and commercial tonnes. As at December 31, 2010, the reserve had a balance of \$3.7 million (2009 - \$3.4 million).

### 11. Retirement Allowance, Vacation, Compensated Absences and Other

	2010			2009
Retirement allowance - accrued obligation Unamortized net actuarial loss	\$	89,975 (9,146)	\$	85,198 (7,252)
Retirement allowance - accrued liability		80,829		77,946
Vacation		42,986		43,170
Compensated absences		7,793		7,667
Other		14,265		15,505
	\$	145,873	\$	144,288

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). In addition, adjustments arising from plan amendment, changes in assumptions, and experience gains and losses are amortized on a straight-line basis over 11.8 years, which represents the expected average remaining service life of the employee group. Amortization is calculated beginning in the year following the year of occurrence of the actuarial gains or losses.

The City measures its accrued retirement allowance obligation as at December 31 of each year. An actuarial valuation report of the obligation was prepared effective December 31, 2008. The results of this valuation were extrapolated to December 31, 2010.

Information about the City's retirement allowance benefit plan is as follows:

	2010		2009	
Retirement allowance - accrued liability				
Balance, beginning of year	\$	77,946	\$	76,575
Current service cost		4,464		4,338
Interest cost		3,705		3,838
Amortization of net actuarial loss		1,128		1,016
Benefit payments		(6,414)		(7,821)
Balance, end of year	\$	80,829	\$	77,946

#### 11. Retirement Allowance, Vacation, Compensated Absences and Other (continued)

Retirement allowance expense consists of the following:

	 2010	 2009
Current service cost Interest cost Amortization of net actuarial loss	\$ 4,464 3,705 1,128	\$ 4,338 3,838 1,016
	\$ 9,297	\$ 9,192

The significant actuarial assumptions adopted in measuring the retirement allowance obligation for the year ended December 31 are as follows:

	2010	2009
Discount rate on liability	3.90%	4.40%
General increases in pay	3.00%	3.00%

Demographic assumptions such as utilization of sick leave credits, salary increases as a result of increments and promotion, continuation of employment and the probability of retirement or death in future years are based on employment experience.

Compensated absences represent benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years.

## 12. Pension Costs and Obligations

## a) Winnipeg Civic Employees' Benefits Pension Plan

The Winnipeg Civic Employees' Benefits Pension Plan is similar to a defined contribution pension plan because it is a multi-unit pension plan governed by an independent board of trustees and a trust agreement that limits the City's contribution rate. The Plan provides pension and disability benefits to all City of Winnipeg employees, other than police officers, and to employees of certain other participating employers. During 2010, members contributed 7.6% of their Canada Pension Plan earnings and 9.4% of pensionable earnings in excess of Canada Pension Plan earnings. The City and participating employers are required to make matching contributions. In the event of unfavourable financial experience, members' and employers' contributions can be increased, on an equal basis, to a rate not exceeding 8% of pensionable earnings.

An actuarial valuation of the plan was prepared on December 31, 2009, which indicated an excess of actuarial value of program assets over actuarial liabilities of \$266.0 million. The Pension Trust Agreement specifies how the excess of actuarial surpluses can be used but does not attribute the excess of actuarial surpluses to individual employers. However, a portion of the excess of actuarial surpluses is allocated to a City Account that the City and other participating employers may use to finance reductions in their contributions.

The balance of the City Account at December 31, 2010 was \$82.1 million (2009 - \$85.3 million).

Total contributions by the City to the program in 2010 were \$20.4 million (2009 - \$12.4 million), which were expensed as incurred.

## 12. Pension Costs and Obligations (continued)

## b) Winnipeg Police Pension Plan

The Winnipeg Police Pension Plan is a contributory defined benefit plan, providing pension benefits to police officers. Members are required to make contributions at the rate of 8% of pensionable earnings. The City is required to finance the cost of the plan's benefits other than cost-of-living adjustments and to contribute 1% of pensionable earnings in respect of cost-of-living adjustments. A contribution stabilization reserve has been established to maintain the City's contribution rate at 8% of pensionable earnings. The plan incorporates a risk-sharing arrangement under which actuarial surpluses are first allocated to maintain cost-of-living adjustments to pensions at 75% of the inflation rate and maintain the contribution stabilization reserve and thereafter are shared equally between the City and plan members. Funding deficiencies are resolved through reductions in the contribution stabilization reserve and the rate of cost-of-living adjustments to pensions.

An actuarial valuation of the plan was prepared as of December 31, 2009 and the results were extrapolated to December 31, 2010. The principal long-term assumptions on which the valuation was based were: discount rate of 6.25% per year (2009 - 6.25%); inflation rate of 2.00% per year (2009 - 2.00%); and general pay increases of 3.50% per year (2009 - 3.50%). The accrued pension obligation was valued using the projected benefit method pro-rated on services. Based on this valuation and extrapolation, the Plan's assets, accrued pension obligation and pension expenses are as follows:

	2010		2009	
Plan assets:				
Fair value, beginning of year	\$	854,735	\$	760,147
Employer contributions		9,454		9,026
Employee contributions and transfers		9,754		9,327
Benefits and expenses paid		(38,252)		(36,718)
Net investment income		86,542		112,953
Fair value, end of year		922,233		854,735
Actuarial adjustment		16,732		53,361
Actuarial value, end of year	\$	938,965	\$	908,096
Accrued pension obligation:				
Beginning of year	\$	853,562	\$	855,245
Current period benefit cost		28,357		28,024
Benefits and expenses paid		(38,252)		(36,718)
Interest on accrued pension obligation		53,553		51,953
Actuarial gain		(323)		(44,942)
End of year	\$	896,897	\$	853,562
Funded status	\$	42,068	\$	54,534
Less: contribution stabilization reserve		(42,068)		(54,534)
Actuarial surplus	\$	-	\$	

#### 12. Pension Costs and Obligations (continued)

	2010		2009	
Expenses related to pensions Current period benefit cost Amortization of actuarial gains Less: employee contributions and transfers	\$	28,357 (6,267) (9,754)	\$	28,024 (8,237) (9,327)
Pension benefit expense		12,336		10,460
Interest on accrued benefit obligation Expected return on plan assets		53,553 (56,435)		51,953 (53,387)
Pension interest expense		(2,882)		(1,434)
Total expenses related to pensions	\$	9,454	\$	9,026

The actuarial value of the Plan's assets is determined by averaging over five years differences between the pension fund's net investment income and expected investment income based on the expected rate of return.

Total contributions made by the City to the Plan in 2010 were \$9.5 million (2009 - \$9.0 million). Total employee contributions to the Plan in 2010 were \$9.6 million (2009 - \$9.2 million). Benefits paid from the Plan in 2010 were \$37.5 million (2009 - \$35.9 million).

The expected rate of return on Plan assets in 2010 was 6.25% (2009 - 6.00%). The actual rate of return, net of investment expenses, on Plan assets in 2010 was 10.24% (2009 - 15.05%).

As the City's contribution to the Plan each year are equal to its pension expense, no accrued pension asset or liability is reflected in the Consolidated Statement of Financial Position.

## c) Councillors' Pension Plan

## i) Pension Plan Established Under By-Law Number 3553/83

On November 2, 1992, the pension plan provided to members of City Council was terminated, thereby not allowing new members to be accepted to the plan and current members being entitled to receive retirement benefits once they become eligible. In 2010, the City paid out \$0.3 million (2009 - \$0.3 million). An actuarial determined pension obligation of \$3.9 million (2009 - \$3.9 million) has been reflected in the Consolidated Statement of Financial Position.

## ii) Pension Plan Established Under By-Law Number 7869/01

On November 22, 2000, City Council adopted the policy that effective January 1, 2001, a Council Pension Plan be created for all members of City Council for The City of Winnipeg which is consistent with the Civic Employees' Pension Plan. An accrued pension asset or liability is not reflected in the Consolidated Statement of Financial Position.

## 12. Pension Costs and Obligations (continued)

## d) Group Life Insurance Plan

Employees of the City who are members of the Civic Employees' Benefits Pension Plan and the Winnipeg Police Pension Plan must become members of the Civic Employees' Group Life Insurance Plan and the Police Employees' Group Life Insurance Plan, respectively. These plans provide life insurance for members while employed and can be continued into retirement at the employees' option. Plan members and the City share the cost of basic life insurance. An actuarial valuation indicated that this post-retirement liability is fully funded.

An actuarial valuation of the plan was prepared as of December 31, 2007 and the results were extrapolated to December 31, 2010. The principal long-term assumptions on which the valuation was based were: discount rate of 4.65% per year (2009 - 5.15%); and general pay increases of 3.75% per year (2009 - 3.75%). The accrued group life insurance obligation was valued using the projected benefit method pro-rated on services. Based on this valuation and extrapolation, the funded status of the plan is as follows:

	2010			2009		
Group life insurance plan assets, at actuarial value	\$	132,874	\$	129,656		
Accrued post-retirement life insurance obligations	\$	96,268	\$	84,010		

## 13. Tangible Capital Assets

Tangott Capital History	Net Book Value			
		2010		2009
General				
Land	\$	191,940	\$	189,507
Buildings		303,015		292,478
Vehicles		172,305		165,860
Computer		46,987		51,975
Other		94,236		83,833
Infrastructure				
Plants and facilities		600,589		599,450
Roads		859,372		821,659
Underground and other networks		1,764,978		1,733,992
Bridges and other structures		304,247		307,643
		4,337,669		4,246,397
Assets under construction		110,326		44,957
	\$	4,447,995	\$	4,291,354

For additional information, see the Consolidated Schedule of Tangible Capital Assets (Schedule 1).

During the year, assets were written-down \$0.7 million (2009 - \$nil). Interest capitalized during 2010 was \$3.5 million (2009 - \$2.6 million). In addition, roads and underground networks contributed to the City totalled \$43.1 million in 2010 (2009 - \$71.0 million) and were capitalized at their fair value at the time of receipt.

# 14. Accumulated Surplus

Accumulated surplus consists of individual fund surplus/(deficit) and reserves as follows:

		2010		2009
Surplus Invested in tangible capital assets	\$	3,983,440	\$	3,803,787
Unamortized gain on Winnipeg Hydro sale	Ψ	220,238	φ	226,640
Sewage Disposal System		90,872		83,745
Waterworks System		66,948		84,949
North Portage Development Corporation		19,308		19,110
Centre Venture Development Corporation		9,651		9,481
Equipment and Material Services		8,757		11,442
Solid Waste Disposal		3,296		3,864
Other		37,854		18,039
Unfunded expenses				
Canadian Museum for Human Rights grant		(11,059)		(11,100)
Environmental liabilities		(18,878)		(17,858)
Retirement allowance, vacation,		(142 (44)		(141 270)
compensated absences and other		(142,644)		(141,270)
Total Surplus		4,267,783		4,090,829
Reserves				
Capital Reserves		20.544		21.520
Environmental Projects Reserve		38,544		31,539
Sewer System Rehabilitation Reserve		33,316		35,998
Transit Bus Replacement Reserve		8,063 7,602		11,808 7,046
Rapid Transit Infrastructure Reserve Other		9,851		11,938
o inc.		·		_
		97,376		98,329
Stabilization Reserves		41.010		41.010
Mill Rate Stabilization Reserve		41,910		41,912
Fiscal Stabilization Reserve	-	39,672		36,485
		81,582		78,397
Special Purpose Reserves				
Land Operating Reserve		14,182		20,668
Perpetual Maintenance Fund - Brookside Cemetery		12,608		12,123
Destination Marketing Reserve		7,631		4,760
General Purpose Reserve Heritage Investment Reserve		7,214 6,410		14,162 7,484
Contribution in Lieu of Land Dedication Reserve		4,495		5,497
Insurance Reserve (Note 20)		3,690		1,639
Workers Compensation Reserve		2,758		3,173
Other		12,985		12,435
		71,973		81,941
Total Reserves		250,931	_	258,667
	<b>\$</b>	4,518,714	\$	4,349,496
	<u> </u>	<i>j j z</i>		, , 3

#### 14. Accumulated Surplus (continued)

Invested in tangible capital assets represents equity in non-financial assets, which is either a portion or the entire accumulated surpluses of specific funds consolidated in these statements. For those funds, where a portion of their accumulated surplus is allocated to invested in tangible capital assets, the amount is determined based on tangible capital assets less debt.

## 15. Commitments and Contingencies

The significant commitments and contingencies that existed at December 31, 2010 are as follows:

a) The City had entered into a number of lease agreements mainly for the lease of accommodations for civic offices and office equipment. Future minimum lease payments are as follows:

	Operating <u>Leases</u>
2011	\$ 3,948
2012	3,544
2013	3,019
2014	1,882
2015 and thereafter	 8,683
	\$ 21,076

- b) As part of the normal course of operations, lawsuits are pending against the City. The final outcome with respect to actions that will arise from these lawsuits as at December 31, 2010 cannot be predicted with certainty. Where the occurrence of future events is considered likely to result in a loss with respect to an existing condition and the amount of loss can be reasonably estimated, amounts have been recorded in the consolidated financial statements.
- c) The City has also unconditionally guaranteed the payment of principal and interest on capital improvement loans for several organizations. The outstanding balance on these loans as at December 31, 2010 is \$5.4 million (2009 \$4.9 million).
- d) During 2010, the City entered into two significant 30-year contracts. The contracts are for the replacement of the Disraeli Bridges and the extension of Chief Peguis Trail. These contracts include a total of \$127.0 million in upfront payments and upon the facilities being commissioned, annual fixed payments of \$14.3 million and annual payments of \$3.0 million to be adjusted by the Consumer Price Index.

#### 16. Taxation

	 2010	 2009
Municipal and school property taxes Payments-in-lieu of property (municipal and school)	\$ 883,541	\$ 852,364
and business taxes	42,531	 38,871
	926,072	891,235
Payments to Province and school divisions	 (497,907)	 (474,445)
Net property taxes and payments-in-lieu of property taxes available for municipal purposes	428,165	416,790
Business tax and license-in-lieu of business taxes	57,563	56,539
Local improvement and frontage levies	29,048	29,055
Electricity and natural gas sales taxes	23,227	17,989
Amusement and accommodation taxes and mobile home license	 12,991	 14,198
	\$ 550,994	\$ 534,571

The property tax roll includes school taxes of \$474.5 million (2009 - \$451.4 million) assessed and levied on behalf of the Province and school divisions. Payments-in-lieu of school taxes assessed in 2010 totalled \$23.5 million (2009 - \$23.0 million) and are treated the same as school taxes. School taxes and payments-in-lieu of school taxes are remitted to the Province and school divisions based upon a formula and schedule set by the Province. If property taxes are reduced due to an assessment reduction, the City is required by legislation to fund the repayment of both the municipal and school taxes with applicable interest.

## 17. Sales of Services and Regulatory Fees

	2010		2009	
Water sales and sewage services Other sales of goods and services Transit fares Regulatory fees	\$	204,609 98,854 65,592 56,109	\$	205,533 93,001 63,906 50,803
Regulatory rees	<u> </u>	425,164	\$	413,243

## 18. Government Transfers

	2010		2009	
Operating				
Province of Manitoba				
Building Manitoba Fund	\$	56,704	\$	55,404
Ambulance, libraries and other		51,042		48,058
Transit		27,877		24,276
Unconditional		19,888		19,888
Support		11,545		10,632
Support for provincial programs		(23,650)		(23,650)
		143,406		134,608
Government of Canada		4 704		102
Other		1,504		102
<b>Total Operating</b>		144,910		134,710
Capital				
Province of Manitoba		62,293		52,983
Government of Canada				
Federal gas tax revenue		27,176		29,731
Other capital funding		9,050		18,240
Public transit		8,457		21,159
		44,683		69,130
Total Capital		106,976		122,113
	\$	251,886	\$	256,823

In accordance with the recommendations of Public Sector Accounting Board, government transfers and developer contributions-in-kind related to capital acquisitions are required to be recognized as revenue in the consolidated financial statements in the period in which the tangible capital assets are acquired.

## 19. Expenses by Object

	2010			2009
Salaries and benefits Goods and services Amortization Interest Other expenses	\$	623,232 324,119 165,857 46,233 25,197	\$	598,576 314,746 155,382 49,588 32,141
	\$	1,184,638	\$	1,150,433

## 20. Property and Liability Insurance

The City purchases comprehensive insurance coverage for property and liability with a self-insured retention level of \$250 thousand per claim for most of the policies. The City has established an Insurance Reserve Fund (Note 14) that enables the City to carry a large self-insured retention level which mitigates the effect of poor claims experience in any given year. The balance of the reserve as at December 31, 2010 is \$3.7 million (2009 - \$1.6 million).

## 21. Segmented Information

The City of Winnipeg is a diversified municipal government institution that provides a wide range of services to its citizens, including police, fire, ambulance, public transit and water. For management reporting purposes the City's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

City services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

#### **Protection**

Protection is comprised of the Police Service and Fire Paramedic Service departments. The mandate of the Police Service department is to ensure the safety of the lives and property of citizens; preserve peace and good order; prevent crimes from occurring; detect offenders; and enforce the law. The Fire Paramedic Service department is responsible for providing fire suppression service; fire prevention programs; and training and education related to prevention, detection or extinguishment of fires. It is also responsible for pre-hospital emergency paramedical care and the transport of sick and injured; for handling hazardous materials incidents; for the mitigation of calamitous incidents; and for the evacuation of people when in charge at an incident.

## **Community Services**

The Community Services department provides public services that contribute to neighbourhood development and sustainability through the provision of recreation and leisure services such as fitness and aquatic programs. It provides public services that contribute to healthy communities through partnerships, promotion, prevention, protection and enforcement such as insect control and the regulation of food service establishments. The department also contributes towards the information needs of the City's citizens through the provision of library services.

## **Planning**

The Planning, Property and Development department provides a diverse bundle of services. It manages urban development for business interests, environmental concerns, heritage matters, local neighbourhoods and the downtown through city planning, community development, parks and riverbank planning. It ensures an acceptable quality of building construction and maintenance of properties through enforcement of construction codes and building standards. It facilitates economic development by providing services for the approval of all land development plans, the processing of building permit applications and the provision of geomatics services, as well as providing cemetery services to citizens.

#### **Public Works and Water**

The Public Works department is responsible for the delivery of municipal public works services related to the planning, development and maintenance of roadway systems, the maintenance of parks and open space, and street lighting.

## **Transit System Fund**

The Transit department is responsible for providing local public transportation service.

## 21. Segmented Information (continued)

#### Water and Waste Funds

The Water and Waste department consists of three distinct utilities - water, wastewater and solid waste disposal. The department provides drinking water to citizens of Winnipeg, collecting and treating wastewater, and providing collection, disposal and waste minimization programs and facilities for solid waste. Their land drainage and garbage collection operations are reported in the General Revenue Fund and are included in the Public Works and Water segment.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. The General Revenue Fund reports on municipal services that are funded primarily by taxation such as property and business tax revenues. Taxation and payments-in-lieu of taxes are apportioned to General Revenue Fund services based on the Fund's net surplus. Certain government transfers, transfers from other funds, and other revenues have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 2. For additional information see the Consolidated Schedule of Segment Disclosure - Service (Schedule 2).

#### 22. Funds Held in Trust

Trust funds administered by the City for the benefit of external parties of \$0.6 million (2009 - \$0.6 million) are not included in the consolidated financial statements.

## 23. Comparative Figures

Certain comparative figures have been reclassified to conform with the current year's presentation.

# THE CITY OF WINNIPEG CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars)

## General

Cost	Land	<u>F</u>	Buildings	 Vehicles	 omputer	Other
Balance, beginning of year Add: Additions during the year	\$ 189,507 8,296	\$	532,320 31,019	\$ 302,366 28,231	\$ 132,138 6,388	\$ 140,411 22,382
Less: Disposals during the year	2,163		7,172	17,053	4,681	3,563
Other Balance, end of year	(3,700)		556,167	313,544	133,845	159,230
Accumulated amortization						
Balance, beginning of year Add:	-		239,842	136,506	80,163	56,578
Amortization Less:	-		18,810	20,541	11,376	11,163
Accumulated amortization on disposals	<u>-</u>		5,500	15,808	4,681	2,747
Balance, end of year			253,152	 141,239	 86,858	 64,994
Net Book Value of Tangible Capital Assets	\$ 191,940	\$	303,015	\$ 172,305	\$ 46,987	\$ 94,236

	Infrastructure								Totals				
lants and Facilities		a		Underground and Other Networks		Bridges and Other Structures		Assets Under Construction		2010		2009	
\$ 788,494	\$	1,622,539	\$	2,574,935	\$	503,753	\$	44,957	\$	6,831,420	\$	6,486,115	
16,642		81,155		68,106		6,263		65,369		333,851		384,110	
- -		14,897 -		4,886		-		- -		54,415 (3,700)		51,005 12,200	
 805,136		1,688,797		2,638,155		510,016		110,326		7,107,156		6,831,420	
189,044		800,880		840,943		196,110		-		2,540,066		2,427,796	
15,503		43,329		35,476		9,659		-		165,857		155,382	
-		14,784		3,242				<u>-</u>		46,762		43,112	
 204,547		829,425		873,177		205,769		-	_	2,659,161		2,540,066	
\$ 600,589	\$	859.372	\$	1.764.978	\$	304.247	\$	110.326	\$	4.447.995	\$	4.291.354	

# THE CITY OF WINNIPEG CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE - SERVICE

For the year ended December 31, 2010 (in thousands of dollars)

(in the listings of deciding)	General Revenue Fund									
	Protection		Community Services		Planning			olic Works nd Water		
REVENUES										
Taxation	\$	214,964	\$	68,961	\$	1,166	\$	165,259		
Sales of services and regulatory fees		45,559		17,786		20,617		4,520		
Government transfers (Note 18)		55,280		12,131		3,627		17,796		
Transfer from other funds		3,926		1,394		14,230		17,725		
Other		8,041		2,606		1,419		5,144		
EVDENCES (N.4. 10)		327,770		102,878		41,059		210,444		
EXPENSES (Note 19) Salaries and benefits		279,700		44,998		20,841		60,458		
Goods and services		32,489		11,831		2,787		101,018		
Interest		1,575		657		2,375		29,040		
Transfer to other funds		8,557		36,704		10,213		6,780		
Other		5,449		8,688		4,843		13,148		
		327,770		102,878		41,059		210,444		
NET SURPLUS	\$		\$		\$	_	\$	<u>-</u>		

For the year ended December 31, 2009 (in thousands of dollars)

(in inclusional of deticals)	General Revenue Fund									
	— Р	rotection		mmunity ervices	Planning			olic Works nd Water		
REVENUES										
Taxation	\$	204,598	\$	64,319	\$	7,334	\$	167,054		
Sales of services and regulatory fees		42,295		17,399		15,917		3,917		
Government transfers (Note 18)		53,068		12,407		4,389		20,321		
Transfer from other funds		3,363		1,443		8,771		20,358		
Other		7,962		2,617		1,221		5,733		
EVDENCES (N . 10)		311,286		98,185		37,632		217,383		
EXPENSES (Note 19)		265.075		44.150		10.701		50.711		
Salaries and benefits		265,975		44,159		19,701		59,711		
Goods and services		30,651		11,847		3,105		100,952		
Interest		1,494		363		2,413		36,296		
Transfer to other funds		7,575		35,520		8,564		4,984		
Other		5,591		6,296		3,849		15,440		
		311,286		98,185		37,632		217,383		
NET SURPLUS	\$		\$		\$		\$			

Finance and Administration		Fransit stem Fund	ater and ste Funds		Funds and rporations	El	iminations	Consolidated		
\$ 94,184	\$	_	\$ -	\$	13,584	\$	(7,124)	\$	550,994	
11,107		68,217	225,697		76,598		(44,937)		425,164	
14,522		36,795	12,676		109,046		(9,987)		251,886	
3,366		68,813	30,353		306,315		(446,122)		_	
 7,729		2,173	19,252		80,107		(659)		125,812	
 130,908		175,998	287,978	<u> </u>	585,650		(508,829)		1,353,856	
37,179		82,365	56,996		39,727		968		623,232	
14,827		38,305	78,604		90,609		(46,351)		324,119	
5,365		5,238	19,274		51,402		(68,693)		46,233	
50,388		12,349	62,108		156,031		(343,130)		· -	
 23,149		13,040	34,329		139,265		(50,857)		191,054	
 130,908		151,297	251,311		477,034		(508,063)		1,184,638	
\$ -	\$	24,701	\$ 36,667	\$	108,616	\$	(766)	\$	169,218	

nance and inistration	Fransit stem Fund	ater and ste Funds		Funds and rporations	Eli	iminations	C	onsolidated
\$ 89,909	\$ -	\$ -	\$	17,583	\$	(16,226)	\$	534,571
10,484	65,931	224,380		75,035		(42,115)		413,243
14,630	49,340	3,787		108,826		(9,945)		256,823
3,070	78,879	31,839		298,683		(446,406)		-
 12,187	1,295	39,220	. <u></u>	75,316		(6,540)		139,011
 130,280	 195,445	 299,226		575,443		(521,232)		1,343,648
34,326	77,583	52,783		37,336		7,002		598,576
12,155	36,963	71,017		90,103		(42,047)		314,746
4,805	3,054	20,768		55,607		(75,212)		49,588
59,011	11,481	50,289		150,693		(328,117)		-
 19,983	10,816	 34,311		144,039		(52,802)		187,523
 130,280	 139,897	 229,168	. <u></u>	477,778		(491,176)		1,150,433
\$ 	\$ 55,548	\$ 70,058	\$	97,665	\$	(30,056)	\$	193,215

# THE CITY OF WINNIPEG CONSOLIDATED FINANCIAL STATEMENTS

## **FIVE-YEAR REVIEW**

December 31 ("\$" amounts in thousands of dollars, except as noted) (Unaudited)

		2010	2009	2008	2007	2006
1. Population (as restated per Statistics Canada	a)	684,100	674,400	665,600	658,800	653,500
Unemployment rate (per Statistics Canada	ı)					
- Winnipeg		5.7%	5.4%	4.3%	4.7%	4.6%
- National average		8.0%	8.3%	6.1%	6.0%	6.3%
2. Average annual headcount		9,942	9,827	9,623	9,552	9,536
3. Number of taxable properties		215,224	213,574	211,048	209,127	206,658
Payments-in-lieu of taxes						
Number of properties		1,238	903	908	945	922
4. Assessment - Residential	\$	43,431,201	24,048,221	23,666,110	23,223,839	22,800,354
(see note) - Commercial and		, ,				
industrial		12,033,087	8,242,789	8,161,490	8,095,206	7,959,866
- Farm and golf		183,279	128,611	131,414	156,357	162,390
_	\$	55,647,567	32,419,621	31,959,014	31,475,402	30,922,610
Assessment per capita (in dollars)	\$	81,344	48,072	48,015	47,777	47,318
Commercial and industrial as						
a percentage of assessment		21.62%	25.43%	25.54%	25.72%	25.74%
5. Tax arrears	\$	34,387	30,036	29,893	38,038	41,350
6. Tax arrears - per capita (in dollars)	\$	50.27	44.54	44.91	57.74	63.27
7. Municipal mill rate		15.295	25.448	25.448	25.448	25.448
- Percentage change adjusted for						
portioning and reassessment		0.00%	0.00%	0.00%	0.00%	0.00%
8. Winnipeg consumer price index (per St	atistic	s Canada)				
(annual average)						
- 2002 base year 100		114.8	113.9	113.3	110.8	108.5
<ul> <li>Percentage increase</li> </ul>		0.8%	0.5%	2.3%	2.1%	1.9%
9. Consolidated revenues						
- Taxation	\$	550,994	534,571	521,684	515,197	518,661
- User charges		425,164	413,243	412,984	381,273	356,761
- Government transfers		251,886	256,823	213,310	188,563	152,300
- Interest and other revenue		125,812	139,011	123,280	135,781	77,811
	\$	1,353,856	1,343,648	1,271,258	1,220,814	1,105,533
10. Consolidated expenses by function						
- Municipal operations	\$	851,469	842,003	773,303	765,732	729,753
- Public utilities		301,637	278,848	258,788	242,797	231,306
<ul> <li>Civic corporations</li> </ul>		31,532	29,582	29,383	25,000	24,174
	\$	1,184,638	1,150,433	1,061,474	1,033,529	985,233
11. Growth in accumulated						
Surplus (Note: In 2006, the City conducted a general re	\$	169,218	193,215	209,784	187,285	120,300

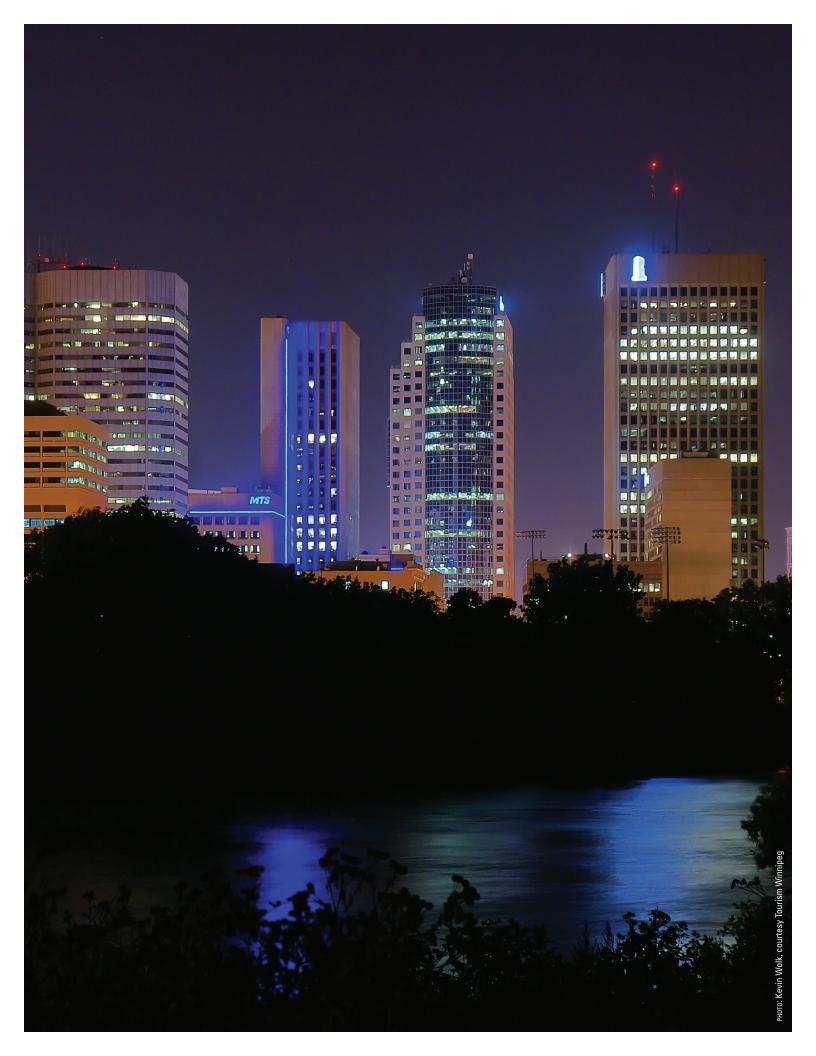
(Note: In 2006, the City conducted a general reassessment which moved from a 1999 level of value to a 2003 level of value.) (Note: In 2010, the City conducted a general reassessment which moved from a 2003 level of value to a 2008 level of value.)

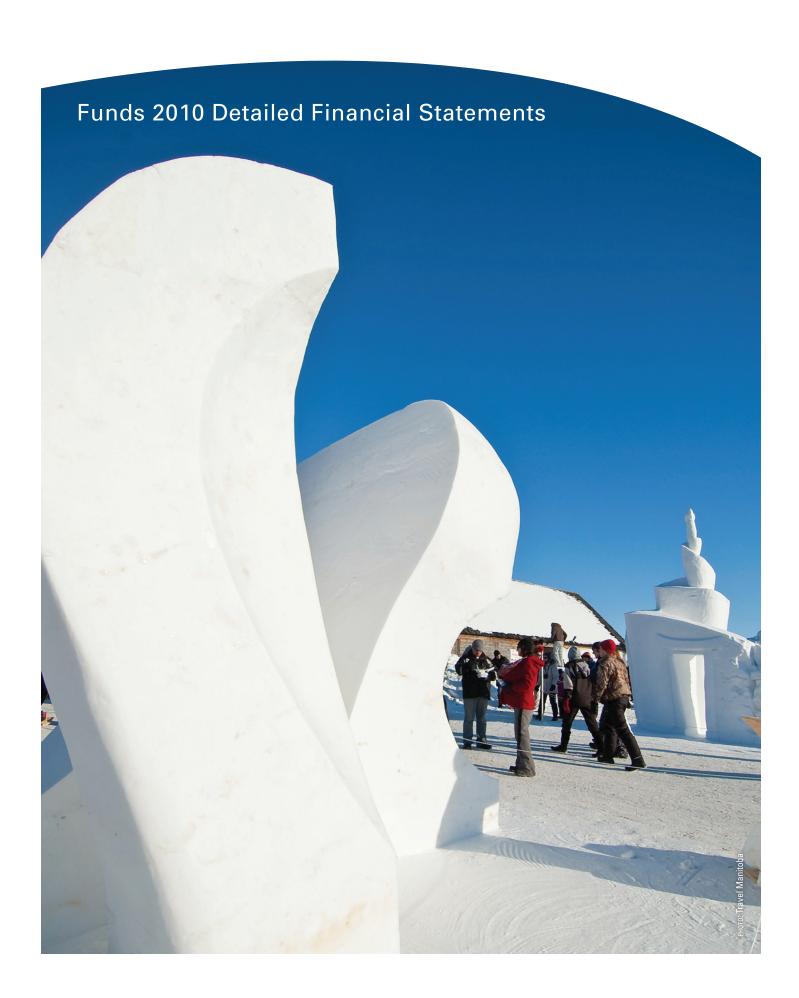
# THE CITY OF WINNIPEG CONSOLIDATED FINANCIAL STATEMENTS

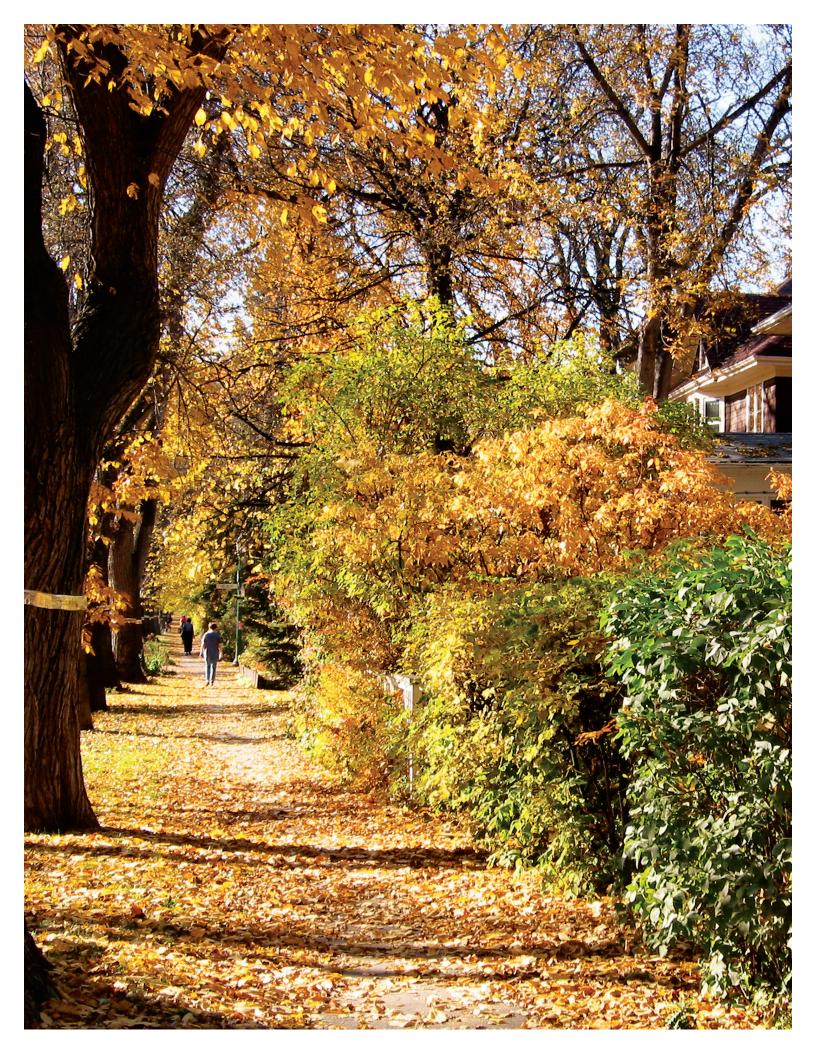
## **FIVE-YEAR REVIEW - continued**

December 31 ("\$" amounts in thousands of dollars, except as noted) (Unaudited)

		2010	2009	2008	2007	2006
12. Consolidated expenses by object						
Salaries and benefits	\$	623,232	598,576	565,071	539,405	530,881
Goods and services		324,119	314,746	291,061	291,032	271,530
Amortization		165,857	155,382	141,099	133,635	125,681
Interest		46,233	49,588	50,952	46,950	45,665
Other expenses		25,197	32,141	13,291	22,507	11,476
	\$	1,184,638	1,150,433	1,061,474	1,033,529	985,233
13. Payments to school authorities	\$	497,907	474,445	465,001	452,937	437,317
14. Debt						
Tax-supported	\$	274,838	294,449	378,872	379,836	411,043
Transit		81,408	22,088	24,914	25,464	26,813
City-owned utilities		290,605	288,899	304,834	206,261	207,581
Other		68,238	73,081	44,472	34,587	24,893
Total gross debt		715,089	678,517	753,092	646,148	670,330
Less: Sinking Funds		218,687	199,025	276,158	248,686	222,723
Total net long-term debt	\$	496,402	479,492	476,934	397,462	447,607
Percentage of total assessment		0.89%	1.48%	1.49%	1.26%	1.45%
15. Acquisition of tangible capital assets	\$	333,851	384,110	330,344	352,149	263,066
16. Net financial assets	\$	48,603	36,903	77,850	52,440	71,767
17. Accumulated surplus						
Surpluses						
Invested in tangible capital assets	\$	3,983,440	3,803,787	3,568,485	3,434,876	3,181,870
Unamortized gain on Winnipeg						
Hydro sale		220,238	226,640	232,679	238,376	243,751
Other surpluses		236,686	230,630	253,225	187,543	215,383
Unfunded liabilities		(172,581)	(170,228)	(150,518)	(157,724)	(152,059)
		4,267,783	4,090,829	3,903,871	3,703,071	3,488,945
Reserves						
Capital		97,376	98,329	94,156	89,887	114,359
Special Purpose		71,973	81,941	73,574	74,920	74,679
Stabilization		81,582	78,397	84,680	78,619	81,229
	Φ.	250,931	258,667	252,410	243,426	270,267
10.0	\$	4,518,714	4,349,496	4,156,281	3,946,497	3,759,212
18. Government specific indicators						
Assets-to-liabilities		6.00	6.05	5.88	5.89	5.61
Financial assets-to-liabilities		1.05	1.04	1.09	1.06	1.09
Public debt charges-to-revenues		0.03	0.04	0.04	0.04	0.04
Own-source revenues-to-taxable						
assessment		0.02	0.03	0.03	0.03	0.03
Government transfers-to-revenues		0.19	0.19	0.17	0.15	0.14







The City of Winnipeg ("the City") is a single-tier municipality created on January 1, 1972, pursuant to The City of Winnipeg Act, a statute of the Legislature of the Province of Manitoba ("the Province"). The City continued as a body corporate by virtue of the enactment by the Province of The City of Winnipeg Charter on January 1, 2003. The City provides municipal services such as street system maintenance, police, fire, parks and recreation, library and other general government operations. The City is required by The Public Schools Act to bill, collect and remit provincial support and school division special levies on behalf of the Province and school divisions. The City also bills, collects, and remits taxes on behalf of local business improvement zones. Activities related to these billing functions are not included in the Statement of Operations.

For the year-ended December 31, 2010, the General Revenue Fund reported a net surplus of \$nil (2009 - \$9.0 million). Factors that contributed to the General Revenue Fund's position were as follows:

- Corporate expenses are \$4.5 million below budget due to lower long-term disability payments, other employee benefit charges and provisions and interest on debt;
- Assessment appeal costs are \$3.0 million below budget;
- The City Clerks department's expenses are \$1.2 million below budget mainly due to savings from the 2010 municipal election and other expenses;
- Building Manitoba Fund General Assistance grant is \$2.1 million lower than budget due to allocations of grant revenue to specific expenses;
- The Public Works department's expenses, net of recoveries, are over budget by \$2.9 million, primarily due to streets maintenance costs;
- Other departmental revenues and expenses provided \$3.1 million to the bottom line;
- Electricity and natural gas revenues relating to the claim against Manitoba Hydro had a \$10.6 million negative impact on the bottom line; and
- City Council approved that net supplementary taxes of \$3.8 million remain in the General Revenue Fund, in order to eliminate a deficit, rather than be transferred to the Fiscal Stabilization Reserve Fund.

## **FIVE-YEAR REVIEW**

December 31 ("\$" amounts in thousands of dollars, except as noted) (unaudited)

		2010		2009		2008		2007		2006
Planning, Property and Develor Construction -Permits issued -Value Housing starts (2007 restated)	\$	9,543 1,152,406 2,737	\$	9,480 1,110,844 1,811	\$	9,120 1,053,811 2,646	\$	8,742 843,591 3,127	\$	8,987 849,758 3,289
Community Services Libraries Provincial Grant Library circulation	\$	2,010 5,448,774	\$	2,010 5,728,077	\$	2,010 5,465,522	\$	1,910 5,431,786	\$	1,910 5,532,720
Taxes Receivable Property, payments-in-lieu and business taxes Allowance for tax arrears	\$	34,387 (3,080)	\$	30,036 (3,784)	\$	29,893 (3,657)	\$	38,038 (6,228)	\$	41,350 (6,326)
Tax Revenues  Municipal realty taxes Payments-in-lieu of taxes Business and licenses-in- lieu of business taxes	\$ \$ \$	31,307 405,785 30,519 56,417	\$ \$ \$	398,730 31,058 56,504	\$ \$ \$ \$	26,236 395,410 30,087 56,508	\$ \$ \$	31,810 389,913 30,421 56,057	\$ \$ \$	35,024 374,268 31,575 61,029
Statement of Operations Revenues Expenses	\$	813,059 813,059	\$	794,766 785,773 8,993	\$	780,628 767,808 12,820	\$	756,292 754,710 1,582	\$	724,616 723,933 683
Contribution to: General Purpose Reserve Mill Rate Stabilization Reserve	<u> </u>	-		(8,993)		(12,820)		(1,582)		(683)
Surplus	\$		\$		\$	_	\$	_	\$	-
Debt and finance charges % of total expenses	\$	81,526 10.03%	\$	89,082 11.21%	\$	90,840 11.64%	\$	98,712 13.05%	\$	103,850 14.33%

# STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

ASSETS	 2010	 2009
Current		
Cash and cash equivalents (Note 3)	\$ 563,988	\$ 481,223
Accounts receivable (Note 4)	72,684	69,928
Materials and supplies	7,808	6,857
Prepaid expenses	 1,325	 1,213
	645,805	559,221
Investments (Note 5)	37,272	51,792
Contributed surplus and other assets (Note 6)	 45,699	 43,982
	\$ 728,776	\$ 654,995
LIABILITIES		
Current		
Notes payable (Note 7)	\$ 154,472	\$ 89,037
Due to other funds (Note 8)	436,276	434,391
Accounts payable and accrued liabilities (Note 9)	84,250	82,765
Deferred revenue (Note 10)	38,633	36,410
Performance and other deposits	 15,145	 12,392
	\$ 728,776	\$ 654,995

Commitments and contingent liabilities (Note 11)

See accompanying notes and schedules to the financial statements

## STATEMENT OF OPERATIONS

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010 Budget	2010 Actual	2009 Actual
REVENUES (Schedule 1) Taxation (Note 12) Government transfers Sale of goods and services (Note 13) Regulation fees Contributions and transfers Payments-in-lieu of taxes (Note 12) Sale of Winnipeg Hydro and other Interest	\$ 521,732 102,768 56,126 40,731 40,631 30,519 20,737 4,442	\$ 514,015 103,356 56,150 43,439 40,641 30,519 20,750 4,189	\$ 502,156 104,815 51,055 38,957 37,005 31,058 21,776 7,944
Total Revenues	817,686	813,059	794,766
EXPENSES (Schedules 2 and 3) Protection and community services Public works Finance and administration Contribution to Transit System Property and development Employee benefits and payroll tax Debt and finance charges Grants and payments to other authorities Other	432,128 206,187 81,143 43,202 38,791 13,013 5,906 560 (3,244)	431,749 210,444 74,905 43,200 41,059 12,163 5,095 560 (6,116)	410,464 217,383 68,601 42,069 37,632 12,285 5,823 1,729 (10,213)
Total Expenses	817,686	813,059	785,773
Surplus for the year before contribution	-	-	8,993
Contribution: General Purpose Reserve			(8,993)
Surplus for the year	<u>\$</u> -	<u>\$ -</u>	\$ -

See accompanying notes and schedules to the financial statements

## NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of significant accounting policies summarized below.

## a) Basis of presentation

The General Revenue Fund follows the fund basis of reporting. This Fund was created for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

## b) Basis of accounting

The financial statements are generally prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

The accrual basis of accounting is modified for expenses relating to accrued vacation costs, compensated absences, legal claims, retirement allowance, workers compensation claims, insurance claims, councillors' pension plan costs, and environmental costs which are recorded when payment is incurred.

## c) Cash equivalents

Cash equivalents consist of Government of Canada treasury bills; crown corporation bonds; provincial government bonds; City of Winnipeg municipal bonds; schedule 1 bank bonds, bankers' acceptances, and bearer deposit notes; schedule 2 bankers' acceptances, and bearer deposit notes; and asset backed commercial paper. Cash equivalents are recorded at cost, which approximates their quoted market value, and are redeemable on demand.

## d) Materials and supplies

Materials and supplies are recorded at the lower of cost or net realizable value.

## e) Investments

Bonds are carried at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the remaining terms to maturity with annual amortization computed at amounts which, when combined with actual income received, result in a constant effective yield on the amortized book value.

## 1. Significant Accounting Policies (continued)

## f) Assessment appeal costs

Assessment appeal costs are estimated at the beginning of the two-year assessment cycle and are amortized over the cycle. The liability is net of the unamortized costs.

## g) Deferred revenue

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the completion of specific work. In addition, certain user charges and fees are collected for which the related services have yet to be performed. These amounts are recognized as revenue in the fiscal year in which the related expenses are incurred or services performed.

## h) Corporate debt and finance charges

Tax-supported tangible capital assets financed by debt, including internal financing through the Equity in Capital Assets Fund, are recorded along with the outstanding debt obligation in the General Capital Fund. Interest and payments on debt are funded by the General Revenue Fund and the interest expense is recorded in the General Capital Fund.

## i) Local improvement taxes

As defined in The City of Winnipeg Charter, local improvement means "a work or service intended to be paid for or maintained wholly or partly by special assessments against the land benefited". The property owner's portion of the costs may be added to taxes over the length of the debt incurred by the City of Winnipeg ("the City") to cover the costs of the improvement or may be fully paid at any time. Local improvement taxes which have been paid by the property owners are recognized as revenue in the year paid.

#### i) Taxes collected for others

The City collects taxes for the Public Schools' Finance Board, Winnipeg's school divisions and on behalf of local business improvement zone boards. These taxes are remitted to the respective boards and divisions and are not included as revenues and expenses in the General Revenue Fund's Statement of Operations.

## k) Administration and interest on capital work

In certain circumstances, capital project work capitalized in the General Capital Fund includes an administration fee of 1% of specific costs of the project to a maximum of \$0.1 million on any individual project. In addition, financing charges of 2% are also capitalized as part of the project funded by the City. The administration fee and financing charge revenues are recorded in the General Revenue Fund.

## 1) Debenture issue expenses

Debenture issue expenses are charged to operations in the General Revenue Fund in the year of the related debenture issue.

## m) Deferred gain on sale of assets to Special Operating Agencies

Golf Services - Special Operating Agency and Winnipeg Parking Authority - Special Operating Agency commenced operations on January 1, 2002 and January 1, 2005, respectively. The City sold assets, including land, to these Agencies. The gain on the sale of these assets is being realized over the same time period as the assets are being amortized by the Agencies.

## 1. Significant Accounting Policies (continued)

## n) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

## 2. Status of the General Revenue Fund

The City is a municipality which was created on January 1, 1972, pursuant to The City of Winnipeg Act, a statute of the Legislature of the Province of Manitoba (the "Province"). The City continued as a body corporate by virtue of the enactment by the Province of The City of Winnipeg Charter on January 1, 2003. The City provides municipal services such as street system maintenance, police, fire, urban planning, parks and recreation, library and other general government operations. The City also bills, collects and remits taxes on behalf of local business improvement zones.

The City is required by The Public Schools Act to bill, collect and remit provincial education support and school division special levies on behalf of the Province of Manitoba and the school divisions. The City has no jurisdiction or control over the school divisions' operations or their mill rate increases and therefore, the financial statements of the school divisions do not form part of the General Revenue Fund's financial statements.

## 3. Cash and Cash Equivalents

	 2010		2009	
Bank overdraft, net of other cash items Cash equivalents	\$ (1,287) 565,275	\$	(3,250) 484,473	
	\$ 563,988	\$	481,223	

2010

2000

Cash equivalents have an effective average interest rate of 1.3% (2009 - 0.6%).

## 4. Accounts Receivable

	2010		2009	
Property, payments-in-lieu and business taxes Allowance for tax arrears	\$	34,387 (3,080)	\$	30,036 (3,784)
		31,307		26,252
Trade accounts and other receivables Province of Manitoba Government of Canada Accrued interest receivable		23,601 14,283 5,573 3,088		20,566 18,923 5,662 2,272
The Convention Centre Corporation The Sinking Fund Trustees of The City of Winnipeg Allowance for doubtful accounts		36 4 (5,208)		80 4 (3,831)
		41,377		43,676
	\$	72,684	\$	69,928

#### 5. Investments

	2010		2009	
Marketable securities Government of Canada bonds Provincial bonds Municipal bonds	\$ 4,999 4,092 28,181	\$	4,999 14,130 32,663	
	\$ 37,272	\$	51,792	

The aggregate market value of marketable securities at December 31, 2010 is \$38.3 (2009 - \$52.9 million).

## 6. Contributed Surplus and Other Assets

	2010		2009	
Contributed surpluses:				
Golf Services - Special Operating Agency	\$	20,090	\$	20,090
Land Operating Reserve		8,425		8,425
Winnipeg Parking Authority - Special Operating Agency		172		172
Loans receivable:				
Winnipeg Parking Authority - Special Operating Agency, start-up				
loan, interest at 6%, with no specific terms of repayment		12,218		12,218
Golf Services - Special Operating Agency, interest at 6%,				
repayable in annual payments of \$208 thousand, including interest				
and principal		3,044		3,068
Deferred election costs		1,750		_
Deferred charges, other				9
	\$	45,699	\$	43,982

Interest revenue received on the loan to Golf Services - Special Operating Agency during the year was \$184 thousand (2009 - \$185 thousand).

Interest revenue received on the loan to Winnipeg Parking Authority - Special Operating Agency during the year was \$nil (2009 - \$nil).

## 7. Notes Payable

The City finances short-term borrowing requirements from related entities at market rates of interest, which have an effective average interest rate of 0.5% (2009 - 0.4%). These notes are callable by the issuers.

	2010		2009	
Winnipeg Civic Employees' Benefits Program (Pension Fund)	\$	61,418	\$ 60,975	
Winnipeg Police Pension Plan		30,420	14,404	
The Sinking Fund Trustees of The City of Winnipeg		29,209	6,482	
The Civic Employees' Group Life Insurance Plan		26,456	3,954	
Workers Compensation Reserve		2,758	1,183	
Insurance Reserve		2,527	(238)	
Perpetual Maintenance Reserve Funds:				
- Brookside Cemetery		1,263	1,334	
- St. Vital Cemetery		100	51	
- Transcona Cemetery		95	62	
Sinking Fund		194	327	
Brady Landfill Site Rehabilitation Reserve		32	 503	
	\$	154,472	\$ 89,037	

#### 8. Due to Other Funds

The City operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, other funds do not have a bank account. Bank transactions are credited or charged to the "Due (from)/to" account in each fund when they are processed through the bank. Where appropriate, interest is credited or charged to other funds based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate.

			2010		2009
	Capital Reserves	\$	100,203	\$	116,686
	Stabilization Reserves		81,582		78,397
	Sewage Disposal System		70,903		59,681
	Special Purpose Reserves		70,468		60,876
	Waterworks System		56,855		70,027
	Equity in Capital Assets		37,856		35,065
	Transit System		32,709		3,797
	General Revenue Enterprises		8,000		5,292
	Equipment and Material Services		7,609		10,294
	Building Services		1,129		777
			805		4,045
	Solid Waste Disposal Trusts		587		
					568
	Civic Accommodations		(215)		(556)
	Winnipeg Enterprises Corporation		(768)		(1,168)
	Animal Services - Special Operating Agency		(903)		(866)
	Golf Services - Special Operating Agency		(4,874)		(3,847)
	Winnipeg Parking Authority - Special Operating Agency		(8,037)		(7,814)
	Fleet Management - Special Operating Agency		(8,792)		1,824
`	General Capital		(8,841)		1,313
		\$	436,276	\$	434,391
9.	Accounts Payable and Accrued Liabilities				
	·		2010		2009
	Trade accounts payable	\$	37,641	\$	37,060
	Provincial education support and school division special levies payable	Ψ	21,820	Ψ	19,435
	Other accrued liabilities		10,747		
			,		11,629
	Wages and employee benefits payable		8,305		6,940
	Accrued interest on long-term debt		4,293		4,533
	Provision for assessment appeals		1,444		3,168
		\$	84,250	\$	82,765
10.	Deferred Revenue				
	·		2010		2009
	Deferred gain on sale of assets to: Golf Services - Special Operating Agency	\$	22.028	\$	22 201
		Ф	22,038	Ф	22,201
	Winnipeg Parking Authority - Special Operating Agency		9,006		9,233
	Province of Manitoba, Federal Government and other		6,481		3,856
	Registration fees		1,047		1,049
	Rentals		61		71
		\$	38,633	\$	36,410

#### 11. Commitments and Contingent Liabilities

The following significant commitments and contingencies existed at December 31, 2010:

#### a) Lease commitments

The City has entered into a number of lease agreements mainly for the lease of office equipment. Future minimum lease payments are as follows:

2011 \$ 70

#### b) Loan guarantees

The City has unconditionally guaranteed the payment of principal and interest on outstanding capital improvement loans for the following organizations:

	 2010	2009
CentreVenture Development Corporation Dakota Community Centre Inc.	\$ 2,600 1,903	\$ 214 2,030
Southdale Recreation Association Inc.	1,313	2,030
Gateway Recreation Centre Inc.	995	1,241
Winnipeg Enterprises Corporation	992	1,275
Winnipeg Housing Rehabilitation Corporation	510	97
Garden City Community Centre Inc.	370	451
St. Norbert Community Centre	205	255
Maples Recreation Association Inc.	183	215
Glenwood Community Centre Inc.	144	170
Manitoba Opera Association Inc.	87	106
Winnipeg Soccer Federation	<b>76</b>	142
Granite Curling Club	54	61
Charleswood Broncos Football Club	35	4
Springer's Gymnastics Club Inc.	11	32
St. Norbert Children's Centre Inc.		 20
	\$ 9,478	\$ 6,313

When an organization has failed to meet debt covenants on existing debt obligations and factors known at the time of reporting are likely to affect the ability of the borrower to repay the loan in the future, then a provision for losses on loan guarantees will be accrued in the financial statements. As at December 31, 2010, an accrual has not been made to the financial statements.

#### c) Lawsuits

The City is not a defendant in any significant lawsuits as at December 31, 2010. The expense is recorded when settlement occurs.

Normal contingent liabilities exist consisting of routine claims for street and sidewalk accidents, property damage, etc.. Any loss will be accounted for to the period in which settlement occurs.

#### 12. Taxation

The property tax roll recorded in the General Revenue Fund for the year totalled \$880.2 million (2009 - \$850.2 million). This included school taxes of \$474.5 million (2009 - \$451.4 million) assessed and levied on behalf of the Province of Manitoba and school divisions. Total payments-in-lieu of taxes for the year were \$54.0 million (2009 - \$54.1 million). Included were payments-in-lieu of school taxes assessed in 2010 of \$23.5 million (2009 - \$23.0 million). School taxes and payments-in-lieu of school taxes are remitted to the Province and school divisions based upon a formula and schedule set by the Province of Manitoba and are not reflected as revenues or expenses in these financial statements. When an assessment is reduced the City is compelled by legislation to refund municipal taxes, school taxes and payments-in-lieu of school taxes with applicable interest.

Included in payments-in-lieu of taxes and business taxes are amounts levied against other funds for realty and business taxes. Taxes are assessed on these properties as if they were privately owned. The amounts levied are as follows:

	 2010	 2009
Sewage Disposal System	\$ 7,901	\$ 10,586
Waterworks System	2,183	3,065
Winnipeg Parking Authority - Special Operating Agency	591	680
Transit System	457	545
Golf Services - Special Operating Agency	268	263
Solid Waste Disposal	 29	33
	\$ 11,429	\$ 15,172

#### 13. General Government Charges from Related Parties

Included in the sale of goods and services is general government charges levied against other funds for administrative services as follows:

	 2010	2009
Waterworks System Sewage Disposal System	\$ 921 898	\$ 612 467
Transit System Civic Accommodations Building Services	777 306 252	777 306 252
Solid Waste Disposal Animal Services - Special Operating Agency	133 70	79 70
Winnipeg Parking Authority - Special Operating Agency Golf Services - Special Operating Agency	 36 15	36 14
	\$ 3,408	\$ 2,613

#### 14. Contributions and Appropriations to/from Related Parties

In addition to those disclosed elsewhere in the financial statements, included in the fund's expenses are the following:

Included in Community Services department's expenses are transfers to various funds as follows: Animal Services - Special Operating Agency net transfer \$1.1 million (2009 - \$1.0 million); Concession Equipment Reserve \$nil (2009 - \$12 thousand); Insect Control Urgent Expenditures Reserve \$112 thousand (2009 - \$nil); and Recreation Programming Reserve \$330 thousand (2009 - \$447 thousand).

Included in Planning, Property and Development department's expenses is a net transfer from the Perpetual Maintenance Reserves in the amount of \$221 thousand (2009 - \$123 thousand), a transfer to the Permit Reserve of \$1.8 million (2009 - \$nil) and the Housing Rehabilitation Investment Reserve of \$1.4 million (2009 - \$1.2 million).

Included in Corporate Finance department's expenses are recoveries from various funds for investment management fees. This includes \$236 thousand (2009 - \$256 thousand) from the Stabilization Reserves, \$232 thousand (2009 - \$172 thousand) from the Special Purpose Reserves, \$231 thousand (2009 - \$238 thousand) from the Capital Reserves, \$97 thousand (2009 - \$86 thousand) from the Equity in Capital Assets Fund and \$18 thousand (2009 - \$9 thousand) from the Sinking Fund.

Included in government affairs, pension contribution and other expenses is a transfer from the Civic Accommodations Fund of \$89 thousand (2009 - \$nil) and a transfer from the Building Services Fund of \$4 thousand (2009 - \$nil).

Included in various expense categories are a transfer to the Civic Accommodations Fund of \$33.0 million (2009 - \$33.0 million) for facilities costs, a transfer to the Computer Replacement Reserve of \$324 thousand (2009 - \$256 thousand), a transfer to the Building Services Fund of \$27.4 million (2009 - \$26.1 million) a contribution to the Commitment Reserve of \$664 thousand (2009 - \$1.1 million), a transfer to the Insurance Reserve of \$752 thousand (2009 - \$932 thousand), a transfer to the General Capital Fund of \$2.2 million (2009 - \$57 thousand); and a transfer to the Library Reserve \$130 thousand (2009 - \$214 thousand).

#### 15. Pension Costs and Obligations

#### a) Winnipeg Civic Employees' Benefits Pension and Winnipeg Police Pension Plans

The Fund's employees are eligible for benefits under the Winnipeg Civic Employees' Benefits Pension and the Winnipeg Police Pension Plans. The City allocates its benefit costs to various departments. During the year \$30.0 million (2009 - \$25.3 million) of benefit costs were allocated to the General Revenue Fund.

#### b) Councillors' Pension Plan Established Under By-Law No. 3553/83

On November 2, 1992, the pension plan provided to members of City Council was terminated, thereby not allowing new members to be accepted to the plan and current members being entitled to receive retirement benefits once they become eligible. These benefits are recorded when paid. The unrecorded benefits liability at December 31, 2010 has been estimated to be \$3.9 million (2009 - \$3.9 million). In 2010, the City paid out \$0.3 million (2009 - \$0.3 million).

#### 15. Pension Costs and Obligations (continued)

#### c) Councillors' Pension Plan Established Under By-Law No. 7869/2001

The City of Winnipeg Council Pension Plan was established July 18, 2001 by The City of Winnipeg Council Pension Plan By-Law No. 7869/2001, which deemed the Plan to have come into existence on January 1, 2001. The Plan is a defined benefit pension plan, which provides pension benefits for City of Winnipeg Council members. All members of City Council were required to become members of the Plan on January 1, 2001.

In 2010, the City paid out \$0.2 million (2009 - \$0.2 million).

#### 16. Other Employee Benefits

- a) Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$74.4 million (2009 \$70.1 million).
- b) Compensated absences represents benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years. The amount of this unrecorded liability at December 31, 2010 is estimated at \$5.5 million (2009 \$5.3 million).
- c) Employees accrue vacation credits, which together with unused holidays from previous years, are not recorded as a liability on the Statement of Financial Position. The vacation credits generally become a charge to operations in the year after they are earned. The amount of this unrecorded liability at December 31, 2010 is estimated at \$33.0 million (2009 \$33.2 million).
- d) The City operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. The City has a responsibility regarding future costs (such as compensation, rehabilitation, medical aid, pension awards and administration) on existing claims and incurred but not reported claims. The amount of this unrecorded liability at December 31, 2010 is estimated at \$7.0 million (2009 \$8.1 million).
- e) Employees of the City who are members of the Winnipeg Civic Employees' Benefits Pension and the Winnipeg Police Pension Plans must become members of the Civic Employees' Group Life Insurance Plan and the Police Employees' Group Life Insurance Plan respectively. These plans provide life insurance for members while employed and can be continued into retirement at the employees' option. Plan members and the City share the cost of basic life insurance. An actuarial valuation indicated that this post-retirement liability is fully funded.

#### 17. Related Party Transactions

Included in these financial statements are revenue and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various City of Winnipeg controlled departments, agencies and corporations to which the City is related. Account balances resulting from these transactions are included in the General Revenue Fund's Statement of Financial Position and are settled on normal trade terms. Other amounts due to and from related parties and the terms of settlement are described separately in the financial statements and the notes thereto.

# THE CITY OF WINNIPEG GENERAL REVENUE FUND

#### **REVENUES**

(unaudited)	1	2010 Budget	2010 Actual	2009 Actual
Taxation				
Municipal realty tax	\$	401,761	\$ 405,785	\$ 398,730
Business and licenses-in-lieu of business taxes		56,417	56,417	56,504
Frontage levy		26,600	26,611	20,089
Electricity and natural gas sales taxes		29,173	17,927	17,989
Entertainment tax		5,850	5,340	6,312
Local improvement tax		1,320	1,337	1,466
Licenses-in-lieu of realty tax		355	359	356
Billboard tax		206	202	129
Local improvement tax commuted		50	 37	 581
		521,732	 514,015	502,156
Government transfers				
Provincial				
Building Manitoba Fund		57,506	56,704	55,404
Unconditional		19,888	19,888	19,888
Video lottery terminal		8,820	8,820	8,820
Casino		7,887	8,787	7,887
Support		7,929	8,524	7,829
Ambulance		9,233	6,449	6,734
Emergency medical services		4,500	5,750	4,500
Assessment		3,000	3,000	3,000
Other		1,430	2,864	6,815
Libraries		2,010	2,010	2,010
Policing		2,000	2,000	2,000
Larviciding		1,200	1,200	1,200
Dutch elm disease control		1,000	1,000	1,000
Waste reduction support		-	-	1,362
Services transferred to the Province		(23,650)	 (23,650)	(23,646)
		102,753	103,346	104,803
Federal government		15	 10	12
		102,768	103,356	104,815

# THE CITY OF WINNIPEG GENERAL REVENUE FUND

#### **REVENUES**

(unauanea)	2010 Budget	2010 Actual	2009 Actual
Sale of goods and services	56,126	56,150	51,055
Regulation fees			
Fines	17,657	16,711	15,198
Permits and fees	14,296	16,592	14,230
Tax penalties	5,700	6,525	5,763
Licenses	3,078	3,611	3,766
	40,731	43,439	38,957
Contributions and transfers			
Sewage Disposal System	13,441	13,441	13,463
Land Operating Reserve	10,044	10,044	3,700
General Purpose Reserve	5,283	5,283	-
Solid Waste Disposal	3,853	4,449	301
Civic Accommodations (Note 14)	4,309	3,539	4,226
Workers Compensation Reserve	1,000	1,000	-
Computer Replacement Reserve	-	800	_
Transit System	785	785	773
Waterworks System	619	619	612
Winnipeg Parking Authority -	150	174	105
Special Operating Agency	172	174	125
Permit Reserve	83	116 79	391
Concession Equipment Replacement Reserve	65 79	79 79	78
Golf Services - Special Operating Agency Assiniboine Park Enterprises Reserve	75	75	75 75
Building Services Fund (Note 14)	66	66	132
Destination Marketing Reserve	-	60	60
General Revenue Enterprises Fund	22	22	22
Fleet Management -		22	22
Special Operating Agency	-	10	-
General Revenue Fund	800	-	-
Mill Rate Stabilization Reserve	-	-	7,917
Snow Clearing Reserve	-	-	4,370
Idea Bank Reserve	-	-	390
Insect Control Urgent Expenditures Reserve General Capital Fund	-	<u>-</u>	321 49
General Capital I und			<del></del>
	40,631	40,641	37,005
Payments-in-lieu of taxes	30,519	30,519	31,058
Sale of Winnipeg Hydro and other			
Manitoba Hydro	20,000	20,000	20,000
Accounts payable write-offs, commissions, etc.	737	750	1,776
	20,737	20,750	21,776

# THE CITY OF WINNIPEG GENERAL REVENUE FUND

Schedule 1

#### **REVENUES**

-	2010 Budget	2010 Actual	2009 Actual
Interest			
Interest earned	3,186	2,523	6,098
Interest capitalized	820	1,230	1,376
Debt charges recovered	436	436	470
	4,442	4,189	7,944
<b>Total Revenues</b>	\$ 817,686	\$ 813,059	\$ 794,766

# THE CITY OF WINNIPEG GENERAL REVENUE FUND

#### **EXPENSES**

(unaudited)	2010 Budget	2010 Actual	2009 Actual
Protection and community services Police services Fire paramedic service Community services Museums	\$ 189,909 137,648 103,479 1,092	\$ 191,542 136,228 102,878 1,101	\$ 181,837 129,449 98,185 993
	432,128	431,749	410,464
Public works			
Public works	161,510	165,201	174,724
Water and waste	33,823	34,664	32,152
Street lighting	10,854	10,579	10,507
	206,187	210,444	217,383
Finance and administration			
Corporate support services	31,252	30,864	30,649
Assessment and taxation	22,565	18,714	13,630
City clerks	10,703	9,531	11,789
Corporate finance	7,543	7,213	6,944
Council	2,801	2,751	2,696
Legal services	2,429	2,190	-
Mayor's office	1,746	1,692	895
Chief administrative offices	1,257	1,129	1,251
Audit	847	<u>821</u>	747
	81,143	74,905	68,601
Contribution to Transit System	43,202	43,200	42,069
Property and development			
Planning, property and development	38,791	41,059	37,632
Employee benefits and payroll tax			
Provincial payroll tax	8,323	8,445	8,199
Employee benefits	4,690	3,718	4,086
	13,013	12,163	12,285

# THE CITY OF WINNIPEG GENERAL REVENUE FUND

#### **EXPENSES**

	2010	2010	2009
	Budget	Actual	Actual
Debt and finance charges			
Transfer to General Capital Fund	81,855	80,776	87,967
Other interest and finance charges	1,115	2,244	878
Transfer to Equity in Capital Assets Fund	-	(1,494)	237
Transfer to departments	(77,064)	(76,431)	(83,259)
	5,906	5,095	5,823
Grants and payments to other authorities			
The Convention Centre Corporation	510	510	544
Grants	50	50	1,050
Children's Museum and Winnipeg Public Library Board			135
	560	560	1,729
Other			
Insurance and damage claims	3,726	3,726	3,726
Government affairs, pension contribution and other	(6,970)	(9,842)	(13,939)
	(3,244)	(6,116)	(10,213)
Contribution to			
General Purpose Reserve			8,993
<b>Total Expenses</b>	\$ 817,686	\$ 813,059	\$ 794,766

# THE CITY OF WINNIPEG GENERAL REVENUE FUND

#### **EXPENSES BY OBJECT**

(mananea)	 2010 Budget	 2010 Actual	 2009 Actual
Salaries and employee benefits	\$ 441,296	\$ 443,176	\$ 423,872
Services	122,977	125,888	121,398
Transfers	107,236	112,642	115,654
Debt and finance charges - departmental and corporate	82,357	81,927	89,437
Materials, parts and supplies	33,797	31,490	31,801
Grants and payments			
to other authorities - departmental and corporate	22,180	21,701	21,146
Municipal tax, amortization, and other	10,804	9,939	1,795
Provincial payroll tax	8,323	8,445	8,199
Assets - purchases and renovations	8,786	5,574	5,511
Recoveries	 (20,070)	 (27,723)	 (24,047)
	\$ 817,686	\$ 813,059	\$ 794,766

#### THE CITY OF WINNIPEG GENERAL REVENUE FUND

#### SCHOOL TAXES LEVIED

For the years ended December 31 (unaudited)

In addition to the tax revenues required to be raised for Municipal purposes, City Council under the continuing provisions of The Public Schools Act, must fix and impose taxes sufficient to meet that portion of the cost of education that is to be raised through levies on assessable property within the City of Winnipeg.

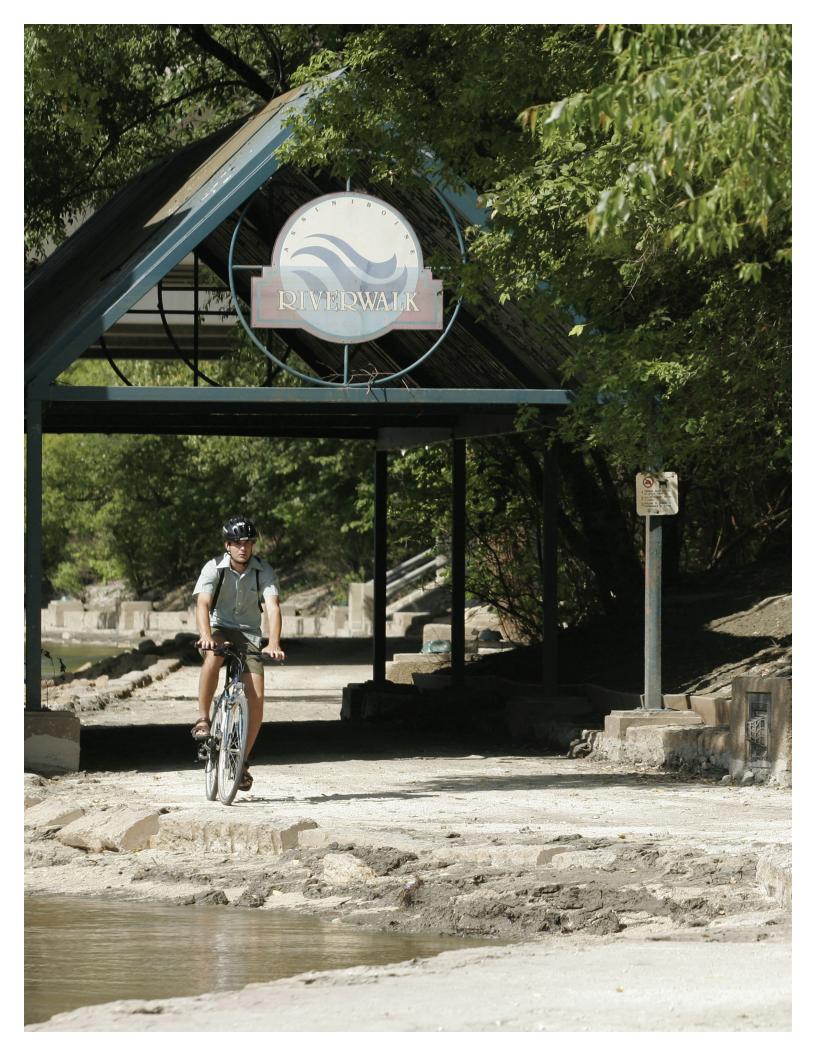
The amounts that were required to be raised in 2010 included the City's share of the Province's Education Support Program and the requirements of the school divisions (located wholly or in part within the City) representing the portion of their costs that were determined to be the entire responsibility of the City. Levies for 2010 with 2009 comparative figures are as follows:

	2010	2009
Provincial education support program levy Other property	\$ 90,526,480	\$ 75,900,709
Special levies (by school division)		
Winnipeg	132,032,571	132,032,571
Louis Riel	69,967,992	67,800,324
Pembina Trails	69,830,065	68,620,044
River East - Transcona	57,499,237	55,430,666
St. James - Assiniboia	41,504,786	39,921,070
Seven Oaks	33,076,282	31,714,963
Seine River	3,438,829	3,007,028
Interlake	30,564	17,255
	407,380,326	398,543,921
	\$ 497,906,806	\$ 474,444,630
Allocated as follows:		
Realty taxes	\$ 474,451,871	\$ 451,443,210
Payments-in-lieu of taxes	23,454,935	23,001,420
	\$ 497,906,806	\$ 474,444,630

# GENERAL REVENUE FUND THE CITY OF WINNIPEG

# 2010 ASSESSMENT PORTIONED BY PROPERTY CLASSIFICATION As at April 16, 2010 (unaudited)

			Exempt Subject to		- F
	Polition	1 axable	raymems-m-rien	rvennpr	1 0tal
Residential 1	45.0%	\$ 16,256,747,210	\$ 58,660,831	\$ 31,653,975	\$ 16,347,062,016
Residential 2	45.0%	1,862,001,298	219,278,340	2,709,675	2,083,989,313
Residential 3	45.0%	1,147,353,194	1	163,620	1,147,516,814
Farm	26.0%	22,862,881	2,567,521	19,550,349	44,980,751
Institutional	65.0%	547,327,882	70,789,550	1,354,813,396	1,972,930,828
Pipelines	20.0%	12,678,000	1	1	12,678,000
Railways	25.0%	43,148,314	1	1	43,148,314
Designated recreational facilities	10.0%	8,372,060	174,900	1,351,600	9,898,560
Other	65.0%	6,250,225,620	589,056,569	900,530,420	7,739,812,609
Legislative building	65.0%	1	8,731,993	1	8,731,993
		\$ 26,150,716,459	\$ 949,259,704	\$ 2,310,773,035	\$ 29,410,749,198



The General Revenue Enterprises Fund was originally created to account for commercial activities in which The City of Winnipeg was in competition with the private sector. However, over time these activities are now recorded in various other funds. Meanwhile, the use of this Fund has been expanded to include programs funded by grants from the senior levels of government or by their own revenue sources. These programs include Libraries Book Replacement and Literacy Centre Collection, Historical Buildings and Riverbanks Administration.

#### **FIVE-YEAR REVIEW**

As at December 31 (in thousands of dollars) (unaudited)

	 2010	2009	 2008	 2007	 2006
Internal service operations and other programs: Revenues Expenditures	\$ 6,155 3,882	\$ 4,526 4,107	\$ 4,061 6,014	\$ 3,649 4,058	\$ 3,282 3,322
Surplus/(Deficit)	\$ 2,273	\$ 419	\$ (1,953)	\$ (409)	\$ (40)

#### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

ASSETS	2010		2009	
Current Due from General Revenue Fund (Note 3) Accounts receivable	\$	8,000 6	\$	5,292 6
	\$	8,006	\$	5,298
LIABILITIES Current				
Accounts payable and accrued liabilities Deferred revenue	\$	2,688	\$	1 2,252
		2,688		2,253
RETAINED EQUITY		5,318		3,045
	\$	8,006	\$	5,298

See accompanying notes to the financial statements

#### STATEMENT OF OPERATIONS AND RETAINED EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010		2009	
REVENUES				
Permits and fees	\$	3,593	\$	3,665
Transfer from Land Operating Reserve		2,514		804
Sales of goods and services		48	-	57
Total Revenues		6,155		4,526
EXPENDITURES				
Street cuts operations (Note 4)		2,987		3,564
Real estate enterprises		822		339
Riverbank management operations		73		121
Libraries programs		-		76
Printing and duplicating operations		-	-	7
Total Expenditures (Note 4)		3,882		4,107
SURPLUS FROM OPERATIONS		2,273		419
RETAINED EQUITY, BEGINNING OF YEAR		3,045		2,626
RETAINED EQUITY, END OF YEAR	\$	5,318	\$	3,045

See accompanying notes to the financial statements

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of the accounting policies summarized below.

#### a) Basis of presentation

General Revenue Enterprises Fund follows the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

#### b) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

#### c) Deferred revenue

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the completion of specific work. In addition, certain user charges and fees are collected for which the related services have yet to be performed. These amounts are recognized as revenue in the fiscal year in which the related expenses are incurred or services performed.

#### 2. Status of the General Revenue Enterprises Fund

The General Revenue Enterprises Fund was originally created to account for commercial activities in which The City of Winnipeg was in competition with the private sector. However, over time the majority of these activities are now recorded in various other funds. Meanwhile, the use of this Fund has been expanded to include programs funded by grants from the senior levels of government or by their own revenue sources.

#### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank.

#### 4. Expenditures by Object

	 2010	 2009
Goods and services Grants Other	\$ 3,128 582 150	\$ 4,026 59
Transfer to General Revenue Fund	 22	 22
	\$ 3,882	\$ 4,107

Included in street cuts operations expenditures is a transfer to the General Revenue Fund of \$22 thousand (2009 - \$22 thousand).

The General Capital Fund was created to account for tax-supported capital transactions of The City of Winnipeg. The capital program includes, but is not limited to, the acquisition and/or construction of streets, bridges, land drainage, parks and recreation facilities, police and fire department facilities, library facilities, civic buildings, major computer programs and related equipment and local improvements.

By December 31 of each year, City Council is required under The City of Winnipeg Charter to approve a budget for the General Capital Fund. The 2010 budget for the General Capital Fund of \$253.4 million was a 53.40% increase from the 2009 budget of \$165.2 million. Capital expenditures in 2010 relating to 2010 and previous years capital budgets, decreased from \$189.2 million in 2009 to \$170.0 million in 2010.

Of the \$170.0 million of total capital expenditures, \$87.4 million was for Roads and Bridges, \$26.5 million related to Buildings, \$22.6 million was for Water and Waste infrastructure, and \$3.8 million related to Information Technology.

Included in the additions to major Roads and Bridges, Buildings and Water and Waste infrastructure projects during the year were the following:

-	Developer contributions-in-kind	\$ 31.6	million
-	Local Streets Renewal program	\$ 22.1	million
-	Regional Streets Renewal program	\$ 21.7	million
-	Jubilee Overpass	\$ 5.9	million
-	North End Recreation and Leisure Facility	\$ 3.8	million
-	Sinclair Park Community Centre	\$ 3.0	million
-	Valour Road/Isaac Brock Community Centre	\$ 2.3	million

#### **FIVE-YEAR REVIEW**

December 31 ("\$" amounts in thousands of dollars) (unaudited)

(,		2010	 2009	 2008	 2007	 2006
Tangible Capital Assets	\$	2,474,503	\$ 2,411,176	\$ 2,312,744	\$ 2,261,115	\$ 2,200,807
% change in tangible capital assets		2.63%	4.26%	2.28%	2.74%	2.19%
Debt						
Internal financing External financing	\$	464,065	\$ 432,458	\$ 401,750	\$ 387,388	\$ 366,792
(net of Sinking Fund) Other long-term debt		137,636 43,338	165,256 48,833	 176,920 38,286	 205,032 29,996	 250,178 36,428
Total long-term debt	\$	645,039	\$ 646,547	\$ 616,956	\$ 622,416	\$ 653,398
% change in total debt		-0.23%	4.80%	-0.88%	-4.74%	-1.53%
Internal Debt as a % of Total Debt		71.94%	66.89%	65.12%	62.24%	56.14%
External Debt as a % of Total Debt		28.06%	33.11%	34.88%	37.76%	43.86%
Interest Expense Internal External	\$	28,055 20,184	\$ 28,385 25,085	\$ 27,937 27,600	\$ 26,514 27,203	\$ 24,499 28,714
Interest Expense	\$	48,239	\$ 53,470	\$ 55,537	\$ 53,717	\$ 53,213
% change in external interest expense		-19.54%	-9.11%	1.46%	-5.26%	-12.15%
<b>Summary of Cash Flows</b>						
Operating activities Long-term debt	\$	155,785	\$ 188,369	\$ 171,202	\$ 146,098	\$ 137,402
(retired) issued, net Payments to The Sinking	<b>\$</b>	13,791	\$ 35,022	\$ 2,508	\$ (9,129)	\$ 11,502
Fund Trustees, net Due from to General	\$	(4,704)	\$ (8,272)	\$ (8,272)	\$ (8,272)	\$ (8,274)
Revenue Fund	\$	10,154	\$ (21,478)	\$ (18,886)	\$ 29,288	\$ 513
Capital acquisitions	\$	(169,951)	\$ (189,153)	\$ (150,758)	\$ (149,471)	\$ (135,902)
Other	\$	(5,075)	\$ (4,488)	\$ 4,206	\$ (8,514)	\$ (5,241)

#### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	2010	2009	
FINANCIAL ASSETS Accounts receivable (Note 3) Due from General Revenue Fund (Note 4)	\$ 40,207 	\$ 15,453 1,313	
	40,207	16,766	
LIABILITIES  Due to General Revenue Fund (Note 4)  Accounts payable and accrued liabilities (Note 5)  Deferred revenue  Debt (Note 6)  Deferred liabilities  Developer deposits	8,841 3,493 34,024 645,039 2,256 8,773	2,396 21,740 646,547 523 9,084 680,290	
NET FINANCIAL LIABILITIES	(662,219)	(663,524)	
NON-FINANCIAL ASSETS Tangible capital assets (Note 7)	2,474,503	2,411,176	
ACCUMULATED SURPLUS (Note 8)	<u>\$ 1,812,284</u>	\$ 1,747,652	

See accompanying notes and schedule to the financial statements

#### STATEMENT OF OPERATIONS

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010	2009		
REVENUES				
Transfer from General Revenue Fund				
Debt and finance	\$ 80,776	\$ 87,967		
Other	2,174	57		
Province of Manitoba capital transfer	49,596	44,299		
Developer contributions-in-kind	31,635	38,938		
Transfer from Federal Gas Tax Revenue Reserve	26,686	25,355		
Transfer from Civic Accommodations Fund	10,385	9,860		
Government of Canada capital transfer	9,025	388		
Other	7,281	1,637		
Transfer from Building Services Fund	6,066	6,160		
Interest income	5,100	7,706		
Transfer from Sewage Disposal System	3,312	216		
Developer deposit	3,050	3,760		
Transfer from Equipment and Material Services Fund	2,732	-		
Transfer from Sewer System Rehabilitation Reserve	2,714	4,792		
Transfer from General Purpose Reserve	1,700	-		
Transfer from Contributions in Lieu of Land Dedication Reserve	403	61		
Transfer From Land Operating Reserve	299	464		
Transfer from Commitment Reserve	-	361		
	242,934	232,021		
EXPENSES				
Amortization	100,302	98,177		
Interest - Equity in Capital Assets Fund	28,055	28,385		
Interest - External debt	20,184	25,085		
Grants	11,156	1,920		
Infrastructure maintenance	9,506	11,924		
Transfer to Equity in Capital Assets Fund	7,000	2,000		
Loss on disposal of assets	805	135		
Transfer to Land Operating Reserve	653	833		
Other	629	4,149		
Transfer to Waterworks System	12	74		
Transfer to General Revenue Fund	-	49		
Transfer to General Purpose Reserve	-	12		
	178,302	172,743		
NET SURPLUS FOR THE YEAR	64,632	59,278		
ACCUMULATED SURPLUS, BEGINNING OF YEAR	1,747,652	1,688,374		
ACCUMULATED SURPLUS, END OF YEAR	\$ 1,812,284	\$ 1,747,652		

See accompanying notes and schedule to the financial statements

#### STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars) (unaudited)

(unaudited)	2010			2009		
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:						
OPERATING						
Net surplus for the year	\$	64,632	\$	59,278		
Non-cash charges to operations Amortization		100,302		98,177		
Net assets transferred from Sewage Disposal System (Schedule 1)		(3)		(262)		
Loss on disposal of assets		805		135		
•						
Working capital from operations		165,736		157,328		
Net change in working capital		(23,657)		12,596		
Net change in deferred liabilities, deferred revenue and developer deposits		13,706		18,445		
		155,785		188,369		
FINANCING Debenture debt issued				47,730		
Debenture debt retired		(17,816)		(130,500)		
Interest on funds on deposit with The Sinking Fund Trustees		(17,010)		(130,300)		
of The City of Winnipeg ("The Sinking Fund Trustees")		(5,100)		(7,706)		
Payments from The Sinking Fund Trustees for outstanding		(-,,		( , , , , , , , , , , , , , , , , , , ,		
long-term debt retired		-		87,084		
Payments to The Sinking Fund Trustees for outstanding long-term debt		(4,704)		(8,272)		
Net increase in Equity in Capital Assets Fund debt		31,607		30,708		
Due to/from General Revenue Fund		10,154		(21,478)		
Other		(5,495)		10,547		
ANY DECEMBER		8,646		8,113		
INVESTING Net purchase of capital assets (Schedule 1)		(169,951)		(189,153)		
Net capital asset settlements and other (Schedule 1)		3,700		(12,200)		
Net proceeds on disposal of tangible capital assets		1,820		4,871		
		(164,431)		(196,482)		
	•		Ф	<u> </u>		
Cash, end of year	<b>&gt;</b>		<b>&gt;</b>			

See accompanying notes and schedule to the financial statements

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### a) Basis of presentation

The General Capital Fund follows the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The General Capital Fund was created to account for all financial transactions related to the City's tax-supported capital budget (excluding Transit).

#### b) Basis of accounting

The financial statements are prepared using the accrual basis of accounting.

#### c) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less any residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	15 years
Buildings	10 to 50 years
Machinery and equipment	10 years
Vehicles	5 to 10 years
Computer hardware and software	5 to 10 years

Water and waste

Underground networks 75 to 100 years Flood stations and other infrastructure 50 to 75 years

Transportation

Roads 10 to 50 years Bridges and structures 25 to 75 years

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

In certain circumstances, capital project work is charged an administration fee equal to 1% of specific costs of the project to a maximum of \$100 thousand on any individual project. In addition, interim financing charges of 2% are also capitalized as part of the project cost funded by The City of Winnipeg.

#### 1. Significant Accounting Policies (continued)

#### d) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt.

#### e) Deferred revenue

The City receives funds dedicated to the acquisition of specific tangible capital assets. Where capital funding is received but has not been used in the year to acquire tangible capital assets, the funding is reported as deferred revenue and taken into income in future years when the cost is incurred.

#### f) Deferred liabilities

Deferred liabilities consist of developer repayments as well as contributions received but not yet earned. Under the terms of development agreements, the City is required to repay developers for local improvements installed which benefit property outside the development area.

#### g) Revenue recognition

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

#### 2. Status of the General Capital Fund

The General Capital Fund was created to account for tax-supported capital transactions (excluding Transit) of the City of Winnipeg. The capital program includes, but is not limited to, the acquisition and/or construction of streets, bridges, land drainage, parks and recreation facilities, police and fire department facilities, library facilities, civic buildings, major computer programs and related equipment and local improvements, to name a few.

#### 3. Accounts Receivable

	 2010	2009		
Province of Manitoba	\$ 27,735	\$	13,174	
Government of Canada Local improvements - Fairfield Park Other	10,440 1,705 327		1,865 414	
	\$ 40,207	\$	15,453	

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#### 4. Due (to) from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due (to) from" account when they are processed through the bank. The General Capital Fund charges interim financing on individual capital projects and credits the interest to the General Revenue Fund.

#### 5. Accounts Payable and Accrued Liabilities

		2010		2009
Contractors' holdbacks Trade accounts payable	\$ 3,376 117	\$	2,272 124	
	\$	3,493	\$	2,396

#### 6. Debt

#### Sinking fund debentures outstanding

Term	Maturity Date	Rate of Interest	Series	By-Law No.		Amoun <b>2010</b>	t of D	ebt 2009				
1993-2013 1994-2014 1995-2015 1997-2017	Feb. 11 Jan. 20 May 12 Nov. 17	9.375 8.000 9.125 6.250	VN VQ VR VU	6090/93 6300/94 6620/95 7000/97	\$	\$ 40,000 30,500 55,000 30,000		30,500 55,000		30,500 55,000		40,000 30,500 55,000 30,000
						155,500		155,500				
Equity in Si	nking Fund (No	ote 6b)				(108,764)		(98,960)				
Net sinking	fund debenture	s outstanding				46,736		56,540				
Other long-	term debt out	standing										
		ssued by the Ca average interes				90,900		108,716				
	p to 2029 and a	nd debt issued weighted avera	•			464,065		432,458				
		ith varying mat ate of 8.42% (2				28,438		30,233				
Other long-t	erm debt					14,900		18,600				
					\$	645,039	\$	646,547				

#### 6. Debt (continued)

Debt to be retired over the next five years:

	2011	 2012	2013		2014	 2015	Thereafter
Sinking fund debentures \$	-	\$ -	\$	40,000	\$ 30,500	\$ 55,000	\$ 30,000
Serial and instalment debt	18,457	19,127		19,861	9,619	4,773	19,063
Equity in Capital Assets Fund	30,942	31,769		32,991	31,745	31,673	304,945
Capital lease obligations	1,950	1,019		1,172	 1,262	 593	 22,442
\$	51,349	\$ 51,915	\$	94,024	\$ 73,126	\$ 92,039	\$ 376,450

- a) All debentures are general obligations of the City. Debenture debt is allocated to the General Capital Fund and utilities in the amounts shown in the issuing by-law.
- b) The City of Winnipeg Charter requires the City to make annual payments to The Sinking Fund Trustees on debt outstanding as at December 31, 2002. Sinking fund arrangements after December 31, 2002 are managed by the City in a separate fund. The City is currently paying three percent or greater on its outstanding sinking fund debentures. These annual payments are invested for the retirement of the debenture issues on their maturity dates.
- c) Future minimum lease payments under the capital leases together with the balance of the obligation due under the capital leases are as follows:

	2011	\$ 4,117
	2012	3,018
	2013	3,095
	2014	3,098
	2015	2,336
	thereafter	39,137
Total future minimum lease paymen	ats	54,801
Amount representing interest at a we average interest rate of 8.42%	eighted	(26,363)
Balance of the capital lease obligation	ons	\$ 28,438

#### 7. Tangible Capital Assets

	 2010	 2009
Land	\$ 169,590	\$ 172,181
Buildings	277,646	268,257
Vehicles	945	2,414
Computer	32,973	38,201
Other	45,996	38,858
Plants and facilities	14,739	14,619
Roads	859,372	821,659
Underground and other networks	744,197	737,081
Bridges and other structures	304,247	307,643
Assets under construction	24,798	 10,263
	\$ 2,474,503	\$ 2,411,176

For additional information, see the Schedule of Tangible Capital Assets (Schedule 1).

During the year, there were no write-downs of tangible capital assets (2009 - \$nil). Administration fees and interim financing charges capitalized during 2010 were \$1.9 million (2009 - \$1.9 million). In addition, land, roads and underground networks contributed to the City and recorded in the General Capital Fund totalled \$31.6 million in 2010 (2009 - \$38.9 million) and were capitalized at their fair value at the time of receipt.

#### 8. Accumulated Surplus

Accumulated surplus is comprised of amounts invested in tangible capital assets.

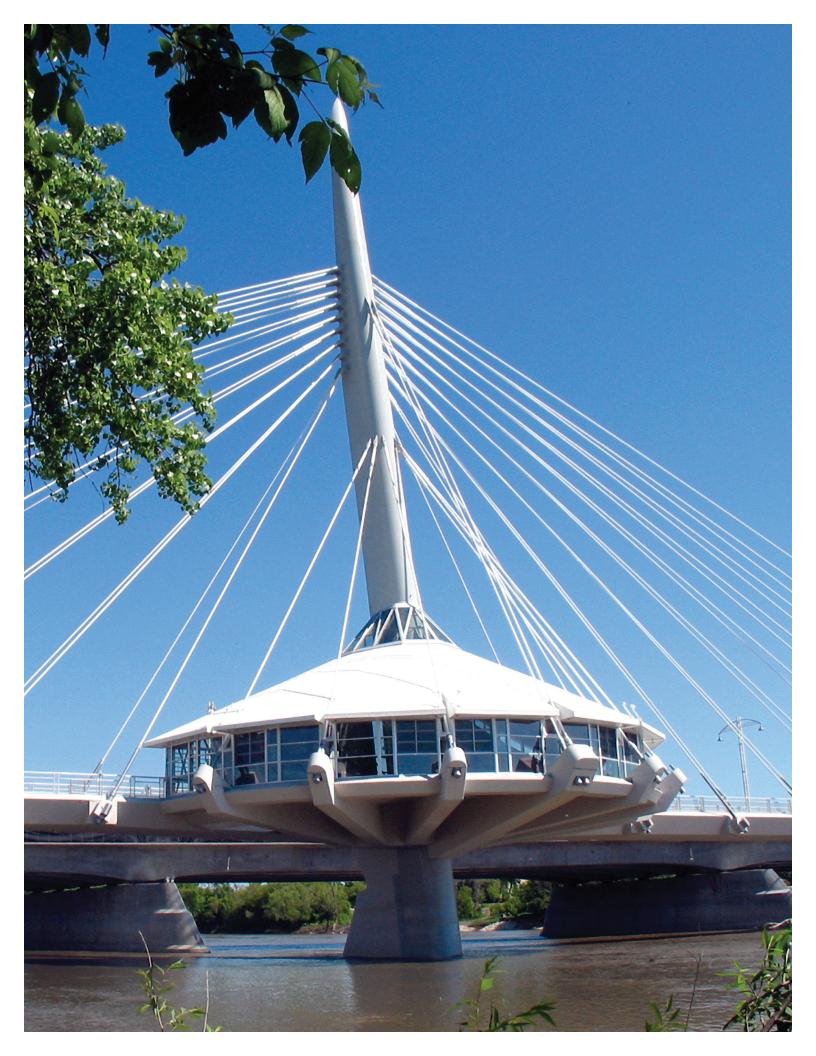
#### SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars) (unaudited)

#### General

		<b>v</b> 1		· · · · · · ·	•	7 1 ' 1	<b>C</b>			0.1
_		Land		Buildings		/ehicles		omputer		Other
Cost										
Balance, beginning of year	\$	172,181	\$	468,481	\$	29,793	\$	96,573	\$	63,815
Add: Additions during the year		2,399		26,489		-		3,848		12,699
Add: Transferred from Sewage										
Disposal System		3		-		-		_		_
Less: Disposals during the year		1,293		3,936		6,535		4,602		2,207
Settlements and other		(3,700)		´ -		_		´ -		_
2		(2,1,00)	-	_		-				
Balance, end of year		169,590		491,034		23,258		95,819		74,307
Bulance, end of year		100,000		1,001		23,230		75,017		7 1,507
Accumulated amortization										
Balance, beginning of year		-		200,224		27,379		58,372		24,957
Add: Amortization		_		16,689		1,022		9,076		5,561
Add: Transferred from Sewage				,		,		,		ŕ
Disposal System		_		_		_		_		_
Less: Accumulated amortization										
on disposals		_		3,525		6,088		4,602		2,207
on disposais				3,323		0,000		4,002		2,207
Balance, end of year		_		213,388		22,313		62,846		28,311
Darance, end or year				213,300		44,313		02,040		20,311
Not Rook Value of Tangible										
Net Book Value of Tangible Capital Assets	Φ	169,590	\$	277,646	\$	945	\$	32,973	2	45,996
Capital Assets	φ	107,370	ψ	411,040	ψ	743	φ	34,713	φ	+3,770

Infrastructure									Tot	als							
	ants and	Roads		Roads		Roads		Undergro and Otl Roads Networ		d Bridges and Other Structures		Assets Under Construction		2010		2009	
\$	20,309 448	\$	1,622,539 81,155	\$	1,072,837 22,115	\$	503,753 6,263	\$	10,263 14,535	\$	4,060,544 169,951	\$	3,892,405 189,153				
	- - -		- 14,897 -		361		- - -		- - -		3 33,831 (3,700)		799 34,013 12,200				
	20,757		1,688,797		1,094,591		510,016		24,798		4,192,967		4,060,544				
	5,690 328		800,880 43,329		335,756 14,638		196,110 9,659		-		1,649,368 100,302		1,579,661 98,177				
	-		-		-		-		_		-		537				
			14,784								31,206		29,007				
	6,018		829,425		350,394		205,769				1,718,464		1,649,368				
\$	14,739	\$	859,372	\$	744,197	\$	304,247	\$	24,798	\$	2,474,503	\$	2,411,176				



## THE CITY OF WINNIPEG STABILIZATION RESERVES

The City of Winnipeg has two reserves whose purpose is to stabilize the effect of specific revenues on the current operations of the City. They are as follows:

The Future Tax Levies Reserve Fund was created by City Council on May 16, 1973, to counteract the budgetary effects of fluctuations from year to year in tax revenue caused by additions to and deletions from the tax roll due to new construction, demolitions or improvements to land.

On March 20, 1997, City Council, through the adoption of the Financial Stability Plan, approved changing the name of the Future Tax Levies Reserve Fund to the Fiscal Stabilization Reserve Fund and the establishment of the Mill Rate Stabilization Reserve Fund to fund deficits recorded in the General Revenue Fund in order to assist in the stabilization of the City's mill rate and/or property tax requirements.

On December 13, 2000, City Council amended the regulations governing the Fiscal Stabilization Reserve Fund to provide for transfers to/from the General Revenue Fund necessary to offset any variances in the tax projections used in the development of the annual estimates and the actual amounts billed in the spring of each year.

#### Fiscal Stabilization Reserve Fund

The Fiscal Stabilization Reserve Fund is subject to the following regulations:

- That no transfers from the Reserve be made to the General Revenue Fund to fund current operations;
- That the target level be established at a minimum level of 5% of the General Revenue Fund's adopted budget expenses;
- That the Reserve provide for transfers to or from the General Revenue Fund to offset any variance in the tax projections used in the development of the annual estimates and the actual amounts billed in the spring of each year;
- That, subject to the Stabilization Reserves Combined Regulation, once the Reserve balance exceeds 5% of the General Revenue Fund's adopted budget expenses, the excess amount be considered for utilization only to provide for major unforeseen expenses;
- That any use of these funds be contingent upon approval by two-thirds of City Council; and
- The use of these funds in any given year be limited to no more than 20% of the prior year's reserve balance.

The City Treasurer is the Fund Manager.

#### Mill Rate Stabilization Reserve Fund

The Mill Rate Stabilization Reserve Fund is subject to the following regulations:

- Charges in any one-year are limited to no more than 20% of the prior year's Reserve balance to a maximum of 50% of any deficit in the General Revenue Fund; and
- That subject to the Stabilization Reserves Combined Regulation, no charges to the Reserve should be made unless the reserve balance exceeds 5% of the General Revenue Fund expenses, in which case, half the excess is automatically transferred in the following year.

The City Treasurer is the Fund Manager.

# THE CITY OF WINNIPEG STABILIZATION RESERVES (continued)

#### **Stabilization Reserves - Combined Regulations**

On May 23, 2001, City Council adopted the Financial Management Plan - Review of Reserves, which modified some of the original regulations of the individual reserves to a combined regulation as follows:

- That if either reserve has achieved its 5% target but the total of 10% tax-supported expenditures of the General Revenue Fund has yet to be achieved, then excess interest revenue of either Reserve be redirected to the Reserve which has yet to reach its individual target of 5%;
- That if the Stabilization Reserves are in excess of the 10% target then the excess funds be identified as available for one-time expenditures; and
- That if the Stabilization Reserves are reduced below the 10% target or that the pace of increase in the stabilization funds, as approved in the Financial Management Plan, are not being met, that a replenishment plan be adopted by City Council, which may include using net added taxes in addition to surplus and interest to achieve the 10% target.

# THE CITY OF WINNIPEG STABILIZATION RESERVES

#### **FIVE-YEAR REVIEW**

December 31 (in thousands of dollars) (unaudited)

		2010	2009		2008		2007		 2006
General Revenue Fund's adopted budget expense	\$	817,686	\$	788,730	\$	767,622	\$	741,242	\$ 720,959
Fiscal Stabilization Reserve Equity	Func	1 39,672	\$	36,485	\$	34,748	\$	41,557	\$ 49,259
Level (1)		4.9%		4.6%		4.5%		5.6%	6.8%
(Under)/over target level	\$	(1,212)	\$	(2,952)	\$	(3,633)	\$	4,495	\$ 13,211
Mill Rate Stabilization Rese	erve F \$	ound 41,910	\$	41,912	\$	49,932	\$	37,062	\$ 31,970
Level (1)		5.1%		5.3%		6.5%		5.0%	4.4%
Over/(under) target	\$	1,026	\$	2,476	\$	11,551	\$	-	\$ (4,078)
<b>Combined Stabilization Res</b> Equity	serves \$	81,582	\$	78,397	\$	84,680	\$	78,619	\$ 81,229
Level (1)		10.0%		9.9%		11.0%		10.6%	11.3%
(Under)/over target	\$	(187)	\$	(476)	\$	7,918	\$	4,495	\$ 9,133

<sup>(1)</sup> Level represents the Reserve's equity as a percentage of the General Revenue Fund's adopted budget expense.

# THE CITY OF WINNIPEG STABILIZATION RESERVES

#### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

(unauaitea)			Totals 2010	Totals 2009				
ASSETS Current Due from General Revenue Fund (Note 3)	\$	39,672	s	41,910	\$	81,582	S	78,397
EQUITY Unallocated	\$ 	39,672	\$ \$	41,910	\$ \$	81,582	\$	78,397

See accompanying notes to the financial statements

# THE CITY OF WINNIPEG STABILIZATION RESERVES

## STATEMENT OF CHANGES IN EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

	Sta	Fiscal Stabilization Reserve		Mill Rate Stabilization Reserve		Totals 2010		Totals 2009
Balance, beginning of year	\$	36,485	\$	41,912	\$	78,397	\$	84,680
Add: Net realty taxes added to the assessment roll Interest earned Transfer from Mill Rate Stabilization Reserve Transfer from Commitment Reserve		1,811 649 837		837 - 124		1,811 1,486 837 124		421 1,421 822 48
		3,297		961		4,258		2,712
Deduct: Transfer to Fiscal Stabilization Reserve Transfer to General Revenue Fund -		-		837		837		822
investment management fee Transfer to General Revenue Fund		110		126		236		256 7,917
		110		963		1,073		8,995
Balance, end of year	\$	39,672	\$	41,910	\$	81,582	\$	78,397

### THE CITY OF WINNIPEG STABILIZATION RESERVES

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### a) Basis of presentation

The Stabilization Reserves follow the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The Stabilization Reserves include the following:

Fiscal Stabilization Reserve Fund

Mill Rate Stabilization Reserve Fund

### b) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

#### 2. Status of the Stabilization Reserves

The Future Tax Levies Reserve Fund was created by City Council on May 16, 1973, to counteract the budgetary effects of fluctuations from year to year in tax revenue caused by additions to and deletions from the tax roll due to new construction, demolitions or improvements to land.

On March 20, 1997, City Council, through the adoption of the Financial Stability Plan, approved changing the name of the Future Tax Levies Reserve Fund to the Fiscal Stabilization Reserve Fund and the establishment of the Mill Rate Stabilization Reserve Fund to fund deficits recorded in the General Revenue Fund in order to assist in the stabilization of the City's mill rate and/or property tax requirements.

On December 13, 2000, City Council amended the regulations governing the Fiscal Stabilization Reserve Fund to provide for transfers to/from the General Revenue Fund necessary to offset any variances in the tax projections used in the development of the annual estimates and the actual amounts billed in the spring of each year.

#### 2. Status of the Stabilization Reserves (continued)

#### **Fiscal Stabilization Reserve Fund**

The Fiscal Stabilization Reserve Fund is subject to the following regulations:

- That no transfers from the Reserve be made to the General Revenue Fund to fund current operations;
- That the target level be established at a minimum level of 5% of the General Revenue Fund's adopted budget expenses;
- That the Reserve provide for transfers to or from the General Revenue Fund to offset any variance in the tax projections used in the development of the annual estimates and the actual amounts billed in the spring of each year;
- That, subject to the Stabilization Reserves Combined Regulation, once the Reserve balance exceeds 5% of the General Revenue Fund's adopted budget expenses, the excess amount be considered for utilization only to provide for major unforeseen expenses;
- That any use of these funds be contingent upon approval by two-thirds of City Council; and
- The use of these funds in any given year be limited to no more than 20% of the prior year's reserve balance.

The City Treasurer is the Fund Manager.

#### Mill Rate Stabilization Reserve Fund

The Mill Rate Stabilization Reserve Fund is subject to the following regulations:

- Charges in any one-year are limited to no more than 20% of the prior year's Reserve balance to a maximum of 50% of any deficit in the General Revenue Fund; and
- That subject to the Stabilization Reserves Combined Regulation, no charges to the Reserve should be made unless the reserve balance exceeds 5% of the General Revenue Fund expenses, in which case, half the excess is automatically transferred in the following year.

The City Treasurer is the Fund Manager.

#### **Stabilization Reserves - Combined Regulations**

On May 23, 2001, City Council adopted the Financial Management Plan - Review of Reserves, which modified some of the original regulations of the individual reserves to a combined regulation as follows:

- That if either reserve has achieved its 5% target but the total of 10% tax-supported expenditures of the General Revenue Fund has yet to be achieved, then excess interest revenue of either Reserve be redirected to the Reserve which has yet to reach its individual target of 5%;
- That if the Stabilization Reserves are in excess of the 10% target then the excess funds be identified as available for one-time expenditures; and
- That if the Stabilization Reserves are reduced below the 10% target or that the pace of increase in the stabilization funds, as approved in the Financial Management Plan, are not being met, that a replenishment plan be adopted by City Council, which may include using net added taxes in addition to surplus and interest to achieve the 10% target.

#### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, these funds do not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).



The City of Winnipeg ("the City") operates thirteen Capital Reserves to account for the use of designated revenue for specific purposes. The thirteen funds included are as follows:

#### Water Main Renewal Reserve Fund

On February 18, 1981, City Council authorized the establishment of a Water Main Renewal Reserve Fund for the purpose of financing, from one source, the renewal of water mains. The Reserve was established by the transfer of \$2.0 million of frontage levy revenue from the Waterworks System Fund. From 1974 through to 2008, the City used a frontage levy to fund water main renewals.

On September 24, 2008, City Council authorized the amendment of the Frontage Levy By-law No. 7958/2002 and approved that effective 2009, frontage levy revenue collected on property taxes would be reported in the General Revenue Fund to pay for upgrading, repair, replacement and maintenance of streets and sidewalks. Therefore, the sources of funding for the Water Main Renewal Reserve Fund are revenues from water rates, which are transferred from the Waterworks System Fund, and interest.

The Director of Water and Waste is the Fund Manager.

#### **Sewer System Rehabilitation Reserve Fund**

On May 27, 1992, City Council authorized the establishment of the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve Funds. These Reserves were established for the renewal and rehabilitation of combined sewers and wastewater sewers, respectively, with funding provided from the frontage levy identified for this purpose in By-law 549/73 (amended by By-law 7138/97). The purpose of the Reserves was to provide a consistent approach to financing infrastructure renewal and rehabilitate combined sewers and to renew and rehabilitate wastewater sewers (as defined by the Sewer Utility By-law 5058/88).

The annual frontage levy funding was allocated by City Council between the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve in accordance with the capital program requirements.

On January 30, 2002, City Council passed By-law No. 7958/2002 "Frontage Levy By-law" to include the repair and replacement of streets and sidewalks in residential areas.

On September 27, 2006, City Council approved the consolidation of the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve Funds into the Sewer System Rehabilitation Reserve Fund, which was effective on October 1, 2006.

On December 15, 2009, City Council authorized, by way of approval of the Capital Budget, that effective 2009, the frontage levy revenue collected on property taxes will be phased out as of 2011. The frontage levy will be reported in the General Revenue Fund to pay for the upgrading, repair, replacement and maintenance of streets and sidewalks. Therefore, the future sources of funding for the Sewer System Rehabilitation Reserve Fund will include revenues from sewer rates, which are transferred from the Sewage Disposal System Fund, and interest.

The Director of Water and Waste is the Fund Manager.

## THE CITY OF WINNIPEG CAPITAL RESERVES (continued)

#### **Environmental Projects Reserve Fund**

On December 17, 1993, City Council authorized the establishment of a River Quality Environmental Studies Reserve Fund for the purpose of providing funding for environmental projects to improve river quality. On January 24, 1996, City Council changed the name of this Reserve to the Environmental Projects Reserve Fund to more accurately reflect the nature of the projects reported in this Reserve.

The Reserve is financed through a monthly transfer from the Sewage Disposal System Fund based on the amount of water consumption billed. The Reserve has funded ammonia, nitrification and combined sewer overflow ("CSO") studies. It now funds a portion of the wastewater collection and treatment system improvements as directed by the Province of Manitoba ("the Province"). This includes effluent disinfection, centrate treatment, biological nutrient removal, CSO mitigation infrastructure and biosolids.

River quality is under the jurisdiction of the Province and in 2003 the Clean Environment Commission ("CEC"), at the request of the Minister of Conservation, conducted public hearings to review and receive comments on the City's 50-year wastewater collection and treatment improvement program. At the conclusion, the CEC recommended that the City implement these improvements over a 25-year period, which was subsequently ordered by the Minister of Conservation on September 26, 2003.

On September 3, 2004, the Province issued Environment Act License No. 2669 for the West End Water Pollution Control Centre, which provided for the plan as directed by the Minister of Conservation. Certain provisions of this license were appealed by the City. Revised License No. 2669 E R and No. 2684 R, for the North End Water Pollution Control Center, were issued August 17, 2005, incorporating the City's requested changes. On March 3, 2006, similar license (No. 2716) was issued for the South End Water Pollution Control Centre. This Reserve partially funds capital projects to bring the City in compliance with the license requirements.

The Director of Water and Waste is the Fund Manager.

#### **Brady Landfill Site Rehabilitation Reserve Fund**

On December 17, 1993, City Council authorized the establishment of a Brady Landfill Site Rehabilitation Reserve Fund for the purpose of providing funding for the future development of the Brady Landfill Site. The Reserve is financed through a monthly transfer from the Solid Waste Disposal Fund based on tonnages processed at the landfill.

The Director of Water and Waste is the Fund Manager.

#### **Golf Course Reserve Fund**

The Golf Course Reserve Fund was created by City Council on April 28, 1994, to provide funding for enhancements to the Municipal Golf Courses in order to keep them competitive with those in the private sector.

The Director of Planning, Property and Development is the Fund Manager.

#### **Library Reserve Fund**

City Council, on December 14, 1994, authorized the establishment of the Library Reserve Fund to provide for upgrading the Library's technological base and other special Library projects. On March 26, 1998, City Council further approved that all over due fine, replacement fee, room rental, non-resident and photocopy fee revenues be realized in the reserve. The Director of Community Services is the Fund Manager.

## THE CITY OF WINNIPEG CAPITAL RESERVES (continued)

#### **Transit Bus Replacement Reserve Fund**

On December 15, 1994, City Council approved the establishment of the Transit Bus Replacement Reserve Fund. The purpose of the Reserve is to provide financing for the replacement or refurbishment of transit buses in a scheduled and pragmatic manner. Contributions to this Reserve will be based on a budgeted appropriation from the Transit Department plus proceeds from the disposal of bus equipment and insurance claims on bus equipment written off. Upon the Transit Department making the outlay to replace or refurbish buses, this Reserve will contribute towards that purchase. The Director of Transit is the Fund Manager.

#### **Concession Equipment Replacement Reserve Fund**

On January 26, 1995, City Council approved the establishment of the Concession Equipment Replacement Reserve Fund. The purpose of the Reserve is to provide financing for the purchase and replacement of concession equipment. Contributions to the Reserve consist of 10% of concession revenues collected by the Community Services Department and interest earned.

Over the years, the provision, maintenance, and replacement of concession equipment has been turned over to either contractors and/or tenants making the reserve redundant. There is no longer a regular need to replace or buy new equipment, nor would the cost be significant enough to warrant the keeping of this Reserve. Based on the Community Services Department recommendation, City Council approved the dissolution of the Concession Equipment Replacement Reserve effective January 1, 2010.

The Director of Community Services was the Fund Manager.

#### **Computer Replacement Reserve Fund**

On March 22, 1995, City Council approved the establishment of the Computer Replacement Reserve Fund. The purpose of the Reserve is to provide financing for the replacement, refurbishing, modifying, or upgrading of personal computer hardware and/or software and to stabilize the effect on the annual budget. Through direct contributions, users contribute an amount to the Reserve for computer equipment based upon the latest actual purchase cost for that type of unit. Other contributions to the Reserve would include investment income. The Corporate Controller is the Fund Manager.

#### **Aqueduct Rehabilitation Reserve Fund**

City Council, on January 24, 1996, authorized the establishment of an Aqueduct Rehabilitation Reserve Fund for the renewal of the City's aqueduct. The final year for contributions to the Reserve was 2003.

The Director of Water and Waste is the Fund Manager.

#### Federal Gas Tax Revenue Reserve Fund

City Council, on January 25, 2006, authorized the establishment of the Federal Gas Tax Revenue Reserve Fund. The purpose of the Reserve is to account for funds received from the Province under the Federal Gas Tax Funding Agreement.

On November 18, 2005, the Government of Canada and the Province entered into an agreement on the Transfer of Federal Gas Tax Revenue under the New Deal for Cities and Communities. Under this deal, the Province agreed to administer the funds on behalf of the Federal Government and to conditionally provide the funds to the City, subject to receipt of funding from the Federal Government. The funds are intended specifically for eligible projects such as: Public Transit; Water; Wastewater; Solid Waste; Community Energy Systems; and Active Transportation Infrastructure.

## THE CITY OF WINNIPEG CAPITAL RESERVES (continued)

#### Federal Gas Tax Revenue Reserve Fund (continued)

On March 24, 2006, the Province and the City signed the Gas Tax Funding Agreement. The agreement was effective as of April 1, 2005 and continues until March 31, 2015 or unless terminated earlier in accordance with section 10 of the agreement.

On January 12, 2007, City Council authorized that Infrastructure Levies (Gas Tax) be allocated to the Public Works Department for road and bridge projects through the 2007 capital budget process.

The Director of Public Works is the Fund Manager.

#### **Public Transit Reserve Fund**

On February 21, 2006, City Council authorized the establishment of the Public Transit Reserve Fund dedicated for eligible projects to be funded by the Government of Canada through Bill C-66.

The Government of Canada and the Province have entered into the Public Transit Funding Agreement. Under this agreement, the Province agreed to administer the funds on behalf of the Federal Government and to conditionally provide the funds to the City, subject to receipt of funding from the Federal Government. These funds are to be used for eligible costs of public transit infrastructure projects, primarily to support environmental sustainability objectives, and the agreement is in effect until March 31, 2010.

Subsequent to this, the Province and the City entered into a Municipal Transit Funding Agreement. The agreement is in effect as of March 31, 2006 and continues until March 31, 2011. The Province has committed to extend the existing agreement to provide additional funding. This is pursuant to the Government of Canada also providing additional funding to the Province through the Public Transit Capital Trust. The fund has been fully depleted as of December 31, 2010.

As approved by City Council, this reserve will be dissolved once eligible projects have been completed.

The Director of Transit is the Fund Manager.

#### **Rapid Transit Infrastructure Reserve Fund**

On March 26, 2008, City Council approved that a Rapid Transit Infrastructure Reserve Fund be established, and that the purpose of the Reserve be to accumulate funds and subsequently to expend on future costs incurred on account of public transit infrastructure, including the construction of rapid transit corridors contemplated in the future.

On October 22, 2008, City Council approved that the purpose of the Rapid Transit Infrastructure Reserve be revised to accumulate funds and subsequently expend on costs incurred on account of public transit infrastructure, including the operation and construction of the rapid transit infrastructure, structures and facilities, development, and other related costs including bus purchases, technology, personnel, and land acquisition.

The Director of Transit is the Fund Manager.

#### **FIVE-YEAR REVIEW**

201		2010		2009	2008		2007			2006	
Water Main Renewal Reserv	ve Fu	nd									
Frontage levy revenue	\$	-	\$	-	\$	7,063	\$	7,002	\$	6,912	
Water main renewals funded Kilometres of water mains	\$	11,244 2,543	\$	9,437 2,519	\$	7,769 2,485	\$	6,470 2,464	\$	7,836 2,447	
Water main repairs		328		433		514		691		727	
Sewer System Rehabilitation	ı Res	erve Fund									
Frontage levy revenue	\$	1,100	\$	7,500	\$	20,352	\$	19,096	* \$	423	
Sewer renewals funded	\$	15,854	\$	16,874	\$	13,765	\$	17,376	* \$	568	
Kilometres of sewers		2,521		2,511		2,484		2,473		2,463	
Kilometres of sewers renewed		0.73		9.40		12.13		15.59		5.90	
<b>Environmental Projects Res</b>	erve :	Fund									
Transfer from Sewage	ф	44.002	ф	0.505	ф	<b>7</b> 0 6 <b>7</b>	Φ.	0.006	Φ.	0.501	
Disposal System Transfer to Sewage Disposal	\$	11,993	\$	9,737	\$	7,367	\$	8,006	\$	8,501	
System - capital projects	\$	5,088	\$	5,462	\$	18,646	\$	19,294	\$	15,839	
		,				,					
Brady Landfill Site Rehabili	tatio	n Reserve F	und								
Transfer from Solid Waste Disposal	\$	171	\$	175	\$	175	\$	174	\$	175	
waste Disposai	Ф	1/1	Þ	173	Ф	1/3	Ф	1/4	Ф	1/3	
<b>Golf Course Reserve Fund</b>											
Equity	\$	1,145	\$	1,087	\$	1,037	\$	1,951	\$	1,860	
I'I D E I											
Library Reserve Fund Transfer from General											
Revenue Fund	\$	130	\$	214	\$	-	\$	279	\$	281	
T											
Transit Bus Replacement Re Transfer from/(to)	eservo	e Fund									
Transit System, net	\$	(3,767)	\$	(5,102)	\$	4,732	\$	4,197	\$	6,530	
Number of buses financed	Ψ	35	Ψ	63	Ψ	33	Ψ	12	Ψ	-	
Concession Equipment Repl Transfer from General	acem	ent Reserve	e Fun	ıd							
Revenue Fund	\$	_	\$	12	\$	15	\$	19	\$	13	
Purchase of equipment	φ <b>\$</b>	-	\$ \$	3	Ф \$	-	\$	11	\$ \$	8	
1 1					-						

<sup>\*</sup> In 2007, the Sewer System Rehabilitation Reserve Fund frontage levy revenue was reinstated. In 2006, capital projects in the Sewer System Rehabilitation Reserve Fund were funded by the Federal Gas Tax Revenue Reserve Fund.

### **FIVE-YEAR REVIEW (continued)**

(ипаианеа)		2010		2009		2008		2007		2006
Computer Replacement Res Allocation of equity:	erve	Fund								
Corporate Support Services ** Community Services Planning, Property and	\$	285 273	\$	289 274	\$	191 228	\$	226 336	\$	79 365
Development *** Public Works *** Audit		188 132 10		211 114 10		200 226 10		217 291 9		140 264 8
Corporate Finance Chief Administrative Offices Mayor's Office		2 1 -		801 1 6		929 1 5		971 3 4		9 3
EPC Secretariat	<u> </u>	891	\$	1,706	\$	7 1,797	\$	2,067	\$	1,756
Aqueduct Rehabilitation Re Transfer to Waterworks System - capital projects		Fund 3	\$	10	\$	84	\$	38	\$	68
Federal Gas Tax Revenue R Government of			¢	26 020	\$	20.522	¢	16 427	\$	22 200
Canada funding Transfer to General Capital Fund Transfer to Sewage Disposal	\$ \$	40,452 26,686	\$ \$	36,030 25,355	\$	20,533 17,460	\$ \$	16,427 16,865	\$	23,308 16,776
System - capital projects Transfer to Transit System - capital projects	\$ \$	- 490	\$ \$	4,376	\$ \$	2,056	\$ \$	1,726 1,344	\$ \$	1,883
Public Transit Reserve Fund Government of	d									
Canada funding Transfer to Transit System - capital projects	\$ \$	10,627	\$ \$	21,159	\$ \$	6,150	\$ \$	24,790 2,682	\$ \$	14,328 670
Rapid Transit Infrastructur	•	·	φ	21,139	Φ	0,130	φ	2,002	φ	070
Transfer from/(to) Transit System, net	\$	537	\$	4,250	\$	2,750	\$	-	\$	-

<sup>\*\*</sup> In 2008, the Corporate Information Technology and Corporate Services departments were amalgamated and renamed the Corporate Support Services department.

<sup>\*\*\*</sup> Prior to 2007, the Building Services Fund was under the auspices of the Public Works department, this subsequently changed to the Planning, Property and Development department.

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	Water Main Renewal Reserve		Rel	Sewer System Rehabilitation Reserve		Environmental Projects Reserve		ub-total
ASSETS Current								
Due from General Revenue								
Fund (Note 3)	\$	2,404	\$	33,316	\$	38,544	\$	74,264
Call loans - General Revenue Fund (Note 4) Accounts receivable		<u>-</u>		- -		<u>-</u>		- -
		2,404		33,316		38,544		74,264
Investments (Note 5)  Due from Golf Services - Special  Operating Agency (Note 6)		-		-		-		-
	\$	2,404	\$	33,316	\$	38,544	\$	74,264
LIABILITIES								
Deferred revenue Debt (Note 7)	\$	- -	\$	-	\$	<u>-</u>	\$	-
		_		_		_		_
<b>EQUITY</b>	-		-					
Allocated Unallocated		1,930 474		33,316		38,544		73,790 474
		2,404		33,316		38,544		74,264
	\$	2,404	\$	33,316	\$	38,544	\$	74,264

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	Sub-total Brought Forward		$\mathbf{L}$	Brady andfill eserve			Library Reserve	
ASSETS								
Current Due from General Revenue								
Fund (Note 3) Call loans - General	\$	74,264	\$	917	\$	188	\$	656
Revenue Fund (Note 4) Accounts receivable		-		32 17		-		<u>-</u>
		74,264		966		188		656
Investments (Note 5)		-		2,711		-		-
Due from Golf Services - Special Operating Agency (Note 6)						1,072		
	\$	74,264	\$	3,677	\$	1,260	\$	656
LIABILITIES								
Deferred revenue Debt (Note 7)	\$	-	\$	<u>-</u>	\$	115	\$	<u>-</u>
						115		
EQUITY Allocated		73,790		3,677				
Unallocated		474		-		1,145		656
		74,264		3,677		1,145		656
	\$	74,264	\$	3,677	\$	1,260	\$	656

		Transit Bus Concession Computer Aqueduc						
0.1.4.1			lacement 1		quipment		lacement	
Sub-total	eserve	Ke	eserve	K	Reserve	K	eserve	K
\$ 85,277	298	\$	891	\$		\$	8,063	\$
\$ 85,277	290	Ф	091	Ф	-	Φ	0,003	Φ
32 17	<u>-</u>		<u>-</u>		- -		<u>-</u>	
85,320	298		891		-		8,063	
<b>2,71</b> 1	-		-		-		-	
1,072								
\$ 89,109	298	\$	891	\$		\$	8,063	\$
\$ 115	-	\$	-	\$	-	\$	-	\$
115								
86,20 <sup>4</sup> 2,790	298		891		- -		7,548 515	
88,994	298		891		-		8,063	
\$ 89,109	298	\$	891	\$		\$	8,063	\$

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	I	ub-total Brought Forward	(	Federal Gas Tax Reserve	Public Transit Reserve		Transit Infrastructure Reserve	
ASSETS								
Current Due from General Revenue								
Fund (Note 3) Call loans - General	\$	85,277	\$	7,324	\$	-	\$	7,602
Revenue Fund (Note 4)		32		_		_		_
Accounts receivable		17		20,226				<u>-</u>
		85,326		27,550		-		7,602
Investments (Note 5)		2,711		-		-		-
Due from Golf Services - Special Operating Agency (Note 6)		1,072						
	\$	89,109	\$	27,550	\$		\$	7,602
LIABILITIES								
Deferred revenue	\$	-	\$	26,770	\$	-	\$	-
Debt (Note 7)		115	_					
		115		26,770		-		
EQUITY		06.204		<b>5</b> 00				
Allocated Unallocated		86,204 2,790		780		-		7,602
Chanocated		2,170						7,002
		88,994		780				7,602
	\$	89,109	\$	27,550	\$	_	\$	7,602

Totals 2010	Totals 2009
\$ 100,203	\$ 116,686
 32 20,243	503 5
120,478	117,194
2,711	2,152
1,072	934
\$ 124,261	\$ 120,280
\$ 26,770 115	\$ 21,951
26,885	21,951
 86,984 10,392	82,273 16,056
97,376	98,329
\$ 124,261	\$ 120,280

## STATEMENT OF CHANGES IN EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

	Water Main Renewal Reserve		Sewer System Rehabilitation Reserve		Environmental Projects Reserve		Brady Landfill Reserve	
Balance, beginning of year	\$	1,633	\$	35,998	\$	31,539	\$	3,404
Add: Government of Canada transfers Transfer from Sewage Disposal System Transfer from Waterworks System Transfer from Transit System Frontage levy Interest earned Transfer from General Revenue Fund Transfer from Solid Waste Disposal Transfer from Building Services Other		- 12,000 - - 27 - - -		12,000 - - 1,100 145 - -		11,993 - - - 188 - - -		- - - - 111 - 171
		12,027		13,245		12,181		282
Deduct: Transfer to General Capital Fund Transfer to Transit System Transfer to Sewage Disposal System Transfer to Waterworks System Transfer to General Revenue Fund Purchase of equipment Transfer to General Revenue Fund investment management fee Other	_	11,244 - - 12		2,714 - 13,140 - - - 73		5,088 - - - - 88		- - - - - 9
Balance, end of year		11,256 2,404	<u> </u>	15,927 33,316	<u> </u>	5,176 38,544	<u> </u>	3,677
Barance, end of year	Ψ	<i>2</i> ,707	Ψ	33,310	Ψ	30,377	Ψ	3,011

(	Golf Course eserve	brary eserve	Rep	nsit Bus lacement eserve	Equip	ession pment erve	Replacement Reserve		Aqueduct Rehabilitation Reserve		S	ıb-total
\$	1,087	\$ 837	\$	11,808	\$	79	\$	1,706	\$	300	\$	88,391
	-	-		-		-		-		-		23,993
	-	-		-		-		-		-		12,000
	_	_		6,966		_		_		-		6,966
	_	_		0,200		_		-		_		1,100
	58	4		43		_		8		2		586
	-	130		-		_		324		_		454
	_	-		_		_		<i>3</i> <b>2</b> -7		_		171
	_	_		_		_		11		_		11
	-	2		-		-				-		2
							-					
	58	136		7,009				343		2		45,283
												0.714
	-	-		10 = 22		-		-		-		2,714
	-	-		10,733		-		-		-		10,733
	-	-		-		-		-		-		18,228
	-	-		-		<b>-</b>		000		3		11,247
	-	120		-		79		800		-		879 451
	-	130		-		-		321		-		451
	-	2		21		_		4		1		210
	-	185				-		33		-		218
	-	317		10,754		79		1,158		4		44,680
\$	1,145	\$ 656	\$	8,063	\$		\$	891	\$	298	\$	88,994

## STATEMENT OF CHANGES IN EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

	Sub-total Brought Forward		Federal Gas Tax Reserve		Public Transit Reserve		Inf	ransit rastructure eserve
Balance, beginning of year	\$	88,391	\$	727	\$	\$ 2,165		7,046
Add: Government of Canada transfers Transfer from Sewage Disposal System Transfer from Waterworks System Transfer from Transit System Frontage levy Interest earned Transfer from General Revenue Fund Transfer from Solid Waste Disposal Transfer from Building Services		23,993 12,000 6,966 1,100 586 454 171		27,176 - - - 59 -		8,457 - - - 5 - -		- - 4,250 - 44 - -
Other		45,283		27,235		8,462		4,294
Deduct: Transfer to General Capital Fund Transfer to Transit System Transfer to Sewage Disposal System Transfer to Waterworks System Transfer to General Revenue Fund Purchase of equipment Transfer to General Revenue Fund investment management fee Other		2,714 10,733 18,228 11,247 879 451 210 218		26,686 490 - - - - - - 6		- 10,627 - - - -		3,713 - - - - 21 4
Balance, end of year	\$	44,680 88,994	\$	27,182 780	\$	10,627	\$	3,738 7,602

Tota	ls	Totals
201	0	2009
\$ 98	,329	\$ 94,156
23 12	,633 ,993 ,000 ,216	50,890 18,737 10,000 10,376
	,100 694 454 171 11 2	7,500 555 482 175 11 233
85	,274	 98,959
25 18	,400 ,563 ,228 ,247 879 451	30,147 36,763 17,544 9,447
	231 228	 238 345
86	,227	 94,786
\$ 97	,376	\$ 98,329

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### a) Basis of presentation

The Capital Reserves follow the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The Capital Reserves include the following:

Water Main Renewal Reserve Fund Sewer System Rehabilitation Reserve Fund Environmental Projects Reserve Fund Brady Landfill Site Rehabilitation Reserve Fund Golf Course Reserve Fund Library Reserve Fund Transit Bus Replacement Reserve Fund Concession Equipment Replacement Reserve Fund Computer Replacement Reserve Fund Aqueduct Rehabilitation Reserve Fund Federal Gas Tax Revenue Reserve Fund Public Transit Reserve Fund Rapid Transit Infrastructure Reserve Fund

#### b) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

#### c) Investment in bonds

Bonds are carried at cost plus accumulated amortization. Discounts and premiums arising on the purchase of these investments are amortized over the remaining terms to maturity with annual amortization computed at amounts which, when combined with actual income received result in a constant effective yield on the amortized book value.

#### d) Bond coupons

Bond coupons are carried at cost plus accrued income. Income is accrued on the book value of the investments at a rate equivalent to the effective yield of each investment.

#### e) Deferred revenue

The City of Winnipeg ("the City") receives funds dedicated to the acquisition of specific tangible capital assets. When capital funds are received but the funding has not been used in the year to acquire tangible capital assets, the funding will be reported as deferred revenue and taken into income in future years when the cost is incurred.

#### 1. Significant Accounting Policies (continued)

#### f) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

#### 2. Status of the Capital Reserves

#### Water Main Renewal Reserve Fund

City Council, on February 18, 1981, authorized the establishment of a Water Main Renewal Reserve Fund for the purpose of financing, from one source, the renewal of water mains. The Reserve was established in 1981 by the transfer of \$2.0 million of frontage levy revenue from the Waterworks System Fund.

On September 24, 2008, City Council authorized the amendment of the Frontage Levy By-law No. 7958/2002 and approved that effective 2009, frontage levy revenue collected from property taxes would be reported in the General Revenue Fund to pay for the upgrading, repair, replacement and maintenance of streets and sidewalks. Therefore, the sources of funding for the Water Main Renewal Reserve Fund are revenues from water rates, which are transferred from the Waterworks System Fund, and interest.

The Director of Water and Waste is the Fund Manager.

#### **Sewer System Rehabilitation Reserve Fund**

City Council, on May 27, 1992, authorized the establishment of a Combined Sewer Renewal Reserve Fund for the rehabilitation of combined sewers. City Council also authorized the establishment of a Wastewater Sewer Renewal Reserve Fund for the renewal and rehabilitation of wastewater sewers. Funding for both Reserves was provided from the frontage levy identified for this purpose in By-law No. 549/73 (amended by By-law No. 7138/97).

On September 27, 2006, City Council approved the consolidation of the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve Funds into the Sewer System Rehabilitation Reserve Fund, which was effective on October 1, 2006.

On December 15, 2009, City Council authorized, by way of approval of the Capital Budget, that effective 2009, the frontage levy revenue collected on property taxes will be phased out as of 2011. The frontage levy will be reported in the General Revenue Fund to pay for the upgrading, repair, replacement and maintenance of streets and sidewalks. Therefore, the future sources of funding for the Sewer System Rehabilitation Reserve Fund will include revenues from sewer rates, which are transferred from the Sewage Disposal System Fund, and interest.

The Director of Water and Waste is the Fund Manager.

#### 2. Status of the Capital Reserves (continued)

#### **Environmental Projects Reserve Fund**

City Council, on December 17, 1993, authorized the establishment of a River Quality Environmental Studies Reserve Fund for the purpose of providing funding for environmental studies for river quality. City Council, on January 24, 1996, changed the name of this Reserve to the Environmental Projects Reserve Fund to more accurately reflect the environmental nature of the projects funded by this Reserve.

The Reserve has funded ammonia, nitrification and combined sewer overflow ("CSO") studies. It now funds a portion of the wastewater collection and treatment system improvements as directed by the Province of Manitoba ("the Province"). This includes effluent disinfection, centrate treatment, biological nutrient removal, CSO mitigation infrastructure and biosolids.

The Reserve is financed through a monthly transfer from the Sewage Disposal System Fund. The 2010 sewer rate includes a provision of 0.1765 cents (2009 - 0.16 cents) per cubic meter of billed water consumption to fund this transfer.

The Director of Water and Waste is the Fund Manager.

#### **Brady Landfill Site Rehabilitation Reserve Fund**

City Council, on December 17, 1993, authorized the establishment of a Brady Landfill Site Rehabilitation Reserve Fund for the purpose of providing funding for the future development of the Brady Landfill Site.

The Reserve is financed through a monthly transfer from the Solid Waste Disposal Fund. The landfill tipping fee includes a provision of 50 cents (2009 - 50 cents) per tonne for each tonne disposed at the Brady Road Landfill to fund this transfer.

The Director of Water and Waste is the Fund Manager.

#### **Golf Course Reserve Fund**

City Council, on April 28, 1994, authorized the establishment of a Golf Course Reserve Fund for capital expenses required for the enhancement of the Municipal Golf Courses operated by Golf Services - Special Operating Agency. The Director of Planning, Property and Development is the Fund Manager.

#### **Library Reserve Fund**

City Council, on December 14, 1994, authorized the establishment of the Library Reserve Fund to provide for upgrading the Library's technological base and other special Library projects. On March 26, 1998, City Council further approved that all over due fine, replacement fee, room rental, non-resident and photocopy fee revenues be realized in the Reserve. The Director of Community Services is the Fund Manager.

#### **Transit Bus Replacement Reserve Fund**

City Council, on December 15, 1994, approved the creation of a Transit Bus Replacement Reserve Fund for the purpose of providing financing for the replacement or major refurbishment of transit buses in a scheduled and pragmatic manner. Contributions to the Reserve will be based on a budgeted appropriation from the Transit Department plus proceeds from the disposal of bus equipment and recoveries from bus equipment written off in insurance claims. Upon the Transit Department making the outlay to replace or refurbish buses, this Reserve will contribute towards the purchase. The Director of Transit is the Fund Manager.

#### 2. Status of the Capital Reserves (continued)

#### **Concession Equipment Replacement Reserve Fund**

On January 26, 1995, City Council approved the establishment of the Concession Equipment Replacement Reserve Fund. The purpose of the Reserve is to provide financing for the purchase and replacement of concession equipment. Contributions to the Reserve consist of 10% of concession revenues collected by the Community Services Department and interest earned.

Due to the Concession Equipment Replacement Reserve Fund no longer being required, City Council approved the dissolution of the Reserve effective January 1, 2010.

The Director of Community Services was the Fund Manager.

#### **Computer Replacement Reserve Fund**

On March 22, 1995, City Council approved the establishment of the Computer Replacement Reserve Fund. The purpose of the Reserve is to provide financing for the replacement, refurbishing, modifying, or upgrading of personal computer hardware and/or software and to stabilize the effect on the annual budget. Through direct contributions, users contribute an amount to the Reserve for computer equipment based upon the latest actual purchase cost for that type of unit. Other contributions to the Reserve would include investment income. The Corporate Controller is the Fund Manager.

#### **Aqueduct Rehabilitation Reserve Fund**

City Council, on January 24, 1996, authorized the establishment of an Aqueduct Rehabilitation Reserve Fund for the renewal of the City's aqueduct. The Reserve was financed through a monthly transfer from the Waterworks System Fund. The final year for contributions to the Aqueduct Reserve was 2003.

The Director of Water and Waste is the Fund Manager.

#### Federal Gas Tax Revenue Reserve Fund

City Council, on January 25, 2006, authorized the establishment of a Federal Gas Tax Revenue Reserve Fund. The purpose of this Reserve is to administer and account for funds received from the Province under the Federal Gas Tax Funding Agreement.

On November 18, 2005, the Government of Canada and the Province entered into an agreement on the Transfer of Federal Gas Tax Revenue under the New Deal for Cities and Communities. Under the deal, the Province agreed to administer the funds on behalf of the Federal Government and to conditionally provide the funds to the City, subject to receipt of funding from the Federal Government. The funds are specifically for eligible projects in the areas of: Public Transit; Water; Wastewater; Solid Waste; Community Energy Systems; and Active Transportation Infrastructure.

On March 24, 2006, the Province and the City signed the Gas Tax Funding Agreement. The agreement is effective April 1, 2005 and continues until March 31, 2015 or unless terminated earlier in accordance with section 10 of the agreement.

On January 12, 2007, City Council authorized that Infrastructure Levies (Gas Tax) be allocated to the Public Works Department for road and bridge projects through the 2007 capital budget process.

The Director of Public Works is the Fund Manager.

#### 2. Status of the Capital Reserves (continued)

#### **Public Transit Reserve Fund**

On February 21, 2006, City Council authorized the establishment of the Public Transit Reserve Fund dedicated for eligible projects to be funded by the Government of Canada through Bill C-66.

The Government of Canada and the Province entered into the Public Transit Funding Agreement. Under this agreement, the Province agreed to administer the funds on behalf of the Federal Government and to conditionally provide the funds to the City, subject to receipt of funding from the Federal Government. These funds are to be used for eligible costs of public transit infrastructure projects, primarily to support environmental sustainability objectives, and the agreement is in effect until March 31, 2010.

Subsequent to this, the Province and the City entered into a Municipal Transit Funding Agreement. The agreement is in effect as of March 31, 2006 and continues until March 31, 2011. The Province has committed to extend the existing agreement to provide additional funding. This is pursuant to the Government of Canada also providing additional funding to the Province through the Public Transit Capital Trust. The fund has been fully depleted as of December 31, 2010.

As approved by City Council, this Reserve will terminate once eligible projects have been completed.

The Director of Transit is the Fund Manager.

#### **Rapid Transit Infrastructure Reserve Fund**

On March 26, 2008, City Council approved that a Rapid Transit Infrastructure Reserve be established, and that the purpose of the Reserve be to accumulate funds and subsequently to expend on future costs incurred on account of public transit infrastructure, including the construction of rapid transit corridors contemplated in the future.

On October 22, 2008, City Council approved that the purpose of the Rapid Transit Infrastructure Reserve be revised to accumulate funds and subsequently expend on costs incurred on account of public transit infrastructure, including the operation and construction of the rapid transit infrastructure, structures and facilities, development, and other related costs including bus purchases, technology, personnel, and land acquisition.

The Director of Transit is the Fund Manager.

#### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, these funds do not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

#### 4. Call Loans - General Revenue Fund

Call loans represent short-term investments with the General Revenue Fund which are callable by the Fund upon one business day notice. Call loans are recorded at cost, which together with accrued interest income, approximates fair value.

#### 5. Investments

	2010	2009
Marketable securities Government of Canada bonds Provincial bonds and bond coupons Municipal bonds	\$ 1,495 703 513	\$ 1,495 657 -
	\$ 2,711	\$ 2,152

The aggregate market value of marketable securities at December 31, 2010 was \$3,019 thousand (2009 - \$2,352 thousand).

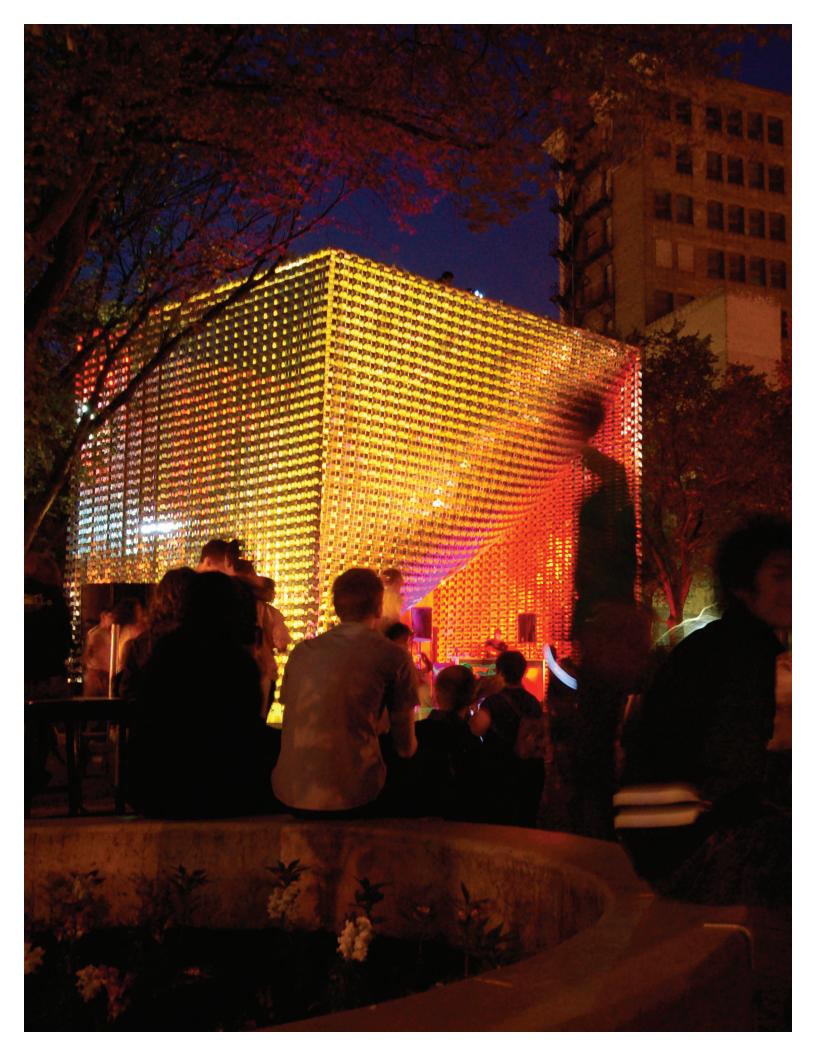
### 6. Due from Golf Services - Special Operating Agency

	 2010	2009
Golf course improvements loans, interest at 6%, with principal		
repayments scheduled over 10 years, commencing in:		
- 2004	\$ 27	\$ 35
- 2005	35	43
- 2006	66	77
- 2007	164	186
- 2008	231	257
- 2009	11	12
- 2010	253	274
- 2011	50	50
- 2012	235	 
	\$ 1,072	\$ 934

Included in interest earned is \$58 thousand (2009 - \$59 thousand) that has been received from Golf Services - Special Operating Agency on the golf course improvement loans.

#### 7. Debt

Equity in Capital Assets Fund debt iss 2015 with an interest rate of 4.0%	ued by the City,	maturing in		\$ 115	\$ 
Debt to be retired over the next five ye	ears:				
	2011	\$	21		
	2012		22		
	2013		23		
	2014		24		
	2015		25		
		\$	115		



The City of Winnipeg ("the City") operates nineteen Special Purpose Reserves to account for the use of designated revenue for specific purposes. These Reserves are as follows:

#### **Workers Compensation Reserve Fund**

Under the terms of By-law No. 9802 of the former City of Winnipeg, provision was made for the establishment of a Workers Compensation Reserve Fund. On January 1, 1972, as a result of the amalgamation of the City of Winnipeg with former area municipalities, The Workers Compensation Reserve Fund was established in accordance with Section 338 of the former City of Winnipeg Act.

The City administers its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. Departments are charged an array of actual costs as well as surcharges related to financing fatality pensions and upgrades of benefits. The net result is that costs and surcharges are transferred to/from the Workers Compensation Reserve Fund. The Workers Compensation Reserve Fund serves to counteract any budgetary fluctuation from year to year that would result from a work related incident of major proportions.

The Corporate Controller is the Fund Manager.

#### Perpetual Maintenance Funds (Brookside, St. Vital and Transcona Cemeteries)

Under the terms of By-law No. 14725 of the former City of Winnipeg, passed on April 8, 1935, created a fund for the perpetual care and maintenance of Brookside Cemetery. Later on By-law No. 1996/78, also created funds for the perpetual care and maintenance of St. Vital and Transcona Cemeteries.

Section 29 of By-law No. 5720/91 amending and restating By-law 1996/78, relating to Cemeteries, sets forth the purpose and use of the Perpetual Maintenance Funds.

These funds are for the purpose of creating, building up, and maintaining a perpetual maintenance fund for the care and maintenance of Brookside, St. Vital, and Transcona Cemeteries. There shall be paid to the Sinking Fund Trustees of The City of Winnipeg, during specified years and not later than the first day of June of each of the years, a sum equal to twenty-five per centum of the proceeds of the sale of plots and graves in cemeteries sold during the preceding year. The monies shall be so paid over to the Trustees for investment and administration and shall be treated in the same manner as interest and sinking fund charges. Commencing the first day of January 1991, and upon each and every first day of January thereafter the Trustees shall pay out fifty per centum of the yearly earnings of the fund for the previous year to the City. The yearly earnings shall be applied to offset the cost of the care and maintenance of the Cemeteries.

The Sinking Fund Trustees were also empowered to accept deposits in respect of perpetual maintenance of individual cemetery plots.

On January 1, 2003, The City of Winnipeg Act was replaced with new legislation entitled The City of Winnipeg Charter. Under this new legislation the investment and administration of the funds has been transferred to the City's administration.

The Director of Planning, Property and Development is the Funds Manager.

## THE CITY OF WINNIPEG SPECIAL PURPOSE RESERVES (continued)

#### **Insurance Reserve Fund**

In 1960, the Insurance Reserve Fund was established. The reserve was to be used for the purpose of replacing or repairing City properties and/or contents that had been damaged by fire or any other cause. In 1973, the use of the Insurance Reserve Fund also included the purpose of paying for any other losses that the City might incur in any part of its self-insurance program. Such uses would include third party liability claims, or property damage claims, including motor vehicles.

The Corporate Controller is the Fund Manager.

#### Contributions in Lieu of Land Dedication Reserve Fund

On January 10, 1973, City Council adopted the policy that cash payments received by the City in lieu of land dedication for open space be deposited in a fund to the credit of each community. On January 17, 1979, City Council amended that policy to permit proceeds from the sale of surplus Parks and Recreation lands to be deposited to the Contributions in Lieu of Land Dedication Reserve Fund account of the respective community. On September 19, 1990, City Council adopted the recommendation that revenue would be apportioned amongst the communities on the basis of 75% to the account of the community in which the revenue was collected and 25% to be divided equally amongst all communities. This change was phased in over three years commencing in 1991.

Expenses are limited to the acquisition or improvement of land for parks, recreation facilities, or open space.

The Director of Planning, Property and Development is the Fund Manager.

#### **Land Operating Reserve Fund**

City Council, on May 16, 1973, authorized the establishment of a Land Operating Reserve Fund to reduce the need for the issuance and sale of debentures in connection with the acquisition cost of properties for resale.

Disbursements from this Reserve are limited to the acquisition cost of properties for resale, and any other expenses directly related to the acquisition, sale and improvement of disposable City properties. Use of the Reserve's funds for any other purpose requires the authorization of City Council. This Reserve is maintained by the proceeds from the sale of City-owned properties and interest earned.

In accordance with City Council directives, 5% of the gross sales revenue is allocated to the Historical Building Program and another 5% of gross sales revenue is allocated to the Enhanced Land Marketing Program to finance those activities necessary to facilitate the sale of surplus lands.

City Council, on July 19, 1999, adopted a policy that in order to sustain the business operations supported by the Reserve, equity be allowed to accumulate within the Reserve sufficient to eliminate the inter-fund debt owing to the General Revenue Fund created in past years. Any surplus funds greater than the amount required for the purposes of the Land Operating Reserve Fund and meeting the annual budgeted transfer to the General Revenue Fund is to be transferred to the Commitment Reserve Fund.

The Director of Planning, Property and Development is the Fund Manager.

## THE CITY OF WINNIPEG SPECIAL PURPOSE RESERVES (continued)

#### **Recreation Programming Reserve Fund**

The Recreation Programming Reserve Fund was created by City Council on October 6, 1976 from cumulative surpluses and deficits of former Parks and Recreation Boards and Commissions as at December 31, 1976. These funds along with any forthcoming revenues and expenses were to be segregated by Community Committee and used for recreation programming projects in that Community.

The Reserve fund balance is annually affected by the amount of the unexpended budgets in the recreation programming centres in the General Revenue Fund (or reduced by any over expenditure) and by interest earned. Expenses are limited to goods and services of the recreation programming type under the delegated authority of the Community Committee.

With the adoption of the 2006 tax-supported budget, City Council approved a specific sub-component of the Recreation Programming Reserve dedicated to the annual extension of the regularly scheduled wading pool and outdoor pool season. At that time, cost based on ideal conditions was estimated at \$490,000. Adjustments are made to the annual transfer from the General Revenue Fund to ensure that the cap is not exceeded.

The Director of Community Services is the Fund Manager.

#### **Snow Clearing Reserve Fund**

The purpose of the fund is to absorb unexpected snowfall costs in years where the City experienced above average snowfall levels.

On December 14, 2004, City Council approved the establishment of a new Snow Clearing Reserve with the same purpose and guidelines as the former Reserve (established on March 22, 1995) with the exception that City Council may, at its discretion, approve a transfer from the Reserve to cover snow clearing costs greater than or other than as stipulated by the Reserve. Contributions to the Reserve would be the surplus from the annual operating snow clearing budget. The Reserve balance should never exceed \$10.9 million.

On March 26, 2008, City Council further approved that the former restrictions on charges to the Snow Clearing Reserve in any one year be rescinded, and that no minimum balance be required (previously set at \$5.0 million) before any charges can be made to the Reserve. The Director of Public Works is the Fund Manager.

#### **Commitment Reserve Fund**

On March 12, 1998, City Council approved the establishment of the Commitment Reserve Fund. The purpose of the fund is to allow departments to carry forward committed budget dollars to the succeeding year thereby eliminating the need to re-budget. Contributions to the Reserve must be spent in the year following the transfer. However, contributions can be retained in the Reserve beyond the following year only if approved by the Fund Manager, otherwise the unspent amount must be transferred to the Mill Rate Stabilization Reserve Fund.

On July 19, 1999, City Council further approved that at year-end, on an annual basis, any surplus funds greater than the amount required for the purposes of the Land Operating Reserve Fund be transferred to the Commitment Reserve Fund, which can than only be spent on one-time or capital costs in the following year. As with other contributions to this Reserve, the funds must be spent in the year following the transfer, otherwise the unspent amount may be transferred to the Mill Rate Stabilization Reserve Fund.

The Chief Financial Officer is the Fund Manager.

## THE CITY OF WINNIPEG SPECIAL PURPOSE RESERVES (continued)

#### **Heritage Investment Reserve Fund**

The Heritage Investment Reserve Fund was created by City Council on June 21, 2000. It funds all City and City-sponsored heritage programs and acts as a revolving fund so that future funding of heritage programs can be sustained and thereby reduces the need to obtain additional funding. An important source of ongoing funding for the Reserve will be incremental tax revenues from projects financed by the Fund.

The Director of Planning, Property and Development is the Fund Manager.

#### **Housing Rehabilitation Investment Reserve Fund**

The Housing Rehabilitation Investment Reserve Fund was created by City Council on June 21, 2000. It funds City housing programs not provided for in operating budgets. It is intended that this Reserve act as a revolving fund so that incremental tax revenues resulting from housing programs in which the Reserve has invested would be returned to the Reserve to finance future projects.

The Director of Planning, Property and Development is the Fund Manager.

#### **Economic Development Investment Reserve Fund**

The Economic Development Investment Reserve Fund was created by City Council on June 21, 2000. It is intended to fund City economic development incentive and investment projects. This Reserve invests directly in particular projects rather than be a funding mechanism for programs. The incremental portion of realty and business taxes generated by projects in which the fund has invested will be returned to the Reserve until the original investment has been repaid.

The Director of Planning, Property and Development is the Fund Manager.

#### **Assiniboine Park Enterprise Reserve Fund**

City Council, on September 15, 1982, approved the establishment of the Zoo Animals Reserve Fund for the purpose of replacing animal losses and of improving breeding stock at the Assiniboine Park Zoo ("the Zoo"). The Zoo Animals Reserve Fund was maintained by revenue from the sale of surplus animals and interest earned. Expenditures were limited to the acquisition costs of zoo animals and any costs directly related to the acquisition, as well as the planning, improving or building of new individual animal enclosures.

The Zoo Purposes Reserve Fund was created by City Council on December 14, 1983, to retain certain revenues received by the Zoo to be used to augment the operating and capital budgets of the Zoo. Such revenues included donation box receipts, coin operated feed dispensers, animal adoption program, concessions and other promotions as well as a portion of Zoological Society single pass memberships.

City Council, on May 23, 2001, approved that the Zoo Animals Reserve and Zoo Purposes Reserve Funds be combined. In addition, the combined reserve be expanded to include a new purpose, which is to enhance the maintenance, operation, planning and minor infrastructure for Assiniboine Park. This would include additional revenues from the net profit of new initiatives, services and products arising from the operation and programming of Assiniboine Park as a business unit as well as revenue sharing from the existing agreement with the Pavilion Gallery Museum Inc.. City Council also approved that the new combined reserve be renamed the Assiniboine Park Enterprise Reserve Fund.

City Council also approved the Concession Equipment Reserve Fund balances accumulated for golf courses and Assiniboine Park be transferred to the Golf Course Reserve Fund and the Assiniboine Park Enterprise Reserve Fund respectively.

## THE CITY OF WINNIPEG SPECIAL PURPOSE RESERVES (continued)

#### **Assiniboine Park Enterprise Reserve Fund (continued)**

The Assiniboine Park Enterprise Reserve Fund will be dissolved in 2011 as the Assiniboine Park Conservancy will take over the management of Assiniboine Park effective January 1, 2011.

The Director of Community Services is the Fund Manager.

#### **General Purpose Reserve Fund**

On March 15, 2000, City Council approved the establishment of the Pension Surplus Reserve Fund. The Reserve was funded by the retroactive refund of pension contributions for 1998 and 1999. City Council also approved that the purpose of the Reserve and further details including the use of these funds be subsequently determined by City Council.

On March 15, 2000, City Council approved the establishment of the Pension Stabilization Reserve Fund. The Reserve was funded by ongoing savings from the partial pension contribution holiday that were not used for operations. The purpose of the Reserve was to support general operating expenditures thereby reducing the amount of revenue to be raised through property taxation, in order to share the benefits of the surplus with the citizens of Winnipeg. The use of funds from the Reserve was contingent upon approval by City Council.

On May 23, 2001, City Council approved the amalgamation of the Pension Stabilization Reserve and Pension Surplus Reserve Funds and be renamed the General Purpose Reserve Fund.

The City Treasurer is the Fund Manager.

#### Multiple-Family Dwelling Tax Investment Reserve Fund

On May 22, 2002, City Council approved the establishment of the Multiple-Family Dwelling Tax Investment Reserve Fund. The Reserve is designed to act as a bank that accumulates incremental taxes generated by approved multi-family dwelling construction/rehabilitation projects. When the incremental taxes for each project accumulates to the pre-approved amount, the balance is paid back to the applicant developer as a "Tax Incentive Grant".

The Director of Planning, Property and Development is the Fund Manager.

#### **Insect Control Urgent Expenditures Reserve Fund**

On March 23, 2005, City Council approved the establishment of the Insect Control Urgent Expenditures Reserve Fund. The purpose of the fund is to absorb unexpected costs for mosquito control in years where the City of Winnipeg experiences above average response levels. The Reserve is funded through an annual transfer from the operating budget and any year end unexpended insect control mill rate support budget. The Reserve balance should never exceed \$3.0 million and the Chief Administrative Officer has the authority to over-expend to a maximum of \$3.0 million in the event of insufficient funds.

The Director of Community Services is the Fund Manager.

## THE CITY OF WINNIPEG SPECIAL PURPOSE RESERVES (continued)

#### **Permit Reserve Fund**

On March 20, 2007, City Council approved the establishment of the Permit Reserve Fund. The purpose of the Reserve is to mitigate revenue shortfalls and fund temporary staffing needs during busy periods through economic boom/bust cycles. The Reserve is also meant to provide a source of funds for service and system improvements. The Reserve is funded by the excess of permit revenue in the General Revenue Fund compared to budget in any given year. The balance in the Reserve is capped at \$3.0 million and any surplus funds over and above the cap are to be transferred to the General Revenue Fund.

The Director of Planning, Property and Development is the Fund Manager.

#### **Destination Marketing Reserve Fund**

On October 22, 2008, City Council approved the creation of the Destination Marketing Reserve Fund with an effective date of January 1, 2009. The purpose of the Reserve is to support Economic Development Winnipeg Inc., The Convention Centre Corporation and special events including other organizations, projects and events that will encourage tourists to visit Winnipeg. The source of revenue for the Reserve is the 5% accommodation tax, which was adopted by City Council on April 23, 2008.

The Chief Financial Officer is the Fund Manager.

### **FIVE-YEAR REVIEW**

(manufect)	2010		2009		2008		2007		2006	
Workers Compensation Re	serve l	Fund								
Call loans - General										
Revenue Fund	\$	2,758	\$	1,183	\$	3,500	\$	2,966	\$	4,935
Investments	\$ \$	18	\$ \$	1,990 13	\$ \$	- 1 <i>1</i> 6	\$ \$	1,999 341	\$ \$	2,750 291
Interest earned	Ф	10	Ф	13	Ф	146	Ф	341	Ф	291
Brookside Cemetery Reserv	ve Fun	d								
Call loans - General										
Revenue Fund	\$	1,263	\$	1,334	\$	(174)	\$	158	\$	2,381
Investments	\$	11,193	\$	10,617	\$	11,649	\$	10,178	\$	8,044
Interest earned	\$	741	\$	533	\$	396	\$	327	\$	827
St. Vital Cemetery Reserve	Fund									
Call loans - General										
Revenue Fund	\$	100	\$	51	\$	7	\$	41	\$	(12)
Investments	\$	635	\$	655	\$	669	\$	635	\$	649
Interest earned	\$	29	\$	33	\$	32	\$	65	\$	61
Transcona Cemetery Reser	ve Fur	nd								
Call loans - General										
Revenue Fund	\$	95	\$	62	\$	28	\$	31	\$	197
Investments	\$	423	\$	436	\$	445	\$	432	\$	249
Interest earned	\$	19	\$	23	\$	21	\$	32	\$	37
Inguinos Dogginio Franci										
Insurance Reserve Fund Call loans - General										
Revenue Fund	\$	2,527	\$	(238)	\$	(124)	\$	3,364	\$	1,404
Investments	\$	926	\$	1,842	\$	1,858	\$	4,574	\$	6,495
Interest earned	<b>\$</b>	65	\$	80	\$	165	\$	394	\$	383
Contributions in Lieu of La										
Cash dedications revenue	\$	289	\$	2,564	\$	776	\$	596	\$	783
Interest earned	\$ \$	27 858	\$ \$	15 693	\$ \$	115	\$ \$	172 712	\$ \$	173
Park improvement expenses	Ф	000	Ф	093	Ф	1,161	Ф	/12	Ф	1,317
Land Operating Reserve Fu	ınd									
Number of properties sold		70		96		125		143		156
Number acquired - tax sale		-		-		7		19		23
Number exchanged		2		1		1		2		1
Recreation Programming R	eserva	- Fund								
Transfer from	COCI V	Lunu								
General Revenue Fund	\$	330	\$	447	\$	_	\$	159	\$	490
Total approved	4		4	,	4		4	10)	4	1,70
projects/programs	\$	338	\$	452	\$	41	\$	329	\$	504
Number approved		11		2		5		9		4

### **FIVE-YEAR REVIEW (continued)**

(unaudited)		2010		2009		2008		2007		2006	
Snow Clearing Reserve Fun Transfer (to)/from General Revenue Fund	d \$	_	\$	(4,370)	\$	4,361	\$	-	\$	-	
G 4						,					
Commitment Reserve Fund Allocation of equity:											
Community Services	\$	414	\$	361	\$	1,068	\$	28	\$	423	
Corporate and other	Ψ	355	4	837	4	455	Ψ	697	Ψ	660	
Fire Paramedic Services		300		157		462		1,817		764	
Corporate Support				1.200		1 200		1.64		250	
Services Planning, Property and		-		1,208		1,390		164		358	
Development		_		155		563		1,670		866	
Police Service		-		94		441		-		723	
Assessment and Taxation		-		75		-		109		95	
Public Works						365				572	
	\$	1,069	\$	2,887	\$	4,744	\$	4,485	\$	4,461	
Housing Rehabilitation Inve Grant expense	stme \$	ent Reserve 3 808	Fund \$	l 825	\$	1,045	\$	785	\$	1,330	
	_		_		S	1.045	\$	785	\$	1.330	
<b>Economic Development Inve</b>	estme	ent Reserve	Func	4							
				.1							
ž ,	ø.				Φ.	122	Œ.	201	Φ.	1.61	
Municipal realty tax revenue	\$	87	\$	7	\$	133	\$	391	\$	161	
tax revenue		87			\$	133	\$	391	\$	161	
Assiniboine Park Enterprise Animals sold		87 erve Fund 184		7 113	\$	78	\$	59	\$	68	
Assiniboine Park Enterprise Animals sold Animals purchased		87 erve Fund 184 1		7 113 18	\$	78 12	\$	59 72	\$	68 284	
Assiniboine Park Enterprise Animals sold Animals purchased Exhibits		87 erve Fund 184 1 144		113 18 144	\$	78 12 144	\$	59 72 144	\$	68 284 144	
Assiniboine Park Enterprise Animals sold Animals purchased		87 erve Fund 184 1		7 113 18	\$	78 12	\$	59 72	\$	68 284 144	
Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu	e Res	87 erve Fund 184 1 144		113 18 144	\$	78 12 144	\$	59 72 144	\$	68 284 144	
tax revenue  Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu Transfer (to) from General	Res	87 erve Fund 184 1 144 377,684	\$	113 18 144 356,282		78 12 144 363,865		59 72 144		68 284 144	
tax revenue  Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu Transfer (to) from General Revenue Fund	e Res	87 erve Fund 184 1 144		113 18 144	\$	78 12 144	\$	59 72 144	\$	68 284 144	
Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu Transfer (to) from General Revenue Fund Net transfer (to) from	e Res	87 erve Fund 184 1 144 377,684	\$	7 113 18 144 356,282 8,993	\$	78 12 144 363,865 2,560	\$	59 72 144 350,848	\$	68 284 144 351,920	
tax revenue  Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu Transfer (to) from General Revenue Fund Net transfer (to) from General Capital Fund	Res	87 erve Fund 184 1 144 377,684	\$	113 18 144 356,282		78 12 144 363,865		59 72 144		68 284 144 351,920	
Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu Transfer (to) from General Revenue Fund Net transfer (to) from General Capital Fund	Resoluted \$	87 erve Fund 184 1 144 377,684	\$ \$ \$	7 113 18 144 356,282 8,993	\$	78 12 144 363,865 2,560 (1,535)	\$	59 72 144 350,848	\$	68 284 144 351,920	
Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu Transfer (to) from General Revenue Fund Net transfer (to) from General Capital Fund Grants Interest earned	e Resoluted	87 erve Fund 184 1 144 377,684  (5,283) (1,700) - 69	\$ \$ \$ \$	7 113 18 144 356,282  8,993 12 - 23	\$ \$	78 12 144 363,865 2,560 (1,535) 4,900	\$ \$	59 72 144 350,848	\$ \$ \$	68 284 144 351,920	
Assiniboine Park Enterprise Animals sold Animals purchased Exhibits Zoo attendance (persons)  General Purpose Reserve Fu Transfer (to) from General Revenue Fund Net transfer (to) from General Capital Fund Grants	e Resoluted	87 erve Fund 184 1 144 377,684  (5,283) (1,700) - 69	\$ \$ \$ \$	7 113 18 144 356,282  8,993 12 - 23	\$ \$	78 12 144 363,865 2,560 (1,535) 4,900	\$ \$	59 72 144 350,848	\$ \$ \$	68 284	

## **FIVE-YEAR REVIEW (continued)**

		2010		2009	 2008	 2007	 2006
Insect Control Urgent Exper Net transfer from (to)	nditur	es Reserve	Fund	l			
General Revenue Fund	\$	112	\$	(321)	\$ (1,198)	\$ 1,202	\$ 600
Permit Reserve Fund Net transfer from (to) General Revenue Fund	\$	1,686	\$	(391)	\$ (953)	\$ 2,358	\$ 
<b>Destination Marketing Rese</b>	rve Fu	ınd					
Accommodation tax revenue Grants expense: Economic Development	\$	7,053	\$	6,820	\$ -	\$ -	\$ -
Winnipeg Inc. The Convention Centre	\$	2,638	\$	3,060	\$ -	\$ -	\$ -
Corporation Inc.		1,500		1,500	 	 	 
	\$	4,138	\$	4,560	\$ -	\$ -	\$ 

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	Com	Workers Compensation Reserve Reserve Reserve		emetery	St. Vital Cemetery Reserve		Cei	nscona metery eserve
ASSETS Current								
Due from General Revenue Fund (Note 3) Call loans -	\$	-	\$	-	\$	-	\$	-
General Revenue Fund (Note 4) Accounts receivable Prepaid expenses		2,758		1,263 152		100 6		95 4
Land held for resale								
Investments (Nats 5)		2,758		1,415		106		99
Investments (Note 5) Deferred charges				11,193		635		423
	\$	2,758	\$	12,608	\$	741	\$	522
LIABILITIES Current								
Accounts payable Due to Winnipeg Parking Authority - SOA	\$	- -	\$	- -	\$	- -	\$	- -
EQUITY								
Contributed surplus (Note 6)				-				
Allocated Unallocated		2,758		12,608		- 741		522
		2,758		12,608		741		522
	\$	2,758	\$	12,608	\$	741	\$	522

Insurance Reserve Land Dedication Reserve		Land Operating Reserve		Recreation Programming Reserve		Snow Clearing Reserve		Sub-Total		
\$ 213	\$	4,495	\$	33,903	\$	51	\$	-	\$	38,662
2,527		-		2.006		-		-		6,743
24		-		3,996		-		-		4,182
				12,365						12,365
2,764		4,495		50,264		51		-		61,952
926		-		2,918		-		-		16,095
 -		-		36		-				36
\$ 3,690	\$	4,495	\$	53,218	\$	51	\$		\$	78,083
\$ -	\$	-	\$	7,095	\$	-	\$	-	\$	7,095
 				23,516	<u> </u>					23,516
 				30,611						30,611
				8,425						8,425
 3,690		4,495		14,182	<u> </u>	51		<u> </u>		39,047
3,690		4,495		14,182		51				39,047
\$ 3,690	\$	4,495	\$	53,218	\$	51	\$		\$	78,083

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

(manarea)	F	ub-Total Brought orward		mitment leserve	In	leritage vestment Reserve	Reha	lousing bilitation Reserve
ASSETS Current								
Due from General Revenue Fund (Note 3) Call loans -	\$	38,662	\$	1,137	\$	5,654	\$	2,057
General Revenue Fund (Note 4) Accounts receivable		6,743 4,182		-		- 764		-
Prepaid expenses Land held for resale		12,365				<u>-</u>		<u>-</u>
		61,952		1,137		6,418		2,057
Investments (Note 5) Deferred charges		16,095 36		<u>-</u>		-	. <u></u>	<u>-</u>
	\$	78,083	\$	1,137	\$	6,418	\$	2,057
LIABILITIES Current								
Accounts payable Due to Winnipeg Parking Authority - SOA	\$	7,095 23,516	\$	68	\$	8	\$	-
Authority - SOA		30,611		68		8		
EQUITY Contributed surplus (Note 6)		8,425		_		-		
Allocated Unallocated		39,047		1,069		6,410		2,057
		39,047	. <u></u>	1,069		6,410		2,057
	\$	78,083	\$	1,137	\$	6,418	\$	2,057

Dev	onomic elopment eserve	Assiniboine Park Enterprise Reserve		General Purpose Reserve		Multiple-Fami Dwelling Reserve		y Insect Control Reserve		S	ub-Total
ø	2.072	ф	112	φ	7.214	¢	2.070	ф	507	ф	60.404
\$	2,073	\$	112	\$	7,214	\$	3,078	\$	507	\$	60,494
	_		-		_		-		_		6,743
	-		-		-		-		-		4,946
	-		7		-		-		-		7
	-		-		-		-		-		12,365
	2,073		119		7,214		3,078		507		84,555
	_		_		_		-		_		16,095
	-								-		36
\$	2,073	\$	119	\$	7,214	\$	3,078	\$	507	\$	100,686
\$	-	\$	-	\$	-	\$	-	\$	-	\$	7,171
	-				-		-		-		23,516
											30,687
											8,425
	-		-		-		-		-		-
	2,073		119		7,214		3,078		507		61,574
	2,073		119		7,214		3,078		507		61,574
\$	2,073	\$	119	\$	7,214	\$	3,078	\$	507	\$	100,686

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	E	ıb-Total Brought orward		Permit Reserve	Ma	stination arketing deserve
ASSETS						
Current						
Due from General Revenue	Φ	60.404	Φ	2.50	Φ	<b>7.30</b> 6
Fund (Note 3) Call loans -	\$	60,494	\$	2,768	\$	7,206
General Revenue Fund (Note 4)		6,743				_
Accounts receivable		4,946		_		425
Prepaid expenses		7		_		-
Land held for resale		12,365				-
		84,555		2,768		7,631
Investments (Note 5)		16,095		-		-
Deferred charges		36		-		-
	\$	100,686	\$	2,768	\$	7,631
<b>LIABILITIES</b> Current						
Accounts payable	\$	7,171	\$	-	\$	-
Due to Winnipeg Parking Authority - SOA		23,516		_		_
,						
EQUITY		30,687				
EQUITY Contributed surplus (Note 6)		8,425				
Allocated						7,631
Unallocated		61,574		2,768		7,031
		61,574		2,768		7,631
	\$	100,686	\$	2,768	\$	7,631

	Totals 2010		Totals 2009
\$	70,468	\$	60,876
	6,743 5,371 7		2,392 5,716 101 11,110
	12,365 94,954		80,195
	16,095 36		18,531 27
\$	111,085	\$	98,753
\$	7,171	\$	8,387
Ψ	23,516	Ψ	-
	30,687		8,387
	8,425		8,425
	7,631 64,342		4,760 77,181
	71,973		81,941
\$	111,085	\$	98,753

### STATEMENT OF CHANGES IN EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

(manufect)	Com	orkers pensation eserve	C	ookside emetery Reserve	Cer	Vital netery eserve	Cer	nscona netery eserve
Balance, beginning of year	\$	3,173	\$	12,123	\$	712	\$	503
Add:								
Land sales		-		-		-		-
Accommodation tax		-		-		-		-
Transfer from General Revenue Fund		-		73		18		12
Municipal realty tax		-		-		-		-
Other		575		-		-		-
Interest earned		18		741		29		19
Transfer from General Capital Fund		-		-		-		-
Transfer from Sewage Disposal System Fund		-		-		-		-
Cash payments-in-lieu of land dedication		-		-		-		-
Transfer from Transit System Fund		-		-		-		-
Transfer from Land Operating Reserve		-		-		-		-
Transfer from Waterworks System Fund		-		-		-		-
Transfer from Solid Waste Disposal Fund		-		-		-		-
Transfer from General Purpose Reserve		-		-		-		-
Transfer from Winnipeg Parking - SOA		-		-		-		-
		593		814		47		31
Deduct:		_						
Transfer to General Revenue Fund		1,000		297		16		11
Grants		-		-		-		-
Other		-		-		-		-
Cost of sales		-		-		-		-
Transfer to General Capital Fund		-		-		-		-
Transfer to General Revenue Enterprises		-		-		-		-
Transfer to General Revenue Fund -								
investment management fee		8		32		2		1
Transfer to Building Services Fund		-		-		-		-
Transfer to Mill Rate Stabilization Reserve		-		-		-		-
Transfer to Contributions in Lieu of								
Land Dedication Reserve		-		-		-		-
Transfer to Golf Services - SOA		-		-		-		-
Transfer to Winnipeg Parking - SOA		-		-		-		-
Transfer to Fleet Management - SOA		-		-		-		-
Transfer to Destination Marketing Reserve		-		-		-		-
Transfer to Sewage Disposal System Fund		-		-		-		-
Transfer to Civic Accommodations Fund		-		-		-		-
Transfer to Solid Waste Disposal Fund Transfer to Animal Services - SOA		-		-		-		-
Transfer to Animai Services - SUA		1 000		-		10		- 12
Dalama and of same	Φ	1,008	<u> </u>	329	•	<u> 18</u>	σ	<u>12</u>
Balance, end of year	<b>D</b>	2,758	\$	12,608	\$	741	\$	522

\$ 1,639         \$ 5,497         \$ 20,668         \$ 59         \$ -         \$ 44,374           -         -         9,130         -         -         9,130           -         -         -         330         -         1,185           -         -         -         -         -         -           214         -         531         -         -         1,320           65         27         292         1         -         1,320           65         27         292         1         -         1,320           65         27         292         1         -         1,192           -         -         653         -         -         653           886         -         -         -         -         289           100         -         -         -         -         289           100         -         -         -         -         60           56         -         -         -         -         10           4         -         -         -         -         14,885           -         -         -         - <th>surance leserve</th> <th colspan="2"></th> <th colspan="2">Land Operating Reserve</th> <th colspan="2">Recreation Programming Reserve</th> <th colspan="2">Snow Clearing Reserve</th> <th>Su</th> <th>ıb-Total</th>	surance leserve			Land Operating Reserve		Recreation Programming Reserve		Snow Clearing Reserve		Su	ıb-Total
752         -         -         9,130         -         9,130           752         -         -         -         -         1,185           214         -         531         -         -         1,320           65         27         292         1         -         1,192           -         -         653         -         -         683           886         -         -         -         -         289           100         -         -         -         -         289           100         -         -         -         -         289           100         -         -         -         -         289           100         -         -         -         -         289           100         -         -         -         -         286           56         -         -         -         -         100           -         -         -         -         -         -         -           2,087         376         10,606         331         -         14,885           -         -         10,044 <td< td=""><td>\$ 1,639</td><td>\$</td><td>5,497</td><td>\$</td><td>20,668</td><td>\$</td><td>59</td><td>\$</td><td>_</td><td>\$</td><td>44,374</td></td<>	\$ 1,639	\$	5,497	\$	20,668	\$	59	\$	_	\$	44,374
752         -         -         330         -         1,185           214         -         531         -         1,320           65         27         292         1         -         1,192           -         -         653         -         -         653           886         -         -         -         886           -         289         -         -         289           100         -         -         -         100           -         60         -         -         -         100           -         60         -         -         -         60           56         -         -         -         -         60           14         -         -         -         -         104           -         <					<u> </u>						
214         -         531         -         1,320           65         27         292         1         1,192           -         -         653         -         653           886         -         -         -         886           -         289         -         -         289           100         -         -         -         100           -         60         -         -         -         60           56         -         -         -         -         56           14         -	-		-		9,130		-		-		9,130
214         -         531         -         1,320           65         27         292         1         1,192           -         -         653         -         653           886         -         -         -         886           -         289         -         -         289           100         -         -         -         100           -         60         -         -         -         60           56         -         -         -         -         56           14         -	-		-		-		-		-		-
65         27         292         1         - 1,192           -         -         653         -         -         653           886         -         -         -         -         289           100         -         -         -         -         289           100         -         -         -         -         100           -         60         -         -         -         60           56         -         -         -         -         56           14         -         <	752		-		-		330		-		1,185
65         27         292         1         - 1,192           -         -         653         -         -         653           886         -         -         -         -         289           100         -         -         -         -         289           100         -         -         -         -         100           -         60         -         -         -         60           56         -         -         -         -         56           14         -         <	-		-		-		-		-		-
-       -       653       -       653         886       -       -       -       886         -       289       -       -       289         100       -       -       -       100         -       60       -       -       60         56       -       -       -       56         14       -       -       -       14         -       -       -       -       -       -         2,087       376       10,606       331       -       14,885         -       -       -       -       -       -       -         2,087       376       10,606       331       -       14,885         -       -       10,044       -       -       11,368         -       104       -       -       -       104         -       858       416       150       -       1,424         -       -       3,672       -       -       702         -       -       403       299       -       -       702         -       -       -       188			-				-		-		
886       -       -       -       886         -       289       -       -       100         -       60       -       -       60         56       -       -       -       56         14       -       -       -       14         -       -       -       -       -       -         2,087       376       10,606       331       -       14,885         -       -       -       -       -       -       -         2,087       376       10,606       331       -       14,885         -	65		27				1		-		
100       -       -       -       100         -       60       -       -       -       60         56       -       -       -       -       56         14       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -	-		-		653		-		-		
100       -       -       -       100         -       60       -       -       60         56       -       -       -       56         14       -       -       -       14         -       -       -       -       -       14         -       -       -       -       -       -       -         2,087       376       10,606       331       -       14,885         -       -       -       -       -       -       -       -         2,087       376       10,606       331       -       14,885         -       -       -       104       -       -       -       104         -       -       10,044       -       -       -       104         -       -       10,044       -       -       -       104         -       -       10,044       -       -       104         -       -       3,672       -       -       3,672         -       -       403       299       -       -       702         -       -       -			200		-		-		-		
-       60       -       -       60         56       -       -       -       56         14       -       -       -       14         -       -       -       -       -       14         -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -			289		-		-		-		
56       -       -       -       56         14       -       -       -       14         -       -       -       -       -         2,087       376       10,606       331       -       14,885         -       -       10,044       -       -       11,368         -       104       -       -       -       104         -       858       416       150       -       1,424         -       -       3,672       -       -       3,672         -       403       299       -       -       702         -       -       2,514       -       2,514         5       13       87       1       -       149         13       -       -       188       -       201         -       -       -       -       -       -       -         -	100		-		-		-		-		
14       -       -       -       14         -       -       -       -       -       -         2,087       376       10,606       331       -       14,885         -       -       -       10,044       -       -       11,368         -       -       104       -       -       104         -       858       416       150       -       1,424         -       -       3,672       -       -       3,672         -       -       403       299       -       -       702         -       -       2,514       -       2,514         5       13       87       1       -       149         13       -       -       188       -       201         -       -       -       -       60         7       -       -       -       -       7         7       -       -       -       -       -       7         7       -       -       -       -       -       -       -       -       -       -       -       -       -       -	-		60		-		-		-		
2,087         376         10,606         331         -         14,885           -         -         10,044         -         -         11,368           -         104         -         -         104           -         858         416         150         -         1,424           -         -         3,672         -         -         3,672           -         403         299         -         -         702           -         2,514         -         2,514           5         13         87         1         -         149           13         -         -         188         -         201           -         -         60         -         -         60           7         -         -         -         7           7         -         -         -         -         4           -			-		-		-		-		
-	14		-		-		-		-		14
-	-		-		-		-		-		-
-	 				-						
-       104       -       -       104         -       858       416       150       -       1,424         -       -       3,672       -       -       3,672         -       403       299       -       -       702         -       -       2,514       -       -       2,514         5       13       87       1       -       149         13       -       -       188       -       201         -       -       -       -       -       -         -       -       -       -       -       60         7       -       -       -       -       7         7       -       -       -       -       7         7       -       -       -       -       -       7         7       -	 2,087		376		10,606		331				14,885
-       104       -       -       104         -       858       416       150       -       1,424         -       -       3,672       -       -       3,672         -       403       299       -       -       702         -       -       2,514       -       -       2,514         5       13       87       1       -       149         13       -       -       188       -       201         -       -       -       -       -       -         -       -       -       -       -       60         7       -       -       -       -       7         7       -       -       -       -       7         7       -       -       -       -       -       7         7       -					10.044						11 260
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	-		104		10,044		-		-		
-       -       3,672       -       -       3,672         -       403       299       -       -       702         -       -       2,514       -       -       2,514         5       13       87       1       -       149         13       -       -       188       -       201         -       -       -       -       -       -         -       -       -       -       -       -       -         - <t< td=""><td>-</td><td></td><td></td><td></td><td>- 116</td><td></td><td>- 1<i>5</i>0</td><td></td><td>-</td><td></td><td></td></t<>	-				- 116		- 1 <i>5</i> 0		-		
-       403       299       -       -       702         -       2,514       -       -       2,514         5       13       87       1       -       149         13       -       -       188       -       201         -       -       -       -       -       -       -         -	-		959				150		-		
-       -       2,514       -       2,514         5       13       87       1       -       149         13       -       -       188       -       201         -       -       -       -       -       60         7       -       -       -       -       60         7       -       -       -       -       7         7       -       -       -       -       7         4       -       -       -       -       4         -       -       -       -       -       -         -       -       -       -       -       -       -         - <td>-</td> <td></td> <td>402</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td></td>	-		402				-		-		
5     13     87     1     -     149       13     -     -     188     -     201       -     -     -     -     -     60       7     -     -     -     7       7     -     -     -     7       4     -     -     -     4       -     -     -     -     4       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       36     1,378     17,092     339     -     20,212	-		403				-		-		
13       -       -       188       -       201         -       -       -       -       -       -         -       -       -       -       -       -       -         7       -       -       -       -       7       -       -       7       -       -       7       -       -       -       7       - <t< td=""><td>-</td><td></td><td>-</td><td></td><td>2,514</td><td></td><td>-</td><td></td><td>-</td><td></td><td>2,514</td></t<>	-		-		2,514		-		-		2,514
13       -       -       188       -       201         -       -       -       -       -       -         -       -       -       -       -       -       -         7       -       -       -       -       7       -       -       7       -       -       7       -       -       -       7       - <t< td=""><td>5</td><td></td><td>13</td><td></td><td>87</td><td></td><td>1</td><td></td><td>_</td><td></td><td>149</td></t<>	5		13		87		1		_		149
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7     -     -     -     7       7     -     -     -     7       4     -     -     -     4       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       36     1,378     17,092     339     -     20,212	-		-		-		-		-		-
7     -     -     -     7       7     -     -     -     7       4     -     -     -     4       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       36     1,378     17,092     339     -     20,212											
7 7 4 4 4 4 	-		-		60		-		-		60
4     -     -     -     4       -     -     -     -     -       -     -     -     -     -       -     -     -     -     -       36     1,378     17,092     339     -     20,212			-		-		-		-		7
-     -     -     -     -       -     -     -     -     -       -     -     -     -     -       36     1,378     17,092     339     -     20,212	7		-		-		-		-		7
	4		-		-		-		-		4
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	-		-		-		-		-		-
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	-		-		-		-		-		-
			-		-		-				-
\$ 3,690     \$ 4,495     \$ 14,182     \$ 51     \$ -     \$ 39,047	 36		1,378		17,092		339		-		20,212
	\$ 3,690	\$	4,495	\$	14,182	\$	51	\$		\$	39,047

### STATEMENT OF CHANGES IN EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

	В	ib-Total crought orward	mitment Reserve	Inv	eritage vestment leserve	Reha	lousing bilitation Reserve
Balance, beginning of year	\$	44,374	\$ 2,887	\$	7,484	\$	1,467
Add:							
Land sales		9,130	-		-		-
Accommodation tax		-	-		-		-
Transfer from General Revenue Fund		1,185	664		-		1,395
Municipal realty tax		-	-		1,031		-
Other		1,320	-		-		-
Interest earned		1,192	-		34		6
Transfer from General Capital Fund		653	-		-		-
Transfer from Sewage Disposal System Fund		886	-		-		-
Cash payments-in-lieu of land dedication		289	-		-		-
Transfer from Transit System Fund		100	-		-		-
Transfer from Land Operating Reserve		60	-		-		-
Transfer from Waterworks System Fund		56	-		-		-
Transfer from Solid Waste Disposal Fund		14	-		-		-
Transfer from General Purpose Reserve		-	-		-		-
Transfer from Winnipeg Parking - SOA		-	 -		-		
		14,885	 664		1,065		1,401
Deduct:							
Transfer to General Revenue Fund		11,368	-		-		-
Grants		104	516		800		808
Other		1,424	1,842		1,322		-
Cost of sales		3,672	-		-		-
Transfer to General Capital Fund		702	-		-		-
Transfer to General Revenue Enterprises		2,514	-		-		-
Transfer to General Revenue Fund -							
investment management fee		149	-		17		3
Transfer to Building Services Fund		201	<b>-</b>		-		-
Transfer to Mill Rate Stabilization Reserve		-	124		-		-
Transfer to Contributions in Lieu of		<b></b>					
Land Dedication Reserve		60	-		-		-
Transfer to Golf Services - SOA		7	-		-		-
Transfer to Winnipeg Parking - SOA		7	-		-		-
Transfer to Fleet Management - SOA		4	-		-		-
Transfer to Destination Marketing Reserve		-	-		-		-
Transfer to Sewage Disposal System Fund Transfer to Civic Accommodations Fund		-	-		-		-
		-	-		-		-
Transfer to Solid Waste Disposal Fund Transfer to Animal Services - SOA		-	-		-		-
Transfer to Allinia Services - SUA		20.215	 2 402		2 120		044
		20,212	 2,482		2,139		811
Balance, end of year	\$	39,047	\$ 1,069	\$	6,410	\$	2,057

-	Economic Developme Reserve	nt	Assiniboine Park Enterpris Reserve	e	General Purpose Reserve	Dy	ple-Family welling eserve	Co	nsect ontrol serve	Sı	ıb-Total
-	\$ 2,86	6	\$ 433	\$	14,162	\$	2,034	\$	394	\$	76,101
87       -       -       1,793       -       2,911         -       217       -       -       1,537         12       2       69       14       2       1,331         -       -       250       -       -       903         -       -       -       -       886         -       -       -       -       289         -       -       -       -       100         -       -       -       -       60         -       -       -       -       60         -       -       -       -       -       60         -       -       -       -       -       -       60         -<		-	-		-		-				9,130
87       -       -       1,793       -       2,911         -       217       -       -       1,537         12       2       69       14       2       1,331         -       -       250       -       -       903         -       -       -       -       886         -       -       -       -       289         -       -       -       -       100         -       -       -       -       60         -       -       -       -       60         -       -       -       -       -       60         -       -       -       -       -       -       60         -<		_	_		_		_		112		3.356
- 217 1,537  12	8	7	_		_		1,793		-		
12       2       69       14       2       1,331         -       -       250       -       -       903         -       -       -       -       289         -       -       -       -       100         -       -       -       -       60         -       -       -       -       -         -       -       -       -       -       -         -	_	-	217		_		_,:::=		-		
-       -       250       -       -       903         -       -       -       -       289         -       -       -       -       100         -       -       -       -       60         -       -       -       -       56         -       -       -       -       -       14         -        -<	1	2			69		14		2		
-       -       -       -       100         -       -       -       -       60         -       -       -       -       56         -       -       -       -       14         -       -       -       -       -       -         -       -       -       -       -       -       -         99       219       319       1,807       114       20,573         -       -       -       -       -       -       -       -         99       219       319       1,807       114       20,573       -		-	-		250		-		-		903
-       -       -       -       100         -       -       -       -       60         -       -       -       -       56         -       -       -       -       14         -       -       -       -       -       -         -       -       -       -       -       -       -         -		-	-		-		-		-		886
-       -       -       -       60         -       -       -       -       14         -       -       -       -       -       -         99       219       319       1,807       114       20,573         -       -       -       -       -       -       -         99       219       319       1,807       114       20,573         -       -       -       -       -       -       -         825       -       -       -       16,726       -       -       3,810         61       457       -       -       -       1       5,107         -       -       -       -       -       3,672         -       -       -       -       2,652         -       -       -       -       2,514         6       1       34       6       -       216         -       -       -       -       201         -       -       -       -       201         -       -       -       -       -         -       -       -		-	-		-		-		-		289
-       -       -       -       56         -       -       -       -       14         -       -       -       -       -         -       -       -       -       -         -       -       -       -       -       -         -       <		-	-		-		-		-		100
-       -       -       -       -       14         -       -       -       -       -       -       -         99       219       319       1,807       114       20,573         - </td <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>60</td>		-	-		-		-		-		60
99         219         319         1,807         114         20,573           -         75         5,283         -         -         16,726           825         -         -         757         -         3,810           61         457         -         -         1         5,107           -         -         -         -         3,672           -         -         -         -         2,652           -         -         -         -         2,514           6         1         34         6         -         216           -         -         -         -         201           -         -         -         -         201           -         -         -         -         -         60           -         -         -         -         -         -         60           - <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>56</td>		-	-		-		-		-		56
- 75 5,283 16,726 825 757 - 3,810 61 457 1 5,107 3,672 1,950 2,652 2,514  6 1 34 6 - 216 201 124  7		-	-		-		-		-		14
- 75 5,283 16,726 825 757 - 3,810 61 457 1 5,107 3,672 1,950 2,652 2,514  6 1 34 6 - 216 201 124  7		-	-		-		-		-		-
- 75 5,283 16,726 825 757 - 3,810 61 457 1 5,107 3,672 1,950 2,652 2,514  6 1 34 6 - 216 201 124  7		-	-				-		-		-
825       -       -       757       -       3,810         61       457       -       -       1       5,107         -       -       -       -       -       3,672         -       -       -       -       2,652         -       -       -       -       2,514         6       1       34       6       -       216         -       -       -       -       201         -       -       -       -       124         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       -         -       -       -       -       -         -       -       -       -       -         -       -       -       -       -         -       -       -       -       -         -       -       -	9	9	219		319		1,807		114		20,573
825       -       -       757       -       3,810         61       457       -       -       1       5,107         -       -       -       -       -       3,672         -       -       -       -       2,652         -       -       -       -       2,514         6       1       34       6       -       216         -       -       -       -       201         -       -       -       -       124         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       -         -       -       -       -       -         -       -       -       -       -         -       -       -       -       -         -       -       -       -       -         -       -       -			7.5		<b>5</b> 202						16.506
61       457       -       -       1       5,107         -       -       -       -       3,672         -       -       1,950       -       -       2,652         -       -       -       -       2,514         6       1       34       6       -       216         -       -       -       -       201         -       -       -       -       124         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       6         -       -       -       -       7	91	- -	/5		5,283		- 757		-		
1,950 2,652 1,950 2,652 2,514  6 1 34 6 - 216 201 60 7			- 457		-		151		1		
1,950 2,652 2,514  6 1 34 6 - 216 201 60 7	U	1	457		-		-		1		
2,514  6 1 34 6 - 216  201  124  7		_	_		1 950		_		-		
6 1 34 6 - 216 201 60 7		-	_		1,250		-		-		
201 124 60 7											2,011
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60 7		-	-		-		-		-		
7		-	-		-		-		-		124
7		_	_		_		_		_		60
		_	_		_		_		_		
4 		_	_		_		_		_		7
		_	_		_		_		-		4
		-	-		_		_		-		-
			-		-		-		-		-
		-	-		-		-		-		-
		-	-		-		-		-		-
		-	-		-		-		-		-
892     533     7,267     763     1     35,100	89	2	533		7,267		763		1		35,100
\$         2,073         \$         119         \$         7,214         \$         3,078         \$         507         \$         61,574	\$ 2,07	3	<b>\$</b> 119	\$	7,214	\$	3,078	\$	507	\$	61,574

### STATEMENT OF CHANGES IN EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

(шишей)	Sub-Total Brought Forward	Permit Reserve	Destination Marketing Reserve
Balance, beginning of year	\$ 76,101	\$ 1,080	\$ 4,760
Add:			
Land sales	9,130	-	-
Accommodation tax	-		7,053
Transfer from General Revenue Fund	3,356	1,802	-
Municipal realty tax	2,911	-	-
Other	1,537	-	-
Interest earned	1,331	5	29
Transfer from General Capital Fund	903	-	-
Transfer from Sewage Disposal System Fund	886	-	-
Cash payments-in-lieu of land dedication	289 100	-	-
Transfer from Transit System Fund Transfer from Land Operating Reserve	60	-	-
Transfer from Waterworks System Fund	56	<u>-</u>	-
Transfer from Solid Waste Disposal Fund	14	-	-
Transfer from General Purpose Reserve	14	_	_
Transfer from Winnipeg Parking - SOA	_	_	-
Transfer from Winnipeg Lanking Soft	20,573	1,807	7,082
Deduct:	20,573	1,007	7,002
Transfer to General Revenue Fund	16,726	116	60
Grants	3,810	-	4,138
Other	5,107	_	4,130
Cost of sales	3,672	_	_
Transfer to General Capital Fund	2,652	_	-
Transfer to General Revenue Enterprises	2,514	_	_
Transfer to General Revenue Fund -	_,= _ :		
investment management fee	216	3	13
Transfer to Building Services Fund	201	-	_
Transfer to Mill Rate Stabilization Reserve	124	-	-
Transfer to Contributions in Lieu of			
Land Dedication Reserve	60	-	-
Transfer to Golf Services - SOA	7	-	-
Transfer to Winnipeg Parking - SOA	7	-	-
Transfer to Fleet Management - SOA	4	-	-
Transfer to Destination Marketing Reserve	-	-	-
Transfer to Sewage Disposal System Fund	-	-	-
Transfer to Civic Accommodations Fund	-	-	-
Transfer to Solid Waste Disposal Fund	-	-	-
Transfer to Animal Services - SOA			
	35,100	119	4,211
Balance, end of year	\$ 61,574	\$ 2,768	\$ 7,631

Totals	Totals
2010	2009
\$ 81,941	\$ 73,574
9,130	13,668
7,053	6,820
5,158	12,752
2,911	2,159
1,537	532
1,365	971
903	381
886	-
289	2,564
100	110
60	71
56	186
29,462	2,560 11 42,785
16,902	9,513
7,948	9,007
5,107	6,956
3,672	4,259
2,652	422
2,514	804
232	172
201	200
124	48
60 7 7	71 3
4	22
-	2,560
-	283
-	54
39,430	43 1 34,418
\$ 71,973	\$ 81,941

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

### a) Basis of presentation

The Special Purpose Reserves follow the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The Special Purpose Reserves Fund include the following:

Workers Compensation Reserve Fund Perpetual Maintenance Reserve Funds

- Brookside Cemetery

- St. Vital Cemetery

- Transcona Cemetery

Insurance Reserve Fund

Contributions in Lieu of Land

**Dedication Reserve Fund** 

Land Operating Reserve Fund

Recreation Programming Reserve Fund

Snow Clearing Reserve Fund

Commitment Reserve Fund Heritage Investment Reserve Fund

Housing Rehabilitation Investment Reserve Fund

Economic Development Investment Reserve Fund

Assiniboine Park Enterprise Reserve Fund

General Purpose Reserve Fund

Multi-Family Dwelling Tax Investment

Reserve Fund

Insect Control Urgent Expenditures Reserve Fund

Permit Reserve Fund

**Destination Marketing Reserve Fund** 

### b) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

### c) Land held for resale

Land held for resale is recorded at the lower of cost and net realizable value. Cost includes amounts for land acquisition and improvements to prepare the land for sale or servicing.

### d) Investment in bonds

Bonds are carried at cost plus accumulated amortization. Discounts and premiums arising on the purchase of these investments are amortized over the remaining terms to maturity with annual amortization computed at amounts which, when combined with actual income received, result in a constant effective yield on the amortized book value.

### 2. Status of the Special Purpose Reserves

### **Workers Compensation Reserve Fund**

Under the terms of By-law No. 9802 of the former City of Winnipeg, provision was made for the establishment of a Workers Compensation Reserve Fund. On January 1, 1972, as a result of the amalgamation of the City of Winnipeg with former area municipalities, The Workers Compensation Reserve Fund was established in accordance with Section 338 of the former City of Winnipeg Act.

The City of Winnipeg ("the City") administers its workers compensation program on a self insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. Departments are charged an array of actual costs as well as surcharges related to financing fatality pensions and upgrades of benefits. The net result is that costs and surcharges are transferred to/from the Workers Compensation Reserve Fund. The Workers Compensation Reserve Fund serves to counteract any budgetary fluctuation from year to year that would result from a work related incident of major proportions.

The Corporate Controller is the Fund Manager.

### Perpetual Maintenance Funds (Brookside, St. Vital and Transcona Cemeteries)

Under the terms of By-law No. 14725 of the former City of Winnipeg, passed on April 8, 1935, created a fund for the perpetual care and maintenance of Brookside Cemetery. Later on By-law No. 1996/78, also created funds for the perpetual care and maintenance of St. Vital and Transcona Cemeteries.

Section 29 of By-law No. 5720/91 amending and restating By-law 1996/78, relating to Cemeteries, sets forth the purpose and use of the Perpetual Maintenance Funds.

These funds are for the purpose of creating, building up, and maintaining a perpetual maintenance fund for the care and maintenance of Brookside, St. Vital, and Transcona Cemeteries. There shall be paid to the Sinking Fund Trustees of The City of Winnipeg, during specified years and not later than the first day of June of each of the years, a sum equal to twenty-five per centum of the proceeds of the sale of plots and graves in cemeteries sold during the preceding year. The monies shall be so paid over to the Trustees for investment and administration and shall be treated in the same manner as interest and sinking fund charges. Commencing the first day of January 1991, and upon each and every first day of January thereafter the Trustees shall pay out fifty per centum of the yearly earnings of the fund for the previous year to the City. The yearly earnings shall be applied to offset the cost of the care and maintenance of the Cemeteries.

The Sinking Fund Trustees were also empowered to accept deposits in respect of perpetual maintenance of individual cemetery plots.

On January 1, 2003, The City of Winnipeg Act was replaced with new legislation entitled The City of Winnipeg Charter. Under this new legislation the investment and administration of the funds has been transferred to the administration of the City.

The Director of Planning, Property and Development is the Funds Manager.

### **Insurance Reserve Fund**

In 1960, the Insurance Reserve Fund was established. The reserve was to be used for the purpose of replacing or repairing City properties and/or contents that had been damaged by fire or any other cause. In 1973, the use of the Insurance Reserve Fund also included the purpose of paying for any other losses that the City might incur in any part of its self-insurance program. Such uses would include third party liability claims, or property damage claims, including motor vehicles.

The Corporate Controller is the Fund Manager.

### **Contributions in Lieu of Land Dedication Reserve Fund**

City Council, on January 10, 1973, adopted a policy that cash payments received by the City in lieu of land dedications for open space be deposited in a fund to the credit of each community. On January 17, 1979, City Council amended the policy to also permit cash payments received from the sale of surplus Parks and Recreation lands to be deposited to the credit of each community. Disbursements from this Reserve are limited to costs of acquiring or improving lands for parks, recreational facilities or open space within that community. The Director of the Planning, Property and Development Department is the Fund Manager.

### **Land Operating Reserve Fund**

City Council, on May 16, 1973, authorized the establishment of a Land Operating Reserve Fund to reduce the need for the issuance and sale of debentures in connection with the acquisition cost of properties for resale. This Reserve is maintained by proceeds from the sale of City owned properties and interest earned. Disbursements are limited to the acquisition cost of properties for resale, and any other expenses related to the acquisition, sale and improvement of disposable City properties.

City Council, on July 19, 1999, adopted a policy that in order to sustain the business operations supported by the Reserve, equity be allowed to accumulate within the Reserve sufficient to eliminate the inter-fund debt owing to the General Revenue Fund created in past years. Any surplus funds greater than the amount required for the purposes of the Land Operating Reserve Fund and meeting the annual budgeted transfer to the General Revenue Fund is to be transferred to the Commitment Reserve Fund.

The Director of Planning, Property and Development is the Fund Manager.

### **Recreation Programming Reserve Fund**

City Council, on October 6, 1976, approved the creation of a Recreation Programming Reserve Fund for recreation programming at the community level. The Reserve was established from cumulative surpluses and deficits of former Parks and Recreation Boards and Commissions as at December 31, 1976, and is to be maintained by any unexpended or over expended balances as identified in the approved recreation programming portions of the 1976 and subsequent years operating budgets. City Council delegated authority over the expenditure of the funds to the respective Community Committees.

With the adoption of the 2006 tax-supported budget, City Council approved a specific sub-component of the Recreation Programming Reserve dedicated to the annual extension of the regularly scheduled wading pool and outdoor pool season. At that time, cost based on ideal conditions was estimated at \$490,000. Adjustments are made to the annual transfer from the General Revenue Fund to ensure that the cap is not exceeded.

The Director of Community Services is the Fund Manager.

### **Snow Clearing Reserve Fund**

The purpose of the fund is to absorb unexpected snowfall costs in years where the City experienced above average snowfall levels.

On December 14, 2004, City Council approved the establishment of a new Snow Clearing Reserve with the same purpose and guidelines as the former Reserve (established on March 22, 1995) with the exception that City Council may, at its discretion, approve a transfer from the Reserve to cover snow clearing costs greater than or other than as stipulated by the Reserve. Contributions to the Reserve would be the surplus from the annual operating snow clearing budget. The Reserve balance should never exceed \$10.9 million.

On March 26, 2008, City Council further approved that the former restrictions on charges to the Snow Clearing Reserve in any one year be rescinded, and that no minimum balance be required (previously set at \$5.0 million) before any charges can be made to the Reserve.

The Director of Public Works is the Fund Manager.

### **Commitment Reserve Fund**

On March 12, 1998, City Council approved the establishment of the Commitment Reserve Fund. The purpose of the Reserve is to allow departments to carry forward committed budget dollars to the succeeding year thereby eliminating the need to re-budget. Contributions to the Reserve must be spent in the year following the transfer. However, contributions can be retained in the Reserve beyond the following year only if approved by the Fund Manager, otherwise the unspent amount must be transferred to the Mill Rate Stabilization Reserve Fund.

On July 19, 1999, City Council further approved that at year-end, on an annual basis, any surplus funds greater than the amount required for the purposes of the Land Operating Reserve Fund be transferred to the Commitment Reserve Fund, which can than only be spent on one-time or capital costs in the following year. As with other contributions to this Reserve, the funds must be spent in the year following the transfer, otherwise the unspent amount may be transferred to the Mill Rate Stabilization Reserve Fund.

The Chief Financial Officer is the Fund Manager.

### **Heritage Investment Reserve Fund**

The Heritage Investment Reserve Fund was created by City Council on June 21, 2000. It funds all City and City-sponsored heritage programs and acts as a revolving fund so that future funding of heritage programs can be sustained and thereby reduces the need to obtain additional funding. An important source of on going funding for the Reserve will be incremental tax revenues from projects financed by the Fund.

The Director of Planning, Property and Development is the Fund Manager.

### **Housing Rehabilitation Investment Reserve Fund**

The Housing Rehabilitation Investment Reserve Fund was created by City Council on June 21, 2000. It funds City housing programs not provided for in operating budgets. It is intended that this Reserve act as a revolving fund so that incremental tax revenues resulting from housing programs in which the Reserve has invested would be returned to the Reserve to finance future projects.

The Director of Planning, Property and Development is the Fund Manager.

### **Economic Development Investment Reserve Fund**

The Economic Development Investment Reserve Fund was created by City Council on June 21, 2000. It is intended to fund City economic development incentive and investment projects. Unlike the other investment reserves, this Reserve invests directly in particular projects rather than be a funding mechanism for programs. The incremental portion of realty and business taxes generated by projects in which the fund has invested will be returned to the Reserve until the original investment has been repaid.

The Director of Planning, Property and Development is the Fund Manager.

### **Assiniboine Park Enterprise Reserve Fund**

City Council, on September 15, 1982, approved the establishment of the Zoo Animals Reserve Fund for the purpose of funding the replacement of animal losses and the improvement of breeding stock at the Assiniboine Park Zoo ("the Zoo"). The Zoo Animals Reserve Fund was maintained by revenue from the sale of surplus animals and interest earned. Expenditures were limited to the acquisition costs of zoo animals and any costs directly related to the acquisition, as well as the planning, improving or building of new individual animal enclosures.

The Zoo Purposes Reserve Fund was created by City Council on December 14, 1983, to retain certain revenues received by the Zoo to be used to augment the operating and capital budgets of the Zoo. Such revenues included donation box receipts, coin operated feed dispensers, animal adoption program, concessions and other promotions as well as a portion of Zoological Society single pass memberships.

City Council, on May 23, 2001, approved that the Zoo Animals Reserve and Zoo Purposes Reserve Funds be combined. In addition, the combined Reserve be expanded to include a new purpose, which is to enhance the maintenance, operation, planning and minor infrastructure for Assiniboine Park. This would include additional revenues from the net profit of new initiatives, services and products arising from the operation and programming of Assiniboine Park as a business unit as well as revenue sharing from the existing agreement with the Pavilion Gallery Museum Inc.. City Council also approved that the new combined reserve be renamed the Assiniboine Park Enterprise Reserve Fund.

City Council also approved the Concession Equipment Reserve Fund balances accumulated for golf courses and Assiniboine Park be transferred to the Golf Course Reserve and the Assiniboine Park Enterprises Reserve Funds respectively.

The Assiniboine Park Enterprise Reserve Fund will be dissolved in 2011 as the Assiniboine Park Conservancy will take over the management of Assiniboine Park effective January 1, 2011.

The Director of Community Services is the Fund Manager.

### **General Purpose Reserve Fund**

On March 15, 2000, City Council approved the establishment of the Pension Surplus Reserve Fund. The Reserve was funded by the retroactive refund of pension contributions for 1998 and 1999. City Council also approved that the purpose of the Reserve and further details including the use of these funds be subsequently determined by City Council.

On March 15, 2000, City Council approved the establishment of the Pension Stabilization Reserve Fund. The Reserve was funded by ongoing savings from the partial pension contribution holiday that were not used for operations. The purpose of the Reserve was to support general operating expenditures thereby reducing the amount of revenue to be raised through property taxation, in order to share the benefits of the surplus with the citizens of Winnipeg. The use of funds from the Reserve was contingent upon approval by City Council.

On May 23, 2001, City Council approved that the Pension Stabilization Reserve and Pension Surplus Reserve Funds be combined and renamed the General Purpose Reserve Fund. The City Treasurer is the Fund Manager.

### **Multiple-Family Dwelling Tax Investment Reserve Fund**

On May 22, 2002, City Council approved the establishment of the Multiple-Family Dwelling Tax Investment Reserve Fund. The Reserve is designed to act as a bank that accumulates incremental taxes generated by approved multi-family dwelling construction/rehabilitation projects. When the incremental taxes for each project accumulates to the pre-approved amount, the balance is paid back to the applicant developer as a "Tax Incentive Grant".

### **Insect Control Urgent Expenditures Reserve Fund**

On March 23, 2005, City Council approved the establishment of the Insect Control Urgent Expenditures Reserve Fund. The purpose of the fund is to absorb unexpected costs for mosquito control in years where the City of Winnipeg experiences above average response levels. The Reserve is funded through an annual transfer from the operating budget and any year end unexpended insect control mill rate support budget. The Reserve balance should never exceed \$3.0 million and the Chief Administrative Officer has the authority to over-expend to a maximum of \$3.0 million in the event of insufficient funds.

The Director of Community Services is the Fund Manager.

### **Permit Reserve Fund**

On March 20, 2007, City Council approved the establishment of the Permit Reserve Fund. The purpose of the fund is to mitigate revenue shortfalls and fund temporary staffing needs during busy periods through economic boom/bust cycles. The Reserve is also meant to provide a source of funds for service and system improvements. The source of funds for the Reserve are the excess of permit revenue in the General Revenue Fund compared to budget in any given year. The balance in the Reserve is capped at \$3.0 million and any surplus funds over and above the cap are to be transferred to the General Revenue Fund.

The Director of Planning, Property and Development is the Fund Manager.

### **Destination Marketing Reserve Fund**

On October 22, 2008, City Council approved the creation of the Destination Marketing Reserve Fund with an effective date of January 1, 2009. The purpose of the Reserve is to support Economic Development Winnipeg Inc., The Convention Centre Corporation and special events including other organizations, projects and events that will encourage tourists to visit Winnipeg. The source of revenue for the Reserve is the 5% accommodation tax, which was adopted by City Council on April 23, 2008.

Guidelines established for the Reserve include the following:

- A grant to Economic Development Winnipeg Inc. equal to the greater of \$2.0 million or 30% of annual accommodation tax revenue;
- A grant of \$1.5 million annually to The Winnipeg Convention Centre Corporation;
- Up to 40% of the annual accommodation tax revenue, to a maximum of the estimated annual payments required to service the amount of future debt that will be allocated to the City's portion of construction costs relating to a planned expansion at the Winnipeg Convention Centre, to be set aside within the Reserve. Dispositions from the Reserve for this purpose require approval of City Council;
- Expenses incurred in the General Revenue Fund to administer the accommodation tax will be transferred to the Reserve; and
- The remainder of the funds, net of the above, paid to Economic Development Winnipeg Inc. for the Special Event Marketing Fund. If yearly contributions to the Special Event Marketing Fund exceeds \$1.0 million, any excess above this amount will be paid to Economic Development Winnipeg Inc. in the form of an additional grant. Dispositions from the Destination Marketing Reserve fund for this purpose will require the approval of the Fund Manager.

The Chief Financial Officer is the Fund Manager.

### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, these funds do not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

### 4. Call Loans - General Revenue Fund

Call loans represent short-term investments with The City of Winnipeg - General Revenue Fund which are callable by the Fund upon one business day notice. Call loans are recorded at cost, which together with accrued interest income, approximates fair value.

### 5. Investments

		2010	2009
Marketable securities Government of Canada bonds and treasury bills Provincial bonds Municipal bonds	<b>\$</b>	5,095 8,082	\$ 2,890 4,153 8,497
		13,177	15,540
Transcona Joint Venture		2,918	2,991
	\$	16,095	\$ 18,531

### 5. Investments (continued)

### Transcona Joint Venture:

The Transcona Joint Venture ("Joint Venture") was formed on January 25, 2005, between The City of Winnipeg and Genstar Development Partnership to develop and sell certain land owned by participants in the community of Transcona. Each participant has a 50% interest in the Joint Venture. The City's proportionate interest in the financial accounts of the Joint Venture as at December 31, 2010 was as follows:

	 2010	 2009
Assets	\$ 4,074	\$ 4,352
Liabilities	1,156	1,361
Revenues	3,460	3,110
Expenses	2,200	1,402
Cash flow (used in):		
Operating activities	707	(376)
Investing activities	-	-
Financing activities	(1,350)	(1,950)

The aggregate market value of marketable securities at December 31, 2010 was \$13,744 thousand (2009 - \$15,795 thousand).

### 6. Contributed Surplus

On April 27, 1994, City Council, retroactive to December 31, 1993, approved by way of a capital reorganization the transfer of \$17.3 million from the Land Operating Reserve Fund to the General Revenue Fund to fund the accrued liability for assessment appeal refunds and interest.



### THE CITY OF WINNIPEG EQUITY IN CAPITAL ASSETS FUND

City Council, on May 2, 1973, adopted a recommendation to consolidate the assets and liabilities of various reserves of the former municipalities into the General Reserve Fund. By-law No. 442/73 was subsequently adopted repealing the By-laws of the municipalities that established the former reserves. The consolidated net assets at inception totalled \$6.2 million. On May 23, 2001, City Council further approved the name of the Fund be changed to the Equity in Capital Assets Fund.

Interest earnings on capital financing have contributed to the growth of the Fund to \$524.8 million as at December 31, 2010 (2009 - \$489.5 million).

The Fund has been used since it was created for the financing of capital construction, primarily by the General Capital Fund, but also by other reserves and utilities. This source of financing allows greater flexibility than is available through debenture debt financing. In 2010, \$62.0 million (2009 - \$63.6 million) of new capital works were financed through the Fund at terms ranging from five to twenty years.

### **FIVE-YEAR REVIEW**

December 31 ("\$" amounts in thousands of dollars) (unaudited)

	2010	2009	 2008	 2007	 2006
Total Assets	\$ 524,756	\$ 489,469	\$ 457,591	\$ 426,000	\$ 395,763
Capital Construction Financed	\$ 61,950	\$ 63,563	\$ 45,557	\$ 45,864	\$ 57,914
Interest Earned	\$ 28,384	\$ 29,964	\$ 31,661	\$ 30,276	\$ 30,628
Principal Retirals	\$ 29,347	\$ 29,733	\$ 27,388	\$ 26,102	\$ 24,764

### THE CITY OF WINNIPEG EQUITY IN CAPITAL ASSETS FUND

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

ASSETS		2010		2009
Current  Des from Coursel Bossess Front (New 2)	ф	25.05(	¢	25.065
Due from General Revenue Fund (Note 3) Current portion of long-term investments (Note 4)	\$	37,856 32,921	\$	35,065 30,375
		70,777		65,440
Long-term investments (Note 4)		453,979		424,029
	\$	524,756	\$	489,469
EQUITY				
Allocated Equity for Approved Capital Projects (Note 5)	\$	486,900 37,856	\$	451,505 37,964
	\$	524,756	\$	489,469

### THE CITY OF WINNIPEG EQUITY IN CAPITAL ASSETS FUND

### STATEMENT OF CHANGES IN EQUITY

For the years ended December 31 (in thousands of dollars) (unaudited)

(	 2010	 2009
Balance, beginning of year	\$ 489,469	\$ 457,591
Add:		
Interest		
General Capital Fund	28,055	28,385
Transit System	1,198	1,016
General Revenue Fund (Note 3)	406	141
Civic Accommodations Fund	182	196
Other	33	(15)
Sewage Disposal System	4	4
General Revenue Fund - debt and finance charges reduction	(1,494)	237
Transfer from General Capital Fund	 7,000	 2,000
	 35,384	 31,964
Deduct:		
Transfer to General Revenue Fund - investment management fee	 97	86
Balance, end of year	\$ 524,756	\$ 489,469

### THE CITY OF WINNIPEG EQUITY IN CAPITAL ASSETS FUND

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

### a) Basis of presentation

The Equity in Capital Assets Fund follows the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

### b) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

### c) Long-term investments

Long-term investments are valued at cost.

### 2. Status of the Equity in Capital Assets Fund

City Council on May 2, 1973, authorized the establishment of a General Reserve Fund for the purpose of financing various capital construction. Various by-laws of the former area municipalities establishing general reserves were repealed and the assets of these former reserve funds were transferred to the General Reserve Fund. Interest charges on capital financing contribute to the growth of the Fund. The General Reserve Fund was renamed the Equity in Capital Assets Fund in 2001. The City Treasurer is the Fund Manager.

### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

### 4. Long-term Investments

At varying maturities up to the year 2032 and with a weighted average interest rate for the year 2010 of 7.05% (2009 - 7.15%) due from the following:

	 2010	2009
General Capital Fund	\$ 464,065	\$ 432,458
Transit System	19,993	18,989
Civic Accommodations Fund	2,676	2,899
Golf Course Reserve	115	-
Sewage Disposal System	 51	 58
	 486,900	454,404
Current portion of long-term investments:		
General Capital Fund	(30,939)	(28,654)
Transit System	(1,715)	(1,491)
Civic Accommodations Fund	(238)	(223)
Golf Course Reserve	(21)	-
Sewage Disposal System	 (8)	 (7)
	 (32,921)	(30,375)
	\$ 453,979	\$ 424,029

### 5. Equity

Formerly reported as "Unallocated Equity" and renamed "Equity for Approved Capital Projects" to better reflect its purpose. This equity pertains to City Council approved capital projects. The project expenses have not yet been incurred.



## THE CITY OF WINNIPEG TRUST FUNDS

## STATEMENT OF FINANCIAL POSITION

As at December 31 (unaudited)

	St.	St. Boniface Museum		Library	Pc and Cor	Portage and Main Concourse Trust	Winnipeg Evergreen Committee		2010 Totals		2009 Totals
ASSETS		aru iinst		1cm I I		1cm I	1cm I I		Totals		Lotais
Current Due from General Revenue Fund (Note 3)	<b>%</b>	111,668	<b>∽</b>	473,730	<b>∽</b>	1,618	•	<b>∽</b>	587,016	↔	568,978
<b>EQUITY</b> Unallocated	€	111,668	<b>∽</b>	473,730	∳	1,618	•	<b>∞</b>	587,016	8	568,978

See accompanying notes to the financial statements

## THE CITY OF WINNIPEG TRUST FUNDS

# STATEMENT OF CHANGES IN TRUST ACCOUNTS

For the years ended December 31 (unaudited)

	ż	Ct Domifood			P	Portage	Win	Winnipeg				
	Boa	Museum Board Trust		Library Trust		Concourse Trust	Com	Evergreen Committee Trust		2010 Totals		2009 Totals
Opening balance	<b>↔</b>	151,538	<del>∽</del>	411,500	€	1,609	€	4,331	<del>∽</del>	568,978	↔	591,278
Add: Contributions Interest earned		117,212		295,743 2,420		. 6		22		412,955		349,204 2,244
		117,997		298,163		6		22		416,191		351,448
Deduct: Disbursements		157,867		235,933		•		4,353		398,153		373,748

See accompanying notes to the financial statements

Closing balance

170

568,978

8

587,016

1,618

473,730

111,668

€

### THE CITY OF WINNIPEG TRUST FUNDS

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (unaudited)

### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

### a) Basis of presentation

The City of Winnipeg follows the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

### b) Basis of accounting

These financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods and/or the creation of a legal obligation to pay.

### 2. Status of The City of Winnipeg Trust Funds

### St. Boniface Museum Board Trust

This trust is maintained by grants from Federal and Provincial Governments, third parties and Foundations specifically designated for the Museum's capital and other operating projects. The Museum Administrator is the Trust Manager.

### **Library Trust**

This trust is maintained by donations from private citizens and organizations in support of various library services. The Manager of Library Services is the Trust Manager.

### **Portage and Main Concourse Trust**

This trust is maintained by a square foot levy applied to Concourse leased areas for the purpose of promoting or improving the concourse. The Director of Planning, Property and Development is the Trust Manager.

### **Winnipeg Evergreen Committee Trust**

This trust is maintained by donations from private citizens and organizations to assist in the planting of coniferous evergreens by businesses and homeowners. The Director of Public Works is the Fund Manager.

### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, these funds do not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

### THE CITY OF WINNIPEG EQUIPMENT AND MATERIAL SERVICES

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

ASSETS	 2010	2009
Current Due from General Revenue Fund (Note 2)	\$ 7,609	\$ 10,294
Investment (Note 3)	 1,148	 1,148
	\$ 8,757	\$ 11,442
RETAINED EARNINGS	\$ 8,757	\$ 11,442

### THE CITY OF WINNIPEG EQUIPMENT AND MATERIAL SERVICES

### STATEMENT OF INCOME AND RETAINED EARNINGS

For the years ended December 31 (in thousands of dollars) (unaudited)

	 2010	 2009
REVENUES Interest	\$ 47	\$ 39
EXPENSES Transfer to General Capital Fund (Note 4)	2,732	
Net (loss) income for the year	(2,685)	39
RETAINED EARNINGS, BEGINNING OF YEAR	 11,442	 11,403
RETAINED EARNINGS, END OF YEAR	\$ 8,757	\$ 11,442

### THE CITY OF WINNIPEG EQUIPMENT AND MATERIAL SERVICES

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

### 1. Summary of Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

### a) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

### 2. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

### 3. Investment

	 2010	 2009
Fleet Management - Special Operating Agency	\$ 1,148	\$ 1,148

On January 1, 2008, Fleet Management - Special Operating Agency converted their long-term debt of \$1,148 thousand to contributed surplus.

### 4. Transfer to General Capital Fund

The City of Winnipeg's 2010 Capital Budget adopted by City Council on December 15, 2009 included a transfer of \$2,732,000 to the Assiniboine Park Conservancy Development Plan.



### THE CITY OF WINNIPEG CIVIC ACCOMMODATIONS FUND

The year 2010 was the fourteenth year of operation under the accounting structure of the Civic Accommodations Fund, formerly Civic Buildings. The following narrative provides the background into the creation of this fund.

In adopting the 1996 Current Estimates, City Council instructed the former Civic Buildings Department to review the feasibility of becoming a Self-Financing Utility Enterprise as described in the Innovative Options section. The former Board of Commissioners, in reviewing the Civic Buildings Department's 1997 Current Estimates, instructed the Department to do all things necessary to implement for the 1997 budget year a Charge-back System to distribute facility related costs to all civic departments.

During the investigations of a Charge-back System, better referred to as Full-Cost Accounting, it became evident that the system goes only as far as identifying the cost components of The City of Winnipeg's (the "City's") accommodation activities. To successfully introduce the cost recovery charge-back, the Civic Buildings Department set about examining a business plan which would accomplish the following goals:

- run the department's operations, as far as practical, on a financially self-sustaining basis and according to best business practices;
- to follow best private and public sector employment practices, and promote staff involvement wherever practicable in all aspects of the operations;
- to introduce contemporary technologies to the department's operations;
- to continuously strive to improve service quality and responsiveness; and
- to preserve and safeguard the City's assets.

Significant changes were required to accomplish these goals. During the course of 1997 a new fund was created along with the implementation of a number of accounting and budget changes. The major activities in bringing about this change can be outlined as follows:

- A new Civic Buildings Fund was created;
- A large portion of the Civic Buildings Department's adopted 1997/1998 budget was transferred from the General Revenue Fund to the new fund;
- Civic Departments were charged for facility costs during 1997 which included market rent, operating costs, and portfolio overheads;
- A small portion of the Civic Buildings Department's budget remained in the General Revenue Fund to provide for corporate space and space not readily assignable to an existing civic department;
- The new Civic Buildings Fund was charged general government charges, consistent with other similar funds, and was responsible for existing and new debt and finance charges related to civic accommodations;
- For the purposes of 1997 and 1998, actual charges assigned to departments equalled the budget for allocated accommodation costs; and
- When the Civic Buildings Department was disbanded in 1998, the name of the Civic Buildings Fund changed to the Civic Accommodations Fund.

Since then, the civic reorganization, stemming from the Cuff Report, has resulted in the responsibilities of the former Civic Buildings Department being delegated to the Planning, Property and Development and the Public Works Departments. It was determined, between the two departments, during the division of mandates that the Planning, Property and Development Department would serve as "surrogate owners" for those buildings which comprised the portfolio of the former Civic Buildings Department. As such, the Civic Accommodations Division of Planning, Property and Development has the primary accountability in maintaining the tenant-landlord relationship. They manage the Civic Accommodations Fund and are responsible for the full cost accounting of these same accommodation services resulting in full occupancy costs being charged to Departments. The Civic Accommodations Division is responsible for development

### THE CITY OF WINNIPEG CIVIC ACCOMMODATIONS FUND (continued)

of accommodations for City Departments, including locations, space allocations, furniture selection, and office decorating. The Division assumes overall responsibility for the leasing of civic accommodations and for the programming, designing and project management of construction and renovation projects, the provision of design and consulting services to departments and the demolition of buildings authorized by the appropriate authority.

In 1998, the operations of the Building Services Division of the former Civic Buildings Department was transferred over to the Public Works Department. The result was that effective January 1, 1998, the activities of the Building Services Division were transferred from the Civic Accommodations Fund to the Building Services Fund. The Public Works Department served as an internal contractor to Civic Accommodations providing facility maintenance, security, environmental monitoring and cleaning services. The costs of these facility services are continually tracked and monitored in the Building Services Fund then transferred to the Civic Accommodations Fund such that the full cost of accommodations can be charged to client departments.

On June 20, 2007, City Council approved an amendment to the City Organization By-law No. 7100/97, such that the facilities maintenance and security function be moved from the Public Works Department to the Planning, Property and Development Department effective September 17, 2007.

An "Actual/Market" model is used to distribute accommodation costs to all departments. This model and methodology is essentially the same that City Council instructed the Administration to implement coincident with the adoption of the 1997 Current Estimates.

Effective January 1, 2011, the Civic Accommodations and Building Services Funds will amalgamate into a new Fund known as the Municipal Accommodations Fund.

### **FIVE-YEAR REVIEW**

As at December 31 (unaudited)

	2010	2009	2008	2007	2006
Number of facilities	131	125	130	132	135
Total area square footage	2,471,474	2,409,827	2,457,460	2,455,140	2,491,466

# THE CITY OF WINNIPEG CIVIC ACCOMMODATIONS FUND

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	2010			2009
ASSETS Current				
Cash	\$	-	\$	1
Accounts receivable	·	82	·	572
Prepaid expenses		648		624
		730		1,197
Tangible capital assets (Note 3)		2,676		2,899
	\$	3,406	\$	4,096
LIABILITIES				
Current  Due to Conoral Revenue Fund (Note 4)	\$	215	\$	556
Due to General Revenue Fund (Note 4) Accounts payable and accrued liabilities (Note 5)	Ф	515	Ф	556 641
Current portion of long-term debt (Note 6)		238		223
		968		1,420
Long-term debt (Note 6)		2,438		2,676
	<u>\$</u>	3,406	\$	4,096

Commitments (Note 7)

See accompanying notes to the financial statements

# THE CITY OF WINNIPEG CIVIC ACCOMMODATIONS FUND

#### STATEMENT OF OPERATIONS

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010 Budget		2010 Actual			
REVENUES						
Contributions from City of						
Winnipeg departments (Note 9b)	\$	37,006	\$	36,685	\$	36,634
Investment and other		20		67		75
Other rental		50		33		198
Total Revenues		37,076		36,785		36,907
EXPENSES						
Civic accommodations		10,953		11,506		11,856
Transfer to Building Services Fund		11,104		11,266		10,965
Transfer to General Capital Fund		10,621		10,385		9,860
Transfer to General Revenue Fund		4,398		3,628		4,226
Total Expenses (Note 10)		37,076		36,785		36,907
Surplus for the year	\$		\$		\$	_

See accompanying notes to the financial statements

## THE CITY OF WINNIPEG CIVIC ACCOMMODATIONS FUND

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### a) Basis of presentation

The Civic Accommodations Fund follows the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

#### b) Basis of accounting

The financial statements are generally prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

The accrual basis of accounting is modified in the following circumstances:

 expenses for accrued vacation costs, compensated absences, retirement allowance, workers compensation claims, and insurance claims are recorded when payment is incurred.

#### c) Tangible capital assets

Tangible capital assets are recorded at cost net of accumulated amortization in the General Capital Fund except for the purchase of the Mandarin Building, which is funded by debt issued by the Equity in Capital Assets Fund. The asset and related outstanding debt obligation are recorded in the Civic Accommodations Fund and amortized based on debt repayments.

#### 2. Status of the Civic Accommodations Fund

The Civic Accommodations Division of the Planning, Property and Development department is responsible for providing accommodations for all civic purposes. In providing this service the department undertakes the development of accommodation space, maintains building assets, renovations and disposes of buildings through demolition or sale.

The fund was established in 1997 in order to have a user-pay self-supporting utility. An accommodation charge-back system was initiated as a step towards the full costing of services to other civic departments. Historically, the activities of the Civic Accommodations (Building Services) Fund were reported in the General Revenue Fund.

Effective January 1, 2011, the Civic Accommodations and Building Services Funds will amalgamate into a new Fund known as the Municipal Accommodations Fund.

#### 3. Tangible Capital Assets

	2010		2009	
Cost Accumulated amortization	\$	4,864 (2,188)	\$	4,864 (1,965)
	<u>\$</u>	2,676	\$	2,899

#### 4. Due to General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due to" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

#### 5. Accounts Payable and Accrued Liabilities

э.	Accounts Fuyubie una Accruea Liabunies	 2010	 2009
	Accrued interest on long-term debt Accounts payable and accrued liabilities Holdbacks and other payables	\$ 449 61 5	\$ 576 57 8
		\$ 515	\$ 641
6.	Long-Term Debt	2010	2009
	Debt issued by the Equity in Capital Assets Fund which matures in the year 2019 with an interest rate of 6.50% (2009 - 6.50%)	\$ 2,676	\$ 2,899
	Current portion of long-term debt	 (238)	(223)
		\$ 2,438	\$ 2,676

#### 7. Commitments

#### **Lease commitments**

The Civic Accommodations Fund has entered into a number of rental lease agreements mainly for the lease of accommodations for civic offices and the Division's office equipment. Future minimum lease payments are as follows:

2011	\$ 3,452
2012	3,114
2013	2,620
2014	1,655
2015	1,302
Subsequent	 7,275
	\$ 19,418

#### 8. Employee Benefits

- a) Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$234 thousand (2009 \$282 thousand).
- b) Compensated absences represents benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years. An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$21 thousand (2009 \$21 thousand).
- c) Employees accrue vacation credits, which together with unused holidays from previous years, are not recorded as a liability on the Statement of Financial Position. The vacation credits generally become a charge to operations in the year after they are earned. The amount of this unrecorded liability at December 31, 2010 is estimated at \$163 thousand (2009 \$192 thousand).
- d) The City operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. The City has a responsibility regarding future costs (such as compensation, rehabilitation, medical aid, pension awards and administration) on existing claims and incurred but not reported claims. The amount of this unrecorded liability at December 31, 2010 is estimated at \$nil (2009 \$nil).
- e) Civic Accommodations employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The City of Winnipeg allocates its pensions costs to various departments. During the year \$130 thousand (2009 \$114 thousand) of pension costs were allocated to Civic Accommodations. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and has disclosed an actuarial surplus.

#### 9. Contributions and Appropriations from Related Parties

- a) Included in Civic Accommodations Fund expenses are:
  - Rental payments in the amount of \$3 thousand (2009 \$3 thousand) to Fleet Management Special Operating Agency for the use of its vehicles;
  - Recovery from the Insurance Reserve of \$nil (2009 \$54 thousand);
  - General government charges in the amount of \$306 thousand (2009 \$306 thousand) to the General Revenue Fund, which represents the estimated share of The City of Winnipeg's general expenses applicable to civic accommodations; and
  - Interest payments of \$182 thousand (2009 \$196 thousand) to the Equity in Capital Assets Fund on the purchase of the Mandarin Building.

#### 9. Contributions and Appropriations from Related Parties (continued)

#### b) The following funds were charged for facility costs:

	2010		 2009
General Revenue Fund	\$	32,989	\$ 33,029
Waterworks System		1,106	1,069
Sewage Disposal System		1,106	1,069
Building Services Fund		356	353
Transit System		251	225
Animal Services - Special Operating Agency		211	210
Civic Accommodations Fund		206	174
Fleet Management - Special Operating Agency		190	206
Solid Waste Disposal Fund		130	156
Winnipeg Parking Authority - Special Operating Agency		123	123
Golf Services - Special Operating Agency		17	17
General Capital Fund - Capitalized			 3
	\$	36,685	\$ 36,634

The charge for facility costs includes market rent, operating costs and portfolio overheads.

#### 10. Expenses by Object

	2010 Budget		2010 Actual		 2009 Actual
Transfer to Building Services Fund	\$	11,104	\$	11,266	\$ 10,965
Transfer to General Capital Fund		10,621		10,385	9,860
Materials and supplies		8,784		9,542	9,725
Transfer to General Revenue Fund		4,398		3,628	4,226
Salaries and employee benefits		2,025		1,787	1,963
Civic Accommodations Fund - rental costs		175		206	174
Recoveries		(31)		(29)	 (6)
	\$	37,076	\$	36,785	\$ 36,907

#### 11. Related Party Transactions

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various City of Winnipeg controlled departments, agencies and corporations to which the City is related. Account balances resulting from these transactions are included in the Civic Accommodations Fund's Statement of Financial Position and are settled on normal trade terms. Other amounts due to and from related parties and the terms of settlement are described separately in the financial statements and the notes thereto.

### THE CITY OF WINNIPEG BUILDING SERVICES FUND

Prior to 1997, activities relating to the Building Services Division of the former Civic Buildings Department and the former Parks and Recreation Department were recorded in the General Revenue Fund. In 1997, these activities were reported in the Civic Accommodation Fund and in 1998 they were reported in the Building Services Fund. The Building Services Fund is self-funded and develops, operates, maintains, protects and preserves the City's physical building infrastructure/assets to provide for current and future facility needs within available funding. This includes over 597 owned and leased buildings with an area of approximately 5.4 million square feet, as well as other structures and fixtures.

The buildings receiving services include Community Services Department's recreation buildings, which are pools, arenas, recreation, community centres; Public Works Department's parks and open spaces buildings, civic accommodations, golf, cemeteries and Winnipeg Parking Authority - Special Operating Agency facilities.

The estimated replacement value of City-owned buildings receiving facilities maintenance services is \$1.2 billion.

Effective January 1, 2011, the Civic Accommodations and Building Services Funds will amalgamate into a new Fund known as the Municipal Accommodations Fund.

# THE CITY OF WINNIPEG BUILDING SERVICES FUND

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

ASSETS	 2010	 2009
Current		
Due from General Revenue Fund (Note 3)	\$ 1,129	\$ 777
Accounts receivable	111	79
Prepaid expenses	 29	 33
	\$ 1,269	\$ 889
LIABILITIES		
Current		
Accounts payable and accrued liabilities (Note 4)	\$ 1,152	\$ 823
Deferred revenue	 117	 66
	\$ 1,269	\$ 889

See accompanying notes to the financial statements

# THE CITY OF WINNIPEG BUILDING SERVICES FUND

### STATEMENT OF OPERATIONS

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010 Budget		2010 Actual			2009 Actual
REVENUES Contributions from City of Winnipeg departments (Note 6b)	<u> </u>	38,851	\$	38,890	\$	37,244
Investment and other	<del></del>	300	<u> </u>	339	Ψ ———	706
Total Revenues		39,151		39,229		37,950
EXPENSES (Note 7) Building services		39,151		39,229		37,950
Surplus for the year	\$	_	\$		\$	_

See accompanying notes to the financial statements

### THE CITY OF WINNIPEG BUILDING SERVICES FUND

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below:

#### a) Basis of presentation

The Building Services Fund follows the fund basis of reporting. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

#### b) Basis of accounting

The financial statements are generally prepared using the accrual basis of accounting. The accrual basis of accounting records revenues as they are earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

The accrual basis of accounting is modified in the following circumstances:

- expenses for accrued vacation costs, compensated absences, retirement allowance, workers compensation claims, and insurance claims are recorded when payment is incurred.

#### c) Deferred revenue

Certain user charges and fees are collected for which the related services have yet to be performed. These amounts are recognized as revenue in the fiscal year in which the related expenses are incurred or services performed.

#### d) Debt and finance charges

Building Services' tangible capital assets financed by debt are recorded along with the outstanding debt obligation in the General Capital Fund. Interest and payments on debt are funded by the Building Services Fund and the interest expense is reported in the General Capital Fund.

### 2. Status of the Building Services Fund

On June 20, 2007, City Council approved an amendment to the City Organization By-law No. 7100/97 such that the facilities maintenance and security function be moved from the Public Works Department to the Planning, Property and Development Department effective September 17, 2007.

The Building Services Division of the Planning, Property and Development Department is responsible for providing asset management and facility maintenance services for civic purposes.

#### 2. Status of the Building Services Fund (continued)

The Building Services Fund was established in 1998 as a user-pay self-supporting fund. The Public Works Department implemented an accommodation charge back system as an initial step towards the full costing of services to other civic departments. Prior to 1998, the activities of the Building Services Division were reported in the Civic Accommodations Fund.

Effective January 1, 2011, the Civic Accommodations and Building Services Funds will amalgamate into a new Fund known as the Municipal Accommodations Fund.

#### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

#### 4. Accounts Payable and Accrued Liabilities

	 2010		2009
Wages and employee benefits Accounts payable and accrued liabilities Performance deposits	\$ 749 245 158	\$	600 108 115
	\$ 1,152	\$	823

2010

2000

#### 5. Employee Benefits

- a) Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). The amount of this unrecorded liability is included in the notes to the financial statements of the General Revenue Fund.
- b) Employees accrue vacation credits, which together with unused holidays from previous years, are not recorded as a liability on the Statement of Financial Position. The vacation credits generally become a charge to operations in the year after they are earned. The amount of this unrecorded liability is included in the notes to the financial statements of the General Revenue Fund.
- c) Compensated absences represents benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years. The amount of this unrecorded liability is included in the notes to the financial statements of the General Revenue Fund.
- d) The City operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. The City has a responsibility regarding future costs (such as compensation, rehabilitation, medical aid, pension awards and administration) on existing claims and incurred but not reported claims. The amount of this unrecorded liability is included in the notes to the financial statements of the General Revenue Fund.
- e) Building Services' employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The City of Winnipeg allocates its pensions costs to various departments. During the year \$948 thousand (2009 \$755 thousand) of pension costs were allocated to Building Services. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and has disclosed an actuarial surplus.

#### 6. Contributions and Appropriations from Related Parties

- a) Included in Building Services Fund's expenses are:
  - Rental payments in the amount of \$625 thousand (2009 \$637 thousand) to Fleet Management Special Operating Agency for the use of its vehicles; Non vehicle manufacturing services were also purchased from the Agency in the amount of \$245 thousand (2009 \$175 thousand);
  - General government charges transferred to the General Revenue Fund in the amount of \$252 thousand (2009 \$252 thousand), which represents the estimated share of The City of Winnipeg's general expenses applicable to Building Services;
  - Rental payments in the amount of \$356 thousand (2009 \$353 thousand) which represent facility costs paid to the Civic Accommodations Fund for space occupied by Building Services staff;
  - Transfer from the Insurance Reserve of \$13 thousand (2009 \$5 thousand);
  - Transfer to the Computer Replacement Reserve of \$11 thousand (2009 \$11 thousand); and
  - Transfer to the General Revenue Fund of \$70 thousand (2009 \$132 thousand).
- b) The following funds transferred revenue to the Building Services Fund.

	2010		 2009
General Revenue Fund	\$	27,431	\$ 26,079
Civic Accommodations Fund		11,266	10,965
Recreation Programming Reserve		188	195
Fleet Management - Special Operating Agency		5	5
	<u>\$</u>	38,890	\$ 37,244

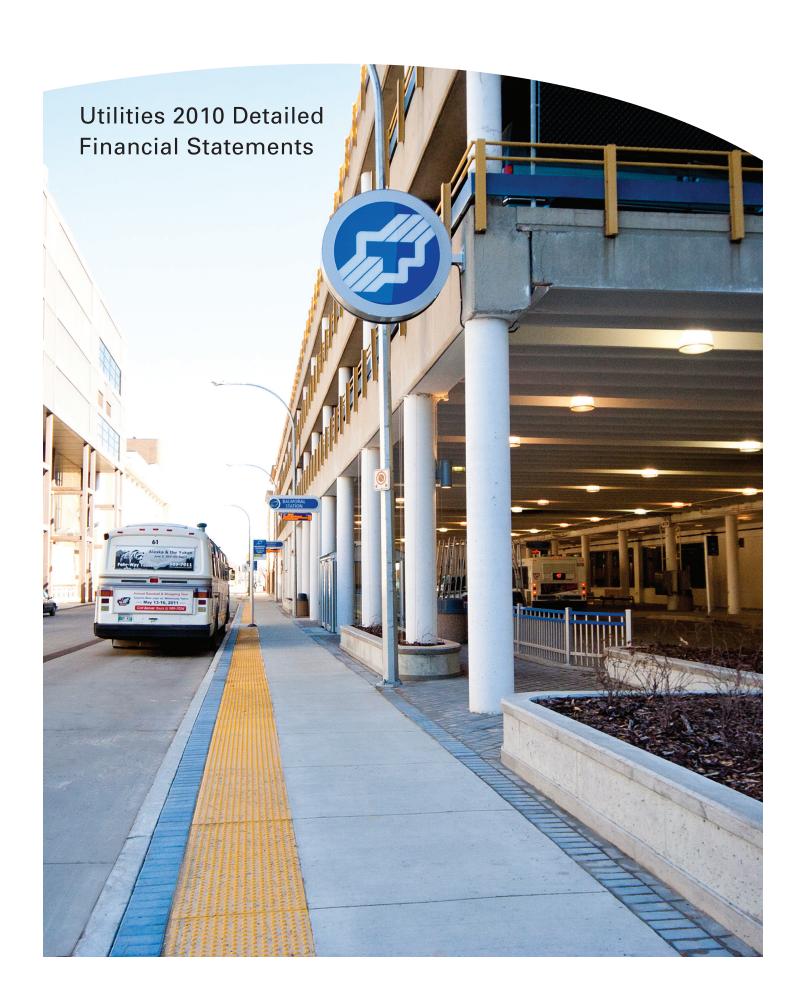
The transfers represent a charge for facility costs which include operating costs, maintenance costs and portfolio overheads.

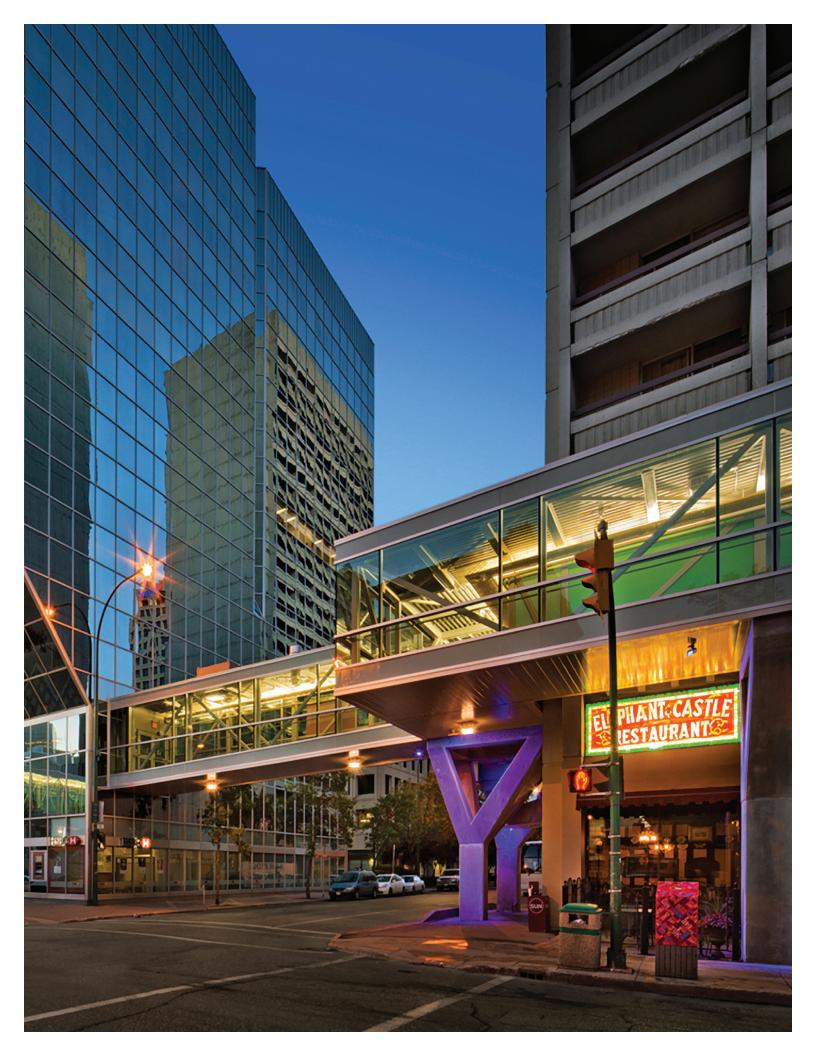
#### 7. Expenses by Object

	]	2010 Budget	2010 Actual	2009 Actual
Services, materials and supplies	\$	20,013 14,496	\$ 20,609 14,493	\$ 19,682 13,858
Salaries and employee benefits Transfer to General Capital Fund		6,057	6,066	6,160
Other grants and transfers Debt and finance charges		663 31	701 31	755 31
Recoveries		(2,109)	(2,671)	(2,536)
	\$	39,151	\$ 39,229	\$ 37,950

#### 8. Related Party Transactions

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various City of Winnipeg controlled departments, agencies and corporations to which the City is related. Account balances resulting from these transactions are included in the Building Services Fund's Statement of Financial Position and are settled on normal trade terms. Other amounts due to and from related parties and the terms of settlement are described separately in the financial statements and the notes thereto.





The City of Winnipeg Transit Department provides reliable, comfortable and accessible public transit service to the citizens of Winnipeg through the provision of three services - regular transit, Handi-transit, and chartered bus and special events transit service. The department's mission is to provide the best public transit service possible and to be the mode of choice for travel to the City's major activity centres.

Passenger revenue increased by \$1.7 million from 2009, a 2.6% increase. Revenue passengers for 2010 numbered over 45.2 million, a 3% increase from 2009. This is the eighth consecutive annual increase.

Public transit systems across Canada are experiencing similar positive gains. There is a renewed interest in using public transit as a preferred urban transportation mode of choice. This is supported by both senior levels of government who are making public transit and the environment priorities.

Through the Province's Building Manitoba Fund, an operating transfer of \$27.9 million was provided to Winnipeg's transit system. This is \$3.6 million more than the previous year. The Province of Manitoba's capital grant commitment was \$7.5 million, increasing by \$1.9 million from the previous year.

For purposes of funding capital investments, funds transferred to the Transit System included \$10.6 million from the Public Transit Reserve plus \$0.5 million from the Federal Gas Tax Reserve, and \$2.75 million from the Rapid Transit Infrastructure Reserve. In addition \$25 thousand was received from the Federal Government.

The appropriation from the General Revenue Fund increased by \$1.1 million from the previous year, a component of the net increase in revenues of \$8.9 million. Operating expenses increased by \$8.7 million from the previous year. The majority of this increase was due to the impact of contractual agreements on salaries and wages, and increased borrowing costs related to the Southwest Rapid Transit Corridor project.

Handi-transit's demand stayed close to the same as in 2009 after decreasing for the three prior years. Costs exceeded the previous year by \$0.2 million, due to increasing inflationary pressures.

Several achievements were realized during the year, including:

- During 2010, 35 air-conditioned buses were delivered, continuing with the 2007 decision to have all future bus purchases include air conditioning.
- Completion of the final phase of the bus stop upgrade program including the installation of 33 new transit shelters.
- Completion of the final phase of the On-Street Transit Priority Program. The Program included upgrades on McPhillips Street. Improvements included new diamond lanes between Selkirk and William Avenues.
- Transit received an award from the Canadian Urban Transit Association (CUTA) for Exceptional Performance/Outstanding Achievement for the City of Winnipeg Transit Improvement Program. This program began in 2006 and was substantially completed in 2010.

## THE CITY OF WINNIPEG TRANSIT SYSTEM (continued)

- Winnipeg Transit implemented an industry-leading suite of passenger information tools in 2010 that provide **real time** information. Marketed as "TransitTOOLS", the components include:
  - -Improved web site (www.winnipegtransit.com)
  - -Improved NAVIGO trip planner
  - -BUSguide new mobile website for internet-enabled handheld devices (m.winnipegtransit.com)
  - -TeleBUS improved interactive voice response system that provides "next bus" information by telephone
  - -BUStxt new text-messaging service that provides bus departure, nearest stop information, and more to cell phones
  - -BUSwatch new electronic signs placed at over 90 high volume bus stops that provide bus departure information
  - -BUSgadget a downloadable app that can be used on a computer or mobile device that provides countdown for bus departures from stops specified by a passenger
  - -Twitter two feeds are used to provide information updates and service advisories to passengers
- During 2010, Winnipeg Transit opened the new Balmoral Station in the former Greyhound Bus Terminal. This \$1.2 million dollar investment has provided a downtown terminus that is currently used by 10 regular transit routes and will be used for Rapid Transit Corridor-Stage 1 once the project is completed.
- On October 22, 2008, City Council approved funding for construction of the Southwest Rapid Transit Corridor Stage 1. This corridor will improve the speed and reliability of transit service by allowing transit vehicles to bypass traffic congestion. Construction began in 2009 with completion by late 2011 at an estimated cost of \$138 million.

### **FIVE-YEAR REVIEW**

December 31

("\$" amounts in thousands of dollars, except for "Financial Statistics and Selected Ratios" section) (unaudited)

(unuuuneu)		2010		2009	2008		2007			2006	
Financial Position  Tangible capital assets  Total assets  Long-term debt  Total liabilities	\$ \$ \$	216,871 259,965 87,737 97,153	\$ \$ \$ \$	161,378 174,444 28,618 36,333	\$ \$ \$ \$	107,273 120,421 26,686 37,858	\$ \$ \$	97,920 109,802 24,727 35,894	\$ \$ \$	90,559 96,249 28,148 32,276	
Operations Passenger revenue in relation to total revenue Appropriation from General	\$	65,592 45.62%	\$	63,906 47.38%	\$	61,493 47.70%	\$	58,132 48.59%	\$	57,319 48.34%	
Revenue Fund - in relation to total revenue Provincial operating	\$	43,200 30.04%	\$	42,069 31.19%	\$	38,414 29.80%	\$	33,743 28.20%	\$	34,479 29.08%	
transfers Operations expenses Plant and equipment	<b>\$</b> <b>\$</b>	27,877 60,730	\$ \$	24,276 56,580	\$ \$	25,130 53,647	\$ \$	23,795 51,681	\$ \$	22,895 50,206	
expenses Total expenses	<b>\$</b> <b>\$</b>	38,429 126,707	\$ \$	36,484 117,972	\$ \$	38,339 116,051	\$ \$	34,793 110,315	\$ \$	34,106 108,573	
Cash Flows Operating activities Long-term debt issued, net Payments to The Sinking	<b>\$</b>	38,039 60,324	<b>\$</b>	74,605 3,302	<b>\$</b>	16,705 3,271	\$ \$	11,446 (2,171)	\$ \$	5,571 3,890	
Fund Trustees, net Capital expenses	<b>\$</b> <b>\$</b>	(559) (68,835)	\$ \$	(650) (65,066)	\$ \$	(650) (18,135)	\$ \$	(650) (15,560)	\$ \$	(650) (1,267)	
Financial Statistics and Selector Regular cash fare, end of year Handi-transit -	ed R \$	atios 2.35	\$	2.30	\$	2.25	\$	2.00	\$	2.00	
Annual ridership (in thousands) Total cost per		511.1		517.6		544.9		586.7		590.9	
passenger Revenue to cost ratio Regular transit -	\$	18.02 12%	\$	17.39 12%	\$	16.16 12%	\$	14.59 13%	\$	15.33 12%	
Annual ridership (in millions) Bus hours operated (in		45.2		43.9		42.6		41.2		40.2	
thousands) Direct operating cost per		1,412		1,396		1,382		1,375		1,369	
passenger Direct operating cost per	\$	2.47	\$ \$	2.42	\$	2.43	\$	2.40	\$	2.40	
vehicle hour Revenue to cost ratio Municipal operating	\$	78.98 62%	Ф	75.51 63%	\$	74.99 61%	\$	71.86 59%	\$	70.63 60%	
cost per capita	\$	51.64	\$	54.39	\$	54.65	\$	46.69	\$	47.48	

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	2010			2009		
FINANCIAL ASSETS Cash	\$	_	\$	334		
Accounts receivable (Note 3)		5,438		4,173		
Due from General Revenue Fund (Note 4)		32,709		3,797		
		38,147		8,304		
LIABILITIES						
Bank indebtedness		124		-		
Accounts payable and accrued liabilities		9,292		7,715		
Long-term debt (Note 5)		87,737		28,618		
		97,153		36,333		
NET FINANCIAL LIABILITIES		(59,006)		(28,029)		
NON-FINANCIAL ASSETS						
Tangible capital assets (Note 6)		216,871		161,378		
Inventory (Note 7)		4,197		4,479		
Prepaid expenses		750		283		
		221,818		166,140		
ACCUMULATED SURPLUS (Note 8)	\$	162,812	\$	138,111		

See accompanying notes and schedule to the financial statements

### STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010 Budget		 2010 Actual	-	2009 Actual
REVENUES System generated (Note 9) Appropriation from General Revenue Fund Provincial Government transfers (Note 10) Interest and other Appropriation from Rapid Transit Infrastructure Reserve	<b>\$</b>	66,468 43,202 30,777 1,351 1,380	\$ 68,264 43,200 29,320 2,041 963	\$	65,979 42,069 25,640 1,202
Total revenues from operations		143,178	143,788		134,890
EXPENSES Operations (Note 11) Plant and equipment (Note 12) Other departmental (Note 13) Handi-transit Finance and administration Planning and schedules Information systems Marketing and customer services Human resources		57,015 42,114 12,148 9,154 2,932 2,221 1,484 1,257 541	60,730 38,429 10,978 8,831 2,773 2,055 1,246 1,132 533		56,580 36,484 8,281 8,656 2,832 2,021 1,431 1,138 549
Total expenses from operations (Note 14)		128,866	 126,707		117,972
Surplus for the year from operations		14,312	17,081		16,918
Net surplus (deficit) from capital (Note 15)		(14,312)	7,620		38,630
NET SURPLUS FOR THE YEAR		-	24,701		55,548
ACCUMULATED SURPLUS, BEGINNING OF YEAR			138,111		82,563
ACCUMULATED SURPLUS, END OF YEAR	\$		\$ 162,812	\$	138,111

See accompanying notes and schedule to the financial statements

### STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars) (unaudited)

(manuea)	 2010	2009		
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:				
<b>OPERATING</b>				
Net surplus for the year	\$ 24,701	\$	55,548	
Non-cash items related to operations  Amortization	12,617		10,553	
Loss on disposal of tangible capital assets	 594		314	
Working capital from operations	37,912		66,415	
Net change in other working capital	 127		8,190	
	 38,039		74,605	
FINANCING Non-cash items related to financing Interest on funds on deposit with The Sinking Fund Trustees				
of The City of Winnipeg ("The Sinking Fund Trustees")	(646)		(720)	
Long-term debt issued	62,494		5,133	
Payments on other long-term debt	(2,170)		(1,831)	
Payments to The Sinking Fund Trustees for outstanding long-term debt	(559)		(650)	
Due to General Revenue Fund	 (28,912)		(11,376)	
INVESTING	 30,207		(9,444)	
INVESTING Acquisition and construction of tangible capital assets	(68,835)		(65,066)	
Proceeds on disposal of tangible capital assets	131		94	
	 (68,704)		(64,972)	
(Decrease) increase in cash	(458)		189	
Cash, beginning of year	 334		145	
Cash, end of year	\$ (124)	\$	334	

See accompanying notes and schedule to the financial statements

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### **Basis of accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay with the following exception:

Vacation credits, compensated absences, retirement allowance, workers compensation claims, and insurance claims which are accounted for on a cash basis.

#### a) Inventory

Inventory is recorded at the lower of cost or net replacement cost.

#### b) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less any residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings 10 to 50 years
Buses 18 years
Land improvements 10 to 30 years
Other equipment 3 to 10 years

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Capital work in progress is not amortized until the asset is available for productive use.

#### c) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

#### 1. Significant Accounting Policies (continued)

#### d) Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported revenues and expenses during the reporting period. Significant areas requiring the use of estimates include determination of useful lives of tangible capital assets, allowance for doubtful accounts receivable, obsolete inventory and employee benefits. Actual results could differ from those estimates.

#### 2. Status of the Transit System

The City of Winnipeg, under the provisions of The City of Winnipeg Charter, has been provided the authority to operate a public transit system. The history of public transportation in the City began with the formation of the Winnipeg Street Railway Company in 1882 using horse drawn cars and sleighs and evolved to the modern diesel buses of today. The Transit System's mission statement is to provide the best public transportation service possible and to be the mode of choice for travel to the City's major activity centres.

Funding of operations is through user fees, appropriations from The City of Winnipeg's General Revenue Fund, and Province of Manitoba urban transit transfers.

#### 3. Accounts Receivable

		2010	 2009
Province of Manitoba Advertising rights, charter and other Government of Canada	2,14	3,294 2,144	\$ 1,086 2,108 979
	\$	5,438	\$ 4,173

#### 4. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank, and the amounts reported as cash represent bank deposits not yet charged to this account. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

#### 5. Long-term Debt

#### Sinking fund debentures outstanding

Term	Maturity Date	Rate of Interest	Series	By-Law No.	Am <b>2010</b>		Amount of Debt	
161111	Date	Interest	Series	NO.		2010		2009
1993-2013 1994-2014 1995-2013 2010-2043	4 Jan. 20 5 May 12	9.375 8.000 9.125 5.150	VN VQ VR WB	6090/93 6300/94 6620/95 183/2008	\$	5,000 6,500 7,000 60,000	\$	5,000 6,500 7,000
Funds on dep	osit with The	Sinking Fund	Γrustees (Note	5b)		78,500 (13,664)		18,500 (12,459)
Net sinking for	Net sinking fund debentures outstanding							6,041
Other long-to	erm debt out	standing						
	•	the City with ge interest rate		•		2,908		3,588
maturities up	to 2029 and a	and debt issued weighted aver	•					
(2009 - 6.68%	(ó)					19,993		18,989
					\$	87,737	\$	28,618
Principal retin	als on long-te	erm debt over tl	he next five ye	ars are as follow	vs:			
	2011	2012	2012	2014		2015	T	. C

		2011	 2012	 2013	 2014	 2015	T	Chereafter
Sinking fund debentures		-	\$ -	\$ 5,000	\$ 6,500	\$ 7,000	\$	60,000
Serial debentures		709	740	773	311	75		300
Equity in Capital Assets Fund debt	·	1,597	 1,283	1,335	1,199	1,257		13,322
	\$	2,306	\$ 2,023	\$ 7,108	\$ 8,010	\$ 8,332	\$	73,622

- a) All debentures are general obligations of The City of Winnipeg. Debenture debt is allocated to the General Capital Fund and the various utilities, including the Transit System, in the amounts shown in the issuing by-law.
- b) The City of Winnipeg Charter requires the City to make annual payments to The Sinking Fund Trustees on debt outstanding as at December 31, 2002. Sinking fund arrangements after December 31, 2002 are managed by the City. The City is currently paying three percent or greater on its outstanding sinking fund debentures. These annual payments are invested for the retirement of the debenture issues on their maturity dates.

#### 5. Long-term Debt (continued)

- c) Included in interest and finance charges expense is \$1.2 million (2009 \$1.0 million) paid to the Equity in Capital Assets Fund.
- d) Cash paid for interest during the year was \$3.8 million (2009 \$2.1 million).

#### 6. Tangible Capital Assets

	Net Bo	ok Va	lue
	 2010		2009
Buses	\$ 103,354	\$	99,477
Buildings	3,847		3,569
Land improvements	17,560		16,337
Land	14,645		8,748
Other	13,240		10,055
Assets under construction	 64,225		23,192
	\$ 216,871	\$	161,378

For additional information, see the Schedule of Tangible Capital Assets (Schedule 1).

During the year, there were write-downs of assets of \$705 thousand (2009 - \$nil).

#### 7. Inventory

7.	Inventory			 2010	2009
	Stores Tickets, passes and other			\$ 4,134 63	\$ 4,432 47
				\$ 4,197	\$ 4,479
8.	Accumulated Surplus			2010	2009
	Retained earnings Invested in tangible capital assets			\$ 7,876 154,936	\$ 5,351 132,760
				\$ 162,812	\$ 138,111
9.	System Generated		2010 Budget	2010 Actual	2009 Actual
	Passenger Advertising rights Charter and other	<b>\$</b>	64,577 1,080 811	\$ 65,592 1,856 816	\$ 63,906 1,157 916
		\$	66,468	\$ 68,264	\$ 65,979

#### 10. Provincial Government Transfers

The Provincial Government provided transfers of \$27.9 million (2009 - \$24.3 million) towards the operation of the Transit System, \$1.4 million (2009 - \$1.4 million) as a Local Government Support Transfer and \$7.5 million (2009 - \$5.6 million) as a Capital Transfer.

#### 11. Operations

11.	Operations		2010 Budget	2010 Actual		2009 Actual	
	Bus operators	\$	52,238	\$ 55,696	\$	51,806	
	Inspectors		2,176	2,167		1,800	
	Operations administration		1,560	1,796		1,858	
	Instruction		1,041	 1,071		1,116	
		\$	57,015	\$ 60,730	\$	56,580	
12.	Plant and Equipment		2010	2010		2009	
			Budget	Actual		Actual	
	Vehicle maintenance and overhaul	\$	16,807	\$ 15,639	\$	15,616	
	Bus servicing		18,060	15,548		13,926	
	Facilities maintenance		4,442	4,269		4,201	
	Maintenance administration		2,805	 2,973		2,741	
		\$	42,114	\$ 38,429	\$	36,484	
13.	Other Departmental		-0.10				
			2010	2010		2009	
			Budget	 Actual		Actual	
	Interest and finance charges	\$	6,659	\$ 5,719	\$	3,059	
	Taxes		1,933	1,956		1,972	
	Insurance and claims		1,551	1,445		1,186	
	General government charges and other		1,177	1,250		1,348	
	Employee benefits		828	 608		716	
		<u>\$</u>	12,148	\$ 10,978	\$	8,281	

#### a) Employee benefits

Employees accrue vacation credits, which together with unused holidays from previous years, are not recorded as a liability on the Statement of Financial Position. The vacation credits generally become a charge to operations in the year after they are earned. The amount of this unrecorded liability at December 31, 2010 is estimated at \$4.8 million (2009 - \$4.9 million).

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$7.2 million (2009 - \$7.0 million).

Compensated absences represents benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years. An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$1.3 million (2009 - \$1.2 million).

The City of Winnipeg operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, The City of Winnipeg pays actual costs incurred plus an administration fee. The City of Winnipeg recognizes a responsibility regarding future costs (such as compensation, rehabilitation, medical aid, pension awards and administration) on existing claims and incurred but not reported claims. The amount of this unrecorded liability is estimated to be \$1.0 million (2009 - \$1.3 million).

#### 13. Other Departmental (continued)

Transit System's employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The Plan is a defined benefit plan. The City of Winnipeg allocates its pension costs to various departments. During the year, \$5.3 million (2009 - \$4.2 million) of pension costs were allocated to the department. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and has an actuarial surplus.

#### b) General government charges

Included in general government charges and other is \$0.8 million (2009 - \$0.8 million) in general government charges to the General Revenue Fund, which represents the estimated share of The City of Winnipeg's general expenses applicable to the Transit System.

#### c) Civic accommodation charges

Included in expenses is \$251 thousand (2009 - \$225 thousand) that has been charged by the Civic Accommodations Fund for the rental of office space.

#### d) Property and business taxes

Realty and business taxes represent full taxes paid to The City of Winnipeg. Taxes are assessed on property as if it were privately owned. During 2009, realty and business taxes paid to the General Revenue Fund was \$0.5 million (2009 - \$0.5 million).

#### e) Insurance

Included in expenses is \$100 thousand (2009 - \$110 thousand) that has been charged by the Insurance Reserve.

#### f) 311 and business technology services

Included in expenses is \$785 thousand (2009 - \$773 thousand) that has been charged by the General Revenue Fund for services provided by the Corporate Support Services department.

#### 14. Expenses by Object

	2010 Budget			2010 Actual	2009 Actual	
Salaries and wages	\$	67,015	\$	69,311	\$	65,885
Materials and supplies		23,664		20,951		19,723
Services		14,064		13,553		13,822
Employee benefits		12,238		12,704		11,421
Interest on long-term debt		6,645		5,238		3,054
Other		2,225		2,049		1,527
Taxes - municipal and payroll		1,933		1,956		1,972
Insurance and transfer to Insurance Reserve		1,565		1,678		1,449
Recoveries		(483)		(733)		(881)
	\$	128,866	\$	126,707	\$	117,972

#### 15. Net Surplus (Deficit) from Capital

	2010 Budget	2010 Actual	2009 Actual	
Revenues				
Transfer from Transit Bus Replacement Reserve	\$ -	\$ 10,733	\$	11,228
Transfer from Public Transit Reserve	-	10,627		21,159
Province of Manitoba capital transfers (Note 10)	-	7,450		5,584
Transfer from Rapid Transit Infrastructure Reserve	_	2,750		_
Transfer from Federal Gas Tax Reserve	_	490		4,376
Government of Canada capital transfers	 	 25		18,115
	-	32,075		60,462
Expenses	 			·
Amortization	3,223	12,617		10,553
Transfer to Transit Bus Replacement Reserve	6,839	6,966		6,126
Transfer to Rapid Transit Infrastructure Reserve	4,250	4,250		4,250
Loss on disposal of tangible capital assets	· -	594		314
Other	 	28		589
	14,312	24,455		21,832
	\$ (14,312)	\$ 7,620	\$	38,630

#### 16. Related Party Transactions

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various City of Winnipeg controlled departments, agencies and corporations to which the Transit System is related. Account balances resulting from these transactions are included in the Statement of Financial Position and are settled on normal trade terms. Other amounts due to and from related parties and the terms of settlement are described separately in the financial statements and the notes thereto.

### SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars) (unaudited)

	Buses		В	uildings	Land Improvements		
Cost							
Balance, beginning of year	\$	174,208	\$	11,966	\$	21,076	
Add: Additions during the year		13,066		600		2,943	
Less: Disposals during the year		(6,323)		(91)			
Balance, end of year		180,951 12,475				24,019	
Accumulated amortization							
Balance, beginning of year		(74,731)		(8,397)		(4,739)	
Add: Amortization		(9,189)		(303)		(1,720)	
Less: Accumulated amortization on disposal	-	6,323		72			
Balance, end of year		(77,597)		(8,628)		(6,459)	
Net Book Value of Tangible Capital Assets	\$	103,354	\$	3,847	\$	17,560	

Land		Other		Assets Under Construction		2010		2009
\$ 8,748 5,897	\$	15,416 5,296 (732)	\$	23,192 41,033	\$	254,606 68,835 (7,146)	\$	199,918 65,066 (10,378)
 14,645		19,980	64,225		316,295			254,606
- - -		(5,361) (1,405) 26		- - -		(93,228) (12,617) 6,421		(92,645) (10,553) 9,970
		(6,740)			(99,424)			(93,228)
\$ 14,645	\$	13,240	\$	64,225	\$	216,871	\$	161,378



The Water and Waste Department ("the Department") is committed to providing and improving services for drinking water, wastewater, land drainage, flood control and solid waste to the residents and business interests of Winnipeg. The Department, through its employees, continuous improvement initiatives and technological advancements, strives for excellence in customer service, environmental stewardship, cost effectiveness and fiscal responsibility.

The objective of the Waterworks System is to provide an uninterrupted supply of potable water under adequate pressure at least cost to the residents of Winnipeg. The Department is responsible for the planning, operating, maintenance and administration of the system. The Waterworks System budget provides funding for the intake, 174.5 kms of aqueduct, five pumping stations, four reservoir systems, one water treatment plant, and the distribution network along with debt charges, employee benefits, taxes, contributions to the General Revenue Fund, and transfers to the Water Main Renewal Reserve.

On July 17, 2002, City Council approved the construction of an ultraviolet light disinfection facility in advance of the full water treatment plant. The facility was constructed at the Deacon Booster Pumping Station and has been in operation since 2007.

On June 25, 2003, City Council adopted the recommendation that the water treatment plant will be constructed using the construction management model.

On March 23, 2005, City Council approved additional funds of \$13.3 million for on-site generation of sodium hypochlorite and standby power generation and on November 23, 2005, City Council approved the consolidation of maintenance staff and system control operations at the water treatment plant for an estimated cost of \$2.8 million.

The water treatment plant commenced the delivery of water to the City December 2009. The total cost was \$300 million. The plant has a treatment capacity of 400 million litres per day and was constructed to enhance public health protection. The benefits of water treatment are: reduced risk of waterborne disease, reduced levels of disinfection by-products, and to meet more stringent Canadian drinking water quality guidelines.

### FIVE-YEAR REVIEW

December 31 (unaudited)

,	 2010	 2009	2008		 2007		2006
Block 1 rate in dollars (per							
cu. metre)	\$ 1.29	\$ 1.25	\$	1.22	\$ 1.11	\$	0.97
Annual water pumped							
(million litres)	75,031	78,587		78,587	79,624		82,831
Water pumped in litres							
per capita per day	301	326		326	334		347
Average daily water pumped							
(million litres per day)	206	215		215	218		227
Maximum day water							
pumping rates							
(million litres per day)	247	259		259	295		340
Maximum hour water							
pumping rates							
(million litres per day)	361	384		384	447		549
Kilometres of aqueduct	174.5	174.5		174.5	174.5		174.5
Kilometres of feeder mains	149.6	150.2		150.1	155.9		151.5
Kilometres of water mains	2,543.2	2,519.3		2,484.9	2,464.0		2,447.0
Number of hydrants	20,698	20,562		20,293	20,265		20,085
Number of billed services	194,600	193,107		191,416	190,318		188,328

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

ACCETEC	2010			2009		
ASSETS Current						
Cash	\$	129	\$	21		
Accounts receivable (Note 3)		17,643		20,539		
Due from General Revenue Fund (Note 4) Inventories		56,855 1,312		70,027 1,025		
inventories		1,312		1,023		
		75,939		91,612		
Tangible capital assets (Note 5)		852,345		833,393		
Deferred charges (Note 6)		2,405		2,497		
	\$	930,689	\$	927,502		
LIABILITIES						
Current	ф	0.400	ф	0.100		
Accounts payable and accrued liabilities (Note 7)	\$	8,189	\$	9,133		
Current portion of long-term debt (Note 8)		4,181		4,136		
		12,370		13,269		
Long-term debt (Note 8)		163,281		165,911		
		175,651		179,180		
ACCUMULATED SURPLUS (Note 9)		755,038		748,322		
	\$	930,689	\$	927,502		

See accompanying notes and schedules to the financial statements

#### STATEMENT OF OPERATIONS

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010			2010	2009		
DEVENUES (Calcalala 1)	Budget		Actual			Actual	
REVENUES (Schedule 1) Sale of goods and services (Note 10)	\$	89,486	\$	83,462	\$	84,429	
Interest	φ	2,563	Ψ	2,148	φ	1,842	
Government transfers, permits and other		1,557		1,956		1,663	
Total revenues		93,606		87,566		87,934	
EXPENSES (Schedules 2 and 3)							
Water distribution		45,397		36,373		32,482	
Debt and finance		18,009		12,243		12,426	
Taxes, employee benefits and other (Note 11)		8,188		6,286		7,197	
Engineering services		3,514		3,243		3,101	
Finance and administration		3,597		3,190		3,285	
Customer services		1,711		1,660		1,301	
Information systems and technology		1,393		1,341		1,112	
Environmental standards		1,083		987		841	
Human resources		880		820		787	
Total expenses from operations		83,772		66,143		62,532	
Surplus for the year from operations		9,834		21,423		25,402	
Transfers to other funds (Note 12)		10,500		11,988		9,926	
Net surplus (deficit) from operations after							
transfers to other funds		(666)		9,435		15,476	
Net (deficit) surplus from capital (Schedule 4)				(2,719)		10,429	
NET SURPLUS (DEFICIT) FOR THE YEAR	\$	(666)		6,716		25,905	
ACCUMULATED SURPLUS, BEGINNING OF YEAR				748,322		722,417	
ACCUMULATED SURPLUS, END OF YEAR			\$	755,038	\$	748,322	

See accompanying notes and schedules to the financial statements

#### STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars) (unaudited)

(www.co)	2010	2009		
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:				
<b>OPERATING</b>				
Net surplus for the year	\$ 6	5,716	\$	25,905
Non-cash items related to operations				
Amortization	19	,782		16,247
Loss on disposal of tangible capital assets		766		436
Other		92		92
Working capital from operations	27	,356		42,680
Change in net working capital other than cash	1	,665		(10,633)
	29	,021		32,047
FINANCING				
Debt retired		-		(1,500)
Sinking fund investments applied to debt redemption		-		1,500
Debt issued	3	3,284		-
Interest on sinking funds		,733)		(1,532)
Due from General Revenue Fund		3,172		35,714
Payments to sinking funds	(4	<b>1,136</b> )		(4,182)
ANY DECEMBER	10	,587		30,000
INVESTING Purchase of tangible capital assets	(39	,500)		(61,900)
I dichade of anglote capital abboto		,200)		(31,700)
Increase in cash		108		147
Cash, beginning of year		21		(126)
Cash, end of year	\$	129	\$	21

See accompanying notes and schedules to the financial statements

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### **Basis of accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay with the following exception:

The operations are accounted for on the accrual basis except for vacation credits, compensated absences, retirement allowance, workers compensation claims, environmental costs, and insurance claims which are recorded on a cash basis.

#### a) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less any residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings 10 to 50 years
Machinery and equipment 10 to 40 years
Computer hardware and software 5 to 10 years
Water and waste plants and networks

Underground networks 50 to 100 years Water pumping stations and reservoirs 50 to 75 years

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

#### b) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

#### 1. Significant Accounting Policies (continued)

#### c) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

### d) Debenture discounts and issue expenses

Issue expenses are charged to operations in the year of the related debenture issue and discounts on debentures issued are amortized over future periods to which they relate.

#### e) Shoal Lake Agreement

On June 30, 1989, agreement #7846 was formalized between The City of Winnipeg ("the City"), the Province of Manitoba ("the Province") and the Shoal Lake Indian Band Number 40 ("the Band"). The City and Province each paid \$3 million to the Royal Trust Corporation of Canada. On January 1, 1996, the Canadian Imperial Bank of Commerce Trust was appointed as the new trustee. The principal sum of the trust created under the agreement is to be disbursed to the Band upon the expiry of the full term of 60 years, or upon termination of the agreement prior to the full term. The principal sum is to be calculated as the principal multiplied by the expired term divided by the full term with the balance returned equally to the City and the Province. The interest income is disbursed annually to the Band. The details of the agreement are only recorded as a note to these financial statements.

#### f) Water Main Renewal Reserve Fund

On February 18, 1981, City Council adopted a motion that a reserve to fund the renewal of water mains be established and that there be an annual transfer of 100% of the water frontage levy revenue to the Water Main Renewal Reserve Fund. On January 30, 2002, City Council approved By-law No. 7958/2002 to include that frontage levies also fund the repair and replacement of streets and sidewalks in residential areas.

On September 24, 2008, City Council authorized the amendment of the Frontage Levy By-law No. 7958/2002 and approved that effective 2009, the frontage levy revenue collected on the property tax be reported in the General Revenue Fund to pay for upgrading, repair, replacement and maintenance of streets and sidewalks. Therefore, the source of funding for the Water Main Renewal Reserve Fund is the revenue from water rates.

#### g) Aqueduct Rehabilitation Reserve Fund

City Council on January 24, 1996, authorized the establishment of an Aqueduct Rehabilitation Reserve Fund for the renewal of the City's aqueduct. The final year for contributions to the Reserve was 2003, when water rates included a provision of 7.69 cents per 100 cubic feet of billed water consumption. The Aqueduct project was completed in 2009.

#### 2. Status of the Waterworks System

Although the water supply system for the City of Winnipeg dates back to 1882, the Waterworks System ("Utility") was created in 1972 with the inception of Unicity. The Utility is self-supporting and is primarily funded by user fees which provide financing for the planning, design and construction, operation, maintenance and administration of the aqueduct, five pumping stations, four reservoir systems and the distribution network. The purpose of the Fund is to provide a structure to measure financial performance and accommodate long-term financial planning for the supply of water.

#### 3. Accounts Receivable

	 2010		2009
Water billings and other Allowance for doubtful accounts	\$ 18,061 (418)	\$	21,008 (469)
	\$ 17,643	\$	20,539

#### 4. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank, and the amount reported as cash represents bank deposits not yet charged to this account and change funds. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

### 5. Tangible Capital Assets

	Net Book Value <b>2010</b> 2009					
	 2010		2009			
Land	\$ 1,824	\$	1,824			
Buildings	3,858		3,738			
Machinery and equipment	1,128		1,200			
Computer	13,128		12,876			
Underground networks	486,196		473,944			
Water pumping stations and reservoirs	342,464		338,795			
Assets under construction	 3,747		1,016			
	\$ 852,345	\$	833,393			

For additional information, see the Schedule of Tangible Capital Assets (Schedule 5).

During 2010, there were no write-downs of tangible capital assets and interim financing charges capitalized during 2010 were \$178 thousand (2009 - \$44 thousand). In addition, underground networks contributed to the City and recorded in the Waterworks System Fund totalled \$6.3 million in 2010 (2009 - \$13.4 million) and were capitalized at their fair value at the time of receipt.

#### 6. Deferred Charges

	 <u> </u>	2009		
Deferred debenture discount	\$ 2,405	\$	2,497	

2010

2000

# 7. Accounts Payable and Accrued Liabilities

	 2010	2009
Accrued debenture interest Other accrued liabilities Trade accounts payable Deferred revenue and other	\$ 4,762 1,630 1,393 404	\$ 4,762 1,593 2,436 342
	\$ 8,189	\$ 9,133

## 8. Long-Term Debt

## Sinking fund debentures outstanding

	Maturity	Rate of		By-Law Amount			t of Debt		
Term	Date	Interest	Series	No.		2010		2009	
1993-2013 1994-2014 1995-2015 2006-2036 2008-2036	Jan. 20 May 12 July 17	9.375 8.000 9.125 5.200 5.200	VN VQ VR VZ	6090/93 6300/94 6620/95 183/2004 and 72/200 72/2006 B	<b>\$</b> 6	5,000 13,000 25,000 60,000 100,000	\$	5,000 13,000 25,000 60,000 100,000	
						203,000		203,000	
Equity in Sink	king Funds (N	(ote 8b)				(38,822)		(32,953)	
Net sinking fu	and debenture	s outstanding				164,178		170,047	
Other long-te	erm debt outs	standing							
Canada Mortg in 2025, intere	, .	sing Corporation 5%	("CMHC"	debt, maturity		3,284			
						167,462		170,047	
Current portion	on of long-terr	n debt				(4,181)		(4,136)	
					\$	163,281	\$	165,911	

Principal retirement on long-term debt over the next five years is as follows:

	 2011	 2012	 2013	 2014	 2015	T	hereafter
Sinking fun debentures	-	\$ -	\$ 5,000	\$ 13,000	\$ 25,000	\$	160,000
CMHC	 174	 180	186	 193	199		2,352
	\$ 174	\$ 180	\$ 5,186	\$ 13,193	\$ 25,199	\$	162,352

a) All debentures are general obligations of The City of Winnipeg. Debenture debt is allocated to the General Capital Fund and various utilities in the amounts shown in the issuing by-law.

#### 8. Long-Term Debt (continued)

- b) The City of Winnipeg Charter requires the City to make annual payments to The Sinking Fund Trustees on debt outstanding as at December 31, 2002. Sinking fund arrangements after December 31, 2002 are managed by the City. The City is currently paying one percent or greater on its outstanding sinking fund debentures. These annual payments are invested for the retirement of the debenture issues on their maturity dates.
- c) Cash paid for interest during the year was \$12.1 million (2009 \$12.3 million).

#### 9. Accumulated Surplus

	 2010	2009	
Invested in tangible capital assets Retained earnings	\$ 688,090 66,948	\$	663,373 84,949
	\$ 755,038	\$	748,322

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#### 10. Revenue

Effective January 1, 2010 the block 1 water rate was \$1.29 per hundred cubic metre (2009 - \$1.25).

#### 11. Taxes, Employee Benefits and Other

#### **Property taxes**

Property taxes represent full taxes paid to outside municipalities and to The City of Winnipeg General Revenue Fund. Taxes are assessed on property as if it were privately owned. The only exceptions to this are payments-in-lieu of taxes paid to the R.M. of Tache, the R.M. of Springfield and the Local Government District of Reynolds which equate to 10% of full taxes - "full taxes" being in each case the verifiable product of the City's (exempt) assessment multiplied by the jurisdiction's prevailing mill rate adjusted to mill rates which would prevail if "full taxes" were being paid by the City. During 2010, taxes paid to the General Revenue Fund was \$2.2 million (2009 - \$3.1 million).

#### **Employee benefits**

Employees accrue vacation credits which together with unused holidays from previous years are not recorded as a liability on the Statement of Financial Position. The vacation credits generally become a charge to operations in the year after they are earned. The amount of this unrecorded liability at December 31, 2010 is \$2.8 million (2009 - \$2.7 million).

The City operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. The City has a responsibility regarding future costs (such as compensation, rehabilitation, medical aid, pension awards and administration) on existing claims and incurred but not reported claims. The amount of this unrecorded liability at December 31, 2010 is estimated at \$354 thousand (2009 - \$437 thousand).

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$3.7 million (2009 - \$3.6 million).

Compensated absences represents benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years. An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$0.4 million (2009 - \$0.4 million).

#### 11. Taxes, Employee Benefits and Other (continued)

Waterworks System employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The City of Winnipeg allocates its pensions costs to various departments. During the year \$2.5 million (2009 - \$1.9 million) of pension costs were allocated to the Waterworks System. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and has disclosed an actuarial surplus.

#### Rent

Included in expenses is \$1.1 million (2009 - \$1.1 million) that has been charged by the Civic Accommodations Fund for the rental of office space.

#### **General government charges**

Included in expenses is \$1.5 million (2009 - \$1.2 million) in general government and business technology service charges which represents the estimated share of The City of Winnipeg's General Revenue Fund's general expenditure and actual business technology service charges applicable to the Waterworks System.

#### **Insurance and damage claims**

Included in expenses is \$56 thousand (2009 - \$186 thousand) charged by the Insurance Reserve.

#### 12. Transfers to Other Funds

Beginning in 1988, City Council adopted a motion instructing the Waterworks System to transfer an amount equal to 10% of water sales revenue to the General Revenue Fund. Effective January 1, 1994, the transfer was calculated on 10% of water sales net of the transfers to the Water Treatment Reserve and other transfers to the General Revenue Fund. Beginning in 2009, City Council adopted a further motion that approved the discontinuation of transfers to the General Revenue Fund for general transfers and hydrant rentals. In addition, frontage levy revenue collected on the tax bill, which was reported in the Water Main Renewal Reserve Fund, be reported in the General Revenue Fund to pay for upgrading, repair, replacement, and maintenance of streets and sidewalks. Therefore, in the Reserve, the source of funding from frontage levies was replaced with revenue from water rates.

Transfer to Water Main Panawal Pasarya	 2010	 2009
Transfer to Water Main Renewal Reserve Transfer from General Capital Fund	\$ 12,000 (12)	\$ 10,000 (74)
	\$ 11,988	\$ 9,926

#### 13. Related Party Transactions

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various City of Winnipeg controlled departments, agencies and corporations to which the City is related. Account balances resulting from these transactions are included in the Waterworks System's Statement of Financial Position and are settled on normal trade terms. Other amounts due to and from related parties and the terms of settlement are described separately in the financial statements and the notes thereto.

# THE CITY OF WINNIPEG WATERWORKS SYSTEM

## **REVENUES**

	2010 Budget		2010 Actual		2009 Actual	
Sale of goods and services Water sales	\$	89,431	\$	02 204	\$	04 224
	φ 69,431 25		Ф	83,284 131	Ф	84,234 158
Fire hydrant and other rentals Sale of scrap material		30		47		37
		89,486		83,462		84,429
Interest						
Sinking Fund earnings		1,733		1,733		1,532
Interest		800		237		266
Interest capitalized		30		178		44
		2,563		2,148		1,842
Government transfers, permits and other						
Permits and fees		<b>761</b>		1,089		813
Provincial support transfer		637		689		621
Other		159		178		229
		1,557		1,956		1,663
<b>Total Revenues</b>	\$	93,606	\$	87,566	\$	87,934

# THE CITY OF WINNIPEG WATERWORKS SYSTEM

## **EXPENSES**

(unaudited)			4040		• • • •	
	2010 Budget		2010 Actual		2009 Actual	
Water distribution		Duuget	1100001		1 Ictual	
Water treatment plant	\$	20,461	\$	13,928	\$	6,536
Water main maintenance	4	8,170	Ψ.	6,974	4	8,185
Service pipe maintenance		3,842		4,378		4,453
Hydrant maintenance		2,406		2,231		2,079
General administration		2,298		2,187		2,458
Emergency services		2,199		1,721		1,627
Railway maintenance and operations		1,702		1,461		1,161
Water meter maintenance		1,233		1,185		900
Mechanical/civil/electrical maintenance allocation		1,176		1,060		983
Intake operation		496		575		394
Valve maintenance		983		449		555
Stores - 552 Plinguet		355		129		328
Meter shop		76		68		69
Water supply administration		-		15		339
Pumping stations		-		12		2,368
Staff house		-		-		46
Backflow prevention		-		-		1
_						
		45,397		36,373		32,482
Debt and finance						
Long-term debt						
Interest		12,120		12,151		12,334
Amortization		5,869		-		-
Finance charges		20		92		92
		18,009		12,243		12,426
Taxes, employee benefits and other						
Property taxes		4,440		2,498		3,395
Employee benefits		645		1,146		1,294
Rent		1,068		1,106		1,069
General government charges		921		921		612
Provincial payroll tax		638		700		657
Insurance and damage claims		520		575		478
Other services		356		240		368
Recoveries		(400)		(900)		(676)
		8,188		6,286		7,197

# THE CITY OF WINNIPEG WATERWORKS SYSTEM

## **EXPENSES**

(unaudited)			
	2010	2010	2009
	Budget	Actual	Actual
Engineering services division	4 400	0.50	
Water planning	1,428	958	788
Customer technical services	478	506	486
Design and construction	721	505	515
Drafting and graphics	539	491	458
Administration	(24)	421	485
Asset management	214	223	185
Services development	158	139	136
Resource centre		<u> </u>	48
	3,514	3,243	3,101
Finance and administration division			
Customer billing	2,413	2,052	2,412
Administrative services	238	364	204
Financial planning	290	269	238
Accounting services	251	249	295
Process improvement	122	143	134
Knowledge management	283	113	2
	3,597	3,190	3,285
Customer services division			
Customer relations	1,290	1,225	865
Administration	302	326	335
Communications	73	72	66
Public consultation	46	37	35
	1,711	1,660	1,301
Information systems and technology division			
Major systems	864	<b>771</b>	626
Support services	529	570	486
	1,393	1,341	1,112
Environmental standards division			
Analytical services	652	572	505
Compliance	336	307	243
Administration	95	106	93
Research		2	-
	1,083	987	841
	<del></del>		

# THE CITY OF WINNIPEG WATERWORKS SYSTEM

## **EXPENSES**

(mananea)	2010 udget	1	2010 Actual	2009 Actual
Human resources division	 			
Human resources	372		329	329
Timekeeping and payroll	206		177	181
Human resources training	177		177	164
Work place health and safety	 125		137	113
	 880		820	 787
<b>Total Expenses from Operations</b>	 83,772		66,143	 62,532
Transfers to other funds (Note 12)				
Transfer to Water Main Renewal Reserve	10,500		12,000	10,000
Transfer from General Capital Fund	 <u>-</u>		(12)	 (74)
Total transfer to other funds	 10,500		11,988	 9,926
<b>Total Expenses</b>	\$ 94,272	\$	78,131	\$ 72,458

# THE CITY OF WINNIPEG WATERWORKS SYSTEM

## **EXPENSES BY OBJECT**

(manarea)	2010 Budget		 2010 Actual	2009 Actual	
Salaries	\$	33,812	\$ 31,901	\$	29,658
Goods and services		34,857	26,460		24,643
Transfers		10,977	12,465		10,396
Interest on long-term debt		12,125	12,151		12,334
Employee benefits		5,776	5,642		5,002
Other expenses		6,809	5,077		6,061
Grants		105	100		100
Finance charges		20	92		92
Amortization		5,869	-		_
Recoveries		(16,078)	(15,757)		(15,828)
Total Expenses	\$	94,272	\$ 78,131	\$	72,458

# THE CITY OF WINNIPEG WATERWORKS SYSTEM

# NET (DEFICIT) SURPLUS FROM CAPITAL

Revenues	2010 Actual	2009 Actual		
Transfers Water Main Renewal Reserve Sewage Disposal System Aqueduct Rehabilitation Reserve	\$ 11,244 879 3	\$ 9,437 4,849 10		
	12,126	14,296		
Developer contributions-in-kind	6,259	13,392		
Total revenue from capital	18,385	27,688		
Expenses Amortization Loss on disposal of assets Other expenses	19,782 766 556	16,247 436 576		
Total expenses from capital	21,104	17,259		
Net (deficit) surplus from capital	\$ (2,719)	\$ 10,429		

# THE CITY OF WINNIPEG WATERWORKS SYSTEM

# SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars) (unaudited)

,	General									
Cont		Land	Machinery and Buildings Equipment		and	Computer		Underground Networks		
Cost Balance, beginning of year Add: Additions during the year Less: Disposals during the year	\$	1,824	\$	5,399 224 -	\$	9,734 71	\$	33,907 2,357	\$	680,817 22,847 (2,803)
Balance, end of year		1,824		5,623		9,805		36,264		700,861
Accumulated amortization Balance, beginning of year Add: Amortization Less: Accumulated amortization on disposals		- - -		1,661 104		8,534 143		21,031 2,105		206,873 9,829 (2,037)
Balance, end of year				1,765		8,677		23,136		214,665
Net Book Value of Tangible Capital Assets	\$	1,824	\$	3,858	\$	1,128	\$	13,128	\$	486,196

Inf	rastructure		Totals				
St	ter Pumping tations and Reservoirs	Assets Under astruction		2010		2009	
\$	390,357 11,270	\$ 1,016 2,731	\$	1,123,054 39,500 (2,803)	\$	1,062,101 61,900 (947)	
	401,627	3,747		1,159,751		1,123,054	
	51,562 7,601	-		289,661 19,782		273,925 16,247	
		-		(2,037)		(511)	
	59,163	 		307,406		289,661	
\$	342,464	\$ 3,747	\$	852,345	\$	833,393	

The Water and Waste Department ("the Department") is committed to providing and improving services for drinking water, wastewater, land drainage, flood control and solid waste to the residents and business interests of Winnipeg. The Department, through its employees, continuous improvement initiatives and technological advancements, strives for excellence in customer service, environmental stewardship, cost effectiveness and fiscal responsibility.

The objective of the Sewage Disposal System is to protect public health, and the aquatic environment through adequate collection and treatment of the wastewater generated in Winnipeg as well as hauled liquid waste received from surrounding communities. The Department is responsible for the planning, engineering, contract administration, operation, maintenance and management of the system. The Sewage Disposal System budget provides funding for local collection sewers, the interception system, three wastewater treatment plants, sludge disposal and an industrial and hazardous waste control program along with debt charges, employee benefits, taxes and a contribution to the General Revenue Fund and transfers to the Environmental Projects Reserve.

An Environmental Projects Reserve Fund was authorized by City Council on December 17, 1993. It was established to fund environmental projects that would protect river quality. The Reserve is financed through a monthly transfer from the Sewage Disposal System Fund based upon the amount of water consumption billed. The Reserve funds ongoing environmental programs and studies. It also funds a portion of the wastewater collection and treatment system improvements as directed by the Province of Manitoba. This includes effluent disinfection, nutrient removal, and mitigation of combined sewer overflows.

River quality is under the jurisdiction of the Province of Manitoba. In 2003, the Clean Environment Commission ("CEC"), at the request of the Minister of Conservation, conducted public hearings to review and receive comments on the City's wastewater collection and treatment improvement program. The CEC made several recommendations to upgrade and improve the wastewater collection and treatments systems, which was subsequently supported by the Minister of Conservation. In response, Manitoba Conservation issued Environment Act Licenses to the City for the North End, West End, and South End Water Pollution Control Centers (NEWPCC, WEWPCC, and SEWPCC). The Licenses stipulate specific terms and conditions that the wastewater treatment plants must be upgraded to in order to be incompliance. With this direction, a wastewater upgrade program was developed and provisioned for effluent disinfection, nutrient control, centrate treatment, combined sewer overflow mitigation, solids management, and other CEC recommendations. Based on preliminary assessments, the upgrade program is estimated to cost between \$1.2 to \$1.8 billion depending on market factors and interpretation on compliance requirements.

Wastewater treatment upgrades to the NEWPCC effluent disinfection, NEWPCC centrate, and WEWPCC plant are complete and fully operational. The nutrient removal upgrades at the NEWPCC and WEWPCC plants are removing more than the required interim reduction targets of 13% nitrogen and 10% phosphorus on a citywide basis.

Engineering design efforts on nutrient removal at the SEWPCC was initiated in 2006, with construction to be completed by December 30, 2012. Engineering design efforts for the NEWPCC nutrient reduction and recovery including solids handling will take into consideration information contained in recently completed NEWPCC Master Plan and Biosolids Master Plan studies. Construction of the NEWPCC nutrient removal upgrades is to be completed by December 30, 2014. The Department is currently exploring alternative service delivery methods through the assistance of a strategic partner to realize upgrades to comply with the remaining Licence requirements at the NEWPCC, SEWPCC, and biosolids management.

The implementation of effluent disinfection at the WEWPCC has been deferred indefinitely. Review of the effluent quality from the existing polishing ponds indicates that natural sunlight sufficiently reduces microbiological levels to achieve compliance with the WEWPCC Licence for this parameter.

## **FIVE-YEAR REVIEW**

December 31 (unaudited)

(	 2010	 2009	 2008	 2007	 2006
Rate in dollars					
(per cubic meter)	\$ 1.91	\$ 1.86	\$ 1.81	\$ 1.58	\$ 1.37
Annual sewage received					
(million litres)*	114,941	112,974	103,397	107,310	102,609
Daily sewage received					
(million litres)*	314.9	309.5	283.3	294.0	281.1
Kilometres of interceptor					
sewers	120.8	116.2	116.4	114.4	109.1
Kilometres of combined					
sewers**	1,040.5	1,043.5	1,044.5	1,045.4	1,283.2
Kilometres of wastewater					
sewers	1,359.6	1,351.6	1,323.6	1,313.5	1,456.6
Kilometres of storm sewers	1,667.0	1,659.3	1,803.0	1,775.0	1,668.8
Number of lift stations	73	73	75	76	76
Number of billed sewer					
services	194,060	192,569	191,854	190,790	188,887

#### Note:

Sewage received is dependent on both levels of precipitation and water conservation efforts. Reduction in combined sewers is due to flood relief programs that separate the sewers thereby reducing overall length.

# STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

	2010			2009		
ASSETS						
Current	ф	1	Ф	1		
Cash	\$	1 239	\$	317		
Inventory Accounts receivable (Note 3)		27,041		30,472		
Due from General Revenue Fund (Note 4)		70,903		59,681		
		98,184		90,471		
Tangible capital assets (Note 5)		797,013		780,847		
	\$	895,197	\$	871,318		
LIABILITIES Current						
Accounts payable and accrued liabilities (Note 6)	\$	6,819	\$	6,340		
Performance and other deposits	•	464	·	337		
Current portion of long-term debt (Note 7)		6,907		3,853		
		14,190		10,530		
Long-term debt (Note 7)		17,598		27,299		
		31,788		37,829		
ACCUMULATED SURPLUS (Note 8)		863,409		833,489		
	\$	895,197	\$	871,318		

## STATEMENT OF OPERATIONS

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010 Budget		2010 Actual		2009 Actual	
REVENUES (Schedule 1) Sewer services (Note 9) Government transfers, permits and other Interest	\$	135,734 3,718 3,369	\$ 121,270 5,108 3,350	\$	121,439 3,872 3,389	
Total revenues		142,821	 129,728		128,700	
EXPENSES (Schedules 2 and 3)		22.1.10	22.442		•0.000	
Collection, interception and treatment		33,140	33,112		28,808	
Taxes, employee benefits and other (Note 10)		14,188	11,691		14,241	
Debt and finance		13,883	7,035		8,161	
Engineering services		4,700	4,679		4,670	
Finance and administration Environmental standards		3,412	3,030 2,056		3,186	
Information systems and technology		2,248 1,311	1,235		1,859 1,156	
Customer services		850	903		1,150	
Human resources		771	718		688	
Total expenses from operations		74,503	64,459		63,934	
Surplus for the year from operations		68,318	65,269		64,766	
Transfers to other funds (Note 11)		34,434	37,450		32,154	
Net surplus for the year from operations after transfer to other funds		33,884	27,819		32,612	
Net surplus from capital (Schedule 4)			 2,101		13,157	
Net surplus for the year	\$	33,884	29,920		45,769	
ACCUMULATED SURPLUS, BEGINNING OF YEAR			833,489		787,720	
ACCUMULATED SURPLUS, END OF YEAR			\$ 863,409	\$	833,489	

# STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars) (unaudited)

NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:           OPERATING           Net surplus for the year         \$ 29,920         \$ 45,769           Non-cash items related to operations         18,650         17,834           Net assets transferred to General Capital Fund         3         262           Loss on disposal of tangible capital assets         517         397           Working capital from operations         49,090         64,262           Change in net working capital other than cash         3,988         (3,903)           FINANCING         53,078         60,359           FINANCING         (1,436)         (1,367)           Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees")         (2,794)         (3,037)           Due from General Revenue Fund         (11,222)         (8,596)           Payments to The Sinking Fund Trustees for outstanding long-term debt         (2,268)         (2,601)           Other         (17,742)         (15,741)           INVESTING           Purchase of tangible capital assets         (35,336)         (44,618)           Cash, beginning of year         1         1           Cash, end of year         1         1	(unauaitea)	2010	2009		
Net surplus for the year         \$ 29,920         \$ 45,769           Non-cash items related to operations         18,650         17,834           Amortization         18,650         17,834           Net assets transferred to General Capital Fund         3         262           Loss on disposal of tangible capital assets         517         397           Working capital from operations         49,090         64,262           Change in net working capital other than cash         3,988         (3,903)           FINANCING           Debt retired         (1,436)         (1,367)           Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees")         (2,794)         (3,037)           Due from General Revenue Fund         (11,222)         (8,596)           Payments to The Sinking Fund Trustees for outstanding long-term debt         (2,268)         (2,601)           Other         (17,742)         (15,741)           INVESTING         (17,742)         (15,741)           Purchase of tangible capital assets         (35,336)         (44,618)           Cash, beginning of year         1         1					
Non-cash items related to operations       18,650       17,834         Amortization       3       262         Loss on disposal of tangible capital assets       517       397         Working capital from operations       49,090       64,262         Change in net working capital other than cash       3,988       (3,903)         FINANCING       53,078       60,359         FINANCING       1,436       (1,367)         Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees")       (2,794)       (3,037)         Due from General Revenue Fund       (11,222)       (8,596)         Payments to The Sinking Fund Trustees for outstanding long-term debt       (2,268)       (2,601)         Other       (22)       (140)         INVESTING       (15,741)         Purchase of tangible capital assets       (35,336)       (44,618)         Cash, beginning of year       1       1					
Amortization       18,650       17,834         Net assets transferred to General Capital Fund       3       262         Loss on disposal of tangible capital assets       517       397         Working capital from operations       49,090       64,262         Change in net working capital other than cash       3,988       (3,903)         FINANCING         Debt retired       (1,436)       (1,367)         Interest on funds on deposit with The Sinking Fund Trustees       (2,794)       (3,037)         Due from General Revenue Fund       (11,222)       (8,596)         Payments to The Sinking Fund Trustees for outstanding long-term debt       (2,268)       (2,601)         Other       (22)       (140)         INVESTING         Purchase of tangible capital assets       (35,336)       (44,618)         Cash, beginning of year       1       1	* · · · · · · · · · · · · · · · · · · ·	\$ 29,920	\$	45,769	
Loss on disposal of tangible capital assets         517         397           Working capital from operations         49,090         64,262           Change in net working capital other than cash         3,988         (3,903)           FINANCING         53,078         60,359           FINANCING         (1,436)         (1,367)           Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees")         (2,794)         (3,037)           Due from General Revenue Fund         (11,222)         (8,596)           Payments to The Sinking Fund Trustees for outstanding long-term debt         (2,268)         (2,601)           Other         (22)         (140)           INVESTING         (17,742)         (15,741)           Purchase of tangible capital assets         (35,336)         (44,618)           Cash, beginning of year         1         1		18,650		17,834	
Working capital from operations       49,090       64,262         Change in net working capital other than cash       3,988       (3,903)         FINANCING       53,078       60,359         FINANCING       Debt retired       (1,436)       (1,367)         Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees")       (2,794)       (3,037)         Due from General Revenue Fund       (11,222)       (8,596)         Payments to The Sinking Fund Trustees for outstanding long-term debt       (2,268)       (2,601)         Other       (22)       (140)         INVESTING       Purchase of tangible capital assets       (35,336)       (44,618)         Cash, beginning of year       1       1					
Change in net working capital other than cash         3,988         (3,903)           FINANCING         53,078         60,359           FINANCING         Debt retired         (1,436)         (1,367)           Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees")         (2,794)         (3,037)           Due from General Revenue Fund         (11,222)         (8,596)           Payments to The Sinking Fund Trustees for outstanding long-term debt         (2,268)         (2,601)           Other         (22)         (140)           INVESTING         Purchase of tangible capital assets         (35,336)         (44,618)           Cash, beginning of year         1         1	Loss on disposal of tangible capital assets	 517		397	
FINANCING   Continue					
FINANCING Debt retired (1,436) (1,367) Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees") (2,794) (3,037) Due from General Revenue Fund (11,222) (8,596) Payments to The Sinking Fund Trustees for outstanding long-term debt (2,268) (2,601) Other (22) (140)  INVESTING Purchase of tangible capital assets (35,336) (44,618)  Cash, beginning of year 1 1	Change in net working capital other than cash	3,988		(3,903)	
Debt retired       (1,436)       (1,367)         Interest on funds on deposit with The Sinking Fund Trustees         of The City of Winnipeg ("The Sinking Fund Trustees")       (2,794)       (3,037)         Due from General Revenue Fund       (11,222)       (8,596)         Payments to The Sinking Fund Trustees for outstanding long-term debt       (2,268)       (2,601)         Other       (22)       (140)         INVESTING       Purchase of tangible capital assets       (35,336)       (44,618)         Cash, beginning of year       1       1		 53,078		60,359	
Interest on funds on deposit with The Sinking Fund Trustees of The City of Winnipeg ("The Sinking Fund Trustees")  Due from General Revenue Fund Payments to The Sinking Fund Trustees for outstanding long-term debt Other  (11,222) (8,596) (2,601) (2,268) (2,601) (122) (140)  (17,742) (15,741)  INVESTING Purchase of tangible capital assets (35,336) (44,618)  Cash, beginning of year  1 1	FINANCING				
of The City of Winnipeg ("The Sinking Fund Trustees")       (2,794)       (3,037)         Due from General Revenue Fund       (11,222)       (8,596)         Payments to The Sinking Fund Trustees for outstanding long-term debt       (2,268)       (2,601)         Other       (22)       (140)         INVESTING         Purchase of tangible capital assets       (35,336)       (44,618)         Cash, beginning of year       1       1		(1,436)		(1,367)	
Payments to The Sinking Fund Trustees for outstanding long-term debt       (2,268)       (2,601)         Other       (140)         (17,742)       (15,741)         INVESTING       (35,336)       (44,618)         Cash, beginning of year       1       1	ı	(2,794)		(3,037)	
Other         (22)         (140)           INVESTING         (15,741)           Purchase of tangible capital assets         (35,336)         (44,618)           Cash, beginning of year         1         1	Due from General Revenue Fund	(11,222)		(8,596)	
INVESTING         (17,742)         (15,741)           Purchase of tangible capital assets         (35,336)         (44,618)           Cash, beginning of year         1         1	•				
INVESTING Purchase of tangible capital assets  (35,336) (44,618)  Cash, beginning of year  1 1	Other	 (22)		(140)	
Purchase of tangible capital assets  (35,336) (44,618)  Cash, beginning of year  1 1		(17,742)		(15,741)	
Cash, beginning of year 1 1	INVESTING				
	Purchase of tangible capital assets	 (35,336)		(44,618)	
Cash, end of year <u>\$ 1 </u> <u>\$ 1</u>	Cash, beginning of year	 1		1	
	Cash, end of year	\$ 1	\$	1	

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### **Basis of accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay with the following exception:

Vacation credits, compensated absences, retirement allowance, workers compensation claims, environmental costs, and insurance claims are recorded on a cash basis.

#### a) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less any residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings 10 to 50 years
Machinery and equipment 10 to 25 years
Information systems 5 to 10 years
Water and waste plants and networks

Underground networks 75 to 100 years Sewage treatment plants and lift stations 50 to 75 years

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

### b) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue.

#### 1. Significant Accounting Policies (continued)

#### c) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

### d) Sewer System Rehabilitation Reserve Fund

On May 27, 1992, City Council authorized the establishment of the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve Funds for the renewal and rehabilitation of combined and wastewater sewers, respectively, that are budgeted within the Sewage Disposal System Fund ("Utility") capital budget. Funding is provided from the frontage levy identified for this purpose in By-law 549/73 (as amended from time to time). The purpose of the Reserves is to provide a consistent approach to financing infrastructure renewal and to renew and rehabilitate combined and wastewater sewers (as defined by the Sewer Utility By-law 5058/88).

The annual frontage levy funding was allocated by City Council between the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve in accordance with the capital program requirements. On January 30, 2002, City Council passed By-lay No. 7958/2002 "Frontage Levy By-law" to include the repair and replacement of streets and sidewalks in residential areas.

On September 27, 2006, City Council approved the consolidation of the Combined Sewer Renewal Reserve and the Wastewater Sewer Renewal Reserve Funds into the Sewer System Rehabilitation Reserve Fund, which was effective October 1, 2006.

On December 15, 2009, City Council authorized, by way of approval of the Capital Budget, that effective 2009, the frontage levy revenue collected on property taxes will be phased out as of 2011. The frontage levy will be reported in the General Revenue Fund to pay for the upgrading, repair, replacement and maintenance of streets and sidewalks. Therefore, the future sources of funding for the Sewer System Rehabilitation Reserve Fund will include revenues from sewer rates, which are transferred from the Sewage Disposal System Fund, and interest.

The Director of the Water and Waste Department is the Fund Manager.

#### e) Environmental Projects Reserve Fund

On December 17, 1993, City Council authorized the establishment of a River Quality Environmental Studies Reserve Fund for the purpose of providing funding for environmental studies for river quality. On January 24, 1996, City Council changed the name of this Reserve to the Environmental Projects Reserve Fund to more accurately reflect the nature of the projects reported in this Reserve.

The 2010 sewer rate includes a provision of 22 cents (2009 - 18 cents) per cubic meter of billed water consumption to be transferred from the Sewage Disposal System Fund to this Reserve. In 2010, \$12.0 million (2009 - \$9.7 million) was transferred to the Environmental Projects Reserve Fund.

#### 2. Status of the Sewage Disposal System

Although sewer collection and treatment began in the City of Winnipeg in 1935, the Sewage Disposal System was created in 1972 with the inception of Unicity. The Utility is self-supporting and is primarily funded by user fees which provide financing for the planning, design and construction, operation, maintenance and administration of local collection sewers, the interception system, three treatment plants, sludge disposal and an industrial and hazardous waste control program. The purpose of the Fund is to provide a structure to measure financial performance and accommodate long-term financial planning for the collection and treatment of the City's wastewater flows.

#### 3. Accounts Receivable

	2010			2009		
Sewer billings and other	\$	27,041	\$	30,472		

### 4. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

#### 5. Tangible Capital Assets

	Net Book Value					
	2010			2009		
Land	\$	1,438	\$	1,441		
Buildings		314		324		
Equipment		287		240		
Information technology		175		181		
Underground networks		534,585		522,967		
Sewage treatment plants and lift stations		243,386		246,036		
Assets under construction		16,828		9,658		
	\$	797,013	\$	780,847		

For additional information, see the Schedule of Tangible Capital Assets (Schedule 5).

During 2010 and 2009, there were no write-downs of tangible capital assets and interim financing charges capitalized during 2010 were \$183 thousand (2009 - \$206 thousand). In addition, underground networks contributed to the City and recorded in the Sewage Disposal System Fund totalled \$5.2 million in 2010 (2009 - \$18.6 million) and were capitalized at their fair value at the time of receipt.

## 6. Accounts Payable and Accrued Liabilities

		2010		2009	
Trade accounts payable Accrued debenture interest Other accrued liabilities	\$	3,356 2,822 641	\$	2,927 2,849 564	
	<u>\$</u>	6,819	\$	6,340	

2010

2000

# 7. Long-term Debt

# Sinking fund debentures outstanding

Term	Maturity Date	Rate of Interest	Series	By-Law No.		Amoun <b>2010</b>	t of D	of Debt 2009		
1993-2013 1994-2014	Feb. 11 Jan. 20	9.375 8.000	VN VQ	6090/93 6300/94	\$	40,000 35,000	\$	40,000 35,000		
						75,000		75,000		
Equity in Sin	king Fund (No	ote 7b)				(58,867)		(53,805)		
Net sinking f	und debenture		16,133		21,195					
Other long-t	erm debt out	standing								
		issued by the C average interes				5,196		6,631		
	to 2018 and a	and debt issued weighted avera	•			51		58		
Pointe West l	Properties deb	t, maturity in 20	011, interest ra	ate of 6.65%		3,125		3,268		
						24,505		31,152		
Current porti		m debt n Capital Assets Vest Properties				(3,774) (8) (3,125)		(3,703) (7) (143)		
Current porti	on of long-teri	m debt				(6,907)		(3,853)		
					\$	17,598	\$	27,299		
Principal reti	rement on long	g-term debt ove	er the next five	e years is as follo	ws:					
_	2011	2012	2013	2014		2015	T	hereafter		
Sinking fund debentures	-	\$ -	\$ 40,000	\$ 35,000	\$	-	\$	-		
Serial and installment	1,506	1,580	1,659	451		-		-		
Equity in Capital Asset Fund	8 8	8	9	5		5		16		

41,668

\$

35,456

\$

5 \$

16

1,588

\$

3,125

4,639

\$

Pointe West

debt

#### 7. Long-term Debt (continued)

- a) All debentures are general obligations of The City of Winnipeg. Debenture debt is allocated to the General Capital Fund and to the various utilities in the amounts shown in the issuing by-law.
- b) The City of Winnipeg Charter requires the City to make annual payments to The Sinking Fund Trustees on debt outstanding as at December 31, 2002. Sinking Fund arrangements after December 31, 2002 are managed by the City in a separate fund. The City is currently paying three percent or greater on its outstanding sinking fund debentures. These annual payments are invested for the retirement of the debenture issues on their maturity dates.
- c) On June 23, 1999, The City of Winnipeg entered into an Agreement with Pointe West Properties Inc. ("PWP"), approving PWP to provide design, construction and financing of certain wastewater facilities for servicing lands within the City of Winnipeg west of the Perimeter Highway.

On August 27, 2001, the Certificate of Substantial Completion was accepted by the City and ownership of the work (design and construction of the wastewater facilities) was transferred from PWP to the City. The City shall pay to PWP an amount equal to the project cost of \$3.8 million plus interest, compounded semi-annually at a rate per annum of 6.65% (equal to the Canada 10 Year Bond Rate as at the date of acceptance by the City of the Certificate of Substantial Performance, plus 1.5%, less spread differential) by way of blended quarterly payments of principal and interest. Year 2012 includes a balloon payment of \$3 million.

- d) Cash paid for interest during the year was \$7.0 million (2009 \$8.2 million).
- e) Interest paid to the Equity in Capital Assets Fund during 2010 was \$4 thousand (2009 \$4 thousand).

### 8. Accumulated Surplus

		2010	2009	
Invested in tangible capital assets Retained earnings	\$	772,537 90,872	\$	749,744 83,745
	<u>\$</u>	863,409	\$	833,489

#### 9. Revenue

The 2010 sewer rate increased to 1.91 cents per cubic meter (2009 - 1.86 cents). The Environmental Projects Reserve contribution for 2010 was 22.0 cents per cubic meter (2009 - 18.0 cents).

#### 10. Taxes, Employee Benefits and Other

#### **Property taxes**

Property taxes represent full taxes paid to outside municipalities and to The City of Winnipeg General Revenue Fund. Taxes are assessed on property as if it were privately owned. During 2010, realty and business taxes paid and transferred to the General Revenue Fund were \$7.9 million (2009 - \$10.6 million).

#### 10. Taxes, Employee Benefits and Other (continued)

### **Employee benefits**

Employees accrue vacation credits which together with unused holidays from previous years are not recorded as a liability on the Statement of Financial Position. The vacation credits generally become a charge to operations in the year after they are earned. The amount of this unrecorded liability at December 31, 2010 is \$1.2 million (2009 - \$1.2 million).

The City operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. The City has a responsibility regarding future costs (such as compensation, rehabilitation, medical aid, pension awards and administration) on existing claims and incurred but not reported claims. The amount of this unrecorded liability at December 31, 2010 is estimated at \$416 thousand (2009 - \$590 thousand).

Compensated absences represents benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years. The amount of this unrecorded liability at December 31, 2010 is estimated at \$0.3 million (2009 - \$0.2 million).

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$1.8 million (2009 - \$1.8 million).

Sewage Disposal System employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The City of Winnipeg allocates its pension costs to various departments. During the year \$1.1 million (2009 - \$0.9 million) of pension costs were allocated to the Sewage Disposal System. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and has disclosed an actuarial surplus.

#### **General government charges**

The Sewage Disposal System is charged with the estimated share of the City's general government expenses. In 2010, this amounted to \$0.9 million (2009 - \$0.5 million) and was transferred to the General Revenue Fund.

#### Rent

Included in expenses is \$1.1 million (2009 - \$1.1 million) that has been charged by the Civic Accommodations Fund for the rental of office space.

#### Insurance and damage claims

Included in expenses is \$886 thousand (2009 - \$283 thousand charged by) that has been received by the Insurance Reserve Fund.

#### 11. Transfers to Other Funds

Beginning in 1988, City Council adopted a motion instructing the Sewage Disposal System to transfer an amount equal to 10% of sewer services revenue to the General Revenue Fund. Effective January 1, 1994, the transfer is calculated on 10% of sewer services revenue net of the amount for environmental projects and other transfers to the General Revenue Fund. In addition, in 2010, the Utility contributed \$13.4 million (2009 - \$13.4 million) to the General Revenue Fund to support the land drainage program.

	2010		 2009
Transfer to General Revenue Fund Transfer to Sewer System Rehabilitation Reserve Transfer to Environmental Projects Reserve	\$	13,441 12,000 11,993	\$ 13,463 9,000 9,737
Transfer to (from) General Capital Fund	\$	37,450	\$ 32,154

### 12. Related Party Transactions

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various City of Winnipeg controlled departments, agencies and corporations to which the City is related. Account balances resulting from these transactions are included in the Sewage Disposal System's Statement of Financial Position and are settled on normal trade terms. Other amounts due to and from related parties and the terms of settlement are described separately in the financial statements and the notes thereto.

# THE CITY OF WINNIPEG SEWAGE DISPOSAL SYSTEM

## **REVENUES**

	2010 Budget	2010 Actual	2009 Actual	
Sewer services	\$ 135,734	<b>\$</b> 121,270	\$ 121,439	
Government transfers, permits and other				
Other	489	2,071	1,651	
Industrial waste surcharges	2,900	1,999	1,766	
Non-household waste hauled	_	486	-	
Provincial support transfer	207	302	278	
Permits and fees	122	250	177	
	3,718	5,108	3,872	
Interest				
Sinking Fund earnings	2,794	2,794	3,037	
Interest	375	373	146	
Capitalized	200	183	206	
	3,369	3,350	3,389	
<b>Total Revenues</b>	<b>\$</b> 142,821	\$ 129,728	\$ 128,700	

## **EXPENSES**

(unaudited)	2010	2010	2009
Collection intersection and treatment	Budget	Actual	Actual
Collection, interception and treatment  North end water pollution control centre	<b>\$</b> 11,852	<b>\$</b> 11,230	\$ 9,267
Local sewer		. ,	
	5,416	5,775	4,989
South end water pollution control centre	3,025	3,010	3,001
Administration	1,929	2,398	2,175
Interception system	1,931	2,270	1,800
Sludge disposal	2,046	2,130	1,606
Mechanical maintenance	2,194	2,092	1,994
West end water pollution control centre	2,238	2,065	2,037
Electrical maintenance/instrumentation	1,508	1,336	1,112
Civil maintenance	1,001	806	827
	33,140	33,112	28,808
Taxes, employee benefits and other			
Property taxes	10,463	7,939	10,598
Miscellaneous	1,677	1,551	1,943
Rent	1,068	1,106	1,069
General government charges	898	898	467
Employee benefits	513	694	846
Insurance and claims	362	362	362
Provincial payroll tax	207	303	286
Recoveries	(1,000)	(1,162)	(1,330)
	14,188	11,691	14,241
Debt and finance			
	7,031	7,031	8,155
Long-term debt interest	205	7,031 4	•
Finance charges		4	6
Amortization - debt principal	6,647		
	13,883	7,035	8,161
<b>Engineering services</b>			
Wastewater planning	1,565	1,263	1,284
Sewer connections	850	951	1,024
Administrative services	71	538	463
Customer technical services	478	505	486
Design and construction	721	504	515
Drafting and graphic	539	491	458
Asset management	214	238	206
Engineering services development	158	139	136
Land drainage and flood planning	50	50	50
Resource centre	54	-	48
	4,700	4,679	4,670
	49100	7,017	7,070

## **EXPENSES**

(unauaitea)	-0.10	• • • •	
	2010	2010	2009
	Budget	Actual	Actual
Finance and administration	2.562	2 1 40	2 422
Customer accounts	2,563	2,149	2,423
Administrative services	269	303	179
Financial planning	253	235	209
Financial services	220	218	258
Process improvement	107	125	117
	3,412	3,030	3,186
<b>Environmental standards</b>			
Analysis	1,412	1,240	1,094
Industrial waste	541	496	478
Administration	266	293	266
Compliance	29	27	21
	2,248	2,056	1,859
Information systems and technology			
Major systems	825	736	731
Support services	486	499	425
	1,311	1,235	1,156
<b>Customer services</b>			
Customer relations	562	603	865
Administration	207	224	231
Communications	50	50	45
Public consultation	31	26	24
	850	903	1,165
Human resources			
Human resources	327	288	287
Timekeeping and payroll	180	155	158
Human resources training	155	155	144
Work place health and safety	109	120	99
	771	718	688
<b>Total Expenses from Operations</b>	74,503	64,459	63,934

# THE CITY OF WINNIPEG SEWAGE DISPOSAL SYSTEM

## **EXPENSES**

(ununucu)	2010 Budget	2010 Actual	2009 Actual
Transfers to other funds			
Transfer to General Revenue Fund	13,441	13,441	13,463
Transfer to Sewer System Rehabilitation Reserve	9,000	12,000	9,000
Transfer to Environmental Projects Reserve	11,993	11,993	9,737
Transfer to (from) General Capital Fund	<u> </u>	16	(46)
	34,434	37,450	32,154
<b>Total Expenses</b>	\$ 108,937	\$ 101,909	\$ 96,088

# THE CITY OF WINNIPEG SEWAGE DISPOSAL SYSTEM

## **EXPENSES BY OBJECT**

	2010 Budget		2010 Actual		2009 Actual	
Transfers to other funds	\$	34,434	\$	37,450	\$	32,154
Goods and services		33,596		33,017		30,072
Salaries		14,954		14,368		13,315
Other expenses		12,943		11,524		13,613
Interest on long-term debt		13,678		7,031		8,155
Employee benefits		2,682		2,741		2,562
Finance charges		205		4		6
Recoveries		(3,555)		(4,226)		(3,789)
<b>Total Expenses</b>	\$	108,937	\$	101,909	\$	96,088

# THE CITY OF WINNIPEG SEWAGE DISPOSAL SYSTEM

# **NET SURPLUS FROM CAPITAL**

Devenues.	2010 Actual		 2009 Actual	
Revenues  Transfer from Sewer System Rehabilitation Reserve Provincial and Federal capital transfers Transfer from Environmental Projects Reserve	\$	13,140 5,195 5,088	\$ 12,082 2,837 5,462	
		23,423	20,381	
Developer contributions-in-kind		5,235	 18,620	
		28,658	39,001	
Expenses		40 (50	15.004	
Amortization		18,650	17,834	
Transfer to General Capital Fund		3,296	262	
Capital maintenance		3,215	2,502	
Transfer to Waterworks System		879	4,849	
Loss on disposal of tangible capital assets		517	 397	
		26,557	 25,844	
Net surplus from capital	<u>\$</u>	2,101	\$ 13,157	

# SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars) (unaudited)

-	Δn	$\mathbf{a}$	ro	

Cont	Land		d Buildings		Equipment		Information Technology	
Cost Balance, beginning of year	\$	1,441	\$	885	\$	306	\$	212
Add: Additions during the year		, -		-		82		16
Less: Disposals during the year		-		-		-		-
Less: Transfer to General Capital Fund		(3)						
Capital Fund		(3)						
Balance, end of year		1,438		885		388		228
Accumulated amortization								
Balance, beginning of year		-		561		66		31
Add: Amortization		-		10		35		22
Less: Accumulated amortization on disposals		_		_		_		_
Less: Transfer to General								
Capital Fund								
Balance, end of year				571		101		53
Net Book Value of Tangible								
Capital Assets	\$	1,438	\$	314	\$	287	\$	175

	structure	Totals						
Underground Networks		Sewage Treatment Plants and Lift Stations		Assets Under onstruction 2010		2010		2009
\$ 821,281 23,144 (1,722)	\$	377,828 4,924	\$	9,658 7,170	\$	1,211,611 35,336 (1,722)	\$	1,170,167 44,618 (2,375)
		_				(3)		(799)
 842,703		382,752		16,828		1,245,222		1,211,611
298,314 11,009		131,792 7,574		-		430,764 18,650		415,445 17,834
(1,205)		-		-		(1,205)		(1,978)
				_				(537)
308,118		139,366				448,209		430,764
\$ 534,585	\$	243,386	\$	16,828	\$	797,013	\$	780,847

# THE CITY OF WINNIPEG SOLID WASTE DISPOSAL FUND

The Water and Waste Department ("Department") is committed to providing and improving services for drinking water, wastewater, land drainage and solid waste to the residents and business interests of Winnipeg. The Department, through its employees, continuous improvement initiatives and technological advancements, strives for excellence in customer service, environmental stewardship, cost effectiveness and fiscal responsibility.

The Solid Waste Disposal Fund was established in 1992 to create a self-supporting utility.

The objective of the Solid Waste Disposal Fund ("Fund") is to provide facilities for the receiving and disposal of solid waste generated in the City to protect the public health and the environment. The Department is responsible for the planning and monitoring of the City's closed landfill facilities, the operation of the Brady Road landfill site and the City's waste minimization programs. In addition, the Fund's budget provides funding for Take Pride Winnipeg, debt charges, employee benefits, taxes and transfers to the General Revenue Fund to support the garbage collection program.

Commercial landfill tipping continues to be split between the City of Winnipeg Brady Road landfill and two other privately operated landfills in the Capital Region. The commercial tipping fee is \$33.50 per tonne. Commercial tonnage coming to the Brady Road landfill has decreased over 11% from 2009. The amount of commercial tipping at Brady Road is estimated to be about 25% to 30% of market share. The internal tipping fee and other municipalities' tipping fee is \$22.50 per tonne. In 2010, waste was accepted from the City of Falcon Lake and Hecla Island Provincial Parks.

Waste minimization programs include multi-material residential recycling for 185,000 single-family and 99,000 multi-family residences, depot recycling, "Let's Chip-In" (Christmas tree recycling), Leaf It With Us (leaf collection and composting), Office Paper Recycling, Back Yard Composting and public information/education programs. Recycling volumes in 2010 were 46,928 tonnes, an increase of 5.8% from 2009. Organics diversion was 7,157 tonnes, an increase of 26% from 2009.

The revenues from the recycling programs are comprised of support payments received from the Multi Material Stewardship Manitoba (average of \$99.98 per tonne) and from the sale of the recyclables. In 2010, the City realized \$7.6 million in revenue (2009 - \$6.2 million).

In 2009 the Province of Manitoba introduced the Provincial Waste Reduction and Recycling Support initiative. Under this new program, a levy is collected based on the volume of waste disposed at landfills within Manitoba. The levy is \$10 per tonne on residential and commercial and \$5 per half tonne on small loads. Based on the total dollar amount of the levy collected throughout the province, grants are awarded to municipalities dependent on their share volumes of total recycling within the province.

In 2009, City Council approved the introduction of an automated system for garbage collection. The advantage of this program is a reduction in the cost of collection and disposal in the long term, and an increase in recycling tonnes through garbage diversion.

# THE CITY OF WINNIPEG SOLID WASTE DISPOSAL FUND

### **FIVE-YEAR REVIEW**

December 31 (unaudited)

(www.cu)	2010	2009	2008	2007	2006
Solid Waste (tonnes)					
Single family residential	176,215	185,587	183,245	182,894	185,974
Multi-family and small					
commercial	46,571	45,330	46,600	46,467	46,176
Large commercial /					
industrial	84,515	95,359	86,381	103,459	104,521
Other (1)	101,775	99,172	111,025	100,066	54,757
Charitable organization	2,067	1,907	2,298	1,618	1,089
Total landfill tonnage	411,143	427,355	429,549	434,504	392,517
Clean fill, concrete, automotive shredder residue and sawdust	112,682	197,718	191,585	169,055	158,962
residue and sawdust	112,002	177,710	171,303	107,033	130,702
Residential small loads					
Number of loads	112,073	104,726	102,975	100,123	93,469
Recyclables (tonnes)					
Blue box	36,434	34,841	36,167	35,072	33,520
Depots/apartments	10,494	9,534	9,393	8,631	8,665
Total	46,928	44,375	45,560	43,703	42,185

<sup>1)</sup> Includes tonnage for small load based on an estimated weight entering the landfill. In 2009 the estimate was decreased from 750kg per load to 500kg per load, a decrease of 33 per cent, to align with the Environmental Levy from the province.

# THE CITY OF WINNIPEG SOLID WASTE DISPOSAL FUND

# STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

(		2010		2009	
ASSETS Current					
Cash	\$	73	\$	82	
Due from General Revenue Fund (Note 3) Accounts receivable (Note 4)		805 5,789		4,045 2,028	
		6,667		6,155	
Tangible capital assets (Note 5)		4,892		4,455	
	\$	11,559	\$	10,610	
LIABILITIES Current					
Accounts payable and accrued liabilities (Note 6) Current portion of long-term debt (Note 7)	\$	3,235 30	\$	2,255 30	
		3,265		2,285	
Long-term debt (Note 7)		296		358	
		3,561		2,643	
ACCUMULATED SURPLUS (Note 8)		7,998		7,967	
	\$	11,559	\$	10,610	

### STATEMENT OF OPERATIONS

For the years ended December 31 (in thousands of dollars) (unaudited)

REVENUES (Schedule 1)		2010 Budget		2010 Actual		2009 Actual	
REVENUES (Schedule 1) Sales of services and regulatory fees Government transfers Interest	\$	18,682 4,520 88	\$	17,068 6,337 85	\$	15,701 51 152	
Total revenues		23,290		23,490		15,904	
EXPENSES (Schedules 2 and 3) Solid waste disposal Employee benefits, taxes and other (Note 9) Debt and finance		18,350 286 153		17,979 258 91		15,952 190 276	
Total expenses from operations		18,789		18,328		16,418	
Surplus (Deficit) for the year from operations		4,501		5,162		(514)	
Transfers to other funds (Note 10)		4,284		4,720		476	
Surplus (Deficit) from operations after transfers to other funds		217		442		(990)	
Net deficit from capital (Schedule 4)				(411)		(626)	
Net surplus (deficit) for the year	\$	217		31		(1,616)	
ACCUMULATED SURPLUS, BEGINNING OF YEAR				7,967		9,583	
ACCUMULATED SURPLUS, END OF YEAR			\$	7,998	\$	7,967	

### STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars) (unaudited)

(manuea)	2	2010		2009
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:				
OPERATING				
Net surplus (deficit) for the year	\$	31	\$	(1,616)
Non-cash items related to operations Amortization		230		229
Working capital from operations		261		(1,387)
Change in net working capital other than cash		(2,781)		754
		(2,520)		(633)
FINANCING  Due from General Revenue Fund  Interest on funds on deposit with The Sinking Fund Trustees		3,240		1,040
of The City of Winnipeg ("The Sinking Fund Trustees")		(32)		(114)
Payments to The Sinking Fund Trustees for outstanding debt		(30)		(89)
INVESTING		3,178		837
Purchase of tangible capital assets		(667)		(168)
(Decrease) increase in cash		(9)		36
Cash position, beginning of year		82		46
Cash position, end of year	\$	73	\$	82

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

#### 1. Significant Accounting Policies

The preparation of periodic financial statements necessarily involves the use of estimates and approximations because the precise determination of financial data frequently depends upon future events. These financial statements have been prepared by management within reasonable limits of materiality and within the framework of accounting policies summarized below.

#### **Basis of accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay with the following exception:

The operations are accounted for on the accrual basis except for vacation credits, compensated absences, retirement allowance, workers compensation claims, environmental costs, and insurance claims which are recorded on a cash basis.

#### a) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less any residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements10 to 100 yearsMachinery and equipment10 to 20 yearsInformation technology5 to 10 years

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

#### b) Brady Landfill Site Rehabilitation Reserve Fund

City Council on December 17th, 1993, in accordance with Sections 338 (1) and (2) of the former City of Winnipeg Act, established the Reserve to provide funding, over time, for the future rehabilitation of the Brady Landfill Site.

The Reserve is financed through a monthly transfer from the Solid Waste Disposal Fund. The transfer is based on 50 cents per tonne of the tipping fee charged at the Brady Road Landfill Site. The Director of Water and Waste is the Fund Manager.

#### Significant Accounting Policies (continued)

#### c) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

#### Status of the Solid Waste Disposal Fund

On March 23, 1992, City Council adopted a motion establishing the Solid Waste Disposal Fund ("Utility") as a separate fund within The City of Winnipeg's ("City") financial records. Upon establishment of this Utility, the capital assets, work in progress and related debt were transferred to this Utility from the General Capital Fund. The Utility is self-supporting and is primarily funded by landfill tipping fees. The purpose of the Fund is to improve the cost accountability of the solid waste management system and to establish a financial structure to accommodate long-term planning and financing of solid waste management programs.

#### 3. Due from General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, this fund does not have a bank account. Bank transactions are credited or charged to the "Due from" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

4.	Accounts Receivable		2010		2009
	Refuse disposal and recycling Allowance for doubtful accounts	\$	5,909 (120)	\$	2,132 (104)
		<u>\$</u>	5,789	\$	2,028
<i>5</i> .	Tangible Capital Assets		Net B <b>2010</b>	ook Va	alue 2009
	Land Land improvements Machinery and equipment Information technology	\$	541 529 3,023 71	\$	541 546 3,175 80
	Assets under construction		4,164 728		4,342 113
		\$	4,892	\$	4,455

#### 5. Tangible Capital Assets (continued)

For additional information, see the Schedule of Tangible Capital Assets (Schedule 5).

During the year, there were no write-downs of tangible capital assets (2009 - \$nil). Administration fees and interim financing charges capitalized during 2010 were \$18 thousand (2009 - \$8 thousand).

#### 6. Accounts Payable and Accrued Liabilities

		2010		2009
Waste reduction and recycling support levy Trade accounts payable Other accrued liabilities Accrued debenture interest payable	\$	2,176 971 76 12	\$	2,151 10 82 12
	<u>\$</u>	3,235	\$	2,255

#### 7. Long-Term Debt

#### Sinking fund debentures outstanding

TD.	Maturity	Rate of	G :	By-Law		of Debt	
Term	Date	Interest	Series	No.	 2010		2009
1995-2015	May 12	9.125	VR	6620/95	\$ 1,000	\$	1,000
Equity in Sink	ting Fund (No	ote 7b)			 (674)		(612)
Net sinking fu	nd debenture	es outstanding			326		388
Current portio	n of long-teri	m debt			 (30)		(30)
					\$ 296	\$	358

Principal retirement on long-term debt over the next five years is as follows:

	2011		2012 2013		2014		2015			
Sinking fund debentures	\$	<u>-</u>	\$	-	\$	_	\$	_	\$	1,000

- a) All debentures are general obligations of The City of Winnipeg. Debenture debt is allocated to the General Capital Fund and various utilities in the amounts shown in the issuing by-law.
- b) The City of Winnipeg Charter requires the City to make annual payments to The Sinking Fund Trustees on debt outstanding as at December 31, 2002. Sinking Fund arrangements after December 31, 2002 are managed by the City in a separate fund. The City is currently paying three percent or greater on its outstanding sinking fund debentures. These annual payments are invested for the retirement of the debenture issues on their maturity dates.
- c) Cash paid for interest during the year was \$0.1 million (2009 \$0.3 million).

#### 8. Accumulated Surplus

	 		2009
Invested in tangible capital assets Retained earnings	\$ 4,702 3,296	\$	4,103 3,864
	\$ 7,998	\$	7,967

#### 9. Employee Benefits, Taxes and Other

#### **Employee benefits**

Employees accrue vacation credits which together with unused holidays from previous years are not recorded as a liability on the Statement of Financial Position. The vacation credits generally become a charge to operations in the year after they are earned. The amount of this unrecorded liability at December 31, 2010 is \$0.15 million (2009 - \$0.15 million).

The City operates its workers compensation program on a self-insured basis. In lieu of paying premiums to the Workers Compensation Board of Manitoba, the City pays actual costs incurred plus an administration charge. The City has a responsibility regarding future costs (such as compensation, rehabilitation, medical aid, pension awards and administration) on existing claims and incurred but not reported claims. The amount of this unrecorded liability at December, 2010 is estimated at \$23 thousand (2009 - \$68 thousand).

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$0.3 million (2009 - \$0.3 million).

Compensated absences represents benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years. An actuarial valuation has estimated the unrecorded liability at December 31, 2010 at \$33 thousand (2009 - \$35 thousand).

Solid Waste employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The City of Winnipeg allocates is pension costs to various departments. During 2010, \$138 thousand (2009 - \$114 thousand) of pension costs were allocated to Solid Waste. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and has an actuarial surplus.

#### **General Government charges**

The Solid Waste Disposal Fund is charged with the estimated share of the City's general government expenses. In 2010 this amounted to \$133 thousand (2009 - \$79 thousand) and was transferred to the General Revenue Fund.

#### **Property taxes**

Property taxes represent full taxes paid to The City of Winnipeg General Revenue Fund. In 2010, the amount incurred was \$29 thousand (2009 - \$33 thousand).

#### Insurance and damage claims

The Solid Waste Disposal Fund was charged \$14 thousand (received in 2009 - \$43 thousand) from the Insurance Reserve Fund.

#### 10. Transfers to Other Funds

	2010				
Transfer to General Revenue Fund Transfer to Brady Landfill Site Rehabilitation Reserve Transfer to Solid Waste Disposal Fund - capital (Schedule 4)	<b>\$</b>	4,449 171 100	\$	301 175	
	\$	4,720	\$	476	

2010

2000

Included in various expense categories is an amount of \$130 thousand (2009 - \$156 thousand) that has been charged by the Civic Accommodations Fund for the rental of office space.

#### 11. Related Party Transactions

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various City of Winnipeg controlled departments, agencies and corporations to which the City is related. Account balances resulting from these transactions are included in the Solid Waste Disposal's Statement of Financial Position and are settled on normal trade terms. Other amounts due to and from related parties and the terms of settlement are described separately in the financial statements and the notes thereto.

### Schedule 1

# THE CITY OF WINNIPEG SOLID WASTE DISPOSAL FUND

### **REVENUES**

	2010 Budget	2010 Actual	2009 Actual
Sales of services and regulatory fees			
Landfill tipping fees	\$ 8,916	\$ 8,806	\$ 9,008
Recycling	9,266	7,650	6,180
Small load fees	500	612	513
	18,682	17,068	15,701
Government transfers			
Waste reduction support	4,448	6,266	_
Provincial support	72	71	51
	4,520	6,337	51
Interest			
Sinking Fund earnings	32	32	114
Late payment charges	1	21	17
Interest capitalized	5	18	8
Interest	50	14	13
	88	85	152
<b>Total Revenues</b>	\$ 23,290	\$ 23,490	\$ 15,904

### **EXPENSES**

Solid waste disposal	2010 Budget					2009 Actual
Recycling	\$	11,287	\$	10,507	\$	9,403
South West Operations	Ψ	5,568	Ψ	5,641	Ψ	5,033
Landfill and environmental		860		1,033		989
Waste minimization		459		476		320
Take Pride Winnipeg		146		186		193
Administration		30		136		14
		18,350		17,979		15,952
Employee benefits, taxes and other						
General government charges		134		134		79
Employee benefits		159		106		96
Provincial payroll tax		50		53		48
Property taxes		43		37		39
Insurance and damage claims		33		33		33
Departmental recoveries		(133)		(105)		(105)
		286		258		190
Debt and finance Interest on long-term debt		153		91		276
•		-1			-	
<b>Total Expenses from Operations</b>		18,789		18,328		16,418
Transfers to other funds (Note 10) Transfer to General Revenue Fund		4,103		4,449		301
Transfer to General Revenue Fund Transfer to Brady Landfill Site Rehabilitation Reserve		181		171		175
Transfer to Solid Waste		101		1/1		173
Disposal Fund - capital (Schedule 4)				100		
		4,284		4,720		476
<b>Total Expenses</b>	\$	23,073	\$	23,048	\$	16,894

### Schedule 3

# THE CITY OF WINNIPEG SOLID WASTE DISPOSAL FUND

### **EXPENSES BY OBJECT**

	2010 Budget		2010 Actual		2009 Actual	
Goods and services	\$	15,967	\$	15,616	\$	13,562
Transfers		4,284		4,720		476
Salaries		2,143		1,954		1,894
Other expenses		387		426		455
Employee benefits		548		390		352
Interest on long-term debt		153		91		276
Finance charges		4		43		73
Recoveries		(413)		(192)		(194)
<b>Total Expenses</b>	\$	23,073	\$	23,048	\$	16,894

### Schedule 4

## THE CITY OF WINNIPEG SOLID WASTE DISPOSAL FUND

### **DEFICIT FROM CAPITAL**

n.	2010 Actual		2009 Actual
Revenues  Transfer from Solid Waste Disposal Fund - operating (Note 10)  Province of Manitoba	\$	100 52	\$ -
		152	
Expenses			
Amortization		230	229
Capital maintenance		177	397
Capital - Computer software		156	 
Total expenses from capital		563	 626
Net deficit from capital	\$	(411)	\$ (626)

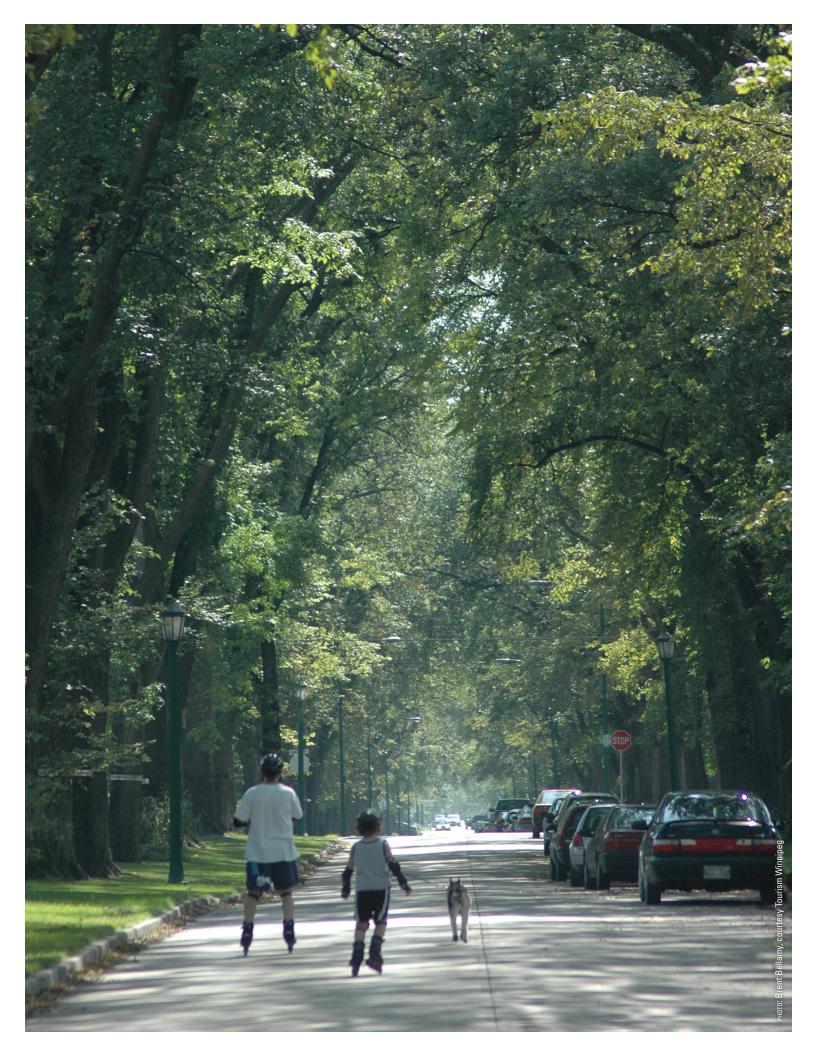
## SCHEDULE OF TANGIBLE CAPITAL ASSETS

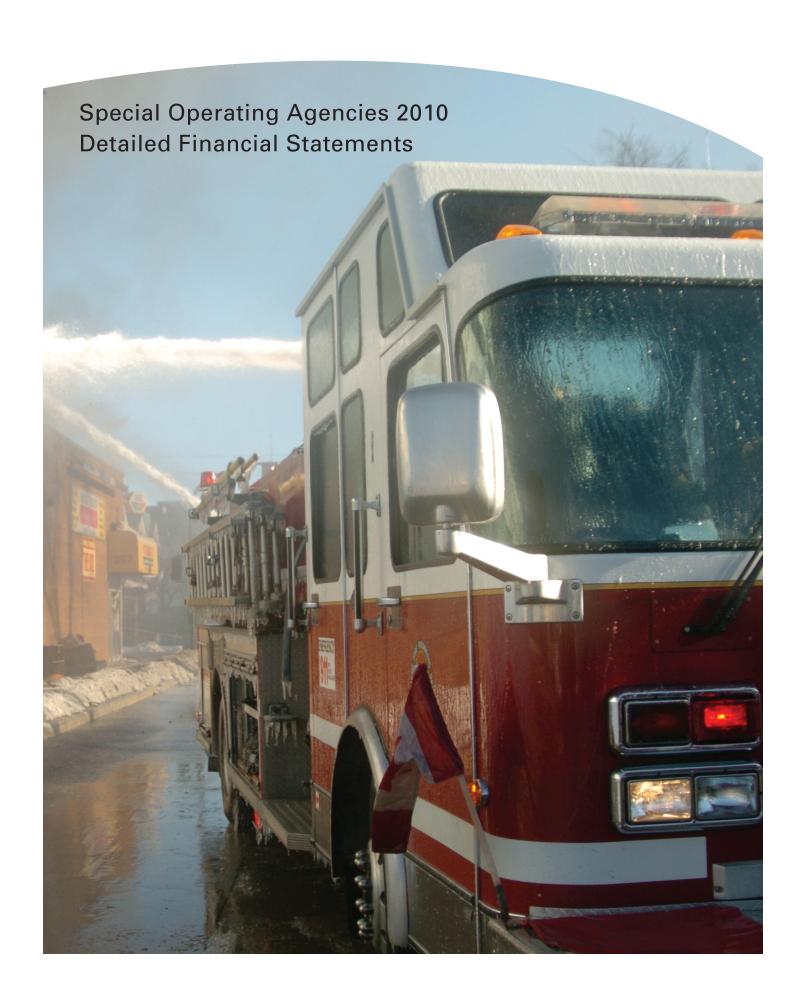
As at December 31 (in thousands of dollars) (unaudited)

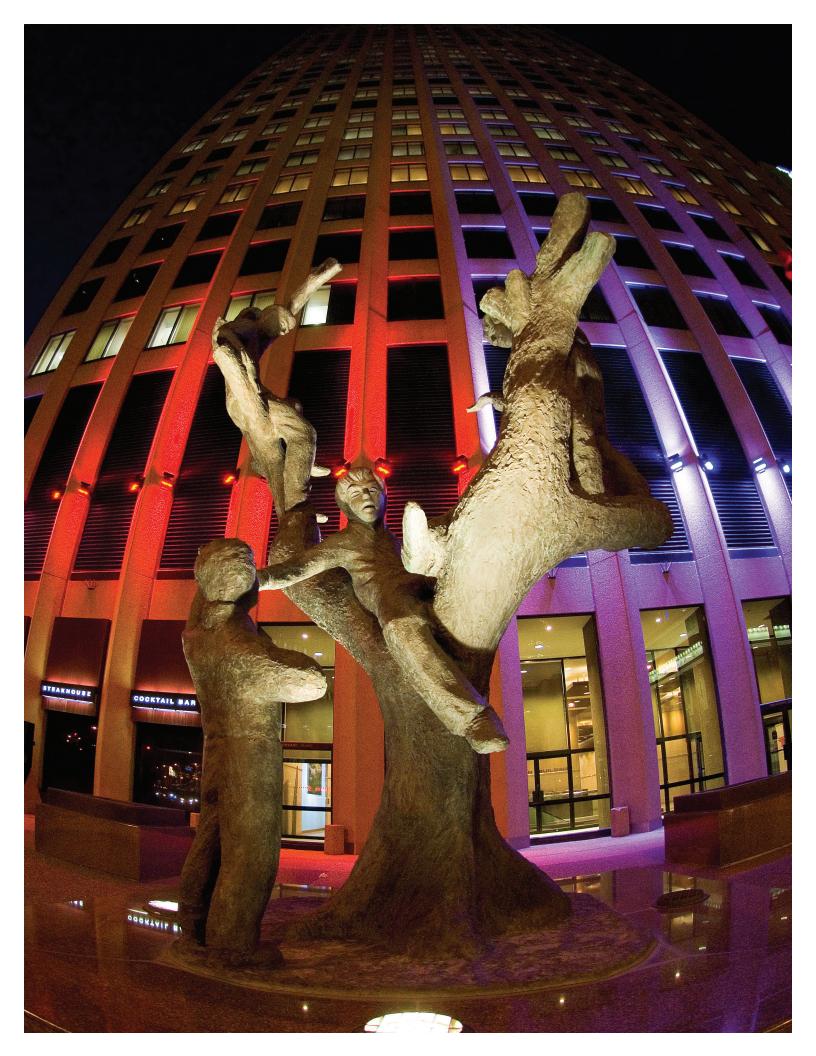
				General					
	I	Land	Land rovements	Bu	ildings		nchinery and uipment		
Cost Balance, beginning of year Add: Additions during the year	\$	541	\$ 3,632	\$	273	\$	4,234 52		
Balance, end of year		541	 3,632		273		4,286		
Accumulated amortization Balance, beginning of year Add: Amortization		- -	 3,086 17		273		1,059 204		
Balance, end of year			 3,103		273		1,263		
Net Book Value of Tangible Capital Assets	\$	541	\$ 529	\$	_	\$	3,023		

### Schedule 5

				 T	otals			
Information Technology		U	Assets Inder Struction	2010	2009			
\$	93	\$	113 615	\$ 8,886 667	\$	8,718 168		
	93		728	 9,553		8,886		
	13 9		- -	 4,431 230		4,202 229		
	22			 4,661		4,431		
\$	71	\$	728	\$ 4,892	\$	4,455		







### STATEMENT OF FINANCIAL POSITION

As at December 31

	2010	Restated 2009 (Note 3)
FINANCIAL ASSETS Cash Accounts receivable (Note 4)	\$ 17,906 55,531	\$ 8,347 52,870
	73,437	61,217
LIABILITIES  Due to the City Of Winnipeg - General Revenue Fund (Note 5)  Accounts payable and accrued liabilities  Deferred revenue  Vacation and overtime payable  Retirement allowance and compensated absences (Note 6a)	903,354 91,487 679,518 110,259 104,000	866,121 138,372 593,905 96,968 92,000 1,787,366
NET FINANCIAL LIABILITIES	(1,815,181)	(1,726,149)
NON-FINANCIAL ASSETS Tangible capital assets (Note 7) Inventories Prepaid expenses	48,187 4,664 30,917 83,768	72,911 6,251 34,551 113,713
ACCUMULATED DEFICIT	<b>\$</b> (1,731,413)	\$ (1,612,436)

Commitments (Note 10)

### STATEMENT OF OPERATIONS AND ACCUMULATED DEFICIT

For the years ended December 31

Tor me years chaca December 51	Budget 2010 (unaudited)	2010	Restated 2009 (Note 3)		
REVENUES	<b>.</b>	<b>A A A A A A B A</b>	<b>4 22.222</b>		
Government grant	\$ 25,052	\$ 24,080	\$ 23,222		
Regulation fees	1,394,012	1,127,039	966,858		
Sales of goods and services	89,865	102,403	60,356		
Transfer (Note 9)	1,154,276	1,154,276	1,104,276		
Other revenue	11,195	17,511	1,544		
Total Revenues	2,674,400	2,425,309	2,156,256		
EXPENSES					
Salaries and employee benefits	1,306,280	1,332,844	1,227,370		
Services (Note 8)	772,589	677,103	692,884		
Rent (Note 8)	214,286	210,822	210,684		
Administrative expenses (Note 8)	161,103	157,958	158,569		
Material, parts and supplies	86,527	96,849	73,347		
Grants, transfers and other	25,052	23,499	23,221		
Amortization	25,092	24,724	17,365		
Debt and finance charges	21,981	15,707	9,674		
Assets and purchases	500	1,939	960		
Interest (Note 5)	10,000	2,841	899		
Total Expenses	2,623,410	2,544,286	2,414,973		
Excess (Deficiency) Revenues Over Expenses	50,990	(118,977)	(258,717)		
ACCUMULATED DEFICIT BEGINNING OF YEAR					
As previously reported	(1,591,436)	(1,591,436)	(1,335,719)		
Changes in accounting policies (Note 3)		(21,000)	(18,000)		
As restated	(1,591,436)	(1,612,436)	(1,353,719)		
ACCUMULATED DEFICIT, END OF YEAR	\$ (1,540,446)	\$ (1,731,413)	\$ (1,612,436)		

## STATEMENT OF CASH FLOWS

For the years ended December 31

NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:	2010	Restated 2009 (Note 3)
OPERATING Deficiency of revenue over expenses	\$ (118,977)	\$ (258,717)
Non-cash charges to operations Amortization Retirement allowance and compensated absences	 24,724 12,000	17,365 (46,000)
Net change in non-cash working capital balances related to operations	 (82,253) 54,579	 (287,352) 93,891
Cash used in operating activities	(27,674)	(193,461)
CAPITAL Acquisition of tangible capital assets	 <u>-</u>	 (62,431)
FINANCING Change in due to The City of Winnipeg - General Revenue Fund	37,233	 254,730
Increase (Decrease) in Cash	9,559	(1,162)
CASH, BEGINNING OF YEAR	8,347	9,509
CASH, END OF YEAR	\$ 17,906	\$ 8,347

### STATEMENT OF CHANGE IN NET FINANCIAL LIABILITIES

For the years ended December 31

	 Budget 2010 unaudited)	 2010	Restated (Note 3) 2009
DEFICIENCY OF REVENUES OVER EXPENSES	\$ 50,990	\$ (118,977)	\$ (258,717)
Amortization of tangible capital assets Change in inventories and prepaid expenses Acquisition of tangible capital assets	 725 (2,198) (2,569)	24,724 5,221	17,365 (11,657) (62,431)
INCREASE IN NET FINANCIAL LIABILITIES	46,948	(89,032)	(315,440)
NET FINANCIAL LIABILITIES, BEGINNING OF YEAR As previously reported Changes in accounting policies (Note 3)	(1,705,149)	(1,705,149) (21,000)	(1,392,709) (18,000)
As restated	 (1,705,149)	(1,726,149)	(1,410,709)
NET FINANCIAL LIABILITIES, END OF YEAR	\$ (1,658,201)	\$ (1,815,181)	\$ (1,726,149)

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010

#### 1. Description of Business

Animal Services - Special Operating Agency (the "Agency") commenced operations on January 1, 2000. Goals since the establishment of the Agency have been to become financially self-sustaining to the greatest degree possible and to improve both the services provided to the public and the public's perception of Animal Services.

#### 2. Significant Accounting Policies

The financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles for governments established by the Public Sector Accounting Board (PSA) of the Canadian Institute of Chartered Accountant. The significant accounting policies are summarized as follows:

#### **Basis of Accounting**

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue in the period of which it is earned provided it is measurable and collection reasonably certain. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

#### Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial liabilities for the year.

#### i) Tangible capital assets

Tangible capital assets are recorded at cost and are amortized on a straight-line basis over their estimated useful lives using the following annual rates:

Computer equipment	25%
Furniture and other equipment	20%
Communication radios	20%

#### ii) Inventories

Inventories held for consumption are recorded at the lower of cost and net realizable value.

#### Employee benefit plan

The Winnipeg Civic Employees' Benefits Program is a multi-employer contributory defined benefit program and accordingly contributions are expensed as incurred. The costs of other retirement benefits have been accounted for based on actuarially determined amounts using the projected benefits method prorated on services and management's best estimate of retirement ages of employees, salary escalation and plan investment performance. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service period. The liabilities are discounted using current interest rates on long-term bonds.

#### 2. Significant Accounting Policies (continued)

#### **Estimates**

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions. These estimates and assumptions are based on the Agency's best information and judgment and may differ from actual results.

#### 3. Adoption of Public Sector Accounting Standards

During fiscal 2010, the Agency adopted PSA, on a retroactive basis resulting in the following changes to deficiency of revenue over expenses for the year ended December 31, 2009:

	 2009
Adjustments to deficiency revenues over expenses  Deficiency revenues over expenses as previously reported  Increase in compensated absences	\$ (255,717) (3,000)
Deficiency of revenues over expenses as restated	\$ (258,717)

In accordance with PSA, expenses for employee benefits expected to be paid during future absences in respect to sick leave days earned in previous years are to be recorded.

The following is the impact from the adoption of PSA to the opening accumulated deficit.

				2009
	Accumulated deficit as previously stated Adjustments for compensated absences recorded			\$ (1,335,719) (18,000)
	Revised accumulated deficit			\$ (1,353,719)
4.	Accounts Receivable		2010	2009
	Trade accounts receivable Allowance for doubtful accounts	<b>\$</b>	39,013 (6,981)	\$ 42,996 (13,674)
			32,032	29,322
	Provincial grant		23,499	23,548
		\$	55,531	\$ 52,870

#### 5. Due to The City of Winnipeg - General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Bank transactions are credited or charged to the "Due to" account when they are processed through the bank. Interest is charged based on The City of Winnipeg's average short-term cost of funds, which is a function of the Bank of Canada rate. The December 31, 2010 interest rate was 1.05% (2009 - 0.3%). The existing City Council approved 2010 budget includes an operating line of credit of \$900,000 from The City of Winnipeg.

During the year, the Agency paid \$2,841 (2009 - \$899) in interest costs.

#### 6. Employee Benefits

#### a) Retirement allowance and compensated absences

		R	Restated 2009		
Retirement allowance - accrued liability Compensated absences	\$	84,000 20,000	\$	71,000 21,000	
	<u>\$</u>	104,000	\$	92,000	

Qualifying City of Winnipeg employees are entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). These costs are actuarially determined using the projected benefit valuation method pro-rated on services and reflects management's best estimate of retirement ages of employees, salary escalation and length of service. In addition, adjustments arising from plan amendment, changes in assumptions and experienced gains and losses are amortized on a straight-line basis over 10.7 years. This represents the expected average remaining service life of the employee group. Amortization is calculated beginning in the year following the year of occurrence of the actuarial gains or losses.

The Agency measures its accrued retirement allowance obligation as at December 31 of each year. An actuarial valuation report of the obligation was prepared effective December 31, 2008. The results of this valuation were extrapolated to December 31, 2010.

Compensated absences represent benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years.

Information about the Agency's retirement allowance benefit plan and compensated absences is as follows:

	2010			2009				
	Post- employment benefit		Compensated absences		Post- employment benefit			mpensated bsences
Accrued benefit obligation: Balance, beginning of year Current service cost Interest cost Benefit payments Net actuarial (gain)/loss	\$	84,000 5,000 4,000 - 4,000	\$	19,000 (1,000) 1,000	\$	125,000 5,000 5,000 (61,000) 10,000	\$	18,000 (1,000) 1,000
Balance, end of year		97,000		19,000		84,000		19,000
Unamortized net actuarial gain/(loss)		(13,000)		1,000		(13,000)		2,000
Accrued benefit liability	\$	84,000	\$	20,000	\$	71,000	\$	21,000
Benefit expenses: Current service cost Interest cost Amortization of net actuarial	\$	5,000 4,000	\$	(1,000) 1,000	\$	5,000 5,000	\$	(1,000) 1,000
loss/(gain)		4,000		(1,000)		2,000		
	\$	13,000	\$	(1,000)	\$	12,000	\$	_

#### 6. Employee Benefits (continued)

		2010				2009				
	Post- employment benefit			Compensated absences		Post- nployment benefit		npensated bsences		
Reconciliation of accrued benefit l Balance, beginning of year Benefit expense Benefit payments	iability <b>\$</b>	71,000 13,000	\$	21,000 (1,000)	\$	120,000 12,000 (61,000)	\$	21,000		
Balance, end of year	\$	84,000	\$	20,000	\$	71,000	\$	21,000		

The significant actuarial assumptions adopted in measuring the accrual benefit obligation for the year ended December 31 are as follows:

	2010	2009	
	2.000/	4.4004	
Valuation interest rate	3.90%	4.40%	
General increases in pay	3.00%	3.00%	
Expected average remaining service life	<b>10.7</b> years	10.7 years	

#### b) Pensions

The Agency's employees are eligible for pension under the Winnipeg Civic Employees' Benefits Program. The City of Winnipeg allocates its pension costs to various departments. During the year \$84,800 (2009 - \$64,812) of pension costs were allocated to the Agency. An actuarial valuation for the Winnipeg Civic Employee's Benefits Program was made as of December 31, 2009 and it has an actuarial surplus.

#### 7. Tangible Capital Assets

	Net Book Value			
	 2010			
Computer equipment Furniture and other equipment Communication radios	\$ 39,098 875 8,214	\$	55,410 1,786 15,715	
	\$ 48,187	\$	72,911	

For additional information of these tangible capital assets, see Schedule 1.

#### 8. Related Party Transactions

The Agency is wholly-owned by The City of Winnipeg. Transactions between the Agency and The City of Winnipeg are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

In addition to those disclosed elsewhere in the financial statements, the transactions that occurred are as follows:

Included in the Agency's expenditures is a transfer to The City of Winnipeg Civic Accommodations Fund for rent of \$210,822 (2009 - \$210,684) and a transfer to The City of Winnipeg - General Revenue Fund for administrative services of \$80,396 (2009 - \$80,000). Also included are lease costs of \$72,947 (2009 - \$80,558) to The City of Winnipeg Fleet Management - Special Operating Agency and \$69,582 (2009 - \$69,582) for general government charges that have been paid to the City of Winnipeg - General Revenue Fund, which represents the estimated share of The City of Winnipeg's general expenses applicable to the Agency.

#### 9. Grant from The City of Winnipeg

This year, the general grant from The City of Winnipeg increased by 5% or \$50,000 to \$1,154,276 to fund an increase approved in the 2009 Selection Report. This follows an increase in 2009 of 1.43% to fund an increase in the Winnipeg Humane Society service contract.

2006	\$ 1,020,101
2007	1,018,850
2008	1,004,276
2009	1,104,276
2010	1,154,276

#### 10. Commitments

The Agency and the Winnipeg Humane Society entered into a contract that was in force from January 1, 2009 to December 31, 2010. Subject to the Winnipeg Humane Society complying with the terms of the agreement, the Agency agreed to pay the Winnipeg Humane Society the sum of \$275,000 per year, payable in quarterly instalments of \$68,750. In addition, the Agency agreed to pay \$20 for every spay/neuter that the Winnipeg Humane Society performs up to an annual maximum of \$75,000. Fiscal

## SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars)

(in mousulus of worters)	Actual 2010		Actual 2009	
Assets:				
Beginning: Computer Equipment Additions Disposals	\$	141,377	\$	78,947 62,430
Ending: Computer Equipment		141,377		141,377
Current Year amortization		16,313		8,713
Accumulated amortization		102,279		85,967
Net Book Value		39,098		55,410
Beginning: Furniture & Other Equipment Additions		76,270		76,270 -
Disposals Ending: Furniture & Other Equipment		76,270		76,270
Current Year amortization		911		1,152
Accumulated amortization		75,395		74,484
Net Book Value		875		1,786
Beginning: Communication Radios Additions Disposals		37,503		37,503
Ending: Communication Radios		37,503		37,503
Current Year amortization		7,501		7,501
Accumulated amortization		29,289		21,788
Net Book Value		8,214		15,715
Total Assets - Net Book Value	\$	48,187	\$	72,911



## STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars)

(in mousulus of dollars)	2010		(Res	2009 (Restated Note 3)	
FINANCIAL ASSETS Cash	\$	1	\$		
Accounts receivable	Ф	317	Ф	281	
Inventories		52		79	
		370		360	
LIABILITIES					
Due to The City of Winnipeg - General Revenue Fund (Note 4)		4,874		3,847	
Accounts payable and accrued liabilities		90		125	
Deferred revenue		65		88	
Debt (Note 5)		4,116		4,002	
Other liabilities (Notes 6)		202		222	
Retirement allowance, vacation and compensated absences (Note 7a)		148		141	
		9,495		8,425	
NET FINANCIAL LIABILITIES		(9,125)		(8,065)	
NON-FINANCIAL ASSETS					
Tangible capital assets (Note 8)		23,432		23,404	
Prepaid expenses				5	
		23,432		23,409	
ACCUMULATED SURPLUS	\$	14,307	\$	15,344	

### STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the years ended December 31 (in thousands of dollars)

		Budget 2010 naudited)		2010	(Rest	2009 tated Note 3)
REVENUES Green fees	\$	1,813	\$	1,635	\$	1,749
Equipment rentals	Ψ	387	Ψ	259	Ψ	249
Net revenue from leasing operations		114		233		115
Merchandise sales		121		79		97
Concessions		84		53		56
Gain on disposal of tangible capital assets		-		5		32
Other		28		196		47
Total Revenues		2,547		2,460		2,345
EXPENSES						
Salaries and employee benefits (Note 7)		1,420		1,513		1,279
Services (Note 9)		625		716		782
Material, parts and supplies		289		280		292
Municipal tax equivalency charge (Note 10)		295		310		287
Amortization		316		296		274
Debt, finance charges and interest (Notes 4 and 5)		428		280		274
Rent (Note 9b) Provision for doubtful accounts		17		17 6		17 3
Provision for doubtful accounts				0		3
Total Expenses		3,390		3,418		3,208
Deficiency of Revenues Over Expenses		(843)		(958)		(863)
ACCUMULATED SURPLUS, BEGINNING OF YEAR						
As previously reported		15,358		15,358		16,298
Change in accounting policies (Note 3)		(14)		(14)		(13)
As restated		15,344		15,344		16,285
Transfer to The City of Winnipeg - General Revenue Fund		(81)		(79)		(78)
ACCUMULATED SURPLUS, END OF YEAR	\$	14,420	\$	14,307	\$	15,344

### STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars)

NET INFLOW (OUTFLOW) OF CASH RELATED TO
THE FOLLOWING ACTIVITIES:

THE FOLLOWING ACTIVITIES:	2010		2009 (Restated Note 3)	
OPERATING Deficiency of Revenues Over Expenses	\$	(958)	\$ (863)	
Non-cash charges to operations Amortization Gain on disposal of tangible capital assets Retirement allowance and compensated absences Environmental liability		296 (5) 5 (20)	274 (32) (80) 192	
Net change in non-cash working capital balances related to operations		(682) (60)	 (509) (3)	
Cash used in operating activities		(742)	(512)	
CAPITAL Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets		(324)	(202)	
Cash used in capital activities		(319)	 (170)	
FINANCING Change in due from/to The City of Winnipeg - General Revenue Fund Long-term debt - The City of Winnipeg Transfer to The City of Winnipeg - General Revenue Fund		1,027 114 (79)	 805 (45) (78)	
Cash provided by financing activities		1,062	682	
CASH, END OF YEAR	\$	1	\$ 	

## STATEMENT OF CHANGE IN NET FINANCIAL LIABILITIES

For the years ended December 31 (in thousands of dollars)

	Budget 2010 Jnaudited)	2010	(Rest	2009 ated Note 3)
DEFICIENCY OF REVENUES OVER EXPENSES	\$ (843)	\$ (958)	\$	(876)
Amortization of tangible capital assets	316	296		274
Proceeds on disposal of tangible capital assets	-	5		32
Gain on disposal of tangible capital assets	-	(5)		(32)
Change in inventories, accounts receivable, prepaid expenses and cash	-	5		36
Transfer to the City of Winnipeg - General Revenue Fund	(81)	(79)		(78)
Acquisition of tangible capital assets	 (415)	 (324)		(202)
INCREASE IN NET FINANCIAL LIABILITIES	(1,023)	(1,060)		(846)
NET FINANCIAL LIABILITIES, BEGINNING OF YEAR	 (8,130)	 (8,065)		(7,219)
NET FINANCIAL LIABILITIES, END OF YEAR	\$ (9,153)	\$ (9,125)	\$	(8,065)

#### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted)

#### 1. Description of Business

On February 23, 2000, City Council directed that a Business Plan and Operating Charter for a Golf Services - Special Operating Agency (the "Agency") be prepared and further that the municipal golf course operations be realigned under the purview of the Planning, Property and Development Department.

The Agency manages the golf courses operated by The City of Winnipeg and administers the agreements for those courses under lease or contract to other parties. The intent of the Agency is to maximize the annual return to The City of Winnipeg on golf operations and ensure the long-term sustainability of the City's golf course assets.

The Agency commenced operations on January 1, 2002.

#### 2. Significant Accounting Policies

The financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles for governments established by the Public Sector Accounting Board ("PSA") of the Canadian Institute of Chartered Accountants. The significant accounting policies are summarized as follows:

#### a) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenue in the period in which it is earned provided it is measurable and collection is reasonably certain. Expenses are recorded in the period in which they are incurred as a result of receipt of goods or services and the creation of a legal obligation to pay.

#### b) Deferred revenue

Sales of prepaid passes that have not been redeemed are deferred and recognized as revenue in the year in which the rounds are played.

#### c) Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions. These estimates and assumptions are based on the Agency's best information and judgment and may differ significantly from actual results.

#### d) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the deficiency of revenues over expenses, provides the change in financial liabilities for the year.

#### 2. Significant Accounting Policies (continued)

#### e) Tangible capital assets

Land and buildings are stated at assessed values as of January 1, 2002, which were determined by The City of Winnipeg Assessment and Taxation Department. All golf course improvements incurred up to January 1, 2002 are assumed to be fully amortized. Equipment on hand as at January 1, 2002 is recorded at its estimated net realizable value on that date. Subsequent acquisitions are recorded at cost.

Capital assets are amortized over their estimated useful lives using the following rates and methods:

Building	4%	Straight-line
Equipment	10%	Straight-line
Golf course improvements	5%	Straight-line

#### f) Inventories

Inventories held for consumption are recorded at the lower of cost and net realizable value. The amount of inventory expensed during the year was \$77 thousand (2009 - \$69 thousand).

#### g) Revenue recognition

Green fees and equipment rentals income are recognized when the services are provided. Sale of goods are recorded when the customer receives the product. Income from prepaid passes is recognized in the year in which the rounds are played.

#### h) Employee benefit plan

The Winnipeg Civic Employees' Benefits Program is a multi-employer contributory defined benefit program and accordingly contributions are expensed as incurred. The costs of other retirement benefits have been accounted for based on actuarially determined amounts using the projected benefits method prorated on services and management's best estimate of retirement ages of employees, salary escalation and plan investment performance. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service period. The liabilities are discounted using current interest rates on long-term bonds.

#### 3. Adoption of Public Sector Accounting Standards

During fiscal 2010, the Agency adopted PSA on a retroactive basis, resulting in the following changes to deficiency of revenues over expenses for the year-ended December 31, 2009:

	2009
Adjustments to deficiency of revenues over expenses  Deficiency of revenues over expenses as previously reported  Add increase in compensated absences	\$ (862) (1)
Deficiency of revenues over expenses as restated	\$ (863)

In accordance with PSA, revenues from transfers relating to capital acquisitions are required to be included in income, and expenses for employee benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years are to be recorded.

#### 3. Adoption of Public Sector Accounting Standards (continued)

The following is the impact from the adoption of PSA to the opening accumulated surplus:

	 2010		2009	
Accumulated surplus as previously stated Adjustments for	\$ 15,358	\$	16,298	
Compensated absences recorded	 (14)		(13)	
Revised accumulated surplus	\$ 15,344	\$	16,285	

#### 4. Due from/to The City of Winnipeg - General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, the Agency does not have a bank account. Bank transactions are credited or charged to the "Due to" account when they are processed through the bank. Interest is credited or charged based on The City of Winnipeg's average short-term earnings (cost of funds) on the single bank account. The limit of this line of credit is \$5 million at a varying overnight rate that is a function of the Bank of Canada rate. As of December 31, 2010, the rate was 0.9% (2009 - 0.2%). The interest paid in 2010 was \$25 thousand (2009 - \$15 thousand). The Agency will be submitting a request to increase the limit of this line of credit to \$6 million in 2011.

#### 5. Debt - City of Winnipeg

	2010		2009	
Golf Course Reserve				
Golf course improvement loans, interest at 6%, with principal				
repayments scheduled over 10 years, commencing in:				
- 2004	\$	27	\$	35
- 2005	•	35		43
- 2006		66		77
- 2007		164		186
- 2008		231		257
- 2009		11		12
- 2010		253		274
- 2011		50		50
- 2012		235		
General Revenue Fund		1,072		934
Start-up loan, interest at 6%, repayable in annual payments of \$208 thousand, including interest and principal		3,044		3,068
of \$200 thousand, mercaning interest and principal		5,044	-	3,000
	\$	4,116	\$	4,002

a) Principal repayments due within the next five years and thereafter are as follows:

\$ 132
158
167
167
167
 3,325
\$ 4,116

#### 5. Debt - City of Winnipeg (continued)

b) Interest on the golf course improvement loans during the year was \$58 thousand (2009 - \$59 thousand) and has been paid to the Golf Course Reserve.

Interest on the start-up loan was \$184 thousand (2009 - \$185 thousand) during the year and has been paid to the General Revenue Fund.

c) Cash paid for interest during the year was \$242 thousand (2009 - \$244 thousand).

#### 6. Other Liabilities

	2	010	2009	
Environmental liability	\$	202	\$	222

The Agency has included an estimate of the cost to remediate a fuel site. A third party has estimated the cost at \$30 thousand. Additionally, the Agency has included an estimate of the cost of a potential liability with regards to Wastewater Treatment (\$10 thousand) at John Blumberg Golf Course and also asbestos removal at the John Blumberg clubhouse (\$92 thousand) and Harbour View banquet facility (\$70 thousand).

#### 7. Employee Benefits

#### a) Retirement allowance, vacation and compensated absences

	2010		(Restated Note 3)	
Retirement allowance - accrued liability Vacation Compensated absences	\$	93 41 14	\$	88 39 14
	\$	148	\$	141

2000

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). In addition, adjustments arising from plan amendment, changes in assumptions, and experience gains and losses are amortized on a straight-line basis over 11.2 years, which represents the expected average remaining service life of the employee group. Amortization is calculated beginning in the year following the year of occurrence of the actuarial gains or losses.

The Agency measures its accrued retirement allowance obligation as at December 31 of each year. An actuarial valuation report of the obligation was prepared effective December 31, 2008. The results of this valuation were extrapolated to December 31, 2010.

Compensated absences represent benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years.

#### 7. Employee Benefits (continued)

Information about the Agency's retirement allowance benefit plan and compensated absences are as follows:

	2	2010			2009			
empl	oyment				Post- employment		pensated sences	
\$	46 5 2 - 3	\$	13 (1) 1 -	\$	152 4 5 (84) (31)	\$	13 (1) - 1	
<u> </u>	37 93	<u> </u>	1 14	\$	42	\$	13 1 14	
\$	5 2 (2)	\$	(1) 1 -	\$	4 5 (6)	\$	(1) - - (1)	
<b>\$</b>	88 5 -	\$	14	\$	169 3 (84)	\$	15 (1) -	
	\$ \$ sility:	Post- employment benefits  \$ 46 5 2 - 3 56 37 \$ 93 \$ 5 2 (2) \$ 5 cility: \$ 88 5 -	Post- employment benefits	Post-employment benefits         Compensated Absences           \$ 46         \$ 13           5         (1)           2         1           -         -           36         13           37         1           \$ 93         \$ 14           \$ 5         \$ (1)           2         1           (2)         -           \$ 5         \$ -           soility:         \$ 88         \$ 14           5         -           -         -	Post-employment benefits         Compensated Absences         Image: Compensate of Employment benefits           \$ 46         \$ 13         \$           5         (1)         2           2         1         -           3         -         -           56         13         -           \$ 93         \$ 14         \$           \$ 2         1         -           (2)         -         -           \$ 5         \$ -         \$           soility:         \$ 88         \$ 14         \$           5         -         -         -           -         -         -         -	Post-employment benefits         Compensated Absences         Post-employment benefits           \$ 46 \$ 13 \$ 152           5 (1) 4         4           2 1 5         (84)           3 - (31)           56 13 46           37 1 42           \$ 93 \$ 14 \$ 88           \$ 5 \$ (1) \$ 4           2 1 5           (2) - (6)           \$ 5 \$ - \$ 3           sility:           \$ 88 \$ 14 \$ 169           5 - 3           - (84)	Post-employment benefits         Compensated Absences         Post-employment benefits         Compensated Employment benefits         Compensate Employment	

The significant actuarial assumptions adopted in measuring the retirement allowance obligation for the year ended December 31 are as follows:

	2010	2009	
Valuation interest rate	3.90%	4.40%	
General increases in pay	3.00%	3.00%	

Demographic assumptions such as utilization of sick leave credits, salary increases as a result of increments and promotion, continuation of employment and the probability of retirement or death in future years are based on employment experience.

#### b) Pension

The Agency's employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The Plan is a defined benefit plan. The City of Winnipeg allocates its pension costs to various departments. During the year, \$78 thousand (2009 - \$49 thousand) of pension costs were allocated to the Agency. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and has an actuarial surplus.

### 8. Tangible Capital Assets

Net Book Value			
	2010		2009
\$	20,376 1,630 605 821	\$	20,376 1,732 723 573
\$	23,432	\$	23,404
		\$ 20,376 1,630 605 821	\$ 20,376 \$ 1,630 605 821

For additional information, see the Schedule of Tangible Capital Assets (Schedule 1).

### 9. Related Party Transactions

The Agency is wholly-owned by The City of Winnipeg. Transactions between the Agency and The City of Winnipeg are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

In addition to those disclosed elsewhere in the financial statements, the transactions that occurred are as follows:

- a) In Services, an amount of \$15 thousand (2009 \$14 thousand) for general government charges has been included and paid to the General Revenue Fund, which represents the estimated share of The City of Winnipeg's general expenses applicable to the Agency;
- b) An amount of \$17 thousand (2009 \$17 thousand) has been charged by The City of Winnipeg Civic Accommodations Fund for the rental of office space;
- c) An amount of \$51 thousand (2009 \$49 thousand) has been charged by The City of Winnipeg General Revenue Fund for various supporting services provided by The City of Winnipeg Planning, Property and Development Department;
- d) An amount of \$143 thousand (2009 \$135 thousand) has been charged by the City of Winnipeg Building Services Fund for services provided at the various golf courses; and
- e) An amount of \$16 thousand (2009 \$20 thousand) has been charged by The City of Winnipeg Fleet Management Special Operating Agency for insurance and rental on vehicles owned/leased by the Agency.
- f) An amount of \$12 thousand (2009 \$14 thousand) has been charged by the City of Winnipeg Water and Waste Department for landfill tipping fees.

#### 10. Municipal Tax Equivalency Charge

Municipal realty tax equivalency charges are applicable to the five facilities owned and previously operated by The City of Winnipeg - Windsor, Kildonan, Crescent Drive, Harbour View and John Blumberg. These charges are based on estimated assessments and the mill rate that would have been applicable had these facilities been privately owned. Estimated business tax equivalency amounts are also included with respect to the three facilities operated entirely by the Agency, based on rates applicable to private golf course businesses. The municipal tax equivalency charge also includes payroll tax of \$26 thousand (2009 - \$24 thousand).

### 11. Comparative Figures

Certain comparative figures have been reclassified to conform with the current year's presentation.

# THE CITY OF WINNIPEG GOLF SERVICES - SPECIAL OPERATING AGENCY

# SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars)

	 Land	Building		Equipment	
Cost Balance, beginning of year Add:	\$ 20,376	\$	2,544	\$	1,501
Additions during the year Less: Disposals during the year	 · ·				
Balance, end of year	 20,376		2,544		1,535
Accumulated amortization Balance, beginning of year Add:     Amortization Less:	-		812 102		778 152
Accumulated amortization on disposals	 				
Balance, end of year	 		914		930
Net Book Value of Tangible Capital Assets	\$ 20,376	\$	1,630	\$	605

### Schedule 1

f Course ovements	S	Total 2010	 Total 2009
\$ 694	\$	25,115	\$ 25,097
290		324	202
 			 (184)
984		25,439	25,115
121		1,711	1,621
42		296	274
-			 (184)
163		2,007	 1,711
\$ 821	\$	23,432	\$ 23,404

# STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars)		Restated
	2010	2009 (Note 3)
FINANCIAL ASSETS  Due from The City of Winnipeg - General Revenue Fund (Note 4)  Accounts receivable	\$ - 198	\$ 1,824 216
	198	2,040
<i>LIABILITIES</i> Due to The City of Winnipeg - General Revenue Fund (Note 4)	8,792	
Accounts payable and accrued liabilities	1,169	2,404
Debt (Note 5)	47,496	54,627
Other liabilities (Note 6)	522	595
Retirement allowance, vacation and compensated absences (Note 7a)	1,315	1,254
	59,294	58,880
NET FINANCIAL LIABILITIES	(59,096)	(56,840)
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 8)	73,968	69,965
Inventories	1,799	2,164
Prepaid expenses	656	415
	76,423	72,544
ACCUMULATED SURPLUS	\$ 17,327	\$ 15,704

Commitments (Note 9)

### STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the years ended December 31 (in thousands of dollars)

	Budget 2010 naudited)	2010	Restated 2009 Note 3)
REVENUES Fleet leases Services and parts revenue (Schedule 1) Fuel sales Rental income Gain on sale of tangible capital assets	\$ 24,325 7,478 8,610 2,432 100	\$ 23,435 7,281 6,964 2,746 145	\$ 21,262 7,894 6,413 2,861 709
Total Revenues	42,945	40,571	39,139
EXPENSES Amortization Supplies Salaries and employee benefits Services Interest (Notes 4 and 5) Other	11,563 10,481 7,990 8,650 3,171 686	 10,943 9,344 8,074 7,761 2,137 689	 8,982 8,616 7,773 10,176 1,500 729
Total Expenses	42,541	38,948	 37,776
Excess Revenues Over Expenses	404	1,623	1,363
ACCUMULATED SURPLUS, BEGINNING OF YEAR As previously reported Changes in accounting policies (Note 3)	 15,111	 15,111 593	 13,515 826
As restated	 15,111	 15,704	 14,341
ACCUMULATED SURPLUS, END OF YEAR	\$ 15,515	\$ 17,327	\$ 15,704

### STATEMENT OF CASH FLOWS

For the years ended December 31 (in thousands of dollars)

# NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:

THE FOLLOWING ACTIVITIES:	2010	Restated 2009 (Note 3)
OPERATING		
Excess Revenues Over Expenses \$	1,623	\$ 1,363
Non-cash charges to operations		
Amortization	10,943	8,982
Gain on sale of tangible capital assets	(145)	(709)
Retirement allowance and compensated absences	33	24
Accretion expense	8	8
	12,462	9,668
Net change in non-cash working capital related to operations	(1,146)	(1,028)
Cash provided by operating activities	11,316	8,640
CAPITAL		
Acquisition of tangible capital assets	(15,742)	(15,370)
Proceeds on disposal of tangible capital assets	941	1,046
Cash used in capital activities	(14,801)	(14,324)
FINANCING		
Change in due to/from The City of Winnipeg - General Revenue Fund	10,616	(21,565)
Proceeds from term loans	· -	30,600
Repayment of term loans	(7,108)	(3,348)
Repayment of debt - The City of Winnipeg	(23)	(3)
Cash provided by financing activities	3,485	5,684
CASH, END OF YEAR	<u>-</u>	\$ -

### STATEMENT OF CHANGE IN NET FINANCIAL LIABILITIES

For the years ended December 31 (in thousands of dollars)

	Budget 2010 naudited)	2010	Restated 2009 (Note 3)
EXCESS REVENUES OVER EXPENSES	\$ 404	\$ 1,623	\$ 1,363
Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Gain on sale of tangible capital assets Change in inventories and prepaid expenses Acquisition of tangible capital assets	11,563 100 (100) (550) (13,727)	10,943 941 (145) 124 (15,742)	8,982 1,046 (709) (598) (15,370)
INCREASE IN NET FINANCIAL LIABILITIES	(2,310)	(2,256)	(5,286)
NET FINANCIAL LIABILITIES, BEGINNING OF YEAR As previously reported Changes in accounting policies (Note 3)	(63,374)	(57,433) 593	(52,380) 826
As restated	 (63,374)	 (56,840)	(51,554)
NET FINANCIAL LIABILITIES, END OF YEAR	\$ (65,684)	\$ (59,096)	\$ (56,840)

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted)

### 1. Commencement of Operations

On May 28, 2003, City Council adopted the Fleet Management Agency Selection Report, that recommended the Equipment and Material Services operation of the Public Works Department commence operations as a Special Operating Agency (the "Agency") effective January 1, 2003.

The Agency provides economical, state-of-the-art, safe and eco-friendly fleet vehicle, equipment and other asset management services to The City of Winnipeg in support of their service delivery.

### 2. Significant Accounting Policies

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards (PSA). The significant accounting policies are summarized as follows:

### a) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

### b) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial liabilities for the year.

### i) Tangible capital assets

Tangible capital assets, other than land and buildings, transferred from The City of Winnipeg on January 1, 2003 are recorded at their estimated fair value on that date. Subsequent acquisitions are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Land and buildings are stated at fair value as of January 1, 2003, which was determined by The City of Winnipeg Assessment and Taxation Department.

Tangible capital assets are amortized on the basis of their cost less approximate residual value over their estimated useful lives using the following rates and methods:

Buildings	4% to 8%	Straight-line
Fleet assets		
Acquired at start-up	30%	Declining balance
Purchased	1 to 15 years	Straight-line
Equipment	3% to 30%	Straight-line

Amortization begins once an asset is placed into service.

### 2. Significant Accounting Policies (continued)

#### ii) Inventories

Inventories held for consumption are recorded at the lower of cost and net realizable value.

### c) Revenue recognition

The Agency enters into operating lease agreements to supply and maintain vehicles and equipment to lessees for specified lease periods. The Agency recognizes the monthly lease payments from the lessees as income each month. Services and parts revenue, including insurance and fuel sales, are recognized upon the completion of the work or transfer of the goods or service. Revenue from short-term rentals of vehicles or equipment is recognized as income evenly over the rental period.

### d) Deferred revenue

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when services are performed.

#### e) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future or are the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

### f) Employee benefit plan

The Winnipeg Civic Employees' Benefits Program is a multi-employer contributory defined benefit program and accordingly contributions are expensed as incurred. The costs of other retirement benefits have been accounted for based on actuarially determined amounts using the projected benefits method prorated on services and management's best estimate of retirement ages of employees, salary escalation and plan investment performance. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service period. The liabilities are discounted using current interest rates on long-term bonds.

### g) Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions. These estimates and assumptions are based on the Agency's best information and judgment and may differ significantly from actual results.

#### 3. Adoption of Public Sector Accounting Standards

During fiscal 2010, the Agency adopted PSA on a retroactive basis resulting in the following changes to excess revenues over expenses for the year ended December 31, 2009:

	2009
Adjustments to excess revenues over expenses  Excess revenues over expenses as previously reported  Less decrease in amortization of deferred revenue	\$ 1,596 (233)
Excess revenues over expenses as restated	\$ 1,363

### 3. Adoption of Public Sector Accounting Standards (continued)

In accordance with PSA, revenues from transfers relating to capital acquisitions are required to be included in income when the capital acquisition occurs, and expenses for employee benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years are to be recorded.

The following is the impact from the adoption of PSA to the opening accumulated surplus:

	 2010	 2009
Accumulated surplus as previously stated Adjustments for	\$ 15,111	\$ 13,515
Compensated absences recorded Amortization of deferred revenue recorded	 (94) 687	 (94) 920
	 593	 826
Revised accumulated surplus	\$ 15,704	\$ 14,341

### 4. Due to/from The City of Winnipeg - General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, the Agency does not have a bank account. Bank transactions are credited or charged to the "Due to/from" account when they are processed through the bank. Interest is credited or charged based on The City of Winnipeg's average short-term cost of funds, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%). As well, the Agency has negotiated an operating line of credit up to \$300 thousand and a line of credit for short-term financing from The City of Winnipeg.

Funds were advanced during the year as short-term bridge financing between the time when cash is needed and term financing is arranged for capital acquisitions.

Interest paid to The City of Winnipeg - General Revenue Fund was \$31 thousand (2009 - \$99 thousand).

### 5. Debt

Lender	Maturity Dates	Interest Rate	2010	2009
Royal Bank of Canada (Note 5b) The Toronto-Dominion Bank (Note 5b)	2011 - 2019 2012 - 2019	4.53% - 5.20% 2.61% - 4.14%	\$ 20,803 26,341	\$ 23,975 30,277
The City of Winnipeg -			47,144	54,252
non-interest bearing, no repayment s	chedule (Notes	5c and 10e)	352	375
			\$ 47,496	\$ 54,627

### 5. Debt (continued)

a) Principal repayments due within the next five years and thereafter are as follows:

2011	\$ 7,750
2012	7,205
2013	6,882
2014	6,695
2015	6,056
Thereafter	 12,908
	\$ 47,496

- b) The Agency has credit facilities by way of series of unsecured term loans. The term loans bear a fixed rate of interest quoted by the bank at the time of each borrowing. As at December 31, 2010, \$47,144 thousand (2009 \$54,252 thousand) was outstanding under these facilities. The effective interest rate at December 31, 2010 was 3.3% (2009 3.5%).
- c) Cash paid for interest during the year is \$2,152 thousand (2009 \$1,414 thousand).

### 6. Other Liabilities

	2		 2009
Environmental liability Other liabilities	\$	420 102	\$ 420 175
	<u>\$</u>	522	\$ 595

The Agency manages The City of Winnipeg's fuel sites excluding the Transit Department's fuel sites, each containing between one and four underground petroleum storage tanks. Remediation costs incurred during prior years for certain City fuel sites ranged between \$10 thousand and \$111 thousand per site. The Agency has estimated an amount for environmental liability for the remediation of its fuel site, containing six underground petroleum storage tanks. The degree of remediation of the Agency's fuel site is uncertain, as it is dependent on the extent of soil contamination found upon remediation.

Other liabilities have been recognized for the decommissioning of the Agency's petroleum storage tank systems. The Agency estimated the amount to settle the other liabilities which will be incurred prior to June 20, 2012 for decommissioning three petroleum tank systems. The estimates are based on a third-party engineering firm valuation. Funds have not been set aside to settle the other liabilities.

#### 7. Employee Benefits

### a) Retirement allowance, vacation and compensated absences

		2009		
Retirement allowance - accrued liability Vacation Compensated absences	\$	625 592 98	\$	596 564 94
	\$	1,315	\$	1,254

Restated

### 7. Employee Benefits (continued)

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). In addition, adjustments arising from plan amendment, changes in assumptions, and experience gains and losses are amortized on a straight-line basis over 12.2 years, which represents the expected average remaining service life of the employee group. Amortization is calculated beginning in the year following the year of occurrence of the actuarial gains or losses.

The Agency measures its accrued retirement allowance obligation as at December 31 of each year. An actuarial valuation report of the obligation was prepared effective December 31, 2008. The results of this valuation were extrapolated to December 31, 2010.

Compensated absences represent benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years.

Information about the Agency's retirement allowance benefit plan and compensated absences are as follows:

as follows.	2010				2009			
	Post-			I	Post-			
	employment benefits		Compensated absences		employment benefits		Compensated absences	
Accrued benefit obligation: Balance, beginning of year Current service cost Interest cost Benefit payments Amortization of net actuarial loss	\$	618 32 27 (32) 23	\$	89 - 4 - 1	\$	555 31 27 (34) 39	\$	81 (1) 4 - 5
Balance, end of year		668		94		618		89
Unamortized net actuarial (loss)/gain		(43)		4		(22)		5
Accrued benefit liability	\$	625	\$	98	\$	596	\$	94
Benefit expense consists of the follow Current service cost Interest cost Amortization of net actuarial loss/(gain)	ving: \$	32 27 2	\$	- 4 -	\$	31 27	\$	(1) 4 (3)
	\$	61	\$	4	\$	58	\$	-
Reconciliation of accrued benefit liab Balance, beginning of year Benefits expense Benefits payments	oility: \$	596 61 (32)	\$	94 4 -	\$	572 58 (34)	\$	94 - -
Balance, end of year	\$	625	\$	98	\$	596	\$	94

The significant actuarial assumptions adopted in measuring the accrued benefit obligation for the post-employment benefits year ended December 31 are as follows:

		2009
Valuation interest rate	3.9%	4.4%
General increases in pay	3.0%	3.0%

### 7. Employee Benefits (continued)

Demographic assumptions such as utilization of sick leave credits, salary increases as a result of increments and promotion, continuation of employment and the probability of retirement or death in future years are based on employment experience.

### b) Pension

The Agency's employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The Plan is a defined benefit plan. The City of Winnipeg allocates its pension costs to various departments. During the year, \$560 thousand (2009 - \$437 thousand) of pension costs were allocated to the Agency. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and it has an actuarial surplus.

### 8. Tangible Capital Assets

2009	
390	
2,827	
3,872	
2,876	
,965	
2	

For additional information, see the Schedule of Tangible Capital Assets (Schedule 2).

The net book value of fleet assets not yet in service is \$3,593 thousand (2009 - \$3,372 thousand), and equipment not yet in service is \$9 thousand (2009 - \$105 thousand).

During the year, \$129 thousand of fleet asset (2009 - \$nil) were written off. Interest capitalized during 2010 was \$nil (2009 - \$nil).

#### 9. Commitments

The Agency has entered into lease agreements mainly for the lease of fleet equipment. Future minimum annual lease payments are as follows:

	Operating Leases			
2011	\$ 191			
2012	191			
2013	191			
2014	 191			
	\$ 764			

### 10. Related Party Transactions

The Agency is wholly owned by The City of Winnipeg. Transactions between the Agency and The City of Winnipeg are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

In addition to those disclosed elsewhere in the financial statements, the related party transactions that occurred are as follows:

- a) Revenues include sales of goods and services of \$38,716 thousand (2009 \$36,374 thousand) to The City of Winnipeg.
- b) An amount of \$190 thousand (2009 \$206 thousand) has been transferred to the Civic Accommodations Fund for the rental of office and garage space.
- c) An amount of \$636 thousand (2009 \$624 thousand) has been transferred to the Public Works Department General Revenue Fund for operator training services.
- d) An amount of \$175 thousand (2009 \$191 thousand) has been transferred to the General Revenue Fund for miscellaneous services.
- e) An amount of \$23 thousand (2009 \$3 thousand) has been transferred to the General Revenue Fund as repayment of The City of Winnipeg debt.

### Schedule 1

# THE CITY OF WINNIPEG FLEET MANAGEMENT - SPECIAL OPERATING AGENCY

### SCHEDULE OF SERVICES AND PARTS REVENUE

For the years ended December 31 (in thousands of dollars)

(in thousands of dollars)	I	Budget 2010		
	(un	audited)	 2010	 2009
Consumables and corrective maintenance	\$	3,996	\$ 3,705	\$ 4,448
Insurance revenue		1,698	1,693	1,478
Power tools		713	670	693
Autopac rebate		395	435	406
Manufacturing sales		453	325	423
Other		87	303	304
Provincial support grant		136	 150	 142
	\$	7,478	\$ 7,281	\$ 7,894

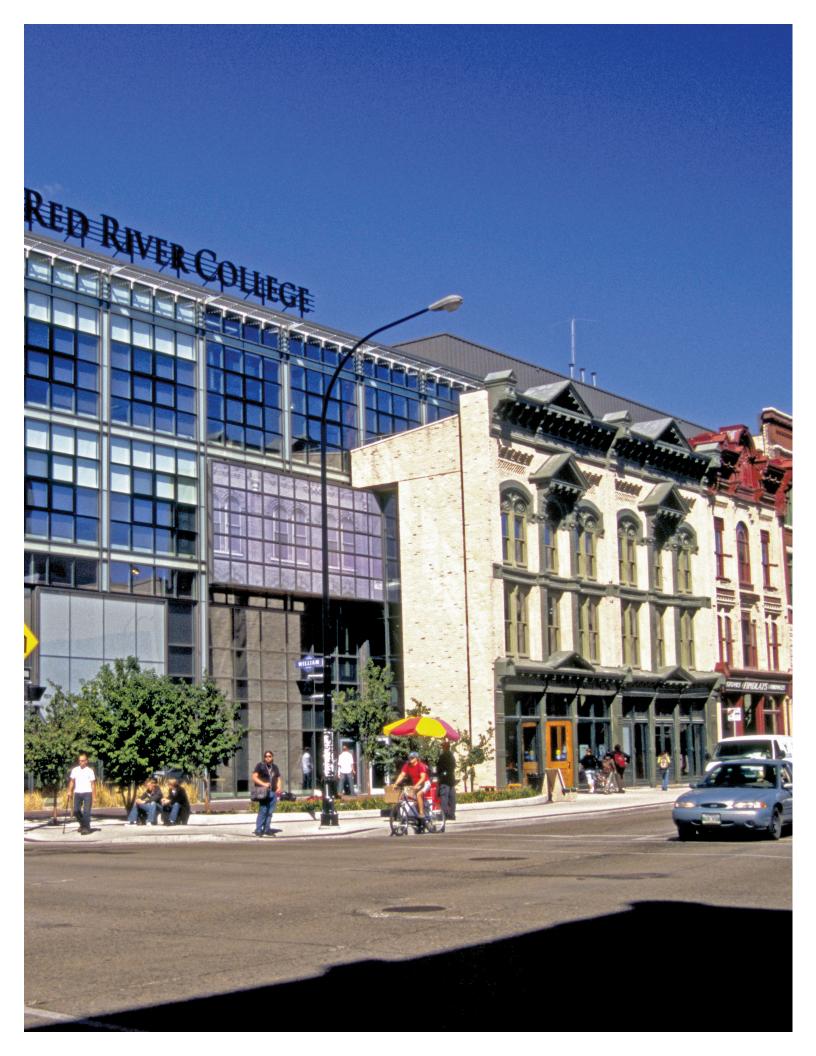
# SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31 (in thousands of dollars)

	I	and	B	uilding	Fle	eet Assets
Cost Balance, beginning of year Add:	\$	390	\$	3,511	\$	98,147
Additions during the year Less: Disposals during the year		-		50		15,143 (4,109)
Balance, end of year		390		3,561		109,181
Accumulated amortization Balance, beginning of year Add:     Amortization Less:     Accumulated amortization		-		684 150		34,275 10,283
on disposals						(3,313)
Balance, end of year				834		41,245
Net Book Value of Tangible Capital Assets	\$	390	\$	2,727	\$	67,936

Schedule 2

Eq	Equipment		Total 2010		Total 2009
\$	4,724	\$	106,772	\$	91,800
	549		15,742		16,940
	(151)		(4,260)		(1,968)
	5,122		118,254		106,772
	1,848		36,807		29,456
	510		10,943		8,982
	(151)		(3,464)		(1,631)
	2,207		44,286		36,807
\$	2,915	\$	73,968	\$	69,965



# STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars)

(in inousanas of aoitars)	2010			2009 rated, Note 3)
FINANCIAL ASSETS				
Cash	\$	96	\$	33
Accounts receivable		26,631		2,369
		26,727		2,402
LIABILITIES				
Due to The City of Winnipeg - General Revenue Fund (Note 4)		8,037		7,814
Accounts payable and accrued liabilities		1,056		573
Deferred revenue		242		28
Debt (Note 5)		16,693		18,729
Retirement allowance, vacation and compensated absences (Note 6)		227		229
		26,255		27,373
NET FINANCIAL ASSETS (LIABILITIES)		472		(24,971)
NON-FINANCIAL ASSETS				
Tangible capital assets (Note 8)		10,671		19,461
Inventories		457		481
Prepaid expenses		24		
		11,152		19,942
ACCUMULATED SURPLUS (DEFICIT)	\$	11,624	\$	(5,029)

# STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS (DEFICIT)

For the years ended December 31 (in thousands of dollars)

DEVENIES	Budget 2010 (unaudited)		2010		2010		2010			2010	(Resta	2009 ated, Note 3)
REVENUES Enforcement (Note 9)	\$	6,836	\$	6,536	\$	6 222						
Parking fees (Note 10a)	Ф	0,030	Ф	0,550	Ф	6,223						
Winnipeg Square parkade		463		1,060		2,765						
Millennium Library parkade		1,450		911		1,312						
Civic Centre parkade		755		917		803						
Surface parking lots		1,101		1,314		944						
Meters		4,428		4,666		3,999						
Parking permits		99		75		36						
Ground lease		54		109		326						
Sundry		77		107		320						
Gain on disposal of tangible capital assets		15,902		15,839								
Total Revenues		31,165		31,427		16,408						
EXPENSES												
Services (Note 10c, f, and h)												
Enforcement		3,099		3,255		2,889						
Parkade management		273		576		689						
Utilities		861		1,384		1,199						
Other		2,248		3,010		2,459						
Amortization		1,464		1,355		1,312						
Material, parts and supplies		1,384		1,613		1,607						
Salaries and employee benefits (Note 7)		1,478		1,277		1,275						
Debt and finance charges (Notes 4 and 5b)		705		431		390						
Provision for bad debts		600		640		555						
Recoveries		-		-		(19)						
Other (Note 10b, d, e, g and j)		1,083		1,189		1,195						
Total Expenses		13,195		14,730		13,551						
Excess Revenues Over Expenses		17,970		16,697		2,857						
ACCUMULATED DEFICIT, BEGINNING OF YEAR												
As previously reported		(5,014)		(5,014)		(7,872)						
Change in accounting policies (Note 3)		<u>-</u>		(15)		(14)						
As restated		(5,014)		(5,029)		(7,886)						
Transfer to												
The City of Winnipeg - General Revenue Fund		-		(44)								
ACCUMULATED SURPLUS (DEFICIT), END OF YEAR	\$	12,956	\$	11,624	\$	(5,029)						

# STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (LIABILITIES)

For the years ended December 31 (in thousands of dollars)

		Budget 2010 naudited)	2010		2009 (Restated, Note 3)	
EXCESS REVENUES OVER EXPENSES	\$	17,970	\$	16,697	\$	2,857
Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Gain on disposal of tangible capital assets Change in inventories and prepaid expenses Transfer to the City of Winnipeg General Revenue Fund Acquisition of tangible capital assets		1,464 23,600 (15,902) 380 (2,584)		1,355 23,534 (15,839) (44) (260)		1,312 6 (4) (348) - (4,146)
INCREASE (DECREASE) IN NET FINANCIAL ASSETS		24,928		25,443		(323)
NET FINANCIAL LIABILITIES BEGINNING OF YEAR As previously reported Change in accounting policies (Note 3)		(24,971)		(24,956) (15)		(24,634) (14)
As restated		(24,971)		(24,971)		(24,648)
NET FINANCIAL ASSETS (LIABILITIES), END OF YEAR	\$	(43)	\$	472	\$	(24,971)

### STATEMENT OF CASH FLOWS

For the year ended December 31 (in thousands of dollars)

# NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:

-		2010		2009 (Restated, Note 3)	
OPERATING  Excess of revenues over expenditures  Non-cash items related to operations  Gain on disposal of tangible capital assets  Amortization  Retirement allowance and compensated absences	\$	16,697 (15,839) 1,355 11	\$	2,857 (4) 1,312 (8)	
		2,224		4,157	
Net change in non-cash working capital balances related to operations		(23,578)		(391)	
Cash (used in) provided by operating activities		(21,354)		3,766	
FINANCING Change in due to The City of Winnipeg - General Revenue Fund Proceeds from long-term debt Repayment of long-term debt Transfer to The City of Winnipeg - General Revenue Fund		223 (2,036) (44)		(1,472) 2,602 (795)	
Cash (used in) provided by financing activities		(1,857)		335	
CAPITAL Proceeds on disposal of tangible capital assets Purchase of tangible capital assets		23,534 (260)		6 (4,146)	
Cash provided by (used in) capital activities		23,274		(4,140)	
INCREASE (DECREASE) IN CASH		63		(39)	
CASH, BEGINNING OF YEAR		33		72	
CASH, END OF YEAR	\$	96	\$	33	

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010

(all tabular amounts are in thousands of dollars, unless otherwise noted)

### 1. Description of Business

On March 20, 1997, City Council adopted the Reshaping Our Civic Government document identifying the development of Special Operating Agencies ("SOA") as one of five strategic initiatives needed to create a more affordable City government.

On February 24, 1999, City Council adopted the 1999 Alternative Service Delivery Review Agenda which identified the municipal parking services operations as an Alternative Services Delivery ("ASD") candidate. A feasibility study was subsequently prepared and presented to the ASD Committee.

On December 11, 2002, City Council adopted the recommendation of the ASD Committee that an Operating Charter and Business Plan for a SOA with a mandate to manage and be accountable for city-owned parking resources, be prepared for consideration by City Council.

The Winnipeg Parking Authority - Special Operating Agency ("the Agency") was created effective October 27, 2004 and commenced operations on January 1, 2005.

The Agency manages the parking facilities and related assets owned and previously operated by The City of Winnipeg ("the City"). The intent of the Agency is to provide excellent customer service, maximize the annual return of parking operations, and ensure its long-term sustainability.

### 2. Significant Accounting Policies

The financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles for governments established by the Public Sector Accounting Board ("PSA") of the Canadian Institute of Chartered Accountants. The significant accounting policies are summarized as follows:

### a) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenue in the period in which it is earned provided it is measurable and collection is reasonably certain. Expenses are recorded in the period in which they are incurred as a result of receipt of goods or services and the creation of a legal obligation to pay.

### b) Deferred revenue

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

### c) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets (liabilities) for the year.

### 2. Significant Accounting Policies (continued)

### i) Tangible capital assets

Land and equipment were transferred January 1, 2005 from the City at a fair market value as determined by independent consultants.

Property, equipment and leasehold improvements are amortized on a straight-line basis over the estimated useful life of the asset. The amortization rates are as follows:

Leasehold improvements	15 Years
Parking surfaces	5%
Parkades	2%
Vehicles	20%
Meters and pay stations	10%
Equipment	10-20%
Computer equipment	33%
Office furniture and equipment	20%
Parkade betterments	5%

#### ii) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

### iii) Inventories

Inventories held for consumption is recorded at the lower of cost and replacement cost.

### d) Employee benefit plan

The Winnipeg Civic Employees' Benefits Program is a multi-employer contributory defined benefit program and accordingly contributions are expensed as incurred. The costs of other retirement benefits have been accounted for based on actuarially determined amounts using the projected benefits method prorated on services and management's best estimate of retirement ages of employees, salary escalation and plan investment performance. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service period. The liabilities are discounted using current interest rates on long-term bonds.

#### e) Use of estimates

The preparation of financial statement in conformity with Canadian generally accepted accounting principles requires management to make estimates. These estimates and assumptions are based on the City's best information and judgement and may differ significantly from actual results.

### 3. Adoption of Public Sector Accounting Standards

During fiscal 2010, the Agency adopted PSA, on a retroactive basis, resulting in the following changes to excess revenue over expenses for the year ended December 31, 2009.

	2009
Adjustments to excess revenues over expenses Excess revenues over expenses as previously stated Add increase in compensated absences	\$ 2,858 (1)
Excess revenues over expenses as restated	\$ 2,857

In accordance with PSA, expenses for employee benefits expected to be paid during future absences in respect of sick leave days earned in previous years are to be recorded.

The following is the impact from the adoption of PSA to the opening accumulated deficit.

	2010		2009		
Accumulated deficit as previously stated Adjustments for	\$	(5,014)	\$	(7,872)	
Compensated absences recorded		(15)		(14)	
Revised accumulated deficit	\$	(5,029)	\$	(7,886)	

### 4. Due to The City of Winnipeg - General Revenue Fund

The City of Winnipeg operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Consequently, the Agency does not have a bank account. Bank transactions are credited or charged to the "Due to" account when they are processed through the bank. Interest is charged or credited based on the City's average short-term earnings (cost of funds) on the single bank account. The December 31, 2010 effective interest rate was 0.95% (2009 - 0.2%).

Interest paid to The City of Winnipeg General Revenue Fund on the line of credit was \$48 thousand for the year (2009 - \$39 thousand).

### 5. Debt

	2010	2009
The City of Winnipeg - General Revenue Fund Start-up loan, interest at 6%, with no specific terms of repayment	\$ 12,218	\$ 12,218
<b>Equipment financing</b> Capital lease loans repayable in annual installments of \$339 thousand including an imputed interest rate of 6.9% maturing March 2011	339	1,113
Capital lease loans repayable in annual installments of \$181 thousand to \$780 thousand, including an imputed interest rate of 4.5% with maturity dates between January 2013 and October 2013	 4,136	 5,398
	\$ 16,693	\$ 18,729

### 5. Debt (continued)

a) Principal repayments on the equipment financing loans due to maturity are as follows:

2011 2012 2013	1,657 1,378 1,440
	\$ 4,475

b) Interest paid to The City of Winnipeg General Revenue Fund on the start-up loan was \$nil (2009 - \$nil).

### 6. Retirement Allowance, Vacation, and Compensated Absences

, , , <b>,</b>	2	2010	2009 ted, Note 3)
Retirement allowance - accrued obligation Unamortized net actual loss	\$	110 (21)	\$ 98 (19)
Retirement allowance - accrued liability (Note 7b) Vacation		89 122	79 135
Compensated absences (Note 7b)	\$	227	\$ 229

### 7. Employee Benefits

#### a) Pension

The Agency's employees are eligible for pensions under the Winnipeg Civic Employees' Benefits Program. The Plan is a defined benefit plan. The City of Winnipeg allocates its pension costs to various departments. During the year, \$84 thousand (2009 - \$72 thousand) of pension costs were allocated to the Agency. An actuarial valuation for the Winnipeg Civic Employees' Benefits Program was made as of December 31, 2009 and it has an actuarial surplus.

### b) Retirement allowance and compensated absences

Under the retirement allowance plan, qualifying employees become entitled to a cash payment upon retirement, death or termination of service under certain conditions (not resignation). The costs are actuarially determined using the projected benefit valuation method pro-rated on services and reflects management's best estimate of retirement ages of employees, salary escalation and length of service. In addition, adjustments arising from plan amendment, changes in assumptions, and experience gains and losses are amortized on a straight-line basis over 9.7 years, which represents the expected average remaining service life of the employee group. Amortization is calculated beginning in the year following the year of occurrence of the actuarial gains or losses.

The Agency measures its accrued retirement allowance obligation as at December 31 of each year. An actuarial valuation report of the obligation was prepared effective December 31, 2008. The results of this valuation were extrapolated to December 31, 2010.

Compensated absences represent benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years.

# 7. Employee Benefits (continued)

Information about the Agency's retirement allowance benefit plan and compensated absences are as follows:

	2010			2009				
	Post- employment Compensated benefits Absences		t Compensated employment Co		A •			pensated sences
Accrued benefit obligation: Balance, beginning of year Current service cost Interest cost Benefit payments Net actuarial gain Balance, end of year	\$	98 5 4 - 3	\$	14 - 1 - -	\$	85 5 4 (19) 23	\$	12 - 1 - 1
Unamortized net actuarial gain/(loss)  Accrued benefit liability-end of year	\$	(21)	\$	1 1 16	\$	(19) 79	\$	1 15
Benefit expense: Current service cost Interest cost Amortization of net actuarial gain	\$ <u>\$</u>	5 4 1	\$ <u>\$</u>	1 - 1	\$	5 4 2	\$	- 1 -
Reconciliation of accrued benefit liab Balance, beginning of year Benefit expense Benefit payments	sility: \$	79 10 - 89	\$ 	15 1 -	\$	87 11 (19) 79	\$	14 1 -

The significant actuarial assumptions adopted in measuring the retirement allowance obligation for the year ended December 31 are as follows:

		2009
Valuation interest rate	3.90%	4.40%
General increases in pay	3.00%	3.00%

### 8. Tangible Capital Assets

	2010		
	2010		2009
\$	73 2 374	\$	73 9,987
	2,374		7,707
	370		406
	404		381
	774		787
	71		97
	6,635		7,500
	657		905
	33		26
	54		86
	7,450		8,614
<u>\$</u>	10,671	\$	19,461
		2,374  370 404  774  71 6,635 657 33 54  7,450	2,374  370 404  774  71 6,635 657 33 54  7,450

For additional information, see the Schedule of Tangible Capital Assets in Schedule 1.

### 9. Enforcement Revenue

Prior to 2005, enforcement revenue was accounted for using the cash basis of accounting by the City. At January 1, 2005 a gross enforcement receivable was estimated at \$12,182 thousand, which was assumed by the Agency, and a corresponding allowance for doubtful accounts set up. The Agency will recognize revenue as these accounts are recovered. Collections of pre-2005 citations amounted to \$149 thousand (2009 - \$344 thousand) during 2010.

### 10. Related Party Transactions

The Agency is wholly-owned by the City. Transactions between the Agency and the City are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

- a) Revenues include sales of \$616 thousand (2009 \$664 thousand) to the City.
- b) An amount of \$36 thousand (2009 \$36 thousand) for general government charges has been included and paid to The City of Winnipeg General Revenue Fund which represents the estimated share of the City's general expenses applicable to the Agency.
- c) In Services, an amount of \$123 thousand (2009 \$123 thousand) has been charged by The City of Winnipeg Civic Accommodations Fund for the rental of office space.
- d) An amount of \$272 thousand (2009 \$234 thousand) has been transferred to The City of Winnipeg General Revenue Fund for the cost of information technology, finance and human resources support services.
- e) An amount of \$162 thousand (2009 \$126 thousand) has been charged by The City of Winnipeg Building Services Fund for services provided at the various locations.
- f) In Services, an amount of \$48 thousand (2009 \$48 thousand) has been charged by The City of Winnipeg Transit System Department for coin counting and deposit services.

### 10. Related Party Transactions (continued)

- g) An amount of \$591 thousand (2009 \$680 thousand) has been transferred to The City of Winnipeg General Revenue Fund for payments-in-lieu of municipal taxes. These charges are based on estimated assessments and the mill rate that would have been applicable had these facilities been privately owned.
- h) In Services, an amount of \$299 thousand (2009 \$367 thousand) has been charged by The City of Winnipeg Fleet Management Special Operating Agency for insurance, fuel, maintenance and rental on vehicles owned/leased by the Agency.
- i) In accounts receivable, an amount of \$25 thousand (2009 \$10 thousand) is included for parking charges owing from the City.
- j) An amount of \$127 thousand (2009 \$123 thousand) has been charged by The City of Winnipeg General Revenue Fund for the cost for 311 services.
- k) An amount of \$44 thousand (2009 \$nil) has been charged by The City of Winnipeg General Revenue Fund for the cost of assets transferred to the Agency.

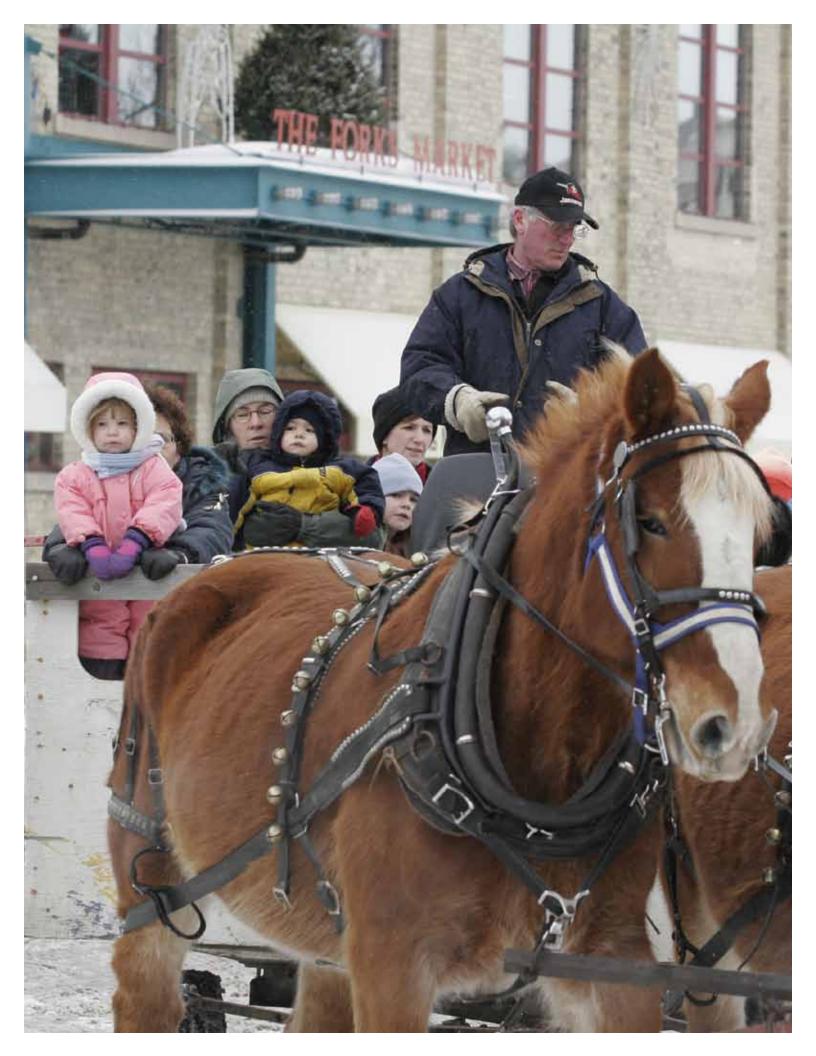
### SCHEDULE OF TANGIBLE CAPITAL ASSETS

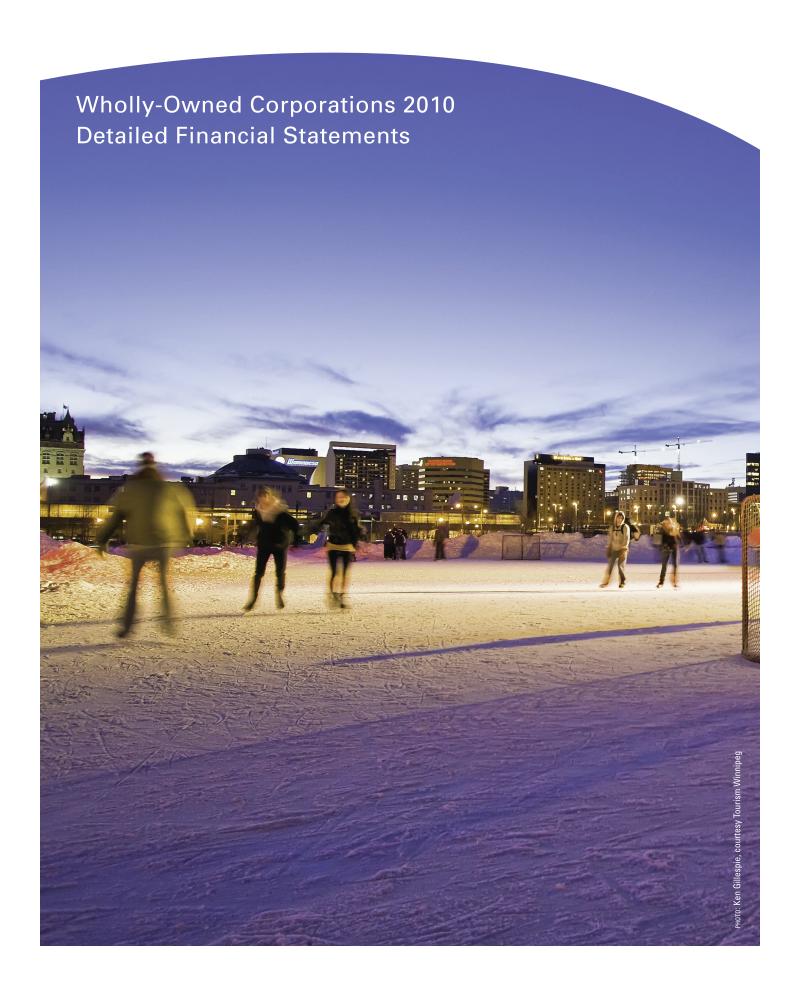
As at December 31 (in thousands of dollars)

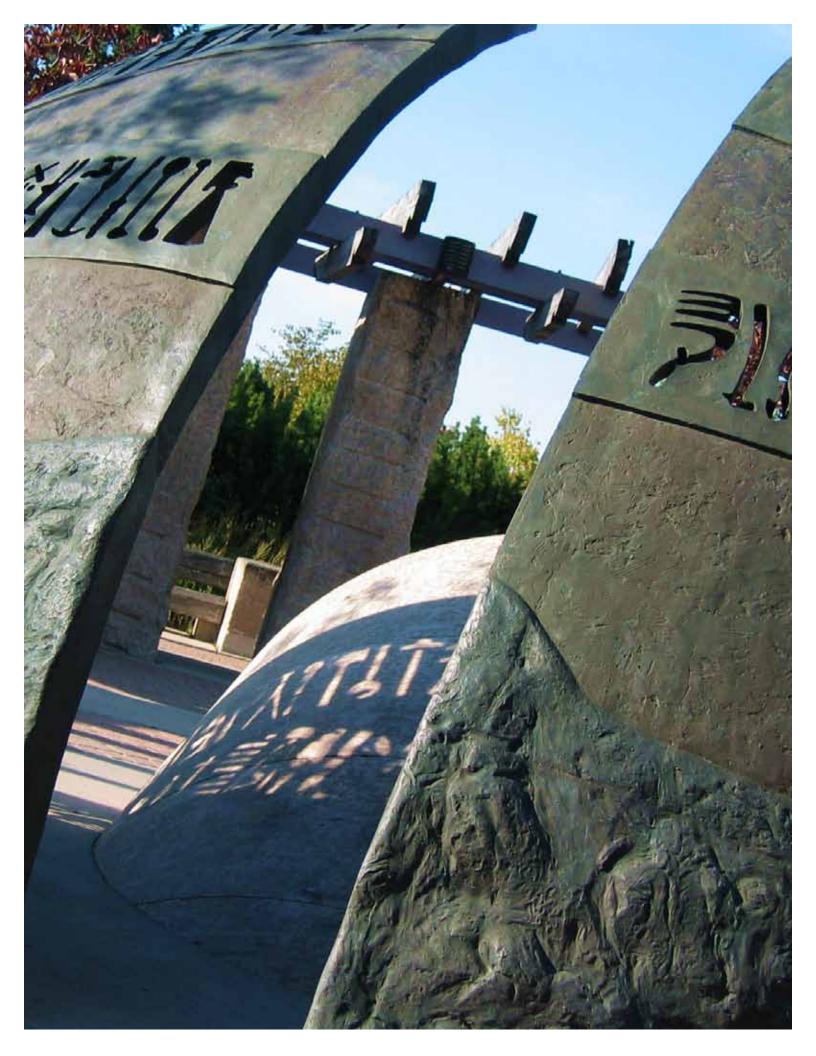
(in inousanas of aoitars)	L	and	P	Parkades		uthority Assets
Cost Balance, beginning of year	\$	73	\$	11,067	\$	937
Add:	Ψ	13	Ψ	11,007	Ф	931
Additions during the year		-		40		44
Less: Disposals during the year				(8,426)		
Balance, end of year		73		2,681		981
Accumulated amortization						
Balance, beginning of year Add:		-		1,080		150
Amortization Less:		-		119		57
Accumulated amortization						
on disposals		-		(892)		-
Balance, end of year				307		207
Net Book Value of Tangible Capital Assets	<u>\$</u>	73	\$	2,374	\$	774

### Schedule 1

Eq	Equipment		Total 2010	Total 2009
\$	11,582	\$	23,659	\$ 19,532
	176		260	4,146
	(480)		(8,906)	(19)
	11,278		15,013	23,659
	2,968		4,198	2,903
	1,179		1,355	1,312
	(319)		(1,211)	(17)
	3,828		4,342	 4,198
\$	7,450	\$	10,671	\$ 19,461







# THE CONVENTION CENTRE CORPORATION

# STATEMENT OF FINANCIAL POSITION

December 31, 2010

2 000	2010		2009
ASSETS			(Restated)
Current:			
Cash	\$ 2,309,640	\$	2,125,846
Accounts receivable	1,331,576		968,226
Inventory	173,557		160,570
Prepaid expenses	 72,302		50,270
	3,887,075		3,304,912
Capital assets (note 4)	7,716,340		8,834,303
	\$ 11,603,415	\$	12,139,215
LIABILITIES			
Current:			
Accounts payable and accrued liabilities	\$ 2,492,055	\$	2,297,704
Customer deposits and unearned revenue	444,130		437,878
Current portion of City of Winnipeg debentures (note 7)	243,663		232,001
Current portion of City of Winnipeg term loan (note 8)	 36,129		44,348
	3,215,977		3,011,931
City of Winnipeg debentures (note 7)	887,184		1,136,846
City of Winnipeg term loan (note 8)	-		36,129
Deferred contributions related to capital assets (note 9)	1,465,647		1,510,543
Deferred funding - wall cladding replacement and stabilization (note 10)	 3,936,959		4,266,918
	 9,505,767		9,962,367
FUND BALANCES			
Operating fund (note 11)	107,002		(456,435)
Restricted fund (note 12)	807,681		950,913
Invested in capital assets (note 13)	 1,182,965		1,682,370
	2,097,648		2,176,848
	\$ 11,603,415	\$	12,139,215
	 -,,	_	.,,

The accompanying notes are an integral part of this Statement.

# THE CONVENTION CENTRE CORPORATION

### STATEMENT OF FUND BALANCES

Year ended December 31, 2010

Teur enueu December 31, 2010	2010		2009 (Restated)	
BALANCE, beginning of year, as previously stated	\$	2,633,283	\$	3,604,334
Adjustment for change in accounting policy (note 2)		(456,435)		(501,715)
BALANCE, beginning of year, as restated		2,176,848		3,102,619
Deficiency of revenue over expenditures		(79,200)		(925,771)
BALANCE, end of year	\$	2,097,648	\$	2,176,848

The accompanying notes are an integral part of this Statement.

### THE CONVENTION CENTRE CORPORATION

### STATEMENT OF REVENUE AND EXPENDITURES

Year ended December 31, 2010

Tear enaea December 51, 2010	2010	2009
		(Restated)
Operating revenue	\$ 12,981,571	\$ 11,111,332
Operating costs	6,032,457	5,023,510
Net operating revenue	6,949,114	6,087,822
General operating grant (note 14): City of Winnipeg Province of Manitoba	1,302,630 1,177,823	1,379,997 1,255,193
	2,480,453	2,635,190
	9,429,567	8,723,012
Expenditures:  Accounting and financial services and human resources Administration Building maintenance Client services Interest on capital lease Sales and promotion Security	751,941 1,525,473 3,963,819 1,213,896 - 757,611 503,396	737,079 1,439,830 4,003,458 1,104,837 7,376 698,113 503,034
Net operating revenue less expenditures before unusual item and the under-noted	713,431	229,285
Feasibility studies (note 5)	(156,579)	(479,202)
Excess (deficiency) of revenue over expenditures before the under-noted	556,852	(249,917)
City of Winnipeg debt servicing grants: Debentures (note 14) Term loan (note 14)	434,451 44,348	499,497 44,348
Recognition of deferred contributions related to capital assets (notes 9 and 10)	831,208	841,860
Amortization to expense of capital assets (note 4)	(1,711,962)	(1,822,788)
Interest on City of Winnipeg debentures	(234,097)	(238,771)
Deficiency of revenue over expenditures for the year	<b>\$</b> (79,200)	\$ (925,771)

The accompanying notes are an integral part of this Statement.

### THE CONVENTION CENTRE CORPORATION

### STATEMENT OF CASH FLOWS

Year ended December 31, 2010

Teur enueu December 31, 2010		2010		2009
				(Restated)
OPERATING ACTIVITIES				
Deficiency of revenue over expenditures	\$	(79,200)	\$	(925,771)
Adjustments for:				
- amortization of capital assets		1,711,962		1,822,788
- recognition of deferred contributions related to capital assets		(831,208)		(841,860)
		801,554		55,157
Net changes in working capital balances				
Accounts receivable		(363,350)		693,972
Inventory		(12,987)		(10,603)
Prepaid expenses		(22,032)		(17,185)
Accounts payable and accrued liabilities		194,351		(77,980)
Customer deposits and unearned revenue		6,252		(25,519)
		603,788		617,842
FINANCING ACTIVITIES				
Capital lease obligation		_		(66,309)
City of Winnipeg term loan repayments		(44,348)		(44,348)
City of Winnipeg debenture repayments		(238,000)		(257,929)
City of Winnipeg/Province of Manitoba major repair and replacement		, , ,		, , ,
grant received		456,353		301,615
		174,005		(66,971)
INVESTING ACTIVITIES				
Feasibility studies - future expansion		_		464,082
Major repair and replacement expenditures		(599,585)		(1,369,266)
Proceeds on disposition, net		5,586		-
		(593,999)		(905,184)
INCREASE (DECREASE) IN CASH DURING THE YEAR		183,794		(354,313)
<b>CASH</b> , beginning of year		2,125,846		2,480,159
CASH, end of year	<b>d</b>	· · · · · · · · · · · · · · · · · · ·	¢	
Orabia, ond or your	\$	2,309,640	Ф	2,125,846

The accompanying notes are an integral part of this Statement.

### THE CONVENTION CENTRE CORPORATION

### NOTES TO FINANCIAL STATEMENTS

December 31, 2010

### 1. Purpose of the Organization

The corporation was incorporated by special act under the laws of Manitoba to operate and promote the Winnipeg Convention Centre. The corporation is a not-for-profit organization and is therefore not subject to income taxes.

### 2. Change in Accounting Policies

During the year, the corporation elected to change its accounting policy with regard to Employee Sick Leave Benefits. Certain employees hired before 1996 are entitled to a cash payment for unused sick leave credits upon death or retirement. The amount of these sick leave credits had previously been expensed in the financial statements of the corporation in the year the amounts were paid out. In the current year, a resolution was passed by the Board of Directors to reflect the liability for unused sick leave credits within the financial statements of the organization.

This change in accounting policy has been adopted on a retrospective basis and as such the previous year's opening net assets have been reduced by \$501,715, accounts payable and accrued liabilities have increased by \$456,435 and administrative expenses have decreased by \$45,280 to reflect the impact of this change in accounting policy on prior periods. Had this accounting policy been adopted on a prospective basis the current year's financial results would have reflected an additional charge to income in the current year of \$456,435.

### 3. Significant Accounting Policies

### **Fund Method of Accounting:**

Under the fund method of accounting the excess of revenue over expenses is allocated to the Operating Fund. Any additions to the Operating Fund may be transferred to the Restricted Fund for future expenditures or major repairs and replacements by Board of Directors resolution.

As assets are acquired a like amount is transferred from the Restricted Fund to the Invested in Capital Asset Fund. The resulting balance represents the unamortized investment in major repairs and replacements net of amounts funded by grants. The Invested in Capital Asset Fund is reduced by the amortization of such assets and the amount amortized is transferred to the operating fund.

### **Inventory:**

Inventory is valued at the lower of cost and net realizable value. Cost is determined on the first-in, first-out basis.

### **Capital Assets:**

Capital assets are recorded at cost.

Amortization is calculated at the following rates and basis:

Major capital expenditures Revitalization program Major repair and replacement Wall cladding replacement and stabilization

- at rate of related debenture repayment
- at rate of related debenture repayment
- 20%, straight line
- on a straight line basis over 20 years

### 3. Significant Accounting Policies (continued)

### Vacation Pay and Sick Leave Entitlement:

Vacation pay and sick leave entitlement are accrued and expensed as the amounts are earned.

### **Revenue Recognition:**

The corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably assured.

Operating revenue, which consists mainly of room rentals and food and beverage sales from events held at the Winnipeg Convention Centre are recognized as revenue when the events are held.

### **Measurement Uncertainty:**

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Management believes its estimates to be appropriate; however, actual results could differ from the amounts estimated.

### **Financial Instruments:**

The corporation's financial instruments consist of cash, accounts receivable, accounts payable and accrued liabilities and City of Winnipeg debentures and term loan. Unless otherwise noted, it is management's opinion that the corporation is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted.

### **Capital Disclosures:**

In managing capital, the corporation focuses on liquid resources available to fund operations. The corporation's objective is to have sufficient liquid resources available to fund operations as well as capital expenditures. The need for liquid resources is considered in the preparation of an annual budget and in the monitoring of cash flows and actual operating results compared to budget. As at December 31, 2010, the corporation has met its objective of having sufficient liquid resources to meet its current obligations.

### 4. Capital Assets

	Cost	Accumulated Net Carrying Va Amortization 2010				Value 2009
Major capital expenditures Revitalization program:	\$ 2,000,000	\$ 1,838,374	\$	161,626	\$	208,461
-City of Winnipeg portion -Province of Manitoba portion Major repair and replacement Wall cladding replacement	 3,000,000 2,000,000 12,661,346 6,599,175	2,030,779 1,346,737 10,666,075 2,662,216		969,221 653,263 1,995,271 3,936,959		1,160,387 780,707 2,417,830 4,266,918
	\$ 26,260,521	\$ 18,544,181	\$	7,716,340	\$	8,834,303

### 4. Capital Assets (continued)

### **Major Capital Expenditures:**

Major capital expenditures represent expenditures for major capital projects incurred in the years 1987 to 1995 inclusive.

Major capital expenditures are carried at cost and are equal to the related debentures (note 7). The costs are amortized in an amount equal to the principal repayments on the related debentures, which approximates the estimated useful life of the assets.

### **Revitalization Program:**

In the years 1991 to 1996 inclusive, the corporation incurred costs for revitalization programs funded by the City of Winnipeg and the Province of Manitoba.

### - City of Winnipeg Portion

The revitalization programs expenditures funded by the City are carried at cost and are equal to the related debentures (note 7). The costs are amortized in an amount equal to the principal repayments on the debentures, which approximates the estimated useful life of the assets.

### - Province of Manitoba Portion

The revitalization programs funded by the Province are carried at cost and amortized at the same rate as the City of Winnipeg revitalization program assets.

### Major Repair and Replacement:

A portion of major repairs and replacements incurred after 1993 have been funded by grants from the City of Winnipeg and the Province of Manitoba. The assets are recorded at cost and amortized over their estimated useful life. The funded portion included with deferred contributions related to capital assets, is recognized on the same basis.

### Wall Cladding Replacement and Stabilization:

This amount represents the expenditures for the replacement of the exterior tyndall stone cladding of the Winnipeg Convention Centre. Pursuant to a funding agreement dated March 21, 2002, the City of Winnipeg and the Province of Manitoba agreed to equally fund the project up to \$6.6 million.

The expenditures are carried at cost and are being amortized on a straight line basis over 20 years. The funding for this project is recorded as deferred revenue and will be amortized to income at the same rate as the asset is amortized.

### **Amortization Expense:**

The amortization of the capital assets is as follows:

	2010		 2009	
Major capital expenditures	\$	52,517	\$ 81,490	
Revitalization program:				
- City of Winnipeg portion		185,368	176,541	
- Province of Manitoba portion		127,599	117,700	
Major repair and replacement		1,016,519	1,080,791	
Wall cladding replacement		329,959	329,959	
Equipment under capital lease		<u> </u>	 36,307	
	\$	1,711,962	\$ 1,822,788	

### 5. Feasibility Studies - Future Expansion

The corporation continues to incur certain costs to evaluate the feasibility of expanding its existing facility. Prior to 2009 these costs had been deferred and were to be capitalized at the time the expansion occurred. The policy was revised that year to expense costs incurred and to expense all previously deferred amounts.

As at December 31, 2010, the corporation has incurred cumulative costs related to the feasibility of future expansion of \$635,781 (2009 - \$479,202).

### 6. Demand Operating Loan

The corporation has a demand operating loan credit facility from the Royal Bank of Canada of \$250,000, which bears interest at the bank's prime rate and is secured by a general security agreement. The balance at December 31, 2010 and 2009 is nil.

2010

2000

### 7. City of Winnipeg Debentures

			2010		 2009
	Del	oenture	Sinking Fund	Net	Net
For major capital expenditures:					
Serial Debenture. Principal payments vary under the terms of the debenture, payable January 17th yearly, ending in 2013. The debenture bears interest between 3.05% and 5.35% per annum with interest payable semi-annually Sinking Fund Debenture, bearing interest at 9.375%, maturing February 11, 2013, with annual Sinking Fund	\$	82,962	\$ -	\$ 82,962	\$ 107,905
contributions of \$6,805 earning interest at 5% Sinking Fund Debenture, bearing interest at 9.125%, maturing May 12, 2015, with annual Sinking Fund contributions of \$3,024 earning interest		225,000	183,613	41,387	56,898
at 5%		100,000	 67,342	 32,658	 38,837
		407,962	250,955	157,007	203,640

### 7. City of Winnipeg Debentures (continued)

			2010		2009
	Debenture		Sinking Fund	 Net	Net
For revitalization program expe	enditures:				
Bearing interest at 9.125%, maturing May 12, 2015, with annual Sinking Fund contributions of \$90,728 earning interest at 5%	3,000,000 \$ 3,407,962		2,026,160 2,277,115	973,840	 1,165,207 1,368,847
Current portion	, . , .	<u>-</u>	, , .	243,663	 232,001
				\$ 887,184	\$ 1,136,846
Principal due within each of the n	ext five years is a	s foll	ows:		
2011		\$	243,663		

2011	\$ 243,663
2012	\$ 255,911
2013	\$ 258,821
2014	\$ 232,827
2015	\$ 145,522

Debt service costs will be funded by grants from the City of Winnipeg. The corporation annually allocates an amount from grants received from the City of Winnipeg to cover debt service costs and the grants are recorded to income when those costs are incurred.

### City of Winnipeg - Term Loan

	2010		2009		
Term loan Less: current portion	\$	36,129 (36,129)	\$	80,477 (44,348)	
	\$		\$	36,129	

The loan was advanced in 1991 to fund the corporation's deficit. The term loan is non-interest bearing and repayable in 14 annual principal payments of \$44,348 each, beginning August 17, 1997 with the remaining balance due on August 17, 2011.

### 9. Deferred Contributions Related to Capital Assets

Deferred contributions related to capital assets represent externally restricted contributions including the provincial portion of the revitalization program assets and funds granted for major repair and replacement assets. These amounts are recognized as income as the related assets are amortized.

	2010		2009	
Beginning balance Deferred contributions for major repair and replacement expended	\$	1,510,543	\$	1,720,829
on major repair and replacement assets during the year (note 14)  Deduct amounts recognized as revenue:		456,353		301,615
- Major repair and replacement expenditures		(373,882)		(394,278)
- Provincial portion of revitalization program expenditures		(127,367)		(117,623)
	\$	1,465,647	\$	1,510,543

### 10. Deferred Funding - Wall Cladding Replacement and Stabilization

Deferred funding - wall cladding replacement and stabilization represent restricted contributions from the City of Winnipeg and the Province of Manitoba for the funding of the wall cladding replacement and stabilization project more fully disclosed in note 4. This amount is being amortized into income as the related asset is amortized.

	and related asset is unfortized.	2010		2009	
	Beginning balance Deduct amount amortized to revenue	\$	4,266,918 (329,959)	\$	4,596,877 (329,959)
		\$	3,936,959	\$	4,266,918
11.	Operating Fund				
	Transactions in the operating fund during the year are as follows:		2010		2000

Transactions in the operating tand during the year are as remains	 2010	 2009 (restated)
Opening balance Deficiency of revenues over expenditures Amortization of invested in capital assets Amounts transferred from the restricted fund by board resolution	\$ (456,435) (79,200) 642,637	\$ (501,715) (925,771) 686,690 284,361
	\$ 107,002	\$ (456,435)

### 12. Restricted Fund

The restricted fund represents the excess of revenues over expenditures that are internally restricted by board resolution for future expenditures on capital assets. The fund is reduced by annual expenditures on capital assets net of any externally restricted amounts.

		2010	 2009
Opening balance	\$	950,913	\$ 2,302,925
Capital assets purchased in the year, net of externally restricted amounts (\$456,353-2010; \$301,615-2009)		(143,232)	(1,067,651)
Amounts internally transferred by board resolution (note 11)	-	<u>-</u>	 (284,361)
	\$	807,681	\$ 950,913

### 13. Invested in Capital Assets

Invested in capital assets represents total capital assets less amounts amortized less specific deferred contributions.

	2010			2009
Opening balance	\$	1,682,370	\$	1,301,409
Capital assets purchased in the year, net of disposals Externally restricted amounts (note 9)		599,585 (456,353)		1,369,266 (301,615)
		143,232		1,067,651
Amortization of invested in capital assets		(642,637)		(686,690)
	\$	1,182,965	\$	1,682,370

### 14. Grants

The corporation operates with the assistance of grants from the City of Winnipeg and the Province of Manitoba.

	 2010	 2009
City of Winnipeg Province of Manitoba	\$ 2,009,605 1,406,000	\$ 2,074,650 1,406,000
	\$ 3,415,605	\$ 3,480,650
The grants are allocated as follows: General operating grant Debt service	\$ 2,480,453	\$ 2,635,190
<ul> <li>City of Winnipeg debenture</li> <li>City of Winnipeg term loan</li> <li>Major repairs and replacement expenditures</li> </ul>	 434,451 44,348 456,353	499,497 44,348 301,615
	\$ 3,415,605	\$ 3,480,650

### 15. Comparison to Budgeted Results

	Actu 2010	)	Budget 2010 (Unaudited)	 Variance
			(01111111111111111111111111111111111111	
Operating revenue	\$ 12,983	<b>571</b> \$	12,845,711	\$ 135,860
Operating costs	6,032	2,457	6,120,326	(87,869)
Net operating revenue	6,949	<del>,114</del>	6,725,385	223,729
General Operating Grant	2,480	,453	2,480,453	_
-	9,429	<del>0,567</del>	9,205,838	223,729
Expenditures	8,710	5,136	9,253,506	 (537,370)
Net operating revenue less expenditures	<b>\$ 71</b> 3	<u>\$,431</u> \$	(47,668)	\$ 761,099

### 16. Commitments

The corporation has a service contract with Winnipeg Elevator (1978) Ltd. for the provision of elevator services. This contract expires in November 2013.

Future minimum payments to the expiry of the contracts are as follows:

2011	\$ 32,772
2012	\$ 32,772
2013	\$ 30,041

### 17. Pension Plan

### **Description of Benefit Plans:**

The employees of the corporation are members of the City of Winnipeg Civic Employees Defined Benefit Pension Plan. The corporation funds its required portion of pension costs in monthly amounts specified by the City of Winnipeg.

### **Total Cash Payments:**

Total cash payments by the corporation for employee future benefits for fiscal year 2010, were \$358,654 (2009 - \$276,317).

### 18. Economic Dependency

The corporation is dependent on the City of Winnipeg and the Province of Manitoba for funding and financing which is essential to its continuing operations.

### **BALANCE SHEET**

December 31, 2010, with comparative figures for 2009

ASSETS		
Current assets:		4.40.45
	\$	149,476
Investments (note 3) <b>825,894</b>		789,364
Accounts receivable 33,148		81,060
Prepaid expenses 77,664		159,682
1,130,699		1,179,582
Capital assets (note 4) 176,798		208,074
<u>\$ 1,307,497</u> <u>\$</u>	<b>§</b>	1,387,656
LIABILITIES, DEFERRED CONTRIBUTIONS AND NET ASSETS		
Current liabilities:		
Accounts payable and accrued liabilities \$ 68,119	\$	97,752
Deferred rent 31,416		39,318
Deferred contributions:		
Future expenses (note 5) 71,932		34,057
Capital assets (note 6) 89,528		121,126
161,460		155,183
Net assets:		06.040
Invested in capital assets (note 7) 87,270 Unrestricted 503,795		86,948
Unrestricted 503,795		278,912
591,065 Internally restricted:		365,860
Appropriated for contingency reserve (note 8)  455,437		424,469
Appropriated for homecoming initiative reserve (note 9)		105,074
Appropriated for Canadian Museum Marketing		,
Partnership Fund (note 10)		200,000
1,046,502		1,095,403
Commitments (note 11)		-,0,0,100
Subsequent event (note 15)		
<u> </u>		
<u>\$ 1,307,497                                   </u>	<b>§</b>	1,387,656

See accompanying notes to financial statements

### STATEMENT OF REVENUE AND EXPENDITURES

Year ended December 31, 2010, with comparative figures for 2009

	2010	2009
REVENUE:	 _	 _
Funding:		
The City of Winnipeg	\$ 2,000,000	\$ 2,160,000
Province of Manitoba	1,277,000	1,248,000
Partners on projects	307,893	561,067
Other	34,915	44,564
Interest	7,380	9,043
Amortization of deferred contributions - capital assets (note 6)	 31,598	31,598
	 3,658,786	4,054,272
EXPENDITURES:		
Initiatives and marketing	1,251,984	1,832,746
Personnel	1,867,389	1,707,142
Administrative	248,930	214,821
Occupancy and facilities	 234,310	 216,360
	 3,602,613	 3,971,069
Excess of revenue over expenditures before the undernoted	56,173	83,203
Homecoming 2010 initiative expenditures (note 9)	 105,074	47,619
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	\$ (48,901)	\$ 35,584

See accompanying notes to financial statements

### STATEMENT OF CHANGES IN NET ASSETS

Year ended December 31, 2010, with comparative figures for 2009

Excess (deficiency) of revenue (42,529) 98,702 - (105,074) - (105,		inl e	Invested in Capital Assets	Un	Unrestricted	3	Contingency Reserve	HOH T	Homecoming Initiative Reserve	Pa K P C	Canadian Museum Marketing Partnership Fund	<del>-</del>	2010 Total	6	2009 Total
-       169,032       30,968       -       (200,000)       -         42,851       -       -       -       -         \$ 87,270       \$ 503,795       \$ 455,437       \$ -       \$ 1,046,502	Balances, beginning of year Excess (deficiency) of revenue over expenditures	<del>- P</del>	(42,529)	Ð	98,702	<del>^</del>	424,409	<del>9</del>	105,074	<del>6</del>		<del>s</del>	(48,901)	<del>9</del>	35,584
42,851       - <td>Transfer of funds for internally restricted purposes (notes 8 and 10)</td> <td></td> <td>•</td> <td></td> <td>169,032</td> <td></td> <td>30,968</td> <td></td> <td>•</td> <td></td> <td>(200,000)</td> <td></td> <td>ı</td> <td></td> <td>ı</td>	Transfer of funds for internally restricted purposes (notes 8 and 10)		•		169,032		30,968		•		(200,000)		ı		ı
\$       87,270       \$       455,437       \$       -       \$       1,046,502	Transfer for acquisition of capital assets		42,851		(42,851)		•		•		•		•		1
	Balances, end of year	<del>s&gt;</del>		€	503,795	<del>\$</del>	455,437	∽	•	ዏ	•	∽	1,046,502	8	1,095,403

See accompanying notes to financial statements

### STATEMENT OF CASH FLOWS

Year ended .	December 31,	2010, with	comparative	figures for 2009

Tear chaca December 31, 2010, with comparative figures for 2007	2010	2009
Cash provided by (used in):		
OPERATING ACTIVITIES:		
Excess (deficiency) of revenue over expenditures	\$ (48,901)	\$ 35,584
Adjustments for:		
Amortization of capital assets	74,127	62,901
Amortization of deferred contributions - capital assets	(31,598)	(31,598)
Amortization of deferred rent	<b>(7,902)</b>	(7,902)
Change in the following:		
Accounts receivable	47,912	(4,552)
Prepaid expenses	82,018	(27,697)
Accounts payable and accrued liabilities	(29,633)	19,984
Increase (decrease) in deferred contributions - future expenses	 37,875	 (3,456)
	 123,898	43,264
INVESTING ACTIVITIES:		
Acquisition of capital assets	(42,851)	(80,444)
Investments, net	 (36,530)	(26,145)
	(79,381)	 (106,589)
INCREASE (DECREASE) IN CASH	44,517	(63,325)
CASH, beginning of year	 149,476	 212,801
CASH, end of year	\$ 193,993	\$ 149,476
SUPPLEMENTARY CASH FLOW INFORMATION: Interest received	\$ 5,948	\$ 13,930

See accompanying notes to financial statements

### NOTES TO FINANCIAL STATEMENTS

Year ended December 31, 2010

### 1. General:

Economic Development Winnipeg Inc. (formerly Destination Winnipeg Inc.) (the organization) is Winnipeg's economic and tourism services agency, an arm's length organization led by an independent board appointed by the members. The City of Winnipeg and the Province of Manitoba are the members and provide core funding to the organization.

### 2. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies:

### a) Revenue recognition:

The organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the period in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at a rate corresponding with the amortization rate for the related capital assets.

### **b)** Financial instruments:

Initially, all financial assets and liabilities must be recorded on the balance sheet at fair value. Subsequent measurement is determined by the classification of each financial asset and liability. Financial assets and liabilities classified as held-for-trading are measured at fair value at each reporting period with changes in fair value recognized in excess of revenue over expenditures. Financial instruments classified as held-to-maturity, loans and receivables and other liabilities are measured at amortized cost. The organization will recognize changes in the fair value of loans and receivables only if realized, or impairment in the value of an asset occurs. Available-for-sale financial instruments are measured at fair value, with unrealized gains and losses recognized directly in net asset balances.

The organization has designated cash and investments as held-for-trading; accounts receivable as loans and receivables; and accounts payable and accrued liabilities as other liabilities. The organization has neither held-to-maturity nor available-for-sale instruments.

Except for held-for-trading designated financial instruments, transaction costs that are directly attributable to the acquisition or issuance of financial assets or liabilities are accounted for as part of the respective asset or liability's carrying value at inception and amortized over the expected life of the financial instrument using the effective interest method. For held-for-trading financial assets and liabilities, transaction costs are recorded in the statement of revenue and expenditures as incurred.

### 2. Significant accounting policies (continued):

The organization has adopted the Canadian Institute of Chartered Accountants (CICA) Handbook Section 3861, *Financial Instruments - Disclosure and Presentation*. In accordance with the Accounting Standards Board's decision to exempt not-for-profit organizations from the disclosure requirements with respect to financial instruments contained within Section 3862, *Financial Instruments - Disclosures*, and Section 3863, *Financial Instruments - Presentation*, the organization has elected not to adopt these standards in its financial statements.

### c) Capital assets:

Capital assets are recorded at cost. Amortization is calculated on a straight-line basis to amortize the cost of the assets less their residual values over their estimated useful lives as follows:

AssetRateComputer hardware and software2 - 3 yearsOffice furniture and fixtures5 yearsLeasehold improvementsover the term of the related lease

### d) Deferred rent:

As part of the organization's operating premises lease, a period of free rent was incurred and is being amortized over the term of the related lease.

### e) Investments:

Investments are classified as held-for-trading financial instruments and are carried at fair value. The change in the difference between the fair value and the cost of investments at the beginning and end of each year is reflected in excess of revenue over expenditures. The fair value of investments is based on their quoted market prices at the balance sheet date without any deduction for estimated future selling costs.

### f) Income taxes:

The organization is a not-for-profit organization under the *Income Tax Act* and, accordingly, is exempt from income taxes, providing certain requirements of the *Income Tax Act* are met.

### g) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates.

### 3. Investments:

Investments consist of investments in money market instruments aggregating \$367,828 (2009 - \$363,698) and guaranteed investment certificates aggregating \$458,066 (2009 - \$425,666) to fund the contingency reserve (note 8) and other expenses. Interest receivable on the guaranteed investment certificates total \$2,629 at December 31, 2010.

### 4. Capital assets:

			2010			2009
		Cost	cumulated ortization	 Net Book Value	]	Net Book Value
Computer hardware and software Office furniture and fixtures Leasehold improvements	<b>\$</b>	147,334 110,949 349,092	\$ 115,091 92,733 222,753	\$ 32,243 18,216 126,339	\$	21,930 21,470 164,674
	\$	607,375	\$ 430,577	\$ 176,798	\$	208,074

### 5. Deferred contributions - future expenses:

The deferred contributions are externally restricted contributions that have been received and relate to expenses to be incurred in future years.

	 2010	 2009
Balance, beginning of year	\$ 34,057	\$ 37,513
Amounts received during the year	130,059	140,890
	164,116	178,403
Less: amounts recognized into revenue in the year	 (92,184)	 (144,346)
Balance, end of year	\$ 71,932	\$ 34,057

### 6. Deferred contributions - capital assets:

Deferred contributions - capital assets represent the unamortized amount of externally restricted contributions that have been received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of revenue and expenditures.

		 2010	 2009
	Balance, beginning of year Amount amortized to revenue	\$ 121,126 (31,598)	\$ 152,724 (31,598)
	Balance, end of year	\$ 89,528	\$ 121,126
<i>7</i> .	Invested in capital assets:	 2010	 2009
	Capital assets Deferred contributions - capital assets	\$ 176,798 (89,528)	\$ 208,074 (121,126)
	Invested in capital assets	\$ 87,270	\$ 86,948

### 8. Contingency reserve:

A contingency reserve was established to accumulate funds to be available for employee contractual obligations in the event that operating funding for the organization is terminated by the City of Winnipeg and the Province of Manitoba. As at December 31, 2010, \$30,968 (2009 - \$23,938) was added to the contingency reserve and deducted from unrestricted net assets, based on the calculation of the contingency reserve requirement as at December 31, 2010.

### 9. Homecoming initiative reserve:

The homecoming initiative reserve was established by the Board of Directors in prior years to internally restrict net assets of the organization to be used for the Manitoba Homecoming 2010 initiative. During the year, the organization incurred expenditures of \$105,074 (2009 - \$47,619) related to this initiative which are included in the statement of revenue and expenditures. The internally restricted net assets for this initiative were utilized to fund these expenditures during the year as disclosed in the statement of changes in net assets.

### 10. Canadian Museum Marketing Partnership Fund:

The Canadian Museum Marketing Partnership Fund was established in the prior year to fund partnership activities with the Canadian Museum for Human Rights. Pursuant to a Board motion passed during the year, the Canadian Museum Marketing Partnership funds were allocated to the Unrestricted net assets.

### 11. Commitments:

The organization is committed under leases for office premises and equipment for a total of \$514,401. The minimum lease payments until maturity are as follows:

2011	\$ 179,119
2012	182,881
2013	152,401

### 12. Segregated funds:

The organization holds funds that are segregated for partners (including the organization) in separate accounts; a convention development fund and a special event marketing fund. These funds are held in interest-bearing accounts for the benefit of convention development and special event marketing activities, respectively. Payments to the special event marketing fund are based on recommendations approved by the City of Winnipeg's council on October 22, 2008.

The balances of these funds and the income and expenditures associated therewith are not included in these financial statements.

	2010	2009
Convention development fund:	 	
Balance, beginning of year	\$ 117,161	\$ 132,053
Funds used during the year	(29,947)	(15,000)
Interest earned	 	108
Balance, end of year, and amount of funds held	\$ 87,214	\$ 117,161
	2010	2009
Special event marketing fund:		
Balance, beginning of year	\$ 741,670	\$ -
Funds received during the year	637,843	926,347
Funds used during the year	(275,014)	(186,986)
Interest earned	 5,250	2,309
Balance, end of year, and amount of funds held	\$ 1,109,749	\$ 741,670

### 12. Segregated funds (continued):

At December 31, 2010, funds of \$345,000 have been committed from the special event marketing fund towards several marketing activities over the next six years as follows:

2011	\$ 195,000
2012	37,500
2013	45,000
2014	7,500
2016	60,000

### 13. Financial instruments:

Interest rate risk:

Interest rate risk is the risk to the organization's earnings that arises from fluctuations in the interest rates and the degree of volatility of those rates. The organization is exposed to interest rate risk on its money market investments.

Fair value:

The fair value of accounts receivable and accounts payable and accrued liabilities approximates their carrying value due to their short term to maturity.

### 14. Defined contribution plan:

The employees of the organization are members of a voluntary group registered retirement savings plan administered by Investors Group and RBC Asset Management Inc.

Employer contributions made to the plan during the year amounted to \$51,179 (2009 - \$52,475).

### 15. Subsequent event:

A Memorandum of Understanding agreement was entered into in 2010 between the organization and the Winnipeg Chamber of Commerce for the transfer of the net assets of Yes! Winnipeg. The transfer of the net assets of Yes! Winnipeg to the organization became effective January 1, 2011.



### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

March 31, 2010

	2010	2009
ASSETS		
Current Assets		
Cash (Note 7)	\$ 1,555,469	\$ 1,400,896
Rents receivable	22,739	19,468
Other receivables	111,968	82,121
Grants receivable	51,970	93,415
GST receivable	-	38,045
Subsidy due from CMHC (Note 3)	3,184	3,184
Subsidy due from MHRC (Note 3)	253,886	262,189
Operating deficiency recoverable from MHRC (Note 4)	-	55,102
Prepaid expenses	105,915	90,856
Housing inventory (Note 2(a))	 83,472	 419,656
	 2,188,603	2,464,932
Restricted Cash and Deposits		
Replacement Reserve Fund (Notes 2(b) and 5)	102 410	107.020
CMHC funded	103,419	107,920
MHRC funded	3,323,275	3,253,440
WHRC funded	 228,964	 210,743
	 3,655,658	 3,572,103
Capital Assets (Notes 2(c) and 6)	 29,506,048	 30,521,111
	\$ 35,350,309	\$ 36,558,146

### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)**

March 31, 2010

Current Liabilities		2010	2009
Accounts payable and accrued liabilities         \$ 470,141         \$ 562,303           Accrued interest payable         212,098         221,335           Security deposits and prepaid rent         202,667         210,631           Operating excess payable to MHRC (Note 4)         50,678         -           Current portion of forgivable loans (Notes 2(d) and 8)         174,986         180,986           Current portion of long-term debt (Note 9)         1,100,667         944,711           Deferred Revenue         -         61,800           Forgivable Loans (Notes 2(d) and 8)         1,824,774         1,999,760           Long-term Debt (Note 9)         27,058,863         28,220,570           Replacement Reserves         Replacement Reserves - CMHC         103,419         107,920           Replacement Reserves - MHRC         3,323,275         3,253,440           Replacement Reserves - WHRC         228,964         210,743           WHRC Building and Acquisition Reserve (Note 10)         976,923         319,914           NET ASSETS           Internally Restricted Net Assets (Note 11)         -         615,013           Unrestricted Net Assets         (377,146)         (350,980)	LIABILITIES AND NET ASSETS		
Accrued interest payable         212,098         221,335           Security deposits and prepaid rent         202,667         210,631           Operating excess payable to MHRC (Note 4)         50,678         -           Current portion of forgivable loans (Notes 2(d) and 8)         174,986         180,986           Current portion of long-term debt (Note 9)         1,100,667         944,711           Deferred Revenue         -         61,800           Forgivable Loans (Notes 2(d) and 8)         1,824,774         1,999,760           Long-term Debt (Note 9)         27,058,863         28,220,570           Replacement Reserves         Replacement Reserves - CMHC         103,419         107,920           Replacement Reserves - MHRC         3,323,275         3,253,440           Replacement Reserves - WHRC         228,964         210,743           WHRC Building and Acquisition Reserve (Note 10)         976,923         319,914           NET ASSETS         Internally Restricted Net Assets (Note 11)         -         615,013           Unrestricted Net Assets         (377,146)         (350,980)	Current Liabilities		
Security deposits and prepaid rent         202,667         210,631           Operating excess payable to MHRC (Note 4)         50,678         -           Current portion of forgivable loans (Notes 2(d) and 8)         174,986         180,986           Current portion of long-term debt (Note 9)         1,100,667         944,711           Deferred Revenue         -         61,800           Forgivable Loans (Notes 2(d) and 8)         1,824,774         1,999,760           Long-term Debt (Note 9)         27,058,863         28,220,570           Replacement Reserves         Replacement Reserves - CMHC         103,419         107,920           Replacement Reserves - MHRC         3,323,275         3,253,440           Replacement Reserves - WHRC         228,964         210,743           WHRC Building and Acquisition Reserve (Note 10)         976,923         319,914           NET ASSETS         Internally Restricted Net Assets (Note 11)         -         615,013           Unrestricted Net Assets         (377,146)         (350,980)	* *	•	'
Operating excess payable to MHRC (Note 4)         50,678         -           Current portion of forgivable loans (Notes 2(d) and 8)         174,986         180,986           Current portion of long-term debt (Note 9)         1,100,667         944,711           Deferred Revenue         -         61,800           Forgivable Loans (Notes 2(d) and 8)         1,824,774         1,999,760           Long-term Debt (Note 9)         27,058,863         28,220,570           Replacement Reserves         Replacement Reserves - CMHC         103,419         107,920           Replacement Reserves - MHRC         3,323,275         3,253,440           Replacement Reserves - WHRC         228,964         210,743           WHRC Building and Acquisition Reserve (Note 10)         976,923         319,914           NET ASSETS         Internally Restricted Net Assets (Note 11)         -         615,013           Unrestricted Net Assets         (377,146)         (350,980)			-
Current portion of forgivable loans (Notes 2(d) and 8)       174,986       180,986         Current portion of long-term debt (Note 9)       1,100,667       944,711         Deferred Revenue       -       61,800         Forgivable Loans (Notes 2(d) and 8)       1,824,774       1,999,760         Long-term Debt (Note 9)       27,058,863       28,220,570         Replacement Reserves Replacement Reserves - CMHC       103,419       107,920         Replacement Reserves - MHRC       3,323,275       3,253,440         Replacement Reserves - WHRC       228,964       210,743         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       Internally Restricted Net Assets (Note 11)       -       615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033		202,667	210,631
Current portion of long-term debt (Note 9)       1,100,667       944,711         2,211,237       2,119,966         Deferred Revenue       -       61,800         Forgivable Loans (Notes 2(d) and 8)       1,824,774       1,999,760         Long-term Debt (Note 9)       27,058,863       28,220,570         Replacement Reserves       CMHC       103,419       107,920         Replacement Reserves - MHRC       3,323,275       3,253,440         Replacement Reserves - WHRC       228,964       210,743         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       1       615,013         Internally Restricted Net Assets (Note 11)       -       615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033		50,678	-
Deferred Revenue   Content of the second o			
Deferred Revenue	Current portion of long-term debt (Note 9)	1,100,667	944,711
Forgivable Loans (Notes 2(d) and 8)  Long-term Debt (Note 9)  Replacement Reserves Replacement Reserves - CMHC Replacement Reserves - MHRC Replacement Reserves - WHRC  Replacement Reserves - WHRC  Replacement Reserves - WHRC  3,323,275 3,253,440 210,743  WHRC Building and Acquisition Reserve (Note 10)  976,923 319,914  NET ASSETS Internally Restricted Net Assets (Note 11) Unrestricted Net Assets  (377,146) (350,980)		2,211,237	2,119,966
Long-term Debt (Note 9)       27,058,863       28,220,570         Replacement Reserves       Replacement Reserves - CMHC       103,419       107,920         Replacement Reserves - MHRC       3,323,275       3,253,440         Replacement Reserves - WHRC       228,964       210,743         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       Internally Restricted Net Assets (Note 11)       -       615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033	Deferred Revenue		61,800
Replacement Reserves         Replacement Reserves - CMHC       103,419       107,920         Replacement Reserves - MHRC       3,323,275       3,253,440         Replacement Reserves - WHRC       228,964       210,743         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       1       -       615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033	Forgivable Loans (Notes 2(d) and 8)	1,824,774	1,999,760
Replacement Reserves - CMHC       103,419       107,920         Replacement Reserves - MHRC       3,323,275       3,253,440         Replacement Reserves - WHRC       228,964       210,743         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       Internally Restricted Net Assets (Note 11)       - 615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033	Long-term Debt (Note 9)	27,058,863	28,220,570
Replacement Reserves - CMHC       103,419       107,920         Replacement Reserves - MHRC       3,323,275       3,253,440         Replacement Reserves - WHRC       228,964       210,743         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       Internally Restricted Net Assets (Note 11)       - 615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033	Replacement Reserves		
Replacement Reserves - MHRC       3,323,275       3,253,440         Replacement Reserves - WHRC       228,964       210,743         3,655,658       3,572,103         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       1       -       615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033	*	103,419	107,920
Replacement Reserves - WHRC       228,964       210,743         3,655,658       3,572,103         WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       3,013       3,01		3,323,275	3,253,440
WHRC Building and Acquisition Reserve (Note 10)       976,923       319,914         NET ASSETS       319,914       - 615,013         Internally Restricted Net Assets (Note 11)       - 615,013       - (377,146)       (350,980)         Unrestricted Net Assets       (377,146)       264,033	Replacement Reserves - WHRC	228,964	210,743
NET ASSETS       Internally Restricted Net Assets (Note 11)       - 615,013         Unrestricted Net Assets       (377,146)       (350,980)         (377,146)       264,033		3,655,658	3,572,103
Internally Restricted Net Assets (Note 11) Unrestricted Net Assets  - 615,013 (377,146) (350,980)  (377,146) 264,033	WHRC Building and Acquisition Reserve (Note 10)	976,923	319,914
Unrestricted Net Assets         (377,146)         (350,980)           (377,146)         264,033	NET ASSETS		
Unrestricted Net Assets         (377,146)         (350,980)           (377,146)         264,033	Internally Restricted Net Assets (Note 11)	-	615,013
		(377,146)	(350,980)
0 ARARO 400 D 00 TEO 410		(377,146)	264,033
<b>\$ 35,350,309 \$ 36,558,146</b>		\$ 35,350,309	\$ 36,558,146

### CONSOLIDATED STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

Year ended March 31, 2010

	2010		2009	
REVENUE				
City of Winnipeg operating grant	\$	200,000	\$	200,000
CMHC subsidy (Note 3)		38,207		38,207
Development fees		55,700		64,300
Home Ownership Training Initiative grant		19,412		38,707
Interest and other income		13,430		25,297
Loan forgiveness		-		1,200
MHRC subsidy (Note 3)		3,761,674		3,715,101
Other grants		150		33,017
Parking and laundry		76,440		75,807
Property management fees		305,221		255,649
Rental revenue				
Residential		2,706,189		2,690,636
Commercial		66,959		53,605
Gain on sale of rental properties				1,967
		7,243,382		7,193,493
EXPENDITURES		7,186,243		7,136,218
Excess of revenue over expenditures		57,139		57,275
Unrestricted net assets, beginning of year		(350,980)		(387,771)
Operating deficiency recoverable from MHRC (Note 4)		(50,678)		14,318
Transfer to Building and Acquisition Reserve		(32,627)		-
Transfer to internally restricted net assets				(34,802)
Unrestricted net assets, end of year	\$	(377,146)	\$	(350,980)

### CONSOLIDATED STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS (continued)

Year ended March 31, 2010

	2010			2009	
EXPENDITURES				_	
Administration	\$	295,528	\$	283,956	
Advertising	•	424	·	91	
Allocation to Replacement Reserve (Note 5)		283,632		283,632	
Amortization (Note 2(c))		1,011,574		923,802	
Bad debts		29,587		18,122	
Bank charges and other interest		2,328		3,052	
Cable T.V.		767		748	
Collection fees		1,236		2,314	
Disallowed GST		_		78	
Garbage removal		9,667		9,328	
Heat		256,337		299,264	
Home Ownership Training Initiative		19,412		37,657	
Hydro		327,703		327,473	
Insurance		116,351		116,291	
Janitorial services		283,581		269,776	
Maintenance and repairs		659,656		639,675	
Mortgage interest (Note 9)		2,547,373		2,649,607	
Office operations		69,213		55,507	
Office salaries and benefits		473,373		439,599	
Other grants		141		33,017	
Pest control		-		180	
Professional fees		45,170		28,009	
Property taxes		330,099		299,418	
Security		-		322	
Snow removal		10,503		9,777	
Tenant charge backs		-		392	
Water		412,588		405,131	
Total Expenditures	<u>\$</u>	7,186,243	\$	7,136,218	

### CONSOLIDATED STATEMENT OF CASH FLOW

Year ended March 31, 2010

Tear chaca march 31, 2010	2010	2009
CASH PROVIDED BY (USED IN): OPERATING ACTIVITIES		
Excess of revenue over expenditures	\$ 57,139	\$ 57,275
Add non cash item(s):	== .	
Amortization	1,011,574	923,802
Loan forgiveness	-	(1,200)
Gain on sale of rental properties		(1,967)
	1,068,713	977,910
Change in non-cash working capital:	/a a=4\	
Rents receivable	(3,271)	3,222
Other receivables	996	(27,305)
Grants receivable	41,445	(36,925)
GST receivable	7,202	(13,027)
Subsidy due from MHRC	8,303	6,200
Prepaid expenses	(15,059)	7,809
Housing inventory	336,184	(337,893)
Accounts payable and accrued liabilities	(92,163)	101,238
Accrued interest payable	(9,237)	(7,327)
Security deposits and prepaid rent	(7,964)	21,812
Deferred revenue	(61,800)	60,127
	1,273,349	755,841
INVESTING ACTIVITIES	(201001)	
Purchase of capital assets	(204,894)	-
Proceeds on sale of capital assets	• •	128,248
Increase in MHRC replacement reserve	69,835	118,483
Decrease in CMHC replacement reserve	(4,501)	(32,730)
Increase (Decrease) in WHRC replacement reserve	18,221	(264)
Increase in WHRC building and acquisition reserve	2,316	7,867
	(119,023)	221,604
FINANCING ACTIVITIES	(10 50 1)	(10.704)
Decrease in forgivable loans	(12,724)	(12,724)
Advance of long-term debt	40,120	- (1.041.000)
Repayment of long-term debt	(1,005,749)	(1,041,808)
Interest on internally restricted net assets	7,053	14,324
MHRC recoveries	55,102	78,873
	(916,198)	(961,335)
Increase in cash	238,128	16,110
Cash, beginning of year	4,972,999	4,956,889
Cash, end of year (Note 12)	\$ 5,211,127	\$ 4,972,999

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Year ended March 31, 2010

### 1. Accounting Entity

The corporation is engaged in providing assisted housing in the Core Area of Winnipeg. The corporation is mandated by the City of Winnipeg, but receives assistance by way of government sponsorship through Canada Mortgage and Housing Corporation (CMHC) and Manitoba Housing and Renewal Corporation (MHRC). The corporation's activities include a property management head office, management of individual properties and a housing rehabilitation program. The corporation is not taxable under section 149 of the Income Tax Act. For GST purposes, the corporation is designated as a municipality and is able to recover 100% of the GST paid for its CMHC and MHRC portfolios.

These financial statements consolidate Winnipeg Housing Rehabilitation Corporation (WHRC) and Winnipeg Partners in Housing Inc. (WPH). WHRC controls WPH by virtue of appointing the board of directors. Individual financial statements for both entities are available.

### 2. Significant Accounting Policies

The consolidated financial statements of the corporation have been prepared solely for the information and use of CMHC and MHRC to comply with each of their operating agreements. The corporation follows certain accounting principles as determined by CMHC and MHRC for administration and funding purposes in recording expenditures.

### a) Housing Inventory

Housing inventory is recorded at cost. For properties acquired from the City of Winnipeg, cost is defined as the negotiated value plus acquisition cost. No amortization is being taken on the housing inventory. These buildings are either in the pre-renovation or renovation stages.

### b) Replacement Reserve Fund

The Replacement Reserve Fund accounts are maintained to provide for future asset replacement. The accounts are established by an annual charge against operations. Interest earned is added and replacement costs are charged directly against the accumulated reserves.

### c) Capital Assets

Capital assets are recorded at cost. For properties acquired from the City of Winnipeg, cost is defined as the negotiated value plus acquisition cost. Government grants received to assist in the development of rental properties are applied against the capital cost of the respective property. Interest expense, project costs and rental revenue, incurred prior to the determined interest adjustment date, are applied towards the capital cost of the property. Furniture and equipment costing less than \$1,000 are expensed. Options and feasibility studies are added to the cost of acquired property or expensed if the property is not acquired. Any forgivable loans received are charged against the capital cost of the property.

### 2. Significant Accounting Policies (continued)

### c) Capital Assets (continued)

Amortization is provided for as follows:

Computer equipment - straight-line over three years
Furniture and equipment - straight-line over five years
Office building - straight-line over twenty years

Rental properties - an amount equal to the principal reduction of the mortgage, in

accordance with the requirements of the organization's funding bodies

General - a replacement reserve is maintained to provide for future asset

replacement

### d) Forgivable Loans

The corporation receives funding from different organizations. These loans are to be forgiven over 15 years from the completion date of the property.

### e) Revenue Recognition

The corporation follows the deferral method in accounting for contributions. Restricted contributions are recognized as revenue in the year in which related expenditures are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable, and when collectability is reasonably assured.

Rental, parking and laundry revenue and property management fees are recognized over the term of the lease.

The corporation enters into rent to own agreements with some of its tenants. The intent is to have the tenant purchase the home at an agreed upon price at the end of the lease so that a portion of the rent paid goes towards reducing the purchase price. Rent is recognized as revenue when due and includes any amount which would be applied to reducing the purchase price. Upon sale of the property, the purchase price will be recorded net of rent paid.

### 3. Subsidy Due from CMHC and MHRC

The CMHC properties are subsidized for mortgage interest on a monthly basis through the reduction of the interest rates from market to 2%, in order to provide housing to low income individuals. The MHRC properties are subsidized for mortgage interest and property taxes on a monthly basis.

### 4. Operating Deficiency Recoverable from (Excess Payable To) MHRC

Pursuant to the current operating agreement with MHRC, and the agreements with CMHC which expired March 31, 1999, on a cumulative basis for each portfolio of properties, any excess funding provided to the corporation is to be repaid. Where a cumulative deficiency exists for MHRC properties, the shortfall is the responsibility of MHRC subject to MHRC approval of project costs.

	 2010	2009	
Operating deficiency recoverable from (excess payable to) MHRC	\$ (50,678)	\$	55,102

### 5. Replacement Reserve Fund

Under the terms of the agreements with CMHC/MHRC, the Replacement Reserve account has been credited with an annual charge against earnings. These funds along with the accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by CMHC/MHRC from time to time. The funds in the account may only be used as approved by CMHC/MHRC. Withdrawals are credited to interest first and then principal.

	2010		2009
Allocation Annual charge Security and safety - maintenance and repairs charge Flooring and painting - maintenance and repairs charge	\$	283,632 49,369	\$ 283,632 110,000
	\$	333,001	\$ 393,632
Year end balance Cash Canadian Treasury Bills, Bonds and Guaranteed	\$	26,105	\$ (436,379)
Investment Certificates		3,629,553	4,008,482
	\$	3,655,658	\$ 3,572,103

### 6. Capital Assets

	20	10		20	09	
	 Cost		ccumulated mortization	Cost		ccumulated mortization
Rental properties Furniture and equipment	\$ 39,803,094 201,742	\$	10,298,739 200,049	\$ 39,806,583 201,742	\$	9,290,551 196,663
	\$ 40,004,836	\$	10,498,788	\$ 40,008,325	\$	9,487,214
Net book value	\$ 29,506,048			\$ 30,521,111		

### 7. Cash and Line of Credit

The corporation has a line of credit with the Assiniboine Credit Union with an approved maximum of \$1,800,000 which is due on demand and bears interest at the Credit Union's prime rate, payable monthly. This line of credit is secured by a \$2,000,000 guarantee by the City of Winnipeg. Included in cash, the corporation has utilized \$72,392 of this line of credit as at March 31, 2010 (2009 - \$299,382).

### 8. Forgivable Loans

	 2010	 2009
Forgivable loans Less: current portion	\$ 1,999,760 174,986	\$ 2,180,746 180,986
	\$ 1,824,774	\$ 1,999,760

WHRC has entered into various forgivable loan agreements with MHRC under various programs. These loans are forgivable over a period of fifteen years period, in equal monthly amounts, commencing from the date of execution of the agreement. In the event a housing unit is sold or otherwise transferred before the entire loan is forgiven, any unforgiven portion shall become payable to MHRC.

### 8. Forgivable Loans (continued)

These loans will be forgiven for the years ended as follows:

March 31,	2011	\$ 174,986
	2012	166,986
	2013	166,986
	2014	166,986
	2015	166,986
	Thereafter	1,156,830
		\$ 1,999,760

### 9. Long-Term Debt

Lender	Interest Rate	Maturity Dates	 2010	2009
Royal Bank of Canada Assiniboine Credit Union	4.64% 2.75% - 6.50%	2010 2010-2013	\$ 8,060 301,344	\$ 11,666 311,919
TD Canada Trust Canada Mortgage and	5.10%	2017	803,895	822,307
Housing Corporation  Manitoba Housing and	4.52% - 5.50%	2017-2021	2,622,122	4,699,541
Renewal Corporation	6.63% - 12.50%	-	 24,424,109	 23,319,848
			28,159,530	29,165,281
Less: current portion			 1,100,667	 944,711
			\$ 27,058,863	\$ 28,220,570

All mortgages are secured by a charge registered against the properties.

Although some of the mortgages may become due within the next fiscal period, these mortgages have not been shown as current as they are expected to be refinanced on similar terms when they come due.

The principal portion of long-term debt is repayable for the years ended as follows:

March 31,	2011	\$ 1,100,667
	2012	1,198,155
	2013	1,301,636
	2014	1,419,036
	2015	1,548,702
	Thereafter	20,495,462
	CMHC second mortgages	 1,095,872
		\$ 28,159,530

### 10. WHRC Building and Acquisition Reserve

The WHRC building and acquisition reserve consists of the net gains/losses on buildings that were sold, the accumulated operation surplus/deficits of those buildings and the realized gain on forgivable loans. These funds are restricted for use acquiring or building properties and adding them to WHRC's rental portfolio.

### 11. Internally Restricted Net Assets

The internally restricted net assets consist of the net gains/losses on buildings that were sold, the accumulated operation surplus/deficits of those buildings and the realized gain on forgivable loans. These funds are restricted for use on housing projects in the future and are not to be used for operating expenses. In the current year, these funds were transferred to the WHRC Building and Acquisition Reserve.

### 12. Additional Information to Cash Flow Statement

Code in account of how		2010	 2009
Cash is represented by: Cash Restricted cash and deposits	\$	1,555,469 3,655,658	\$ 1,400,896 3,572,103
	<u>\$</u>	5,211,127	\$ 4,972,999
Additional information: Interest received Interest paid	\$	106,737 2,556,759	\$ 195,484 2,657,079

### 13. Use of Estimates

The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the reporting periods presented. Actual results could differ from these estimates.

### 14. Financial Instruments

The corporation has designated all of its financial instruments as held-for-trading which means that they are measured at fair value with gains or losses recognized in operations with the exception of the WHRC Rental and Development long-term debt which is classified as other liabilities and recorded at amortized cost. Due to the short-term nature of the following financial instruments held by the corporation, including cash, rents receivable, other receivables, grants receivable, subsidy due from CMHC, subsidy due from MHRC, operating deficiency recoverable from MHRC, restricted cash and deposits, accounts payable and accrued liabilities and accrued interest payable, the carrying values as presented in the financial statements are reasonable estimates of fair value. The carrying value of the long-term debt at the balance sheet date approximates the fair market value as represented by the present value of future cash flows given that the interest rate risk is protected by agreements with CMHC and MHRC. The carrying value of the WHRC Rental and Development long-term debt at the balance sheet date approximates the fair market value as represented by the present value of future cash flows. The carrying value of Winnipeg Partners in Housing Inc. long-term debt approximates the fair market value as represented by the present value of future cash flows. The carrying value of the forgivable loans approximates fair market value as management intends to fulfill the requirements of the loan forgiveness. It is management's opinion that the corporation is not exposed to significant interest rate, currency or credit risk arising from any of its financial instruments.

### WINNIPEG ENTERPRISES CORPORATION

### STATEMENT OF FINANCIAL POSITION

As at December 31 (unaudited)

According	 2010	2009
ASSETS Cash Due from City of Winnipeg (Note 3)	\$ 126,121 3,239,136	\$ 180,394 3,972,525
	\$ 3,365,257	\$ 4,152,919
LIABILITIES  Due to City of Winnipeg - General Revenue Fund (Note 4)  Accounts payable and accrued liabilities  Debt (Note 5)	\$ 768,153 4,600 988,614	\$ 1,167,841 4,600 1,273,674
	1,761,367	2,446,115
NET ASSETS	 1,603,890	1,706,804
	\$ 3,365,257	\$ 4,152,919

See accompanying notes to the financial statements

### WINNIPEG ENTERPRISES CORPORATION

### STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

For the years ended December 31 (unaudited)

DEVENIUE	2010	 2009
REVENUES  Entertainment funding tax - Winnipeg Football Club (Note 6) Other	\$ 708,650	\$ 683,093 118
EVDENCEC	 708,650	 683,211
EXPENSES  Write-off of long-term receivable (Note 3) Interest on debt and other finance charges Professional fees	733,389 77,876 299	 733,390 97,683 295
	811,564	 831,368
NET LOSS FOR THE YEAR	(102,914)	(148,157)
NET ASSETS - BEGINNING OF YEAR	 1,706,804	 1,854,961
NET ASSETS - END OF YEAR	\$ 1,603,890	\$ 1,706,804

See accompanying notes to the financial statements

### WINNIPEG ENTERPRISES CORPORATION

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (unaudited)

### 1. Entity Definition and Wind-Up of Operations

Winnipeg Enterprises Corporation ("the Corporation") is a not-for-profit organization established by the Winnipeg Enterprises Corporation Incorporation Act on July 26, 1952 under the laws of the Province of Manitoba. As at March 31, 2005, the Corporation has wound-down its operations and is being managed by The City of Winnipeg ("the City"), its sole director. The City has assumed all remaining and prospective debt and liabilities of the Corporation.

### 2. Significant Accounting Policies

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods and services and/or the creation of a legal obligation to pay.

### **Financial instruments**

Financial instruments include cash, due to City of Winnipeg - General Revenue Fund, accounts payable and accrued liabilities, debt and an interest rate swap on the debt. Unless otherwise stated, the book value of the Corporation's financial assets and liabilities approximates their fair value. It is management's opinion that the Corporation is not exposed to significant interest, currency, or credit risk arising from these financial instruments except as per Note 5.

The Corporation uses interest rate swap contracts to manage interest rate risk on its floating rate debt. Payments and receipts under the interest rate swap contracts are recognized as adjustments to interest expense on a basis which matches the related fluctuations in the interest payments under floating rate debt.

### Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the statement of financial position. Actual results could differ from these estimates.

### 3. Due from City of Winnipeg

The due from City of Winnipeg represents the net book value of the property and equipment that was owned by the Corporation and transferred to the City based on the assignment agreement dated June 1, 2004 between the City, the Corporation and the Winnipeg Football Club ("WFC"). The receivable is being written-down based on the amortization of the property and equipment using the straight-line method over 10 years on the remaining unamortized balance.

### 4. Due to City of Winnipeg - General Revenue Fund

The City operates a centralized treasury function with a single operating bank account in the General Revenue Fund. Bank transactions are credited or charged to the "Due to" account when they are processed through the bank. Interest is credited or charged based on the City's average short-term earnings (cost of funds) on the single bank account, which is a function of the Bank of Canada rate. The December 31, 2010 effective interest rate was 0.9% (2009 - 0.2%).

### 5. Debt

	2010	2009
Demand loan (credit facility A); bearing interest at a swap rate of		
5.94% per annum until May 30, 2014; after which bears		
interest at prime; repayable in quarterly instalments of \$70,833		
plus interest	\$ 988,614	\$ 1,273,674

Credit facility A is secured by a limited guarantee from the City of Winnipeg of \$7,650,000.

### 6. Entertainment Funding Tax - Winnipeg Football Club

On May 18, 2005, City Council approved the amendment to the Canad Inns Stadium lease with the Corporation. The amendment included a provision which allows the City to use the entertainment funding tax, which relates to one pre-season game and nine regular season games, to first repay the remaining amount invested by the Corporation in the WFC by way of income debentures totalling \$1,194,000. This has been repaid in its entirety. Thereafter, this entertainment funding tax will be used to reduce the debt in the Corporation associated with WFC, which totalled approximately \$3,265,244 as at December 31, 2004. The unamortized amount of this debt, based on an interest rate of 5% net of the entertainment funding tax applied against the debt, as at December 31, 2010 is \$1,689,364 (2009 - \$2,281,299).

On December 15, 2010, City Council approved an amendment to the Economic Development Initiative for the re-development of the existing Stadium site and the new Stadium development at the University of Manitoba. All the entertainment funding tax remitted to the City in relation to the new Stadium will be used to repay this debt. Once the debt has been repaid, the entertainment funding tax on regular season and exhibition Blue Bomber football games will be used as follows:

- The first \$2.0 million shall be paid by WFC to BBB Stadium Inc. ("BBB") to be applied by BBB to pay down the outstanding balance of the Provincial loan required to be repaid by WFC;
- The next \$0.5 million shall be paid by WFC to BBB to be applied by BBB to a Stadium Capital Fund; and
- The balance, if any, shall be paid by WFC to BBB to be applied by BBB to pay down the outstanding balance of the Provincial loan required to be repaid by WFC.

### CENTREVENTURE DEVELOPMENT CORPORATION

### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December	31
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December 31	2010	2009
ASSETS		
Current Assets	φ 27.620	Φ 222.065
Restricted cash (Note 3)	\$ 37,620	\$ 223,065
Accounts receivable (Note 4)	4,114,442	1,392,007
Prepaid expenses Property held for resale (Note 5)	11,106 2,785,242	14,812 1,356,744
Current portion of mortgages receivable (Note 6)	693,957	509,087
Current portion of loans receivable (Note 7)	1,014,847	2,231,513
Current portion of loans receivable (Note 1)	1,014,047	2,231,313
	8,657,214	5,727,228
Mortgages receivable (Note 6)	928,594	986,447
Loans receivable (Note 7)	3,069,971	3,528,664
Capital assets (Note 8)	4,634,342	2,452,384
	\$ 17,290,121	\$ 12,694,723
LIABILITIES AND NET ASSETS Current Liabilities		
Bank indebtedness (Note 2)	\$ 482,383	\$ 76,692
Accounts payable and accrued liabilities	634,976	742,768
Holdbacks payable (Note 3)	37,620	223,065
Deferred grant revenue (Note 9)	746,617	432,661
Current portion of long-term debt (Note 10)	148,908	-
	2,050,504	1,475,186
Long-term debt (Note 10)	4,449,880	
	6,500,384	1,475,186
Commitments and contingencies (Note 11)		
NET ASSETS		
Invested in capital assets (Note 14)	1,138,137	1,738,035
General	97,000	97,000
Urban Development Bank	9,554,600	9,384,502
	10,789,737	11,219,537
	\$ 17,290,121	\$ 12,694,723

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

# CENTREVENTURE DEVELOPMENT CORPORATION

# CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS

For the year ended December 31

		Invested in Capital Assets		General	Ğ	Urban Development Bank		Total 2010		Total 2009
Balance, beginning of year	<del>∽</del>	1,738,035	<del>∽</del>	97,000	<del>∽</del>	9,384,502	<del>∽</del>	11,219,537	↔	12,212,653
Excess (deficiency) of revenue over expenditures for the year		(129,645)		110,113		(410,268)		(429,800)		(993,116)
Fund transfers		•		(110,113)		110,113		ı		ı
Net change in invested in capital assets		(470,253)		•		470,253		•		-
Balance, end of year	્	1,138,137	્	97,000	્	9,554,600	્	10,789,737	↔	11,219,537

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

### CONSOLIDATED STATEMENT OF OPERATIONS

For the year ended December 31

Tot the year enaca December 31			2010				2009
<del>-</del>	General	]	Urban Development Bank		Total		Total
Revenue _	General				1000		10141
Grant							
City of Winnipeg	100,0	00 \$	-	\$	100,000	\$	100,000
Designated grants		-	217,616		217,616		880,721
Interest	519,3	66	-		519,366		466,554
Commissions and development fees	258,3		-		258,382		188,492
Rental	22,1	16	190,178		212,294		29,527
Sale of properties			1,759,684		1,759,684		543,318
	899,8	64	2,167,478		3,067,342		2,208,612
Expenditures							
Administration	653,5	34	-		653,534		611,206
Amortization	71,4		58,160		129,645		62,324
Bank charges and interest	25,4	79	-		25,479		839
Interest on long-term debt		-	15,335		15,335		-
Cost of properties		-	2,072,537		2,072,537		1,260,411
Grants paid out							
Designated revenues		-	217,616		217,616		865,834
General		-	-		-		4,000
Insurance	9,8		-		9,828		11,075
Office	60,8	99	-		60,899		64,404
Professional fees							
Contract management		-	21,317		21,317		108,518
IT and other	9,0	06	-		9,006		15,527
Accounting, legal and							
transaction costs	17,7		97,342		115,123		114,498
Marketing	11,7	24	17,355		29,079		35,588
Project development		-	80,340		80,340		26,952
Property rental		-	44,404		44,404		9,622
Public destinations	1,5	00	-		1,500		5,930
Community investment			11,500		11,500		5,000
_	861,2	36	2,635,906		3,497,142		3,201,728
Excess (deficiency) of revenue							
over expenditures for the year	38,6	28 \$	(468,428)	\$	(429,800)	\$	(993,116)
Allocated to:							
General	110,1	13 \$	_	\$	110,113	\$	30,074
Urban Development Bank	, 110,1	- Ψ	(410,268)	Ψ	(410,268)	Ψ	(960,866)
Invested in capital assets	(71,4	85)	(58,160)		(129,645)		(62,324)
Excess (deficiency) of revenue	(7.197		(20,100)		(127,040)		(02,324)
over expenditures for the year	38,6	28 \$	(468,428)	\$	(429,800)	\$	(993,116)
=	. 23,0		(123,123)	_	( ,000)	7	(,,,,,,,,,)

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

### CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended December 31

To the year ended December 31	 2010	 2009
CASH FLOWS FROM OPERATING ACTIVITIES  Excess (deficiency) of revenue over expenditures for the year Adjustments for:	\$ (429,800)	\$ (993,116)
Amortization of capital assets Gain on disposal of properties	129,645 (879,626)	62,324
Accrued interest on mortgages	1,885	4,846
Accrued interest on loans receivable	 2,051	(18,595)
Changes in non-auch working conital halances	 (1,175,845)	(944,541)
Changes in non-cash working capital balances Accounts receivable	(2,722,435)	1,678,052
Prepaid expenses	3,706	(2,541)
Property held for resale	(1,428,498)	761,044
Accounts payable and accrued liabilities Holdbacks payable	(107,792) (185,445)	(464,178) 200,577
Deferred grant revenue	 313,956	 (880,720)
	 (4,126,508)	 1,292,234
	(5,302,353)	347,693
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of capital assets	(3,181,977)	(1,528,601)
Proceeds on sale of capital assets	1,750,000	- (1.40.001)
Advances of mortgages receivable	(433,283)	(149,991)
Receipts from mortgages receivable Advances of loans receivable	304,381 (562,438)	687,725 (3,885,116)
Receipts from loans receivable	 2,235,746	669,888
	 112,429	 (4,206,095)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from long-term debt	 4,598,788	 
Decrease in cash and cash equivalents during the year	(591,136)	(3,858,402)
Cash and cash equivalents, beginning of year	146,373	4,004,775
Cash and cash equivalents, end of year	\$ (444,763)	\$ 146,373
Comprised of	 	
Bank indebtedness	\$ (482,383)	\$ (76,692)
Restricted cash	 37,620	 223,065
	\$ (444,763)	\$ 146,373

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements

### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

For the year ended December 31, 2010

### **Principles of Consolidation**

These consolidated financial statements include the accounts of CentreVenture Development Corporation ("corporation") and its wholly-owned subsidiary Centre Village Housing Inc., which operate under common management. Intra-company and inter-company transactions and balances have been eliminated upon consolidation.

### **Basis of Financial Presentation**

The corporation records its financial transactions on the deferred fund accounting basis as follows:

### General

General includes transactions related to general operations and administration of the corporation.

### <u>Urban Development Bank</u>

The Urban Development Bank was initiated in 1999 through a contribution by the City of Winnipeg. Funds are intended to enable CentreVenture Development Corporation to facilitate economic development initiatives with private and non-profit sectors and provide creative financing options to encourage downtown investment. The assets of the Urban Development Bank are invested in loans, receivables and property held for development.

The Urban Development Bank funds, as defined by Board policy, shall not be used to fund the day-to-day operations of the corporation. The Urban Development Bank is funded by various levels of government and other funding organizations.

### **Revenue Recognition**

CentreVenture Development Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Interest income and rental revenue is recognized on an accrual basis consistent with the terms of the related mortgages and agreements and collection is reasonably assured. Reasonable assurance is based upon the corporation's past experience with its claims and collections associated with clients and similar transactions.

Sale proceeds on properties and the related cost of properties are recognized when the risks and rewards of ownership are transferred to the purchaser and collection is reasonably assured. Reasonable assurance is based upon the corporation's past experience with its claims and collections associated with clients and similar transactions. A transaction fee is levied by the corporation on these sales.

### **Special Projects - Restricted Funding Arrangements**

In addition to regular operating revenues, CentreVenture Development Corporation receives grants from time to time for specific programs or initiatives to be administered by CentreVenture Development Corporation which are accounted for through the Urban Development Bank. The following special funding arrangements were ongoing during the year:

### **Special Projects - Restricted Funding Arrangements (continued)**

### **Province of Manitoba:**

### North Main Economic Development Program Grant

The purpose of this grant is to attract business investment to the North Main area of downtown Winnipeg.

### City of Winnipeg:

### **Downtown Housing Strategy**

The purpose of this grant is to encourage unique and innovative approaches that support downtown housing developments and result in quality, affordable housing by providing financial assistance to proponents.

### City of Winnipeg:

### **Gail Parvin Hammerquist**

The purpose of these grants is to fund innovative measures to attract new investment, occupants and uses for heritage buildings, as well as to conserve the heritage character, architectural elements and detailing of designated buildings.

### **Mortgages and Loans Receivable**

Mortgages and loans are carried at the unpaid principal plus accrued interest, less allowances for doubtful loans. Amounts considered uncollectible are written-off in the year in which the uncollectible amount is determined. Recoveries on mortgages and loans previously written-off are taken into income in the year the income is received.

### **Allowance for Doubtful Loans**

The allowance for doubtful loans is maintained at a level considered adequate to absorb credit losses existing in the corporation's portfolio. The allowance is evaluated on an ongoing basis and increased as deemed necessary, which is charged against income and is reduced by write-offs.

### **Financial Instruments**

The CentreVenture Development Corporation utilizes various financial instruments. Unless otherwise noted, it is management's opinion that the CentreVenture Development Corporation is not exposed to significant interest, currency or credit risks arising from these financial instruments and the carrying amounts approximate fair values.

All transactions related to financial instruments are recorded on a settlement date basis.

The CentreVenture Development Corporation classifies its financial instruments into one of the following categories based on the purpose for which the asset was acquired. The CentreVenture Development Corporation's accounting policy for each category is as follows:

### **Financial Instruments (continued)**

Asset/Liability	Category	Measurement
Restricted cash Accounts receivable	Held for trading Loans and receivables	Fair value Amortized cost
Mortgages receivable	Loans and receivables	Amortized cost
Loans receivable	Loans and receivables	Amortized cost
Bank indebtedness	Held for trading	Fair value
Accounts payable and		
accrued liabilities	Other financial liabilities	Amortized cost
Long-term debt	Other financial liabilities	Amortized cost
Holdbacks payable	Other financial liabilities	Amortized cost

- Held for trading items are carried at fair value, with changes in their fair value recognized in the statement of operations.
- Other financial liabilities are carried at amortized cost, using the effective interest method.
- Loans and receivables are carried at amortized cost, using the effective interest rate method, less any provision for impairment.

Transaction costs are expensed as incurred.

### **Capital Assets**

Purchased capital assets are recorded at cost less accumulated amortization. Amortization is provided for on a straight-line basis in accordance with the following estimated useful life of the assets:

Building	25 years
Computer equipment	3 years
Furniture and fixtures	5 years
Leasehold improvements	3 years

The acquisition costs of capital assets which are funded from capital financing sources are charged to operations and matched with the applicable revenue sources in the year of expenditure. Where capital is financed using prior year's equity, the cost will be charged to the related net asset balance. These expenditures are recorded as an addition to assets with a corresponding increase in Invested in Capital Assets.

### **Use of Estimates**

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

### **New Accounting Pronouncements**

Recent accounting pronouncements that have been issued but are not yet effective, and have a potential implication for the corporation, are as follows:

### Accounting Standards for Not-for-Profit Organizations (NPO)

In December 2010, the Accounting Standards Board (AcSB) and the Public Sector Accounting Board (PSAB) issued new standards for not-for-profit organizations (NPOs) as follows:

Government (public sector) NPOs they have a choice of:

- 1. Public Sector Accounting Standards with the current series of NPO-specific standards added with some minor changes; or
- 2. Public Sector Accounting standards.

The Boards require NPOs to adopt their respective standards for year ends beginning on or after January 1, 2012; early adoption is allowed. Until the date of transition to the new standards, all NPOs will continue to follow the current Canadian Institute of Chartered Accountants Handbook - Accounting Part V - Pre-Changeover Standards.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the year ended December 31, 2010

### 1. Nature and Purpose of the Corporation

CentreVenture Development Corporation is a non-profit organization incorporated without share capital under the laws of Manitoba on July 9, 1999. The goal of the corporation is to promote and foster economic, residential and cultural growth and development in the downtown district of the City of Winnipeg. The corporation is exempt from income tax by virtue of p. 149(1)(e) of the Income Tax Act. The corporation files a corporate tax return and a non-profit organization information return annually as required by the Canada Revenue Agency.

### 2. Cash and Bank/Bank Indebtedness

The corporation has an approved operating line of credit with the Royal Bank of Canada to a maximum amount of \$10,400,000. The line of credit bears interest at Royal Bank prime rate minus 0.75% per annum and is secured by an unconditional and irrevocable guarantee signed by the City of Winnipeg in the amount of \$13,000,000 and a general security agreement on all personal property of the corporation. As at December 31, 2010, the line of credit had a balance owing of \$557,876 (2009 - \$nil). The bank indebtedness of \$214,432 at December 31, 2009 was owed to another financial institution.

### 3. Restricted Cash/Holdbacks Payable

The corporation has a holdback account that is jointly controlled with one of its contractors for a specific project.

### 4. Accounts Receivable

	 2010	 2009
Land sale receivable	\$ 1,750,000	\$ -
Central Park Project	1,564,497	918,138
Other	750,232	350,487
GST receivable	 49,713	 123,382
	\$ 4,114,442	\$ 1,392,007

2010

2000

### 5. Property Held for Resale

Under the asset agreement between CentreVenture Development Corporation and the City of Winnipeg, CentreVenture Development Corporation has the option to acquire an interest in surplus City-owned properties and buildings within the downtown area for the consideration of one dollar or a maximum of three years back property taxes. Any properties obtained under either of these options are recorded at the consideration price. The land inventory available under the asset agreement has been substantially depleted.

Property held for resale also includes properties acquired at fair market value from third parties for the purpose of development and/or resale. Material costs associated with the acquisition, development and resale of these properties are capitalized at cost. Property held for resale at year end consists of the following:

### 5. Property Held for Resale (continued)

			2010	2009
	Property for sale Property development costs	\$	2,780,101 5,141	\$ 1,352,891 3,853
		\$	2,785,242	\$ 1,356,744
6.	Mortgages Receivable	_	2010	 2009
	Mortgages receivable Accrued interest receivable Allowance for doubtful loans	\$	1,636,462 6,089 (20,000)	\$ 1,507,560 7,974 (20,000)
			1,622,551	1,495,534
	Current portion of mortgages receivable		693,957	509,087
		<u>\$</u>	928,594	\$ 986,447

Mortgages receivable on various properties in downtown Winnipeg with terms ranging from demand to maturity of 5 years, monthly instalments applied to interest first, compounded semi-annually not in advance, and secured by recourse to the related underlying property, personal and corporate guarantees, and other forms of security. Interest rates charged for CentreVenture Development Corporation mortgages range from 5.25% to 8.0% and are both fixed and variable in reference to the bank of Canada's prime rate of lending at the time of loan disbursement.

Mortgage principal receipts are expected as follows:

2011	\$ 693,957
2012	592,889
2013	141,636
2014	44,889
2015	163,091
Accrued interest	 6,089
	1,642,551
Allowance	 (20,000)
	\$ 1,622,551

The above schedule lists the expected receipts based on mortgages maturing during the year. Negotiations to renew mortgages may occur as terms expire throughout 2011.

### 7. Loans Receivable

	2010		2009
Loans receivable Accrued interest receivable Allowance for doubtful loans	\$ 4,183,82 30,99 (130,00	96	5,857,127 33,050 (130,000)
	4,084,83	<b>.8</b>	5,760,177
Current portion of loans receivable	1,014,84	7	2,231,513
	\$ 3,069,97	<u>'1</u> \$	3,528,664

### 7. Loans Receivable (continued)

Loans receivable from various borrowers have a maximum term to maturity of 10 years, payable in monthly interest instalments plus annual principal payment, and secured by an assignment of Heritage Tax Credits or other forms of security. Interest rates charged, ranging from 5.0% to 8.5%, are both fixed and variable in reference to the bank of Canada's prime rate of lending at the time of loan disbursement.

Loan principal receipts are expected as follows:

2011	\$ 1,014,847
2012	740,984
2013	445,660
2014	376,850
2015	299,960
Thereafter	1,305,521
Accrued interest	 30,996
	4,214,818
Allowance	 (130,000)
	\$ 4,084,818

The above schedule lists the expected receipts based on loans maturing during the year. Negotiations to renew loans may occur as terms expire throughout 2011.

### 8. Capital Assets

	2010			2009						
		Cost				cumulated nortization		Cost		ccumulated nortization
Land Building Computer equipment Furniture and fixtures Leasehold improvements Construction in progress	\$	4,226,719 97,728 106,200 521,059	\$	29,593 78,770 26,687 182,314	\$	870,374 611,029 70,704 26,037 347,610 714,349	\$	66,265 18,836 102,618		
Net book value	<u>\$</u>	4,951,706 4,634,342	\$	317,364	\$ \$	2,640,103 2,452,384	\$	187,719		

### 9. Deferred Grant Revenue

Deferred grant revenue represents externally restricted funding received from various sources for the operation of the project to which the funding relates.

### 9. Deferred Grant Revenue (continued)

Deferred grant revenue for externally restricted projects during the year is as follows:

			2010	 2009
	Gail Parvin Hammerquist 2004 Gail Parvin Hammerquist 2005 Gail Parvin Hammerquist 2006/2007 Gail Parvin Hammerquist 2008 Gail Parvin Hammerquist 2009 North Main Economic Development Program Grant	\$	5,747 150,050 67,898 520,322 2,600	\$ 136,869 35,544 184,750 72,898 - 2,600
		\$	746,617	\$ 432,661
10.	Long-term Debt		2010	2009
	Royal Bank of Canada Insurance, term loan payable at the fixed rate of 4.47%, due October 2025, blended yearly payments of \$241,597, secured by a general security agreement constituting a first ranking security interest in all personal property, and an unconditional and irrevocable guarantee signed by the City of Winnipeg in the amount of \$13,000,000.	\$	2,602,583	\$ -
	Mortgage payable at the rate of 4.59%, due January 2015, blended monthly payments of \$9,565, the balance is unsecured.		1,996,205	_
			4,598,788	-
	Current portion of long-term debt		148,908	
		\$	4,449,880	\$ 
	Principal repayments for the next five years and thereafter are as follo	ws:		
	2011 2012 2013 2014 2015 Thereafter	\$	148,908 155,617 162,627 169,952 2,043,959 1,917,725	
		\$	4,598,788	

### 11. Commitments and Contingencies

The corporation has made commitments for grants that had not been disbursed by the December 31, 2010 year end in the approximate amount of \$941,737 (2009 - \$1,003,166).

The corporation has made commitments for loans that had not been disbursed by the December 31, 2010 year end in the approximate amount of \$1,309,221 (2009 - \$134,221).

The corporation has made commitments for property development and property purchases with the maximum amount committed to be \$nil (2009 - \$2,686,001) pending the recipient's ability to meet the requirements of the agreement.

### 11. Commitments and Contingencies (continued)

The corporation has made commitments for leases for the next three years as follows:

2011	\$	21,050
2012		21,050
2013		21,050
2014		1
2015		1

### 12. Related Party Transactions

The following table summarizes the corporation's related party transactions for the year:

	2010		2009
REVENUE			
City of Winnipeg (parent) - operating grant	\$	100,000	\$ 100,000
City of Winnipeg (parent) - miscellaneous		20,125	21,320
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES			
City of Winnipeg (parent) - Property taxes		105,376	68,166
City of Winnipeg (parent) - Property purchases		-	1
City of Winnipeg (parent) - Cost of Land		-	50,000
OTHER			
City of Winnipeg (parent) - Assigned Heritage Tax Credits			
applied against loans receivable		232,919	222,598

These transactions are in the normal course of operations and are measured at the exchange value (the amount of consideration established and agreed to by the related parties).

### 13. Capital Management

The corporation has managed its capital according to the plan approved by the City of Winnipeg for the 2008 to 2010 period. That plan contained the following principles:

- Each year's operations are budgeted on a break-even basis, so that the corporation's equity over the long-term neither grows nor diminishes on account of annual operations.
- The corporation's invested equity includes the land included in "invested in capital assets", as well as its general net assets and the balance of the Urban Development Bank. The corporation uses some of this equity to make community investments in the revitalization of Winnipeg's downtown. The approved plan called for equity of \$12 million at the start of the period to be reduced by these investments. At December 31, 2010, the equity level was \$10.8 million.

The corporation is in discussions with the City of Winnipeg on its business plan for the 2011 to 2013 period. That plan, which will include continuing community investments, will, once approved, set out the corporation's operational and capital management plan for the next three year period.

### 14. Invested in Capital Assets

Invested in Capital Assets	 2010	 2009
a) Investment in capital assets is calculated as follows:		
Capital assets	\$ 4,634,342	\$ 2,452,384
Amounts to be financed by Approved grants and mortgage advances	 3,496,205	 714,349
	\$ 1,138,137	\$ 1,738,035

### 14. Invested in Capital Assets (continued)

b) Change in net assets invested in capital assets is calculated as follows:

2.6.		2010	2009		
Deficiency of revenue over expenditures Amortization of capital assets	\$	(129,645)	\$	(62,324)	
Net changes in investment in capital assets Purchase of capital assets Disposal of assets Amounts to be funded	\$	3,181,977 (870,374)	\$	1,528,601	
Approved grants and mortgage advances		(2,781,856)		(714,349)	
	<u>\$</u>	(470,253)	\$	814,252	

### 15. Fair Value of Financial Instruments

The carrying amount of the corporation's financial assets and liabilities approximate their fair value. In the absence of readily ascertainable market values, management has estimated that fair value would not differ materially from carrying value. Factors considered in this determination include underlying collateral, market conditions, financial data and projections of the borrowers. Because of the inherent uncertainty of valuation, the estimate of fair value may differ significantly from the values that would have been used had a ready market for the assets existed.

### STATEMENT OF OPERATIONS

Year ended December 31

		2010		2009
DELEDITION				(Note 12)
REVENUES City of Winnings	\$	4 022 552	\$	4 022 552
City of Winnipeg Arts Development	Ф	4,032,552 19,571	Ф	4,032,552 74,772
Winnipeg Foundation		17,500		17,500
Other income		17,300 12,450		17,500
Interest income		11,093		4,720
		4,093,166		4,129,544
EXPENSES				
Program expenses (Schedule of Expenses)		3,561,126		3,776,342
Administrative expenses (Schedule of Expenses)		282,647		344,850
		3,843,773		4,121,192
OTHER PROJECTS				
Cultural Capital of Canada revenues				
Contributions		1,390,322		36,525
City of Winnipeg		150,000		-
Cultural Capital of Canada expenses		(1,780,322)		(36,525)
Public Art revenues		309,929		432,700
Public Art expenses (Schedule of Expenses)		(309,929)		(432,700)
TWOTES OF DEVENING OVER TWOTES		(240,000)		_
EXCESS OF REVENUES OVER EXPENSES BEFORE AMORTIZATION		9,393		8,352
AMORTIZATION		(15,157)		(19,231)
		(==,==+)		(12,221)
DEFICIENCY OF REVENUES OVER EXPENSES AFTER AMORTIZATION	\$	(5,764)	\$	(10,879)

See accompanying notes to the financial statements

# STATEMENT OF CHANGES IN NET ASSETS

Year ended December 31

<b>Total</b> Total 2010 2009 (Note 12)	<b>\$ 1,328,987</b> \$ 1,323,597	(997,315) (981,046)	<b>331,672</b> 342,551	(5,764) (10,879)	•	<b>\$ 325,908</b> \$ 331,672
Internally Restricted	\$ 271,470	(39,825)	231,645	1	(36,954)	\$ 194,691
Invested in Capital Assets	\$ 100,027	1	100,027	(15,157)	3,960	\$ 88,830
Unrestricted	\$ 957,490	(957,490)	ı	9,393	32,994	\$ 42,387
real chaca December 21	Net assets, beginning of year As previously reported	Prior period adjustment (Note 6)	As restated	Excess (deficiency) of revenues over expenses	Transfers (Note 7)	ω Net assets, end of year

See accompanying notes to the financial statements

### STATEMENT OF FINANCIAL POSITION

De	co	m	hο	r	3	1

ASSETS		2010	2009 (Note 12)
Current			
Cash	\$	59,550	\$ 37,230
Term deposits		1,446,000	1,402,993
Receivables		27,332	3,872
GST receivable		19,529	12,075
Prepaid expenses		3,475	4,636
		1,555,886	1,460,806
Equipment and leasehold improvements (Note 3)		88,830	 100,027
	\$	1,644,716	\$ 1,560,833
LIABILITIES	<u></u>		
Current			
Payables and accruals	\$	46,590	\$ 37,129
Grant holdbacks (Note 4)		61,340	194,717
Deferred contributions (Note 5)		1,210,878	997,315
NEW ACCEPTO		1,318,808	 1,229,161
NET ASSETS		42 205	
Unrestricted		42,387	100.027
Invested in Capital Assets		88,830	100,027
Internally Restricted (Note 9)		194,691	 231,645
		325,908	331,672
	\$	1,644,716	\$ 1,560,833

Commitment (Note 8)

See accompanying notes to the financial statements

### NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010

### 1. Nature of operations

Winnipeg Arts Council Inc. (the Organization) funds, supports, and fosters development of the arts on behalf of the people of Winnipeg.

The Organization is an incorporated not-for-profit entity and is a registered charity under the Income Tax Act.

### 2. Summary of significant accounting policies

The Organization follows accounting principles generally accepted in Canada in preparing its financial statements. The significant accounting policies used are as follows:

### a) Equipment and leasehold improvements

Equipment and leasehold improvements are recorded at cost. The Organization provides for amortization using the following methods at rates designed to amortize the cost of the equipment and leasehold improvements over their estimated useful lives. The annual amortization rates and methods are as follows:

Office equipment 5 years Straight-line Furniture and fixtures 10 years Straight-line Computer equipment 3 years Straight-line

Amortization of leasehold improvements is recorded over the term of the lease.

### b) Revenue recognition

The Organization follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

### c) Accounting estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically and are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

### d) Financial instruments

The Organization's financial instruments consist of cash, term deposits, receivables, GST receivable, payables and accruals and grant holdbacks. Unless otherwise noted it is management's opinion that the Organization is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair values of these financial instruments approximate their carrying values, unless otherwise noted.

### 3. Equipment and leasehold improvements

	Accumulated Net Book Cost Amortization Value				1	2009 Net Book Value	
Office equipment Furniture and fixtures Leasehold improvements Computer equipment	\$ 6,574 27,013 104,258 24,477	\$	5,482 9,703 37,296 21,011	\$	1,092 17,310 66,962 3,466	\$	2,447 20,012 77,387 181
	\$ 162,322	\$	73,492	\$	88,830	\$	100,027

### 4. Grant Holdbacks

The Organization has a policy of holding back a proportion of grants awarded in a year until certain completion criteria have been satisfied. Furthermore, some awards will be disbursed according to a cash-flow schedule developed with the agreement of the client organizations. Accordingly, this account represents those award balances which will be disbursed in the future according to those guidelines.

The composition of these holdbacks according to award category are as follows:

	2010		 2009	
Project grants	\$	25,878	\$ 55,579	
Youth Arts Initiative		16,400	7,700	
New Creations		11,138	108,425	
Audience Development		6,424	9,963	
Professional development		1,500	-	
Operating grant		-	8,500	
Downtown Festivals		-	 4,550	
	\$	61,340	\$ 194,717	

### 5. Deferred contributions

Deferred contributions represent restricted funding and unspent externally restricted resources which relate to the subsequent year.

Public Art relates to the design and execution of particular artworks to be created in public areas of Winnipeg. The commissioning and installation of public art projects is a multi-year process. This project is supported by a specified allocation from the City of Winnipeg. Financial support to individual artists is awarded on the recommendation of juries selected by the Organization.

In 2009, Winnipeg was designated as the Cultural Capital of Canada 2010 by the department of Canadian Heritage. Various governments have committed funds in excess of two million dollars to the City for use by the Organization for community arts projects as designated and approved by Canadian Heritage.

### 5. Deferred contributions (continued)

Deferred communities (community)		2010		2009
Public Art				
Balance, beginning of year	\$	957,490	\$	945,188
Contributions				
City of Winnipeg		452,372		445,002
Other		84,364		-
Allocation to Cultural Capital of Canada		(508,352)		-
Transferred to revenue		(309,929)		(432,700)
		675,945		957,490
Cultural Capital of Canada				
Balance, beginning of year		39,825		_
Contributions		1,767,078		76,350
Allocation from Public Art		508,352		-
Transferred to revenue		(1,780,322)		(36,525)
		534,933		39,825
Increase during the year		213,563		52,127
Deferred contributions, beginning of year		997,315		945,188
	_		_	
Deferred contributions, end of year	\$	1,210,878	\$	997,315
The following provides a breakdown by project of the unexpended bala	nce:			
Public Arts Projects		2010		2009
Osborne Bridge	\$	121,538	\$	122,237
Central Park	Ψ	120,438	Ψ	138,700
With Art: Community Arts Projects		119,136		90,801
Millennium Park Literary Fence		95,953		92,200
Community Gardens		85,013		58,000
BIZ Collaboration		69,559		44,059
Transit Project		3,535		18,411
Bishop Grandin Greenway		2,508		2,508
St. Boniface Museum		290		1,616
Artwork for a Major Street		-		197,000
Private-Public Collaboration		-		64,246
Playground Project		-		42,000
Public Education Program		-		10,494
La Maison des Artistes				753
Public Art Contingency		57,975		74,465
		675,945		957,490
Cultural Capital of Canada		534,933		39,825
	\$	1,210,878	\$	997,315

### 6. Prior period adjustment

These financial statements include prior period adjustments for contributions previously disclosed as net asset balances instead of as deferred contributions in accordance with the deferral method of accounting for contributions. As a result, net asset balances were previously overstated and the deferred contributions balance was understated. The cumulative effect is a decrease to the 2010 opening net assets of \$997,315 (2009 - \$981,046) and an increase in deferred contributions of the same amount.

In addition, the 2009 statement of operations did not report Arts Development revenue of \$74,772 and Arts Development expenses of \$102,835, resulting in a decrease to excess of revenues over expenses of \$28,063. The Arts Development program was previously recorded directly through internally restricted net assets.

### 7. Transfers

In 2010, \$3,960 (2009 - \$Nil) was transferred from unrestricted net assets to invested in capital assets in order to fund cash outlays for capital asset acquisitions.

Additionally, \$36,954 (2009 - \$28,063) was transferred from internally restricted net assets to unrestricted net assets in order to fund the Arts Development program.

### 8. Commitment

The Organization has entered into a lease agreement at an annual cost of \$35,464 until March 31, 2012. Commencing April 1, 2012, the rent will increase annually by the Consumer Price Index. The lease expires in 2017.

### 9. Internally restricted net assets

	2010		 2009
Cash flow assistance Future programs Municipal Arts and Cultural Development	\$	100,000 62,667 32,024	\$ 100,000 72,667 58,978
	\$	194,691	\$ 231,645

The allocation for cash flow assistance was made in order to provide cash flow assistance to client organizations until such time as operating grants for their use have been received by Winnipeg Arts Council Inc. from the City of Winnipeg.

The allocation for Future Programs is available for the development of new programs at the discretion of the Board of Directors.

The allocation to Municipal Arts and Cultural Development was made to finance future projects to engage the overall community in support of the arts in the City of Winnipeg.

### 10. Economic dependence

The Organization is financially dependent upon an annual allocation from the City of Winnipeg.

### 11. Capital disclosure

The Organization considers its capital to be the balance maintained in its unrestricted net assets. Capital is invested under the direction of the Board of Directors. The primary objective of the Organization is to invest its capital in a manner that will allow it to continue as a going concern and comply with its stated objectives. The Organization is not subject to any externally imposed requirements of its capital.

### 12. Comparative figures

Certain comparative figures have been reclassified from those previously presented to conform to the presentation of the 2010 financial statements.

### 13. Statement of cash flows

This statement has not been presented as management does not believe it provides additional meaningful information.

### SCHEDULE OF EXPENSES

Year ended December 31

		2010	2009
DROCD AM EVDENCEC			(Note 12)
PROGRAM EXPENSES  Operating grants Project grants Individual artists grants Professional development grants Arts Development Youth initiative grants Jury honoraria and expenses Translation services Carol Shields Winnipeg Book Award New Creations grants Audience Development grants	\$	2,973,750 227,281 150,000 69,891 56,524 46,000 17,357 14,073 6,250	\$ 2,918,650 193,294 153,300 69,945 102,835 45,000 11,800 10,606 6,250 170,025 94,637
	\$	3,561,126	\$ 3,776,342
ADMINISTRATIVE EXPENSES  Board and committee meetings Hospitality and promotion Professional and consultant fees Professional development, memberships and conferences Rent Salaries and benefits Supplies and other office expenses Telecommunications	\$ \$	6,181 6,991 7,540 4,355 41,076 187,514 23,750 5,240 282,647	\$ 4,243 15,486 18,017 12,554 35,675 235,213 18,492 5,170 344,850
Administration Artists legal agreements Artists proposal expenses Artists' fees Consultation Jury honoraria and expenses Public education Research, planning and marketing	\$ \$	75,537 22,642 158,357 9,504 13,810 22,611 7,468 309,929	\$ 74,223 3,079 - 332,584 - 7,308 11,046 4,460 432,700

See accompanying notes to the financial statements



### STATEMENT OF FINANCIAL POSITION

December 31, 2010

ASSETS	2010		 2009	
Current Cash Guaranteed investment certificates Accounts receivable, Aboriginal Youth Strategy Grant Prepaid expenses	<b>\$</b>	13,414 - - 225	\$ 748 10,160 15,000 225	
	\$	13,639	\$ 26,133	
LIABILITIES AND NET ASSETS  Current  Accounts payable  Library Advisory Committees (Note 5)	<b>\$</b>	230 63	\$ 901 215	
NET ASSETS General fund		293 13,346	1,116 25,017	
	\$	13,639	\$ 26,133	

The accompanying notes form an integral part of these financial statements

### STATEMENT OF OPERATIONS

Year ended December 31, 2010

	2010		2009	
REVENUE City of Winnipeg operating grant Interest Aboriginal Youth Strategy	\$	88,128 191 -	\$ 68,128 320 15,000	
		88,319	 83,448	
EXPENSES				
Administration		36,475	34,314	
Development and research		6,255	3,065	
Promotion, advertising and community outreach		10,677	9,193	
Sponsorship		6,000	6,250	
Foundation donation		15,000	15,000	
Aboriginal Youth Strategy		15,886	15,000	
Laptop and accessories		3,450	-	
Strategic Planning		6,247		
		99,990	 82,822	
Excess (deficiency) of revenue over expenses	\$	(11,671)	\$ 626	

The accompanying notes form an integral part of these financial statements

### STATEMENT OF CHANGES IN NET ASSETS

Year ended December 31, 2010

	2010		 2009	
Net assets, beginning of year	\$	25,017	\$ 24,391	
(Deficiency) excess of revenues over expenditures		(11,671)	 626	
Net assets, end of year	\$	13,346	\$ 25,017	

The accompanying notes form an integral part of these financial statements

### NOTES TO THE FINANCIAL STATEMENTS

Year ended December 31, 2010

### 1. Nature of Operations

The Winnipeg Public Library Board (the Board) was organized to provide the City of Winnipeg with the guidance with respect to improving the City's library system.

The Board was created by a by-law of the City of Winnipeg. As not-for-profit organization, the Winnipeg Public Library Board is a tax-exempt organization under the provisions of the Income Tax Act.

### 2. Summary of Significant Accounting Policies

### **Revenue recognition**

The organization recognizes revenues when they are earned, specifically when all the following conditions are met:

- there is clear evidence that an arrangement exists
- amounts are fixed or can be determined
- the ability to collect is reasonably assured.

### **Measurement uncertainty**

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

### Property, plant and equipment

The organization has adopted the policy of writing off property, plant and equipment in the year of purchase. In the year ended December 31, 2010, the organization purchased a laptop and computer accessories for the treasurer's use.

### 3. Economic Dependence

The organization is dependant on the City of Winnipeg as its primary source of revenue. Should this funding substantially change, management is of the opinion that continued viable operations would be doubtful.

### 4. Financial Instruments

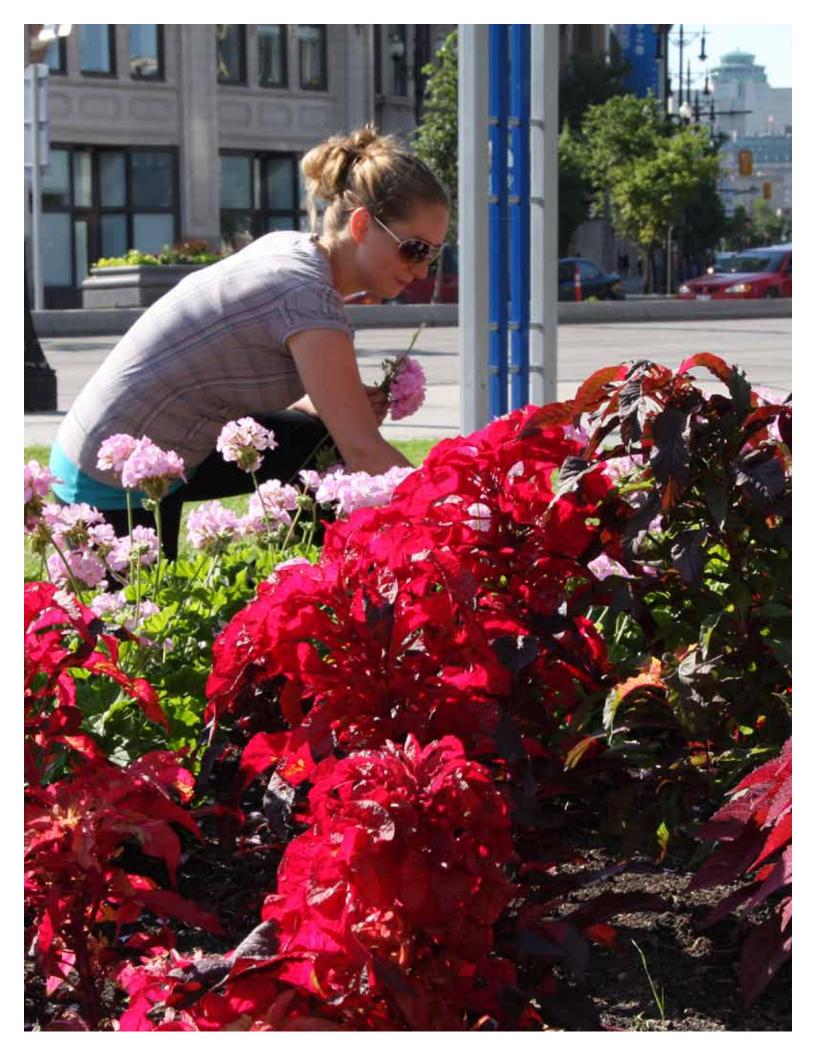
The organization's financial instruments consist of cash, accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the organization is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.

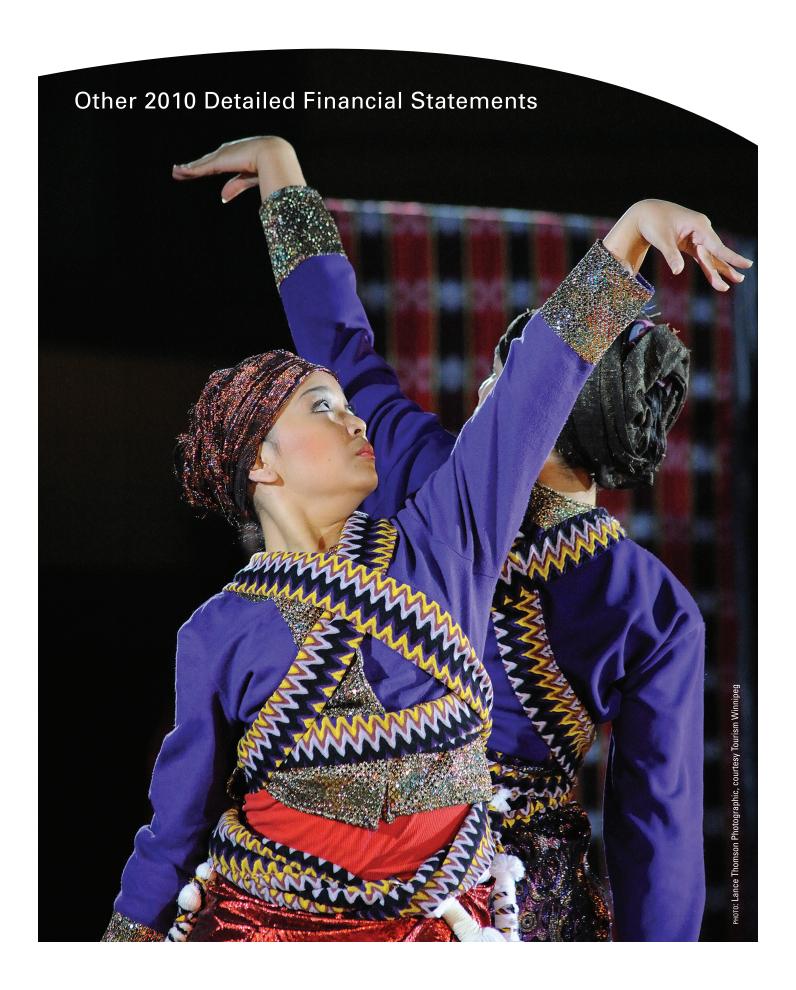
### 5. Library Advisory Committees

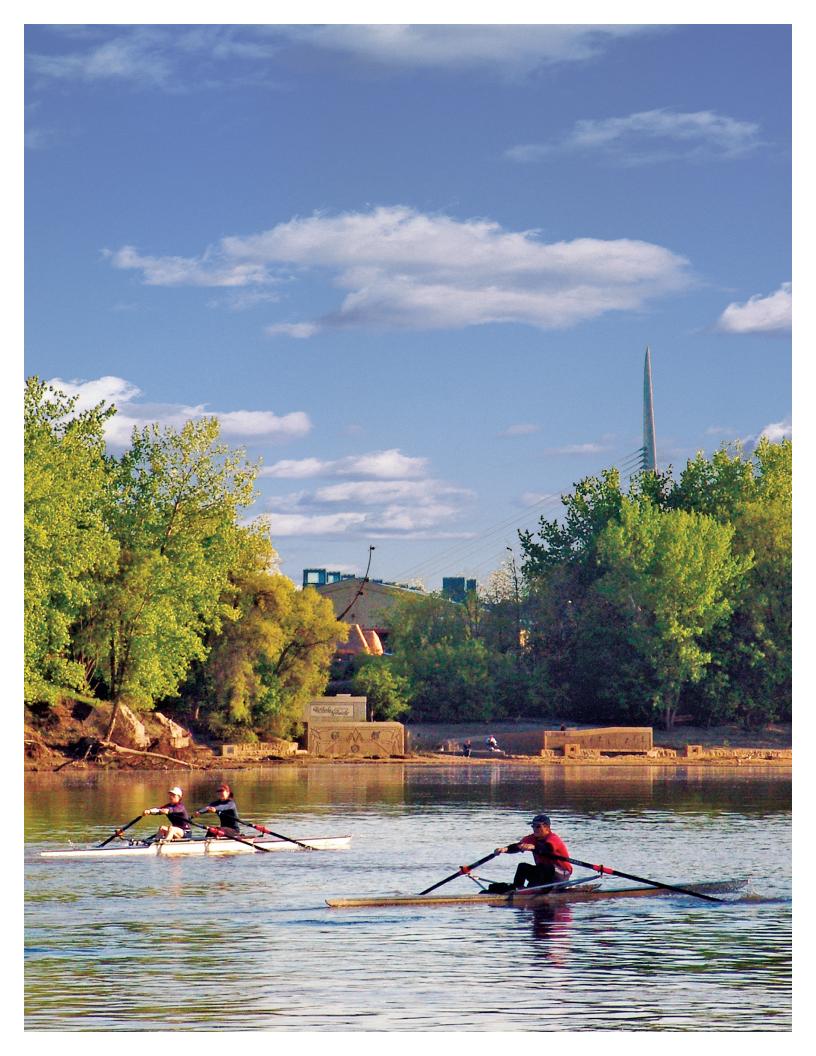
	2010		2009	
Trust Fund - Assiniboia	\$	-	\$	(25)
Trust Fund - City Centre		(1)		120
Trust Fund - EK - Transcona		-		-
Trust Fund - LS/WC		1		120
Trust Fund - Riel		63		
	\$	63	\$	215

### 6. Statement of Cash Flows

A statement of cash flows has not been prepared as the cash flows are evident from the statement of financial position and the statement of operations and net assets.







His Worship the Mayor and Members of the Council of the City of Winnipeg

### Ladies and Gentlemen:

Pursuant to the requirements of **The City of Winnipeg Charter**, the Sinking Fund Trustees submit the 2010 audited financial statements of the Sinking Fund.

You will note in the financial statements that the Sinking Fund reported a net loss of \$2,337,000 for the year ended December 31, 2010 and a balance of deficit in the amount of \$2,035,000 as at December 31, 2010.

The rates of interest earned by the Fund for the years 2001 to 2010 are shown below:

2001	6.91%	2006	5.41%
2002	6.61%	2007	5.46%
2003	6.02%	2008	5.15%
2004	6.27%	2009	4.36%
2005	5.55%	2010	3.81%

Changes in the sinking fund reserve during 2010 are summarized as follows. The total reserve for retirement of debenture debt increased to \$329,561,000 as at December 31, 2010 (2009 - \$310,683,000) of which \$117,000,000 represents full funding of all future Sinking Fund installments and interest on the Winnipeg Hydro portion of the City's Sinking Fund debt as provided for by the Manitoba Hydro Electric Board bonds held by the Sinking Fund.

Sinking funds are invested in securities with maturities which closely match the current position of related reserves.

Respectfully submitted,

E. STEFANSON	Chairman	J. L. FERRIER	Trustee
N. THEODOROU	Trustee	G. STESKI	Trustee
		L. DERRY	Secretary

### STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars)

A CCETTC	2010		2009	
ASSETS Investment in bonds and debentures (Schedule 1) Call loans - City of Winnipeg (Note 3) Accrued interest receivable Cash	\$	297,048 29,209 3,945 7	\$	303,293 6,482 3,886 6
	\$	330,209	\$	313,667
LIABILITIES, RESERVE AND SURPLUS Accrued interest payable (Note 5) Accrued liabilities		2,666 17		2,666 16
		2,683		2,682
Reserve for retirement of debenture debt (Note 6) (Deficit) Surplus		329,561 (2,035)		310,683 302
	\$	330,209	\$	313,667

### STATEMENT OF LOSS

For the years ended December 31 (in thousands of dollars)

	2010		2009	
Interest income (Schedule 2) Interest requirements - debenture debt reserves Interest requirements - Manitoba Hydro bonds (Note 5)	<b>\$</b>	15,835 (10,017) (8,023)	\$	20,975 (12,957) (9,405)
(Deficit) of interest earned under requirements		(2,205)		(1,387)
Administration expenses		132		128
Net loss for the year	\$	(2,337)	\$	(1,515)

### STATEMENT OF (DEFICIT) SURPLUS

For the years ended December 31 (in thousands of dollars)

(in the usual eg diction of	 2010		
Balance, beginning of year	\$ 302	\$	1,817
Less: Net loss for the year	 (2,337)		(1,515)
Balance, end of year	\$ (2,035)	\$	302

### STATEMENT OF RESERVE FOR RETIREMENT OF DEBENTURE DEBT

For the years ended December 31 (in thousands of dollars)

	2010		2009	
Balance, beginning of year Add:	\$	310,683	\$	403,786
Installments - City of Winnipeg		8,861		12,959
Interest credited - debenture debt reserves		10,017		12,957
Deduct:		329,561		429,702
Applied to debt redemption (Note 6)				119,019
Balance, end of year	\$	329,561	\$	310,683

### NOTES TO THE FINANCIAL STATEMENTS

As at December 31, 2010 (in thousands of dollars)

### 1. Status of The Sinking Fund Trustees of The City of Winnipeg

The Sinking Fund Trustees of The City of Winnipeg (the "Fund") was established as a body corporate by subsection 314(1) of The City of Winnipeg Act, a statute of the Legislature of the Province of Manitoba ("the province"). The City of Winnipeg Act was repealed by the province effective January 1, 2003 and replaced by The City of Winnipeg Charter, a statute of the province. Under section 520 of The City of Winnipeg Charter, The Sinking Fund Trustees continues to have the same rights and obligations as outlined under the former City of Winnipeg Act for Sinking Fund debentures issued prior to December 31, 2002 and any future refinancing of these debentures.

### 2. Significant Accounting Policies

The Fund is not required to apply the following Sections of the Canadian Institute of Chartered Accountants (CICA) Handbook: 1530, 3855, 3862, 3863 and 3865 which would otherwise have applied to the financial statements of the Fund for the year ended December 31, 2010. The Fund has elected to use this exemption and applies the requirements of Section 3860 and Accounting Guideline 13 (AcG-13) of the CICA Handbook.

These financial statements have been prepared in accordance with Canadian GAAP. The significant accounting policies are summarized as follows:

### a) Bonds and debentures

Bonds and debentures are carried at cost plus accumulated amortization. Discounts and premiums arising on the purchase of these investments are amortized over the remaining terms to maturity with annual amortization computed at amounts which, when combined with actual income received, result in a constant effective yield on the amortized book value.

### b) Bond residues and coupons

Bond residues and coupons are carried at cost plus accrued income. Income is accrued on the book value of the investments at a rate equivalent to the effective yield on the investment.

### c) Statement of cash flows

A statement of cash flows has not been prepared as its presentation would not provide additional information.

### d) Use of estimates

Financial statements prepared in accordance with Canadian generally accepted accounting principles require management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

# 2. Significant Accounting Policies (continued)

# e) Future accounting policies

The CICA has issued a new accounting framework applicable to Canadian private enterprises. Effective for fiscal years beginning on January 1, 2011, private enterprises will have to choose between International Financial Reporting Standards (IFRS) and GAAP for private enterprises, whichever suits them best. The Fund currently plans to adopt the new accounting standards for private enterprises for fiscal year beginning on January 1, 2011, and the impact of this transition has not yet been determined.

## 3. Call loans - City of Winnipeg

Call loans represent short-term investments with The City of Winnipeg which are callable by the Fund upon one business day notice. Call loans are recorded at cost, which together with accrued interest income, approximates fair value.

#### 4. Interest Rate and Credit Risk

# a) Interest rate risk

Interest rate risk refers to the adverse consequences of interest rate changes on the Fund's cash flows, financial position and income. This risk arises from differences in the timing and amount of cash flows related to the Fund's assets and liabilities. The value of the Fund's assets is affected by short-term changes in nominal interest rates.

The effective rate of interest earned by the Fund for the year ended December 31, 2010 was 3.81% (2009 - 4.36%).

The term to maturity and related book and par values of investments in bonds and debentures held by the fund at December 31, 2010 are as follows:

Term To Maturity	Par Value		B	ook Value
Less than one year	\$	18,868	\$	18,942
Two to five years		178,409		178,812
Greater than five years				99,294
	\$	296,586	\$	297,048

#### b) Credit risk

Credit risk arises from the potential for an investee to fail or to default on its contractual obligations to the Fund.

At December 31, 2010 the Fund's maximum credit risk exposure at fair market value was \$340,378.

The Fund limits credit risk by investing in bonds and debentures of investees that are considered to be high quality credits (rated A or higher) and by utilizing an internal Investment Policy Guideline monitoring process.

### 5. Purchase of Winnipeg Hydro by Manitoba Hydro

Manitoba Hydro purchased Winnipeg Hydro from The City of Winnipeg on September 3, 2002. In accordance with the Asset Purchase Agreement between The City of Winnipeg and Manitoba Hydro and The Purchase of Winnipeg Hydro Act, a statute of the Legislature of the Province of Manitoba, the Sinking Fund is required to:

a) Hold the Manitoba Hydro Electric Board bonds issued by Manitoba Hydro to the City in connection with the Winnipeg Hydro portion of the City's debt. The bonds were issued for the purpose of enabling the City to repay the Winnipeg Hydro portion of the City's debt, and were issued with identical terms and conditions as to par value, interest and date of maturity as the Winnipeg Hydro portion of the City's debt. The bonds are guaranteed by the Province of Manitoba and are non-transferable and non-redeemable prior to maturity.

The book value of the Manitoba Hydro Electric Board bonds as at December 31, 2010 amounted to \$117,000 (2009 - \$117,000).

**b**) Pay all principal and interest received on the Manitoba Hydro bonds to the City for the payment of principal and interest on the Winnipeg Hydro portion of the City's debt.

As the receipt of the Manitoba Hydro bonds represents full funding of all future Sinking Fund installments and interest related to the Winnipeg Hydro portion of the City's Sinking Fund debt, no further amounts are required to be levied and contributed to the Sinking Fund in respect of this portion of the debt.

# 6. Reserve for Retirement of Debenture Debt

As at December 31, 2010 the reserve for retirement of debenture debt is allocated towards Sinking Fund debentures as follows:

Maturity		Amortized Cost								
Year	Нус	dro Portion	Other Purposes			Total		Value		
2013	\$	10,000	\$	73,445	\$	83,445	\$	100,000		
2014		15,000		63,689		78,689		100,000		
2015		12,000		59,261		71,261		100,000		
2017		20,000		16,166		36,166		50,000		
2029		60,000				60,000		60,000		
	\$	117,000	\$	212,561	\$	329,561	\$	410,000		

The amortized cost of the reserve for retirement of debenture debt is calculated using an assumed annual discount rate of 5% which was set by The City of Winnipeg in the applicable Sinking Fund Debenture By-laws.

As at December 31, 2010, the reserve for retirement of debenture debt includes \$117,000 (2009 - \$117,000) representing full funding of all future Sinking Fund installments and interest on the Winnipeg Hydro portion of the City's Sinking Fund debt as provided for by the Manitoba Hydro Electric Board bonds held by the Sinking Fund.

# 7. Capital

The Fund's objectives when managing capital are:

- a) To pay The City of Winnipeg at or before the maturity of each respective sinking fund debenture all amounts collected by way of levy together with interest earned thereon.
- b) To invest all levies received in accordance with the guidelines outlined in the Fund's Statement of Investment Policies & Procedures in order to maximize the investment return on the Fund within the allowable level of risk mandated by The City of Winnipeg Act.

The fund invests in securities with maturities which closely match the current sinking fund debenture maturity dates.

# Schedule 1

# THE SINKING FUND TRUSTEES OF THE CITY OF WINNIPEG

# SCHEDULE OF INVESTMENTS

As at December 31 (in thousands of dollars)

(in mousulus of dollars)			20	10				2009	
		Par	Market		Book			Book	
		Value	 Value	<u>%</u>	 Value	<u>%</u>	Value		%
Investment in bonds and debentur	es								
Government of Canada and Govern	ıme	ent							
of Canada guaranteed	\$	2,755	\$ 2,933	1	\$ 2,886	1	\$	5,000	2
Provincial and Provincial guarantee	ed								
(Notes 5 and 6)		196,322	202,161	66	196,519	66		206,962	68
Municipal		86,009	90,032	29	86,128	29		61,848	20
City of Winnipeg		4,500	4,595	1	4,470	2		6,461	2
Supranationals		7,000	7,503	3	 7,045	2		7,056	2
	\$	296,586	307,224	100	297,048	100		287,327	94
Bond residues and coupons									
Government of Canada					 			15,966	6
			\$ 307,224	100	\$ 297,048	100	\$	303,293	100

# Schedule 2

# THE SINKING FUND TRUSTEES OF THE CITY OF WINNIPEG

# SCHEDULE OF INTEREST INCOME

For the years ended December 31 (in thousands of dollars)

	 2010	2009		
Interest on bonds and debentures	\$ 15,833	\$	18,706	
Income accrued - bond residues and coupons	264		2,356	
Call fund interest	158		155	
Securities lending income	21		40	
Net bond (premium) discount amortization	 (441)		(282)	
	\$ 15,835	\$	20,975	



# STATEMENT OF FINANCIAL POSITION

As at December 31 (in thousands of dollars) (unaudited)

4 COPPEG	2010		 2009	
ASSETS Investment in bonds and debentures (Schedule 1) Call loans - General Revenue Fund (Note 3) Accrued interest receivable	\$	7,936 194 116	\$ 4,662 327 102	
	\$	8,246	\$ 5,091	
<b>RESERVE</b> Reserve for retirement of debenture debt	<u>\$</u>	8,246	\$ 5,091	

See accompanying notes and schedules to the financial statements

# STATEMENT OF RESERVE FOR RETIREMENT OF DEBENTURE DEBT

For the years ended December 31 (in thousands of dollars) (unaudited)

	2010		2009	
Balance, beginning of year Add:	\$	5,091	\$	2,056
Installments - Waterworks System Interest income (Schedule 2)		2,836 337		2,836 208
Deduct:		8,264		5,100
Transfer to General Revenue Fund - investment management fees  Balance, end of year	\$	8,246	\$	5,091

See accompanying notes and schedules to the financial statements

# NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010 (all tabular amounts are in thousands of dollars, unless otherwise noted) (unaudited)

# 1. Status of The City of Winnipeg Sinking Fund

The City of Winnipeg Act was repealed by the Province of Manitoba ("Province") effective January 1, 2003 and replaced by The City of Winnipeg Charter, a statute of the Province. Under the new charter the Public Service became responsible for managing the sinking funds of any sinking fund debenture issued after January 1, 2003.

## 2. Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles. The significant accounting policies are summarized as follows:

#### a) Bonds and debentures

Bonds and debentures are carried at cost plus accumulated amortization. Discounts and premiums arising on the purchase of these investments are amortized over the remaining terms to maturity with annual amortization computed at amounts which, when combined with actual income received, result in a constant effective yield on the amortized book value.

## b) Bond residues and coupons

Bond residues and coupons are carried at cost plus accrued income. Income is accrued on the book value of the investments at a rate equivalent to the effective yield of each investment.

#### 3. Call Loans - General Revenue Fund

Call loans represent short-term investments held by the General Revenue Fund which are callable by The City of Winnipeg Sinking Fund ("Fund") upon one business day notice. Call loans are recorded at cost, which together with accrued interest income, approximates fair value.

#### 4. Interest Rate and Credit Risk

#### a) Interest rate risk

Interest rate risk refers to the adverse consequences of interest rate changes on the Fund's cash flows, financial position and income. This risk arises from differences in the timing and amount of cash flows related to the Fund's assets and liabilities. The value of the Fund's assets is affected by short-term changes in nominal interest rates.

The effective rate of interest earned by the Fund for the year ended December 31, 2010 was 4.8% (2009 - 5.2%).

# 4. Interest Rate and Credit Risk (continued)

The term to maturity and related book and par values of investments in bonds and debentures held by the fund at December 31, 2010 are as follows:

Term To Maturity	Par V	<sup>7</sup> alue	Book Value		
Greater than five years	\$	7,953	\$	7,936	

# b) Credit risk

Credit risk arises from the potential for an investee to fail or to default on its contractual obligations to the Fund.

At December 31, 2010 the Fund's maximum credit risk exposure at fair market value was \$8,855 thousand.

The Fund limits credit risk by investing in bonds and debentures of investees that are considered to be high quality credits and by utilizing an internal Investment Policy adopted by City Council.

# Schedule 1

# THE CITY OF WINNIPEG SINKING FUND

# SCHEDULE OF INVESTMENTS

As at December 31 (in thousands of dollars) (unaudited)

	2010							2009		
	Par Market Book Value Value % Value %		Par Market		%	 Book Value	%			
Investment in bonds and debentures Provincial and Provincial guaranteed City of Winnipeg Other Municipalities	\$	872 5,081 2,000	\$	1,045 5,358 2,142	12 63 25	\$	958 4,897 2,081	12 62 26	\$ 960 3,702	21 79
-	\$	7,953	\$	8,545	100	\$	7,936	100	\$ 4,662	100

Schedule 2

# SCHEDULE OF INTEREST INCOME

For the years ended December 31 (in thousands of dollars) (unaudited)

Interest on bonds and debentures
Call fund interest

2010	2009			
\$ 336 1	\$	209 (1)		
\$ 337	\$	208		

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

March 31, 2010

ASSETS CURRENT Cash Restricted cash (Note 17) Investments - held for trading (Notes 2, 3, 4)  803,125 \$ 704,965 13,668,807	947,975 - 16,964,726 750,824
Cash	16,964,726
Restricted cash (Note 17) 704,965	16,964,726
Accounts receivable 637,034	130,024
Investment in property development (Note 3) 1,400,000	-
Inventory (Note 2) <b>7,616</b>	8,244
Prepaid expenses 386,749	439,596
Current portion of loans receivable (Note 5) 10,022	11,883
17,618,318	19,123,248
LOANS RECEIVABLE (Notes 5, 17) 281,876	408,443
CAPITAL ASSETS (Notes 2, 6) <b>21,813,327</b>	20,807,619
INVESTMENT IN PROPERTIES AND INFRASTRUCTURE ENHANCEMENTS (Note 8) 55,680,546	57,346,829
DEFERRED CHARGES (Note 2)  162,500	212,500
· · · · · · · · · · · · · · · · · · ·	<u> </u>
<u>\$ 95,556,567                               </u>	97,898,639
LIABILITIES CURRENT Accounts payable and accrued liabilities (Note 17) \$ 2,563,291 \$ Security deposits received 56,342 Deferred income 166,540	3,073,624 55,632 37,296
Current portion of long term debt (Note 12)  287,786	272,031
Current portion of obligations under capital lease (Note 13)  Loan payable (Note 1)  203,143  1,711,636	206,368 1,711,636
4,988,738	5,356,587
LONG TERM DERT (Note 12)	12 667 590
LONG TERM DEBT (Note 12) 12,379,803 OBLIGATIONS UNDER CAPITAL LEASE (Notes 2, 13) 533,634	12,667,589 789,542
DEFERRED CONTRIBUTIONS (Notes 1, 2)  18,996,077	21,014,469
PREPAID LAND RENTS (Note 2) 733,391	741,477
37,631,643	40,569,664
NET ASSETS Share capital (Note 14)  3	3
Donated land equity (Notes 2, 11)  8,000,000	8,000,000
Contributed surplus (Note 1) 39,310,266	39,310,266
Net assets 10,614,655	10,018,706
57,924,924	57,328,975
<u>\$ 95,556,567</u> <u>\$</u>	97,898,639

CONTINGENT LIABILITY

COMMITMENTS (Note 16)

# CONSOLIDATED STATEMENT OF REVENUES AND EXPENDITURES AND NET ASSETS

Year ended March 31, 2010

REVENUE           Parking         \$ 4,748,855         \$ 4,548,126           The Forks Market         1,784,368         1,808,551           Lease and land rens         1,296,356         1,291,486           IMAX Theatre         973,238         994,098           Interest income         559,204         696,039           Rental         364,207         369,898         360,576           Forks Site recoveries         253,493         176,979           Events         82,119         82,359           Miscellaneous         62,514         40,926           EXPENDITURES           General and administration         1,230,811         1,149,189           Interest on long term debt         721,540         736,932           Investment fees         106,775         159,685           Marketing         490,446         479,399           Parking         1,884,332         1,759,555           Planning and development         253,268         256,360           Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,31		2010	 2009
Interest income	The Forks Market Lease and land rents	\$ 1,784,368 1,296,356	\$ 1,808,551 1,291,486
Rental Soponsorship Soponsorship Forks Site recoveries         369,898 360,576 253,493 176,979 254,193 176,193			·
Sponsorship         369,898         360,576           Forks Site recoveries         253,493         176,979           Events         82,119         82,359           Miscellaneous         62,514         40,926           EXPENDITURES           General and administration         1,230,811         1,149,189           Interest on long term debt         721,540         736,932           Investment fees         106,775         159,685           Marketing         490,446         479,399           Parking         1,884,332         1,759,555           Planning and development         253,268         256,360           Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,856           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -			·
Events Miscellaneous         82,119 (62,514)         82,359 (40,926)           Miscellaneous         62,514         40,926           EXPENDITURES           General and administration Interest on long term debt         721,540         736,932           Investment fees         106,775         159,685           Marketing         490,446         479,399           Parking         1,884,332         1,759,555           Planning and development         256,360         256,360           Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustments of loan receivable to fair market value         (30,803)         -           Amortization (Not	Sponsorship		·
Miscellaneous         62,514         40,926           EXPENDITURES         10,464,312         10,365,430           EXPENDITURES         1,230,811         1,149,189           Interest on long term debt         721,540         736,932           Investment fees         106,775         159,685           Marketing         490,446         479,399           Parking         1,884,332         1,759,555           Planning and development         253,268         256,360           Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)         Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Expense recovery         2943,951         (1,1	Forks Site recoveries	253,493	176,979
EXPENDITURES	Events	82,119	82,359
EXPENDITURES   General and administration   1,230,811   1,149,189   Interest on long term debt   721,540   736,932   Investment fees   106,775   159,685   Marketing   490,446   479,399   Parking   1,884,332   1,759,555   Planning and development   253,268   256,360   Programs and events   423,486   505,173   Forks Site   1,093,219   1,137,836   Rental   232,043   243,065   Sponsorship   74,314   126,669   1,668,652   1,651,922   IMAX Theatre   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,349,247   1,181,567   1,181,567   1,349,247   1,349,247	Miscellaneous	 62,514	 40,926
General and administration         1,230,811         1,149,189           Interest on long term debt         721,540         736,932           Investment fees         106,775         159,685           Marketing         490,446         479,399           Parking         1,884,332         1,759,555           Planning and development         253,268         256,360           Programs and events         423,486         505,173           Forks Site         1,993,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -		 10,464,312	10,365,430
Interest on long term debt			
Investment fees		, ,	· · · · · · · · · · · · · · · · · · ·
Marketing         490,446         479,399           Parking         1,884,332         1,759,555           Planning and development         253,268         256,360           Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -           Canadian Museum for Human Rights donation         (250,000)         -           Unrealized and realized gains (losses)         (507,910)         (2,138,361)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES <t< th=""><th></th><th>,</th><th>·</th></t<>		,	·
Parking         1,884,332         1,759,555           Planning and development         253,268         256,360           Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -           Canadian Museum for Human Rights donation         (250,000)         -           Unrealized and realized gains (losses)         754,185         (955,509)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS -			·
Planning and development         253,268         256,360           Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -           Canadian Museum for Human Rights donation         (250,000)         -           Unrealized and realized gains (losses)         754,185         (955,509)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669			·
Programs and events         423,486         505,173           Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -           Canadian Museum for Human Rights donation         (250,000)         -           Unrealized and realized gains (losses)         754,185         (955,509)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669		, ,	
Forks Site         1,093,219         1,137,836           Rental         232,043         243,065           Sponsorship         74,314         126,669           The Forks Market         1,668,652         1,651,922           IMAX Theatre         1,181,567         1,349,247           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -           Canadian Museum for Human Rights donation         (250,000)         -           Unrealized and realized gains (losses)         754,185         (955,509)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669		,	·
Rental       232,043       243,065         Sponsorship       74,314       126,669         The Forks Market       1,668,652       1,651,922         IMAX Theatre       1,181,567       1,349,247         INCOME FROM OPERATIONS       1,103,859       810,398         OTHER INCOME (EXPENSES)         Adjustments due to reclassification of loan receivable (Note 3)       (51,409)       -         Expense recovery       214,068       -         Adjustment of loan receivable to fair market value       (30,803)       -         Amortization (Note 15)       (943,951)       (1,182,852)         Waddell Fountain contribution       (200,000)       -         Canadian Museum for Human Rights donation       (250,000)       -         Unrealized and realized gains (losses)       754,185       (955,509)         EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES       595,949       (1,327,963)         NET ASSETS - BEGINNING OF YEAR       10,018,706       11,346,669			·
Sponsorship		, ,	
The Forks Market IMAX Theatre       1,668,652 1,349,227       1,181,567       1,349,247         INCOME FROM OPERATIONS       9,360,453       9,555,032         INCOME FROM OPERATIONS       1,103,859       810,398         OTHER INCOME (EXPENSES)         Adjustments due to reclassification of loan receivable (Note 3)       (51,409)       -         Expense recovery       214,068       -         Adjustment of loan receivable to fair market value       (30,803)       -         Amortization (Note 15)       (943,951)       (1,182,852)         Waddell Fountain contribution       (200,000)       -         Canadian Museum for Human Rights donation       (250,000)       -         Unrealized and realized gains (losses)       754,185       (955,509)         EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES       595,949       (1,327,963)         NET ASSETS - BEGINNING OF YEAR       10,018,706       11,346,669			·
IMAX Theatre         1,181,567         1,349,247           P,360,453         9,555,032           INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)         Sexpense recovery         214,068         -           Adjustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -           Canadian Museum for Human Rights donation         (250,000)         -           Unrealized and realized gains (losses)         754,185         (955,509)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669		,	·
INCOME FROM OPERATIONS         1,103,859         810,398           OTHER INCOME (EXPENSES)         4djustments due to reclassification of loan receivable (Note 3)         (51,409)         -           Expense recovery         214,068         -           Adjustment of loan receivable to fair market value         (30,803)         -           Amortization (Note 15)         (943,951)         (1,182,852)           Waddell Fountain contribution         (200,000)         -           Canadian Museum for Human Rights donation         (250,000)         -           Unrealized and realized gains (losses)         754,185         (955,509)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669		 	
OTHER INCOME (EXPENSES)         Adjustments due to reclassification of loan receivable (Note 3)       (51,409)       -         Expense recovery       214,068       -         Adjustment of loan receivable to fair market value       (30,803)       -         Amortization (Note 15)       (943,951)       (1,182,852)         Waddell Fountain contribution       (200,000)       -         Canadian Museum for Human Rights donation       (250,000)       -         Unrealized and realized gains (losses)       754,185       (955,509)         EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES       595,949       (1,327,963)         NET ASSETS - BEGINNING OF YEAR       10,018,706       11,346,669		 9,360,453	 9,555,032
Adjustments due to reclassification of loan receivable (Note 3)  Expense recovery  Adjustment of loan receivable to fair market value  Adjustment of loan receivable to fair market value  (30,803)  Amortization (Note 15)  Waddell Fountain contribution  Canadian Museum for Human Rights donation  Unrealized and realized gains (losses)  (507,910)  EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES  595,949  (1,327,963)  NET ASSETS - BEGINNING OF YEAR  10,018,706  11,346,669	INCOME FROM OPERATIONS	 1,103,859	810,398
Adjustment of loan receivable to fair market value Amortization (Note 15) Waddell Fountain contribution Canadian Museum for Human Rights donation Unrealized and realized gains (losses)  EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES  NET ASSETS - BEGINNING OF YEAR  (30,803) (1,182,852) (1,182,852) (200,000) (250,000) (250,000) (2,138,361) (2,138,361) (2,138,361) (1,327,963)		(51,409)	_
Amortization (Note 15)       (943,951)       (1,182,852)         Waddell Fountain contribution       (200,000)       -         Canadian Museum for Human Rights donation       (250,000)       -         Unrealized and realized gains (losses)       754,185       (955,509)         EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES       595,949       (1,327,963)         NET ASSETS - BEGINNING OF YEAR       10,018,706       11,346,669	Expense recovery	214,068	-
Waddell Fountain contribution       (200,000)       -         Canadian Museum for Human Rights donation       (250,000)       -         Unrealized and realized gains (losses)       754,185       (955,509)         EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES       595,949       (1,327,963)         NET ASSETS - BEGINNING OF YEAR       10,018,706       11,346,669	Adjustment of loan receivable to fair market value	(30,803)	-
Canadian Museum for Human Rights donation       (250,000)       -         Unrealized and realized gains (losses)       754,185       (955,509)         (507,910)       (2,138,361)         EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES       595,949       (1,327,963)         NET ASSETS - BEGINNING OF YEAR       10,018,706       11,346,669	· /	(943,951)	(1,182,852)
Unrealized and realized gains (losses)         754,185         (955,509)           (507,910)         (2,138,361)           EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669			-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669			-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES         595,949         (1,327,963)           NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669	Unrealized and realized gains (losses)	 754,185	 (955,509)
NET ASSETS - BEGINNING OF YEAR         10,018,706         11,346,669		 (507,910)	 (2,138,361)
	EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	595,949	(1,327,963)
NET ASSETS - END OF YEAR         \$ 10,614,655         \$ 10,018,706	NET ASSETS - BEGINNING OF YEAR	 10,018,706	 11,346,669
	NET ASSETS - END OF YEAR	\$ 10,614,655	\$ 10,018,706

# CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended March 31, 2010

Year ended March 31, 2010		2010	2009
OPERATING ACTIVITIES			 
Cash receipts from tenants and customers	\$	10,223,769	\$ 9,846,534
Cash paid to suppliers and employees	•	(9,207,645)	(7,350,865)
Interest received		529,204	696,039
Interest paid		(828,459)	 (813,789)
Cash flow from operating activities		716,869	2,377,919
INVESTING ACTIVITIES			
Purchase of capital assets and investments in properties			
and infrastructure enhancements		(2,684,993)	(2,542,870)
Loans receivable issued		-	(5,000)
Repayment of loan receivable		7,564	21,718
Investment in property development		(1,000,000)	_
Change in investments - held for trading		3,994,543	1,119,402
Cash flow from (used by) investing activities		317,114	(1,406,750)
FINANCING ACTIVITIES			
Repayment of long term debt		(272,031)	(257,139)
Repayment of obligations under capital lease		(201,837)	(326,066)
Increase in restricted cash		(704,965)	 
Cash flow used by financing activities		(1,178,833)	(583,205)
INCREASE (DECREASE) IN CASH FLOWS		(144,850)	387,964
CASH - BEGINNING OF YEAR		947,975	 560,011
CASH - END OF YEAR	\$	803,125	\$ 947,975

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Year ended March 31, 2010

# 1. Description of Business

The mission of North Portage Development Corporation (the "Corporation" or "NPDC") is to act as a catalyst, encouraging activities for people in the downtown through public and private partnerships and to work to ensure financial self-sufficiency. The Company is responsible for the continuing renewal, stewardship of and to attract patrons to two sites in Winnipeg's downtown: the North Portage area and The Forks.

The merger of the operations of The Forks Renewal Corporation ("FRC") and the North Portage Development Corporation in 1994, established one management structure to oversee development and operations at the two sites. Since the time of implementation of the Initial Concept and Financial Plan for the North Portage site (1984), The Forks (1987) and the Concept & Financial Plan (2001), the Corporation has carried out its mandate through a mixed use approach to renewal activities, resulting in a diverse mix of developments and uses to bring people downtown.

North Portage Theatre Corporation, ("NPTC") a subsidiary of NPDC, owns and operates an Imax theatre within the Portage Place Retail Complex.

FNP Parking Inc. (FNP) was incorporated under the Corporations Act of Manitoba November 6, 2006 and commenced operations at that time. The corporation operates various parking locations in downtown Winnipeg and at The Forks.

The company is not subject to tax under provision 149(1)(d).

These financial statements have been prepared on the assumption that the Corporation is a going concern, will continue to operate for the foreseeable future and will realize its assets and discharge its liabilities in the normal course of operations.

# (a) North Portage Development Corporation

NPDC is owned equally by the following shareholders: the Government of Canada, the Province of Manitoba and the City of Winnipeg. Funding provided by the shareholders and other funders, as noted below, was utilized to acquire capital assets.

The Government of Canada's Special Capital Recovery Projects F The Province of Manitoba The City of Winnipeg Winnipeg Core Area Initiative - Program 7	Program		\$ 22,000,000 22,000,000 22,000,000 5,000,000
			\$ 71,000,000
The funding has been allocated as follows:		2010	 2009
Deferred contributions Amortization of deferred contributions recognized in income Contributed surplus Applied to operations	\$	11,565,241 20,670,187 37,052,933 1,711,639	\$ 12,381,805 19,853,623 37,052,933 1,711,639
	\$	71,000,000	\$ 71,000,000

# 1. Description of Business (continued)

# (b) The Forks Renewal Corporation

FRC has received its funding from the following sources:

The has received as running from the ronowing sources.	(	2010 cumulative)	(	2009 cumulative)
Nature Conservancy	\$	226,005	\$	226,005
Winnipeg Core Area Initiative - I Program 8.2		657,000		657,000
Winnipeg Core Area Initiative - II Program 3		20,000,000		20,000,000
Program 5.7		5,000,000		5,000,000
The Canada - Manitoba Tourism Development Agreement		1,250,000		1,250,000
The Western Diversification Program		2,914,816		2,914,816
Equivalency contribution - Canada		4,000,000		4,000,000
Equivalency contribution - Province of Manitoba		5,000,000		5,000,000
Equivalency contribution - The City of Winnipeg		6,736,946		6,736,946
Winnipeg Core Initiative - Public Amenity		931,000		931,000
Canada - Manitoba Infrastructure Works Program		2,020,011		2,020,011
Province of Manitoba WDA				2,020,011
Program 12 Riverbank Development The City of Winnipeg WDA		363,268		363,268
Program 12 Riverbank Development The Canada - Manitoba Economic Development		159,764		159,764
Partnership Program		598,527		598,527
The Forks Foundation Inc.		1,706,819		1,706,819
CentreVenture Development Corporation		510,696		510,696
The Winnipeg Foundation		150,000		150,000
Energy Development Initiative		25,000		25,000
	\$	52,249,852	\$	52,249,852
The funding has been allocated as follows:				
Deferred contributions	\$	7,430,836	\$	8,632,664
Amortization of deferred contributions recognized into income	Ψ	26,834,176	φ	25,632,348
Contributed surplus		2,257,333		2,257,333
Applied to operations		15,727,507		15,727,507
		, , ,	_	
	\$	52,249,852	\$	52,249,852
(c) North Portage Theatre Corporation				
NPTC includes the accounts of 3898211 Manitoba Ltd. Funding of follows:	F NPTC	C was provided	as	
Repayable loan - Manitoba Development Corporation Contributions from shareholders and other funders	\$	1,800,000	\$	1,800,000
North Portage Development Corporation Destination Manitoba and the Canada-Manitoba (1985)		1,800,000		1,800,000
tourism development agreement		3,900,000		3,900,000
	\$	7,500,000	\$	7,500,000

### 1. Description of Business (continued)

The repayable loan is non-interest bearing until demand at which time it will bear interest at 10% per annum. The loan payable to the Manitoba Development Corporation is secured by a fixed and specific mortgage and charge on the theatre air rights and the equipment as well as a floating charge over the assets of NPTC. NPTC is required to make principal payments annually equal to 33 1/3% of net income of the Imax Theatre at Portage Place. Cumulative repayments to date have been \$88,364.

At March 31, 2010, no demand had been made by Manitoba Development Corporation for the repayment of the loan.

## 2. Summary of Significant Accounting Policies

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles. The significant accounting policies are summarized below:

# Changes in accounting policies

In June 2009, the CICA amended Section 3862, "Financial Instruments - Disclosures", to include additional disclosure relating to the fair value for financial instruments and liquidity risk. The amendment establishes a three level hierarchy that reflects the significance of the inputs used in fair value measurements on financial statements relating to fiscal years ending after September 30, 2009. These disclosures have been included in these financial statements.

# Measurement uncertainty

The preparation of financial statements in conformity with Canadian generally accepted accounting principals requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates include providing for amortization of capital assets. Actual results could differ from these estimates.

## Financial instruments

The Corporation classifies its financial instruments into one of the following categories based on the purpose for which the asset was acquired or liability incurred. The Corporation's accounting policy for each category is as follows:

## Assets held-for-trading

Financial instruments classified as assets held-for-trading are reported at fair value at each balance sheet date, and any change in fair value is recognized in excess (deficiency) of revenue over expenses in the period during which the change occurs. Transaction costs are expensed when incurred.

In these financial statements, cash, restricted cash, investment in property development and investments held for trading have been classified as held-for-trading.

#### Available-for-sale investments

Financial instruments classified as available-for-sale are reported at fair value at each balance sheet date, and any change in fair value is recognized in net assets in the period in which the change occurs. All transactions related to marketable securities are recorded on a settlement date basis.

In these financial statements, no items have been classified as available-for-sale.

Held-to-maturity investments

Financial instruments classified as held-to-maturity are financial assets with fixed or determinable payments and fixed maturities that the company's management has the positive intention and ability to hold to maturity. These assets are initially recorded at fair value and subsequently carried at amortized cost, using the effective interest rate method. Transaction costs are included in the amount initially recognized.

In these financial statements, no items have been classified as held-to-maturity.

Loans and receivables and other financial liabilities

Financial instruments classified as loans and receivables and other financial liabilities are carried at amortized cost using the effective interest method. Transaction costs are expensed when incurred.

In these financial statements accounts receivable and loans receivable have been classified as loans and receivables. Accounts payable and accrued liabilities, and long term debt have been classified as other financial liabilities.

## Capital disclosures

The Corporation's capital consists of surplus, contributed surplus and donated land equity.

The Corporation's objective in managing capital is to safeguard its ability to continue as a going concern, in order to carry out its mission as described in Note 1.

The Corporation prepares a realistic budget each year, allocating expenses to revenue they expect to earn and funding it expects to receive for unrestricted operations.

An Investment policy is in place to guide the Corporation in the management of surplus funds. These guidelines ensure that capital is preserved, rates of return are maximized and funds are available as needed.

Restricted capital was segregated under the direction of the Shareholders and is disbursed towards projects approved by the Board of Directors. See note 5.

## Consolidation policies

The consolidated financial statements include the financial statements of the Corporation and those of The Forks Renewal Corporation, FNP Parking Inc., and North Portage Theatre Corporation in which the Corporation holds a 100% interest.

#### Investments - held for trading

Investments in marketable securities are classified as held for trading and are stated at market values, unrealized gains and/or losses are recorded on the income statement.

## **Inventory**

Inventory consists of food, beverage and theatre supplies and is valued at the lower of cost and net realizable value with the cost being determined on a weighted-average cost basis, with cost consisting of the purchase price and delivery costs of product.

# Capital assets

Capital assets are recorded at cost. Depreciation is calculated at the following rates based on the estimated useful lives of the assets:

Office equipment 20% declining balance method 30% declining balance method Computers Parking equipment 30% declining balance method 5-10 years straight-line method Parking improvements and equipment 10-20 years straight-line method Rental buildings 20%-30% declining balance method Plaza and pavilion furniture and equipment Leasehold improvements 10 years straight-line method 3D projector 10 years straight-line method Theatre equipment 5-10 years straight-line method

The Forks site:

Buildings 40 years straight-line method Parking structure 40 years straight-line method Roads and service 20 years straight-line method Parks and plaza 20 years straight-line method Tenant allowances and pre-opening costs 5 years straight-line method

Furniture and equipment 20%-30% declining balance method

Equipment under capital lease 5 years straight-line method

North Portage properties and infrastructure enhancements:

Site servicing costs and

infrastructure enhancements 20-40 years straight-line method

Land carrying costs and development

projects 10 years straight-line method

The Forks infrastructure enhancements:

Land carrying costs10 years straight-line methodDevelopment projects10 years straight-line methodSite servicing20 years straight-line methodInfrastructure enhancements10-20 years straight-line method

Assets not included in the preceding list have been fully amortized.

Capital assets acquired during the year, but not placed into use, are not amortized until they are placed into use.

#### Donated land

Donated land was recorded at fair market value as approved by the Board of Directors of FRC in 1989.

#### Deferred charges

Deferred charges relate to a prepayment of rent for a 10 year lease of a building for redevelopment purposes. The deferred charges are being amortized over 10 years.

#### Deferred contributions

Contributions utilized to acquire capital assets are deferred and amortized to income on the same basis as the related capital asset.

## Land rents

Land rents for land leases that are considered to be operating leases are recognized in income as earned. Land rents received in advance are recorded as prepaid land rents and are recognized in income over the term of the related leases of 75 to 99 years.

#### Leases

Leases are classified as either capital or operating leases. Leases which transfer substantially all the benefits and risk of ownership of the property to the NPDC Group of Companies are accounted for as capital leases. Capital lease obligations reflect the present value of future lease payments, discounted at the appropriate interest rate. All other leases are accounted for as operating leases whereby rental payments are expensed as incurred.

# Revenue recognition

Rental revenue and monthly parking is recognized in the period in which the rental agreement relates. Revenue from casual parking and theatre is recognized when the service is provided. Cost recoveries are recognized as revenue in the period the related costs are incurred. Event and sponsorship revenue are recognized in the period in which the event occurs. Interest income is recognized when earned.

# Foreign currency translation

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate. Non-monetary assets have been translated at the rate of exchange prevailing at the date of transaction. Revenues and expenses have been translated at the average rates of exchange during the year, except for amortization, which has been translated at the same rate as the related assets.

Foreign exchange gains and losses on monetary assets and liabilities are included in the determination of earnings.

# Future changes in significant accounting policies

The following accounting standards have been issued by the Canadian Institute of Chartered Accountants ("CICA") but are not yet effective. The Corporation is currently evaluating the effect of adopting these standards on their financial statements.

The Corporation prepares its financial statements in accordance with Canadian GAAP as defined by Canada's Accounting Standards Board (AcSB). The AcSB has announced its intention to converge Canadian GAAP with international financial reporting standards (IFRS) over a transition period ending October 2011.

Section 1625, "Comprehensive revaluation of assets and liabilities" has been amended as a result of issuing "Business combinations", Section 1582, "Consolidated financial statements", Section 1601, and "Non controlling interests", Section 1602, in January 2009. The amendments apply prospectively to comprehensive revaluations of assets and liabilities occurring in fiscal years beginning on or after January 1, 2011. Earlier adoption is permitted as of the beginning of a fiscal year. An entity adopting this Section for a fiscal year beginning before January 1, 2011 also adopts Section 1582.

Section 1582, "Business combinations" replaces Section 1581 effective for years beginning on or after January 1, 2011. The principal changes are: assets, liability and equity are recognized at full fair value rather than the acquirer's interest in the fair value; a bargain purchase resulting in negative goodwill is recognized as a gain in net income in the acquisition period.

Section 1601, "Consolidated financial statements" replaces Section 1600 effective for years beginning on or after January 1, 2011. The principal change are those reflecting the changes in new Section 1582 and the recognition of non controlling interest at fair value.

Section 1602, "Non controlling interests" effective for years beginning on or after January 1, 2011 in conjunction with Section 1582, "Business combinations", and Section 1601, "Consolidated financial statements", recognizes a non controlling interest at fair value in the equity Section of the balance sheet.

#### 3. Financial Instruments

The Canadian Institute of Chartered Accountants ("CICA") Handbook Section 3862, "Financial Instruments - Disclosures", requires disclosure of a three-level hierarchy for fair value measurements based upon the transparency of inputs into the valuation of financial instruments measured at fair value on the balance sheet.

The three levels are defined as follows:

Level 1 - inputs into the valuation methodology include quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 - inputs to valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 - inputs to the valuation methodology are unobservable and significant to the fair value measurement.

## As at March 31, 2010:

	Level 1	Level 2	Level 3	Total
Cash	\$ 803,125	\$ -	\$ -	\$ 803,125
Restricted cash	\$ 704,965	\$ -	\$ -	\$ 704,965
Investments -				
Held for trading	\$ 13,644,585	\$ -	\$ -	\$ 13,644,585
Accounts receivable	\$ 637,034	\$ -	\$ -	\$ 637,034
Investment in property				
development	\$ -	\$ -	\$ 1,400,000	\$ 1,400,000
Loans receivable	\$ -	\$ 291,898	\$ -	\$ 291,898

#### INVESTMENT IN PROPERTY DEVELOPMENT

During the year, North Portage Development Corporation (NPDC) entered into an agreement with CentreVenture Inc. (A separate entity owned by the City of Winnipeg) to jointly market properties at 311 and 315 Portage Avenue.

NPDC contributed \$1,000,000 in cash towards the project, along with the property at 315 Portage Avenue, valued by management to be \$400,000. The original cost of 315 Portage Avenue and carrying costs capitalized since purchase were \$447,281, and \$47,281 has been included in the statement of operations as part of unrealized losses.

Because management's estimates are based on inputs, none of which is based on observable market data, the carrying value as at March 31, 2010 is based on a number of assumptions as to the fair value of the investment, including factors such as estimated cash flow scenarios and risk adjusted discount rates. The assumptions used in estimating the fair value of the investment are subject to change, which may result in further adjustment to operating results in the future.

#### 3. Financial Instruments (continued)

#### LOANS RECEIVABLE

During the year ended March 31, 2008, a loan was advanced to the Canadian Hostelling Association Inc. in the amount of \$300,000. The loan is non-interest bearing with no specific terms of repayment. The terms of the loan receivable stipulate that the loan must be paid back, by the earlier of grant funding or from the operating cash flows from the project and five years from the date of the advance. The loan is secured by a first charge mortgage against the leasehold interest of the Canadian Hostelling Association Inc.

Management has assessed the fair value of the loan receivable based on the assumption that the loan will not be paid until the 5 year expiry period, and the assumption that normal interest rates on a loan of this nature, based upon asset security and risk of non-repayment would be bank prime plus 2%. The loan receivable is included in the consolidated statement of financial position at the net present value of the original loan utilizing management's assumptions. A loss of \$30,803, relating to the adjustment to management's estimate of fair value has been recorded in the consolidated statement of revenues and expenditures and net assets.

Another loan receivable from a tenant in the amount of \$22,701 approximates the net present value of cash flows to be received based on loan rates and repayment amounts management would expect to receive on similar debt.

During the year, management reassessed opening loans receivable, and reclassified a loan advanced to a tenant in the amount of \$85,862 as a tenant inducement, based on the fact that collection was not assured, yet the amount still had future benefit through continual rental payments to be received from the tenant. In accordance with the company's policy for amortizing tenant inducements, \$51,409 was expensed in the current year, relating to accumulated amortization since inception of the loan. The expense was amortized prospectively due to a change in management's estimate of the collectability and value of the asset.

#### Credit risk

Credit risk is the potential that a counterparty to a financial instrument will fail to perform its obligations. Financial instruments which potentially subject the Corporation to credit risk consist principally of receivables and loans receivable.

The maximum exposure of the Corporation to credit risk as of March 31, 2010, is \$928,932.

The Corporation is not exposed to significant credit risk since the receivables are with a significant number of customers. In order to reduce its credit risk, the Corporation reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information.

#### Fair Value

The Corporation's carrying value of cash, restricted cash, accounts receivable, and accounts payable and accrued liabilities approximates their fair values due to the immediate or short term maturity of these instruments.

The carrying value of investments held for trading are valued based on the mark to market basis of accounting for investment values using quoted prices of the individual investments in an active market.

The carrying value of the investment in property development is solely based on management's estimate of the net present value of future recoveries on the investment.

#### 3. Financial Instruments (continued)

The carrying value of \$291,898 in loans receivable approximates the fair value as the interest rates are consistent with the current rates offered to the company for debt with similar terms.

The carrying value of the long term debt approximates the fair value as the interest rates are consistent with the current rates offered to the Corporation for debt with similar terms.

### Currency Risk

Currency risk is the risk to the company's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Corporation is subject to foreign currency risk as it has investments - held for trading denominated in foreign currency. The Corporation does not use derivative instruments to reduce its exposure to foreign currency risk.

If the foreign exchange rate for the held for trading investments and obligations under capital lease had been a plausible 10% higher as at March 31, 2010, with all other variables held constant, net revenues and expenses would have been \$121,530 higher. Similarly, had the foreign exchange rate been a plausible 10% lower as at March 31, 2010, with all other variables constant, net revenues and expenses been \$121,530 lower.

The above sensitivity analysis relates solely to the investments - held for trading and obligations under capital lease as at March 31, 2010.

#### Interest Rate

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. In seeking to minimize the risks from interest rate fluctuations, the Corporation manages exposure through its normal operating and financing activities. The interest rate exposure relates to cash, investments and long term debt.

If the interest rate for the held for trading investments had been a plausible 1% higher as at March 31, 2010, with all other variables held constant, net revenues and expenses would have been \$86,307 higher. Similarly, had the interest rate been a plausible 1% lower as at March 31, 2010, with all other variables constant, net revenues and expenses been \$86,307 lower.

The above sensitivity analysis relates solely to the market value of investments - held for trading as at March 31, 2010.

#### Market risk

Market risk is the risk that changes in market prices, interest rates and foreign exchange rates, will affect the Corporation's earnings or the fair values of its financial instruments. The Corporation has market risk attributable to its investments held for trading. The investments held for trading are carried on the balance sheet at the fair market value of the investments, with the change in fair value being recognized as an adjustment on the statements of revenue, expenditures and net assets.

If the overall market value rate for the held for trading investments had been a plausible 5% higher as at March 31, 2010, with all other variables held constant, net revenues and expenses would have been \$153,242 higher in terms of unrealized gains. Similarly, had the overall market value rate been a plausible 5% lower as at March 31, 2010, with all other variables constant, net revenues and expenses been \$153,242 lower in terms of unrealized losses.

The above sensitivity analysis relates solely to the market value of investments - held for trading as at March 31, 2010.

# 4. Restricted Investments Held for Trading

\$13,668,807 is held for further development of the North Portage area.

# 5. Loans Receivable

	2010	2009
Loan receivable, bearing interest at 6.5% per annum, receivable in monthly instalments of \$1,148 including interest,		
due July 2012, secured by specific equipment	\$ 22,701	\$ 34,464
Loan receivable, non-interest bearing, no specific terms of		05.060
repayment, unsecured	-	85,862
Loan receivable, non-interest bearing, receivable by earlier of grant funding or from operating cash flows from the project and five years from the date of advance. The loan is secured by a first charge mortgage against the leasehold		
interest of the Canadian Hostelling Association Inc.	 269,197	 300,000
Amount receivable within one year	 291,898 (10,022)	420,326 (11,883)
	\$ 281,876	\$ 408,443

# 6. Capital Assets

Capital 1155Ct5	20				20	009		
	Cost			ccumulated mortization	Cost	Accumulated amortization		
The Forks site (Note 7)	\$	34,455,555	\$	19,391,140	\$ 33,949,618	\$	18,207,136	
3D projector		1,375,781		584,707	1,375,781		447,128	
Theatre equipment		132,426		51,573	132,426		38,331	
Box office		42,107		29,403	45,777		24,927	
Theatre facilities		3,216,531		3,210,227	3,216,531		3,206,920	
Theatre renovation		358,711		80,890	353,933		45,019	
Fixtures and signage		72,261		72,261	72,261		72,261	
Rental buildings		5,468,527		1,024,173	3,226,138		853,649	
Parking equipment		1,448,595		491,734	1,383,758		275,236	
Office equipment		317,119		254,002	310,882		238,875	
Leasehold improvements		298,127		234,814	298,127		215,334	
Computers		522,188		469,677	 516,802		449,599	
	\$	47,707,928	\$	25,894,601	\$ 44,882,034	\$	24,074,415	
Net book value			\$	21,813,327		\$	20,807,619	

# 7. The Forks Site

/.	The Porks Sue		20	)10		20	009	
			Cost	A	ccumulated mortization	Cost	A	accumulated mortization
	Land Building Roads and services Parks and plaza Parking structure Furniture and equipment Equipment under capital leas Tenant allowances and pre-	\$ ase	120,694 8,249,032 7,248,732 9,054,118 5,002,682 1,466,086 295,925	\$	3,824,588 5,941,359 4,614,741 952,116 1,142,155 114,258	\$ 120,694 7,941,987 7,189,436 9,054,118 5,002,682 1,433,689 283,275	\$	3,622,344 5,847,555 4,169,517 765,394 1,052,978 84,982
	opening costs		3,018,286		2,801,923	 2,923,737		2,664,366
		\$	34,455,555	\$	19,391,140	\$ 33,949,618	\$	18,207,136
	Net book value			\$	15,064,415		\$	15,742,482
8.	Investment in Properties and North Portage properties and infrastructure enhancements The Forks infrastructure enh	d s (No	te 9)		cements	\$ 2010 42,498,412 5,487,488	\$	2009 43,806,282 5,845,901
	The Forks donated land (No			,		7,694,646		7,694,646
						\$ 55,680,546	\$	57,346,829
9.	North Portage Properties an	nd In		Enhar 010	ncements	20	009	
			Cost	A	ccumulated mortization	Cost	Α	accumulated mortization
	Land assembly and demolition Site servicing Development projects Infrastructure enhancements	\$ \$ \$	26,954,125 4,306,438 3,576,449 33,993,622 68,830,634	\$ \$	6,128,226 20,203,996 26,332,222	\$ 28,542,935 4,306,438 2,401,395 33,993,622 69,244,390	\$	6,008,953 19,429,155 25,438,108
	Net book value			\$	42,498,412		\$	43,806,282
10.	The Forks Infrastructure E	Enhai	ncements					
			20	)10	aaumulatad	 20	009	ccumulated
			~ .		ccumulated mortization	C		mortization
			Cost	a		 Cost	a	
	Clearing and relocation Land carrying costs Site servicing Development projects Infrastructure enhancements	<b>\$</b>	2,257,333 1,771,316 5,519,123 588,510 6,363,231	\$	1,770,087 4,543,348 584,189 4,114,401	\$ 2,257,333 1,771,316 5,519,123 588,010 6,363,041	\$	1,769,907 4,426,256 582,017 3,874,742
	Land carrying costs Site servicing Development projects		2,257,333 1,771,316 5,519,123 588,510		1,770,087 4,543,348 584,189	\$ 2,257,333 1,771,316 5,519,123 588,010		1,769,907 4,426,256 582,017

#### 11. The Forks Donated Land

The Corporation acquired title and possession of 55.9 acres of land donated by the Government of Canada, the Province of Manitoba and the City of Winnipeg as follows:

From Canada	From Winnipeg	From Core Area Initiative	Total
49 acres	3.3 acres	3.0 acres	55.9 acres

These lands were acquired pursuant to the Land Exchange Agreement. Donated land was recorded at fair market value as approved by the Board of Directors on June 5, 1989. During the 1992/93 fiscal year, 3.8 acres of Pioneer Blvd. and The Forks Market Road were dedicated as public rights-of-way to the City of Winnipeg. During 2003, 0.5 acres of donated land were transferred to the City of Winnipeg. During 2007, 1.65 acres of donated land was sold to the City of Winnipeg.

The remaining lands under the FRC's ownership is 49.95 acres.

# 12. Long Term Debt

	2010	2009
Montrose Mortgage Corporation loan bearing interest at 5.71% per annum, repayable in monthly blended payments of \$82,940. The loan matures on August 1, 2032 and is secured by a general security agreement represented by a first charge on the following lease agreements: Cityscape Residence Corp, The Kiwanis Club of Winnipeg Seniors Building Inc., 2700760 Manitoba Ltd, Fred Douglas Place Ltd. and Portage Place Centre Inc.	\$ 12,667,589	\$ 12,939,620
Amounts payable within one year	(287,786)	 (272,031)
	\$ 12,379,803	\$ 12,667,589
Principal repayment terms are approximately:		
2011 2012 2013 2014 2015 Thereafter		\$ 287,786 304,453 322,086 340,739 360,473 10,764,266
		\$ 12,379,803

# 13. Obligations Under Capital Lease

Under the terms of a capital lease signed by NPTC dated December 22, 2005, lease payments are payable to Imax Corporation for the use of the 3D projector. The contract is denominated in US dollars and has an assumed interest rate of 5.75% per annum.

In fiscal 2006, FRC entered into a capital lease contract to purchase \$283,275 in equipment. The obligation has an assumed interest rate of 5.87% per annum.

In fiscal 2009 FNP entered into a capital lease contract to purchase automated parking equipment. The obligation has an assumed interest rate of 5.71% per annum.

Interest relating to capital lease obligations has been recorded in Forks Market expenses in the amount of \$5,245 (2009 - \$8,180), in IMAX Theatre expenses in the amount of \$17,922 (2009 - \$28,820), and in FNP Parking in the amount of \$27,940 (2009 - \$30,904).

# 13. Obligations Under Capital Lease (continued)

The payment terms in Canadian dollars are as follows:

2011 2012 2013 2014 2015 Thereafter			\$ 249,948 193,442 193,442 149,959 67,480 13,088
Total minimum	lease payments		867,359
Less: amount re	presenting interest at various rates		 (130,582)
Present value of Less: current po	f minimum lease payments ortion		 736,777 (203,143)
			\$ 533,634
14. Share Capital			
Authorized: Unlimited	Common shares	2010	2009
Issued: 3	Common shares	\$ 3	\$ 3
15. Amortization			
Included in amo	ortization is the following:	 2010	 2009
A .: .: .			(2.201.227)
	Capital assets Capital contributions	\$ (2,961,344) 2,018,392	\$ (3,201,237) 2,018,386

#### 16. Commitments

## **Facilities:**

i) The Corporation leased land to 2700760 Manitoba Limited ("2700760") for the development of an office and computer facility, which in turn, has been leased to ISM Information System Management Corporation ("ISM").

The Corporation had the option, within 105 days of the 15th anniversary of the opening date of March 1, 2003, to sell the land to 2700760 for a price of \$2.3 million. 2700760 had the option, within 45 days after the 15th anniversary of the opening date to purchase the land for a price which was the greater of the \$2.3 million and the fair market value at that time.

During the year ended March 31, 2008, the Corporation agreed to an extension of the option dates for one year.

During the fiscal year ended March 31, 2009, the Corporation agreed to an extension of its option date a further year.

Subsequent to year end, the Corporation agreed to a further two year extension of the option dates.

## 16. Commitments (continued)

- ii) FRC has leased parking, storage and an office site at The Forks to December 2011. The lease, containing renewal options, calls for base monthly payments of \$1,667 and provides for payment of utilities and property taxes. This lease is being administered by FNP.
- iii) FNP Parking Ltd. is administering the obligation of a long term lease from FRC concerning its parking, storage and office site at The Forks. The lease contains renewal options and provides for payment of utilities and property taxes. Payments related to these activities are included in the figures noted below.

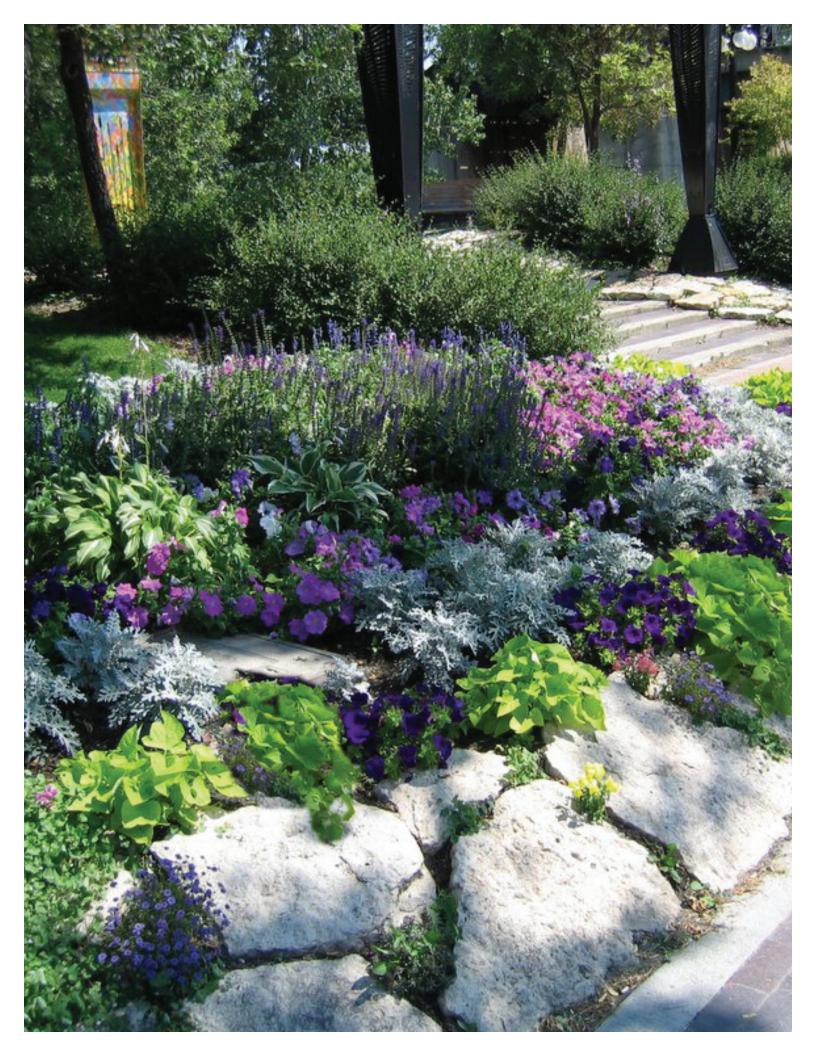
# **Equipment Maintenance:**

i) Under the terms of an equipment maintenance agreement signed by NPTC dated December 22, 2005 for the 3D projector, a maintenance fee is payable to Imax Corporation. The commitment is denominated in U.S. dollars. The payment terms in Canadian dollars are as follows:

2011 2012	\$ 120,889 114,470
2013	70,270
2014	54,345
2015	 54,345
	\$ 414,319

#### 17. Restricted Cash

Restricted cash consists of cash held in trust by the Corporation for the Weather Protected Walkway System expansion in downtown Winnipeg. NPDC is managing the accounting and cash disbursement aspect of this project. The liability, in the same amount as the asset, is included in accounts payable and accrued liabilities.



# THE CITY OF WINNIPEG COUNCIL PENSION PLAN (Established under By-law 7869/2001)

# STATEMENT OF NET ASSETS AVAILABLE FOR BENEFITS

As at December 31

ASSETS	 2010	 2009
Investments, at market  Cash and short-term deposits  Canadian equities (Note 3)  Bonds and bankers' acceptances	\$ 734,708 1,678,532	\$ 530,019 265,066 1,382,787
	2,413,240	2,177,872
Accrued interest Due from The City of Winnipeg	 2,292	 7,130 1,523
Total Assets	 2,415,532	 2,186,525
LIABILITIES Accounts payable and accrued liabilities Due to The City of Winnipeg	9,149 2,151	19,227
Total Liabilities	11,300	19,227
NET ASSETS AVAILABLE FOR BENEFITS	\$ 2,404,232	\$ 2,167,298

See accompanying notes to the financial statements

# THE CITY OF WINNIPEG COUNCIL PENSION PLAN

(Established under By-law 7869/2001)

# STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS

For the years ended December 31

INCREASE IN ASSETS	2010	2009	
INCREASE IN ASSETS Contributions			
The City of Winnipeg (Note 4)	\$ 151,753	\$ 207,580	
Plan members	45,400	44,404	
Investment income from	197,153	251,984	
Canadian equities	18,895	6,514	
Bonds and bankers' acceptances	17,979	45,555	
Cash and short-term deposits	1,537	1,197	
	38,411	53,266	
Current period change in market value of investments	92,347	108,625	
Total increase in assets	327,911	413,875	
DECREASE IN ASSETS Administrative expenses			
Actuarial fees	40,510	13,829	
Investment management and audit fees	12,773	13,702	
	53,283	27,531	
Refunds and pension payments			
Pension payments	37,694	34,682	
Refund of contributions		289	
	37,694	34,971	
Total decrease in assets	90,977	62,502	
Increase in net assets	236,934	351,373	
Net assets available for benefits at beginning of year	2,167,298	1,815,925	
Net assets available for benefits at end of year	\$ 2,404,232	\$ 2,167,298	

See accompanying notes to the financial statements

# THE CITY OF WINNIPEG COUNCIL PENSION PLAN (Established under By-law 7869/2001)

# NOTES TO THE FINANCIAL STATEMENTS

December 31, 2010

## 1. Description of Plan

### a) General

The City of Winnipeg Council Pension Plan (the "Plan") was established on July 18, 2001 by The City of Winnipeg Council Pension Plan By-law No. 7869/2001, which deemed the Plan to have come into existence on January 1, 2001. The Plan is a defined benefit pension plan, which provides pension benefits for City of Winnipeg Council (the "Council") members. All members of Council were required to become members of the Plan on January 1, 2001.

# b) Contributions

Plan members contribute 6 1/2% of their Canada Pension Plan earnings plus 7 1/2% of any earnings in excess of their Canada Pension Plan earnings. The City of Winnipeg (the "City") makes contributions as required, based on the recommendation of the Plan's actuary. The City is responsible for ensuring that the actuarial liabilities of the Plan are adequately funded over time.

Any surplus disclosed in an actuarial valuation of the Plan may be used to reduce the City's required contributions to the Plan or used as a contingency reserve to offset possible future losses of the Plan.

## c) Retirement pensions

The Plan allows for retirement at or after the age of 55, or following completion of 30 years of service, or when the sum of a Plan member's age plus years of credited service equals 80, or if the Plan member becomes totally and permanently disabled.

The pension formula prior to age 65 is equal to 2%, multiplied by the Plan member's best 5-year average earnings, multiplied by the number of years of credited service. The pension formula after the age of 65 is equal to the Plan member's years of credited service multiplied by the aggregate of 1.5% of the Plan member's best 5-year average Canada Pension Plan earnings plus 2% of the Plan member's best 5-year average non-Canada Pension Plan earnings.

### d) Deemed retirement

Any Plan member who is not retired on December 1 of the taxation year in which the Plan member attains age 71 shall be deemed to have retired on that day.

## e) Survivor's benefits

The Plan provides for survivor's benefits on the member's death before or after retirement.

## f) Termination benefits

Upon application and subject to locking-in provisions, deferred pensions or equivalent lump sum benefits are payable to the Plan member when the Plan member ceases to be an elected official with the City.

### 1. Description of Plan (continued)

# g) Re-election

If a Plan member who is receiving a pension from the Plan is re-elected, the Plan member's pension will be suspended prior to the Plan member becoming an elected official with the City and their years of credited service will be added to the Plan member's years of credited service after re-election.

### h) Administration

The Plan is administered by the Council Pension Benefits Board which is comprised of three representatives appointed by the Council, only one of whom may be a Councillor, and the Chief Financial Officer of the City or his or her designate.

# 2. Significant Accounting Policies

# a) Basis of presentation

These financial statements are prepared on a going concern basis and present the aggregate financial position of the Plan as a separate financial reporting entity, independent of the sponsor and Plan members. They are prepared to assist Plan members and others in reviewing the activities of the Plan for the fiscal period.

The financial statements of the Plan are prepared in accordance with Canadian generally accepted accounting principles.

#### b) Investments

Investments are stated at market value. Equity investments are valued using published closing market prices. Fixed income investments are valued using published mid-market quotations. Investment transactions are recognized on a trade date basis. Investment income is recorded on the accrual basis.

Cash and short-term deposits are comprised of cash and investments that are readily convertible to cash with maturities of less than 90 days. The effective interest rate during the year was 0.2% (2009 - 0.2%).

#### c) Transaction costs

Transaction costs are incremental costs directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. Transaction costs incurred are expensed and included in investment management and audit fees.

#### d) Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of net assets, changes in net assets, and related disclosures. Actual results could differ from those estimates. The most significant use of estimates is the assumption used in the actuarial valuation for the obligations for pension benefits (Note 5).

## e) Future changes in accounting policies

On January 1, 2011, the Plan will retroactively adopt the Canadian Institute of Chartered Accountants Handbook Part IV Section 4600, Pension Plans. The Statement of Financial Position will be revised to include pension obligations and the resulting surplus or deficiency. A Statement of Changes in Pension Obligations will be added, which details the changes to the pension obligation. Section 4600 will also require the Plan to disclose additional qualitative and quantitative information.

## 3. Risk Management

In the normal course of business, the Plan's investment activities expose it to a variety of financial risks. Therefore, the objective of investment risk management is to diversify investment assets to reduce the likelihood of a significant reduction in total fund value while achieving the opportunity for gains in the portfolio within acceptable risk parameters. This is achieved by diversifying the investment portfolio within the constraints of the investment policy and objectives by regularly monitoring the Plan's position and market events.

#### a) Market risk

Market risk is the risk that the value of investments will fluctuate as a result of changes in market prices whether those changes are caused by factors specific to an individual asset or its issuer, or factors affecting all securities traded in the market. The Plan's policy is to invest in a diversified portfolio of investments.

#### i) Interest rate risk

Interest rate risk refers to the adverse consequences of interest rate changes on the Plan's asset values, future investment income and actuarial liabilities. This risk arises from the differences in the timing and amount of cash flows related to the Plan's assets and liabilities. The value of the Plan's interest bearing assets is affected by short-term changes in market interest rates.

Pension liabilities are exposed to the long-term expectation of rate of return on investments as well as expectations of inflation and salary escalation. The Plan's primary exposure is to a decline in the long-term rate of return which may result in higher contribution rates required to meet pension obligations.

## ii) Foreign currency risk

The Plan does not have any foreign currency risk as it only holds investments denominated in Canadian dollars.

# iii) Other price risk

The Plan's investments in equities are sensitive to changes in market prices whether those changes are caused by factors specific to an individual asset or its issuer, or factors affecting all securities traded in the market. To manage the Plan's other price risk, the Plan's Board Members adopted an indexing strategy that diversifies risk over a wide range of investments that mirror the liabilities of the Plan.

As at December 31, 2010, a decline of 10 percent in equity value, with all other variables held constant, would have impacted the Plan's equity investments by an approximate unrealized loss of \$167,900 (2009 - \$2,700).

## b) Credit risk

Credit risk arises from the potential for an investee to fail or default on its contractual obligations to the Plan. At December 31, 2010, the Plan's maximum credit risk exposure relates to accrued interest, cash and short-term deposits totalling \$737,000.

#### 3. Risk Management (continued)

# c) Liquidity risk

Liquidity risk refers to the risk that the Plan will encounter difficulty in meeting obligations associated with financial liabilities through selling or acquiring investments in a timely and cost-effective manner. The Plan maintains a portfolio of highly marketable Canadian assets that may be sold as protection against any unforeseen interruption to cash flow.

### d) Fair value

The Plan's assets, which are recorded at fair value, have been categorized into one of the following categories reflecting the significant inputs used in making the fair value measurement:

- Level 1 valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 valuation techniques based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 valuation techniques using inputs for the asset of liability that are not based on observable market data (unobservable inputs).

The following is a summary of the inputs used as of December 31, 2010 and 2009 in valuing the Plan's financial assets recorded at fair value:

	Quoted Market Prices in Active Markets For Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)			2010 Total
Cash and short-term deposits Canadian equities	\$	734,708 1,678,532	\$	<u>.</u>	\$	<u>.</u>	\$	734,708 1,678,532
	\$	2,413,240	\$		\$		\$	2,413,240
Cash and short-term deposits	Quoted Market Prices in Active Markets For Identical Assets (Level 1)  \$ 530,019		Significant Other Observable Inputs (Level 2)			Significant Inobservable Inputs (Level 3)	\$	2009 Total 530,019
Canadian equities	Ψ	265,066	Ψ	1 202 707	Ψ	-	Ψ	265,066
Bonds and bankers' acceptances				1,382,787				1,382,787
	\$	795,085	\$	1,382,787	\$		\$	2,177,872
Canadian equities consist of the f	ollo	wing;				2010		2009
iShares real return bond index fur iShares S&P/TSX 60 index fund BMO long federal bond index fur					\$	1,030,786 444,827 202,919	\$	265,066 -
					\$	1,678,532	\$	265,066

## 4. Contributions

		2010		
Current service Special contributions	\$	151,753	\$	178,696 28,884
	<u>\$</u>	151,753	\$	207,580

The City's contributions to the Plan are due within four weeks of the required date. The City is charged interest on all balances outstanding past the due date.

## 5. Obligation for Pension Benefits

The actuarial present value of accrued pension benefits was determined using the projected benefit method pro-rated on service and using assumptions recommended by the actuary and approved by the Council Pension Benefits Board. An actuarial funding valuation of the Plan was prepared, effective December 31, 2009, by Mercer, a firm of consulting actuaries. The results of this valuation were extrapolated to December 31, 2010.

The extrapolated actuarial present value of benefits, as at December 31, and the principal components of changes in the actuarial present value during the year, were as follows:

	2010			2009		
Actuarial present value of accrued pension benefits at beginning of year	\$	2,373,119	\$	1,820,444		
Interest accrued on benefits		104,115		88,084		
Benefits accrued		185,110		154,470		
Benefits paid		(37,694)		(34,971)		
Actuarial (gain) loss		(436,925)		345,092		
Actuarial present value of accrued pension benefits at end of year	\$	2,187,725	\$	2,373,119		

The significant long-term assumptions used in the valuation of accrued pension benefits provided for a discount rate on liabilities of 4.95% (2009 - 4.10%) per annum, a rate of return on assets of 4.95% (2009 - 4.10%) per annum and a general rate of salary increase of 2.7% (2009 - 2.7%) per annum.

The value of net assets available for benefits has been determined at fair market value.

The value of net assets at December 31 was as follows:

	2010			2009		
Value of net assets available for benefits	\$	2,404,232	\$	2,167,298		

The next actuarial funding valuation of the Plan is scheduled to be filed as at December 31, 2012 and will be completed in 2013.

## 6. Capital Management

Capital is defined as the net assets available for benefits. The Plan's objective for managing capital, including member and employer contributions, is to ensure that the net assets of the Plan are sufficient to meet current and future obligations. The funding surpluses or deficiencies are determined regularly through funding valuations prepared by an independent actuary, which are used to measure the funded status of the Plan. The actuary determines the relationship between the respective values of assets and accumulated benefits, assuming the Plan will be maintained indefinitely. Over time, the cost to the City is the excess of the benefits and expenses over member contributions and investment earnings. The liabilities are the present value of benefits accrued in respect of service prior to an actuarial valuation date, including ancillary benefits based on projected final average earnings of the members. The City shall make contributions to the Plan in accordance with the results of the funding valuation prepared by the actuary to fund the accruing benefits and any unfunded liabilities under the Plan.

A funding valuation including a plan to eliminate any deficit is required to be filed with Canada Revenue Agency to ensure the City's contributions are deductible and the continued registration of the Plan. The actuarial methods and assumptions used to prepare statutory actuarial valuations may be different than those used to prepare a financial statement actuarial valuation and the amounts disclosed in the financial statements. The most recent statutory actuarial valuation that has been filed with Canada Revenue Agency was prepared as at December 31, 2009, by Mercer and disclosed a funding surplus of \$146 thousand.

## THE CITY OF WINNIPEG CITY OF WINNIPEG EMPLOYEES' GROUP LIFE INSURANCE PLAN

## STATEMENT OF NET ASSETS

As at December 31

	2010 (000's)			2009 (000's)
ASSETS				
Investments, at fair value	Φ.	44.000	<b>.</b>	
Bonds and debentures	\$	41,823	\$	57,207
Canadian equities		45,192		39,046
Foreign equities		16,677 27,031		20,890
Short-term deposits		27,031		6,315
		130,723		123,458
Accrued interest		276		358
Accounts receivable		29		23
Due from The Winnipeg Civic Employees' Pension Plan		2		16
Total Assets		131,030		123,855
LIABILITIES				
Accounts payable		375		258
Total Liabilities		375		258
NET ASSETS	\$	130,655	\$	123,597
NET ASSETS COMPRISED OF:				
Civic Employees' (Note 4)	\$	107,322	\$	101,616
Police Employees' (Note 4)		23,333		21,981
	\$	130,655	\$	123,597

See accompanying notes to the financial statements

## THE CITY OF WINNIPEG CIVIC EMPLOYEES' GROUP LIFE INSURANCE PLAN

## STATEMENT OF CHANGES IN NET ASSETS

For the years ended December 31

•	2010		2009	
	(000'	s)	(	(000's)
INCREASE IN ASSETS				
Contributions				
City of Winnipeg and participating employers		,	\$	1,060
Employees - basic		1,097		1,062
Employees - optional		364		352
Pensioners		182		173
		2,737		2,647
Investment income		3,075		3,236
Current period change in fair value of investments		4,789		8,822
Total increase in assets	1	0,601		14,705
DECREASE IN ASSETS				
Administration		155		134
Actuarial fees		57		22
Legal fees		17		9
Benefit payments		4,269		2,817
Investment management fees		178		139
Claims administration and taxes		219		185
Total decrease in assets		4,895		3,306
Increase in net assets		5,706		11,399
Net assets at beginning of year	10	1,616		90,217
Net assets at end of year	<u>\$ 10</u>	7,322	\$	101,616

See accompanying notes to the financial statements

## THE CITY OF WINNIPEG POLICE EMPLOYEES' GROUP LIFE INSURANCE PLAN

## STATEMENT OF CHANGES IN NET ASSETS

For the years ended December 31

	2010 (000's)		 2009 (000's)	
INCREASE IN ASSETS	`	,	` /	
Contributions				
The City of Winnipeg	\$	236	\$ 227	
Employees - basic		238	228	
Employees - optional		54	50	
Pensioners		48	 45	
		576	550	
Investment income		665	696	
Current period change in fair value of investments		1,036	1,891	
Total increase in assets		2,277	 3,137	
DECREASE IN ASSETS				
Administration		33	29	
Actuarial fees		39	17	
Legal fees		3	-	
Benefit payments		775	386	
Investment management fees		38	30	
Claims administration and taxes		37	 30	
Total decrease in assets		925	492	
Increase in net assets		1,352	2,645	
Net assets at beginning of year		21,981	 19,336	
Net assets at end of year	<u>\$</u>	23,333	\$ 21,981	

See accompanying notes to the financial statements

## THE CITY OF WINNIPEG CITY OF WINNIPEG EMPLOYEES' GROUP LIFE INSURANCE PLAN

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended December 31, 2010

## 1. Description of Plan

The City of Winnipeg Employees' Group Life Insurance Plan is comprised of two plans, the Civic Employees' Group Life Insurance Plan for employees of the City of Winnipeg, other than police officers, and certain other employers which participate in the Plan and the Police Employees' Group Life Insurance Plan for police officers of the City.

## a) Civic Employees' Group Life Insurance Plan

All employees are eligible to join the Plan commencing on their date of employment. All new members of The Winnipeg Civic Employees' Pension Plan must become members of the group life plan. Plan members are covered for basic life insurance of one or two times annual earnings. Optional coverage can be purchased under the Plan to increase coverage up to four times annual earnings. A portion of the basic life insurance coverage can be continued after retirement at the employee's option. Plan members and the City share equally in the cost of the basic life insurance coverage until retirement. Coverage on the life of a disabled member continues at the same earnings multiple prior to disability. A waiver of contributions is provided for insurance coverage in effect at the time of disability.

The Plan is administered by The Board of Trustees of The Winnipeg Civic Employees' Benefits Program (Pension Fund). The Great-West Life Assurance Company is responsible for claims adjudication and processing of payments.

## b) Police Employees' Group Life Insurance Plan

All police officers are required to become members of the Plan commencing on their date of employment. Plan members are covered for basic life insurance coverage of two times annual earnings. Optional coverage can be purchased under the Plan to increase coverage up to four times annual earnings. A portion of the basic life insurance coverage can be continued after retirement at the employee's option. The employees and the City share equally in the cost of basic life insurance until retirement. Coverage on the life of disabled members continues at the same earnings multiple prior to disability. A waiver of contributions is provided for insurance coverage in effect at the time of disability.

The Winnipeg Police Pension Board is responsible for the administration of the Plan. The Great-West Life Assurance Company is responsible for claims adjudication and processing of payments.

## 2. Summary of Significant Accounting Policies

## a) Basis of presentation

These financial statements are prepared in accordance with Canadian generally accepted accounting principles on a going concern basis and present the aggregate financial position of the Plan as a separate financial reporting entity, independent of the sponsor and Plan members. They are prepared to assist Plan members and others in reviewing the activities of the Plans for the fiscal period.

## 2. Summary of Significant Accounting Policies (continued)

## b) Investments

The Plan's investments are classified as held for trading financial assets and are stated at fair value. The fixed income investments are valued either based on bid prices at year end or by applying valuation techniques that utilize observable market inputs. The equity investments are valued based on bid prices at year end. Investment transactions are recognized on a trade date basis. Investment income is recorded on the accrual basis.

## c) Foreign currency translation

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rates prevailing at the year end. Income and expenses, and the purchase and sale of investments, are translated into Canadian dollars at the exchange rates prevailing on the transaction dates.

### d) Use of estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities at the date of the financial statements and the reported amounts of changes in net assets during the year. Actual results could differ from those estimates.

## 3. Accounting changes

In April 2010, the Accounting Standards Board of the Canadian Institute of Chartered Accountants (CICA) issued Section 4600, Pension Plans, replacing Section 4100, Pension Plans. The new Section will be applicable to financial statements of pension plans and other benefit plans relating to fiscal years beginning on or after January 1, 2011. Accordingly, the Plan will adopt the new standards for its fiscal year beginning January 1, 2011. It establishes requirements for measurement and presentation of information in general purpose financial statements of pension plans and other benefit plans, as well as financial statement disclosures. The Plan is currently evaluating the impact of the adoption of this new Section on its financial statements.

## 4. Net Assets

The Civic and Police Employees' Group Life Insurance Plans' net assets represent reserves that are available to finance the portion of the post-retirement insurance expected to be provided in the future to the members of the Plans that are not financed by retiree contributions. The reserves are also available to finance the related future insurer charges and Plan administration costs.

## 5. Obligation for Post-Retirement Basic Life Insurance Benefits – Civic Employees' Group Life Insurance Plan

An actuarial valuation of the Civic Employees' Group Life Insurance Plan was made as of December 31, 2007 by Mercer (Canada) Limited. The results of the December 31, 2007 actuarial valuation were extrapolated to December 31, 2010, with the exception of certain assumptions being updated to reflect economic circumstances for 2010, to determine the actuarial present value of accrued benefits disclosed below. These assumptions were approved by the Board of Trustees. The economic assumptions used in determining the actuarial value of accrued post-retirement basic life insurance benefits were developed by reference to expected long term economic and investment market conditions. Significant long term actuarial assumptions used in preparing this note to the financial statements included a valuation interest rate of 4.65% (2009 Extrapolation – 5.15%) per year and general increases in pay of 3.75% (2009 Extrapolation – 3.75%) per year. The demographic assumptions, including rates of termination of employment, disability, retirement and mortality were chosen after detailed analysis of past experience. The actuarial present value of accrued benefits was determined using the projected benefit method pro-rated on services.

The actuarial valuation as at December 31, 2007 disclosed an actuarial surplus of \$35,083,000 (2004 - \$27,355,000) and a contingency reserve in the amount of \$6,151,000 (2004 - \$5,304,000).

The results of the December 31, 2007 actuarial valuation were extrapolated to December 31, 2010 to determine the actuarial present value of accrued post-retirement basic life insurance benefits disclosed below.

The extrapolated actuarial present value of post-retirement insurance benefits for the Civic Employees' Group Life Insurance Plan as at December 31, 2010, and the principal components of changes in actuarial present values during the year, were as follows:

	2010		2009	
		(000's)	(000's)	
Actuarial present value of accrued benefits, beginning of year	\$	68,426	\$ 67,008	
Experience gains and losses and other factors		-	(5,535)	
Changes in actuarial assumptions		5,591	3,360	
Interest accrued on benefits		3,537	3,345	
Benefits accrued		2,473	2,390	
Benefits paid		(1,980)	(2,142)	
Actuarial present value of accrued benefits, end of year	\$	78,047	\$ 68,426	

To be consistent with the assumptions used to determine the actuarial present value of benefits, the actuarial value of the assets was determined from fair values. The actuarial value placed on the assets smoothes out fluctuations in fair values by spreading the difference between expected returns and actual returns, including unrealized gains and losses, over five years.

## 5. Obligation for Post-Retirement Basic Life Insurance Benefits – Civic Employees' Group Life Insurance Plan (continued)

The value of the assets of the Civic Employees' Group Life Insurance Plan on an actuarial basis were:

	2010 (000's)		2009 (000's)
Fair value of net assets available for benefits	\$	107,322	\$ 101,616
Fair value changes not reflected in actuarial value of assets		1,835	 4,998
Actuarial value of net assets available for benefits	\$	109,157	\$ 106,614

## 6. Obligation for Post-Retirement Basic Life Insurance Benefits – Police Employees' Group Life Insurance Plan

An actuarial valuation of the Police Employees' Group Life Insurance Plan was made as of December 31, 2007 by Mercer (Canada) Limited. The results of the December 31, 2007 actuarial valuation were extrapolated to December 31, 2010, with the exception of certain assumptions being updated to reflect economic circumstances for 2010, to determine the actuarial present value of accrued benefits disclosed below. These assumptions were approved by the Winnipeg Police Pension Board. The economic assumptions used in determining the actuarial value of accrued post-retirement basic life insurance benefits were developed by reference to expected long term economic and investment market conditions. Significant long term actuarial assumptions used in preparing this note to the financial statements included a valuation interest rate of 4.65% (2009 Extrapolation – 5.15%) per year and general increases in pay of 3.75% (2009 Extrapolation – 3.75%) per year. The demographic assumptions, including rates of termination of employment, disability, retirement and mortality were chosen after detailed analysis of past experience. The actuarial present value of accrued benefits was determined using the projected benefit method pro-rated on services.

The actuarial valuation as at December 31, 2007 disclosed an actuarial surplus of \$6,825,000 (2004 - \$5,419,000) and a contingency reserve in the amount of \$1,347,000 (2004 - \$1,085,000).

The results of the December 31, 2007 actuarial valuation were extrapolated to December 31, 2010 to determine the actuarial present value of accrued post-retirement basic life insurance benefits disclosed below. The extrapolated actuarial present value of post-retirement insurance benefits for the Police Employees' Group Life Insurance Plan as at December 31, 2010, and the principal components of changes in actuarial present values during the year, were as follows:

		2010 (000's)		2009 (000's)	
Actuarial present value of accrued benefits, beginning of year	\$	15,584	\$	14,565	
Experience gains and losses and other factors		-		(830)	
Changes in actuarial assumptions		1,547		739	
Interest accrued on benefits		810		754	
Benefits accrued		712		681	
Benefits paid		(432)		(325)	
Actuarial present value of accrued benefits, end of year	\$	18,221	\$	15,584	

## 6. Obligation for Post-Retirement Basic Life Insurance Benefits – Police Employees' Group Life Insurance Plan (continued)

To be consistent with the assumptions used to determine the actuarial present value of benefits, the actuarial value of the assets was determined from fair values. The actuarial value placed on the assets smoothes out fluctuations in fair values by spreading the difference between expected returns and actual returns, including unrealized gains and losses, over five years.

The value of the assets of the Police Employees' Group Life Insurance Plan on an actuarial basis were:

	2010 (000's)		 2009 (000's)
Fair value of net assets available for benefits	\$	23,333	\$ 21,981
Fair value changes not reflected in actuarial value of assets		384	 1,061
Actuarial value of net assets available for benefits	\$	23,717	\$ 23,042

## 7. Management of Financial Risk

In the normal course of business, the Plan's investment activities expose it to a variety of financial risks. The Plan seeks to minimize potential adverse effects of these risks on the Plan's performance by hiring professional, experienced portfolio managers, by regular monitoring of the Plan's position and market events, by diversifying the investment portfolio within the constraints of the investment policy and objectives, and occasionally through the use of derivatives to hedge certain risk exposures. Significant risks that are relevant to the Plan are discussed below.

### a) Credit risk

Credit risk arises from the potential for an investee to fail or to default on its contractual obligations to the Plan, and is concentrated in the Plan's investment in bonds and debentures and short-term investments. At December 31, 2010, the Plan's credit risk exposure related to bonds and debentures, accrued interest and short-term deposits totaled \$69,130,000 (2009 - \$63,880,000). The Plan's concentration of credit risk as at December 31, 2010, related to bonds and debentures, is categorized amongst the following types of issuers:

Type of Issuer	2010 <u>Fair Value</u> (000's)		2009 Fair Value (000's)	
Government of Canada and Government of Canada guaranteed	\$	24,531	\$	24,210
Provincial and Provincial guaranteed		2,128		17,349
Canadian cities and municipalities		2,715		1,497
Corporations and other institutions		12,449		14,151
	\$	41,823	\$	57,207

The Plan's investments include short-term deposits with the City of Winnipeg which have a fair value of \$26,478,000 (2009 - \$3,956,000) at December 31, 2010.

## 7. Management of Financial Risk (continued)

The Plan limits credit risk by investing in bonds and debentures of investees that are considered to be high quality credits and by utilizing an internal Investment Policy Guideline monitoring process. All bond transactions are settled upon delivery using licensed brokers. The risk of default on settlement is considered minimal, as delivery of securities sold is only made once the broker has received payment. Payment is made on a purchase once the securities have been received by the broker.

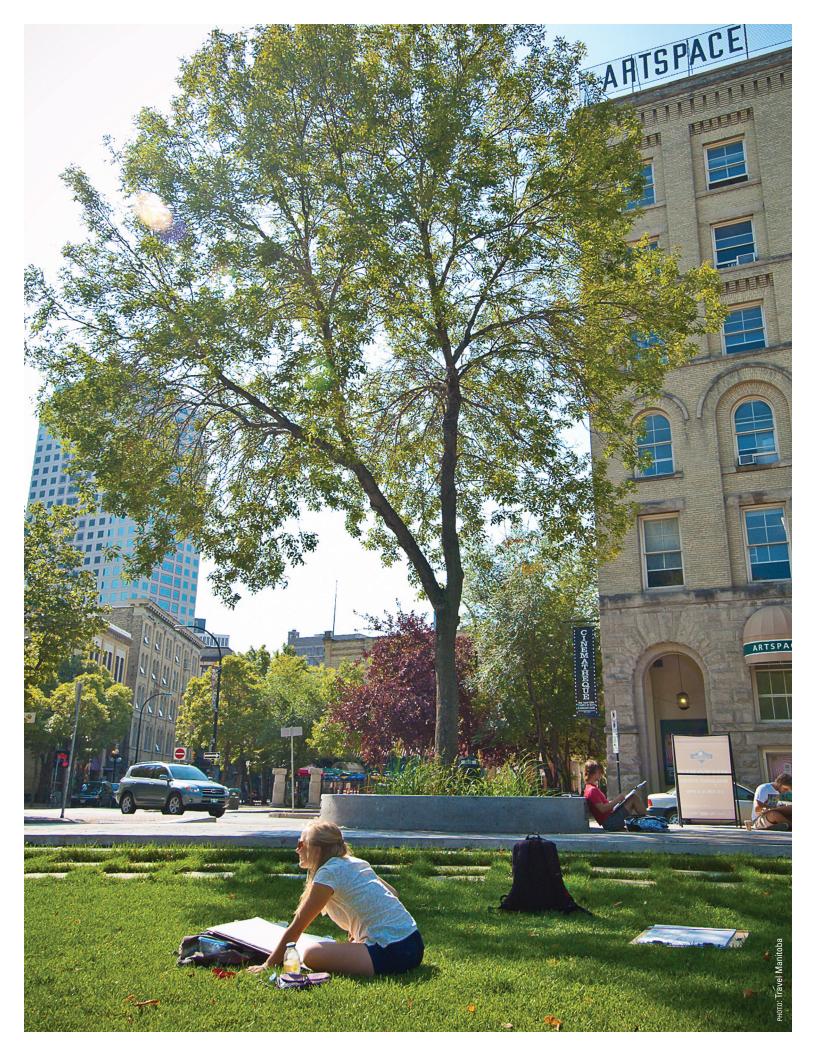
As at December 31, bonds and debentures analyzed by credit rating are as follows:

	20	10	2009		
	Percent of	Percent of	Percent of	Percent of	
Credit Rating	<b>Total Bonds</b>	<b>Net Assets</b>	<b>Total Bonds</b>	Net Assets	
	(%)	(%)	(%)	(%)	
AAA	69.0	22.1	55.7	25.8	
AA	16.7	5.3	35.3	16.3	
A	7.6	2.4	5.4	2.5	
BBB	0.9	0.3	1.5	0.7	
BB	5.8	1.9	2.1	1.0	
	100.0	32.0	100.0	46.3	

The Plan participates in a securities lending program, managed by the Plan's custodian, wherein securities are loaned to counterparties in exchange for lending fees. In this regard, the Plan's exposure to credit risk relates to the potential for a counterparty to not return a security and the related collateral held is insufficient to replace the security in the open market. The Manager has responsibility to monitor the credit worthiness of counterparties and to regularly monitor and maintain collateral greater than the value of the loans.

## b) Liquidity risk

Liquidity risk is the risk that the Plan will encounter difficulty in meeting obligations associated with financial liabilities. The Plan ensures it retains sufficient cash and short-term investment positions to meet its cash flow commitments, including the ability to fund benefit payments and to fund investment commitments. The Plan invests solely in securities that are traded in active markets and can be readily disposed.



## THE CITY OF WINNIPEG TABLE OF FINANCIAL STATISTICS AND SELECTED RATIOS

## **FIVE-YEAR REVIEW**

As at December 31 ("\$" amounts in thousands of dollars) (unaudited)

	2010	2009	2008	2007	2006
Population (Statistics Canada)	684,100	674,400	665,600	658,800	653,500
Consolidated debt (1) \$	715,089	678,517	753,092	646,148	670,330
Net tax-supported debt (2) \$	235,853	204,816	217,814	237,624	287,338
Debt per capita:	ŕ				
Consolidated (dollars) \$	1,045	1,006	1,131	981	1,026
Net tax-supported (dollars) \$	345	304	327	361	440
Non-portioned taxable					
assessments (millions) (3) \$	55,648	32,420	31,959	31,475	30,923
Debt as a % of non-portioned					
taxable assessments					
Consolidated	1.3%	2.1%	2.4%	2.1%	2.2%
Net tax-supported	0.4%	0.6%	0.7%	0.8%	0.9%
Consolidated revenues (4) \$	1,353,856	1,343,648	1,271,258	1,220,814	1,105,533
Consolidated debt as a %					
of consolidated revenues	<b>52.8%</b>	50.5%	59.2%	52.9%	60.6%

### Notes:

- (1) Consolidated debt is gross debt outstanding for all municipal purposes tax-supported, City-owned utilities, special operating agencies, and wholly-owned corporations.
- (2) Net tax-supported debt is gross debt less accumulated sinking funds, less City-owned utilities (except Transit System) net of sinking funds, less special operating agencies, Winnipeg Enterprises Corporation, wholly-owned corporations and the Province of Manitoba.
- (3) Non-portioned taxable assessments exclude fully exempt properties and does not include all converted grants.
- (4) Consolidated revenues are comprised of general revenues, City-owned utilities, revenue from the wholly-owned corporations, investment in government businesses and special operating agencies, but excludes revenues collected on behalf of school authorities.

# STATEMENT OF OUTSTANDING CAPITAL BORROWING AUTHORIZATIONS

As at December 31, 2010

	Total	7,000,000	15,945,000	27,717,463	18,863,000	1,062,000	15,469,820	16,084,000	12,260,000	4,000,000	12,400,000	6,000,000	29,551,000	40,688,000	29,750,000	58,560,000	75,000,000	105,723,000	9,678,000	\$ 485,751,283
g		<b>↔</b>								_	_	_								i
Special Operating Agencies	Fleet Management	ı	1	1	1	1	1	1	1	4,000,000	12,400,000	6,000,000	1	1	1	1	1	1	1	22,400,000
Sp		<del>⊗</del>																		s
	Solid Waste Disposal	ı	I	ı	ļ	ı	ı	ı	ı	ļ	ı	l	ı	ı	1	ı	ı	5,858,000	1	5,858,000
		↔																		∻
Jtilities	Sewage Disposal System	ı	ı	ı	1	1	ı	16,084,000	1	1	ı	1	7,638,000	37,200,000	1	50,715,000	1	69,865,000	1	181,502,000
ned [		↔																		8
City-owned Utilities	Waterworks System	1	ı	ı	1		ı		ı	1	I	1	16,800,000	1	ı	ı	1	ı	1	16,800,000
		↔																		8
	Transit System	ı	1,144,000	463,325	650,000	1,062,000	770,000	1	6,808,000	1	1	1	3,417,000	1	29,750,000	1	1	1	1	44,064,325
_		↔																		↔
General Municipal Purposes	General	7,000,000	14,801,000	27,254,138	18,213,000	1	14,699,820	1	5,452,000	1	ı	1	1,696,000	3,488,000	1	7,845,000	75,000,000	30,000,000	9,678,000	\$ 215,126,958
ڻ	 =	↔															_		_	8
	Minister of Finance/Council Approval	December 2/94	April 16/96	March 17/97	March 17/97	January 22/98	March 9/01	January 13/05	March 22/06	November 21/07	March 25/09	July 12/10	February 21/07	January 23/08	May $27/09$	May 27/09	November 25/09	January 27/10	September 22/10	
	By-Law Number	6520/94	6774/96	6973/97	<i>L6/9L69</i>	7125/98	7751/01	183/2004	72/2006				32/2007	219/2007	183/2008	184/2008	120/2009	150/2009	99/2010	

City Council has the authority under the City of Winnipeg Charter to approve the borrowing authority for Special Operating Agencies. Therefore, the City is not required to obtain approval from the Minister of Finance and to create a by-law.

# STATEMENT OF OUTSTANDING CAPITAL BORROWING AUTHORIZATIONS (continued)

As at December 31, 2010

Outstanding Capital Borrowing Authorization at December 31, 2009

105,723,000 3,328,000 9,678,000

\$ 424,350,283

6,000,000

(60,000,000) (3,328,000)

\$ 485,751,283

Add:

By-law 150/2009

By-law 76/2010 By-law 99/2010

Fleet Management Agency Authorization July 12, 2010

Deduct:

Debt Issued

Canada Mortgage and Housing Corporation

Outstanding Capital Borrowing Authorization at December 31, 2010

## **DEBENTURE DEBT ISSUES**As at December 31, 2010

AS	As at December 31, 2010	1, 2010	Tratomoge	Dr. I com		
	Term	Month	nnerest Rate	by-Law Number	Amount of Debt	of Debt
Th	The City of Winnipeg Sinking Fund Debt	<i>ipeg</i> 1 Debt				
	1993-2013	Feb. 11	9.375	6090/93		\$ 90,000,000
	1994-2014	Jan. 20	8.000	6300/94		85,000,000
	1995-2015	May 12	9.125	6620/95		88,000,000
	1997-2017	Nov. 17	6.250	7000/97		30,000,000
,	2006-2036	July 17	5.200	72/2006		000,000,000
146	2008-2036	July 17	5.200	72/2006B		100,000,000
	2010-2041	June 3	5.150	183/2008		60,000,000
	Serial Debt					513,000,000
	2003-2013 2004-2014 2009-2019	Jan. 17 Mar. 24 Oct. 6	5.350 4.600 4.500 4	5.350 8138/02 4.600 86/2003 4.500 46/2007 & 31/2009	\$ 34,528,000 20,844,000 43,632,000	99,004,000
	Total Debt					\$ 612,004,000

## SUMMARY OF DEBENTURE DEBT AND SINKING FUND BY PURPOSE

As at December 31, 2010

, , , , , , , , , , , , , , , , , , , ,		D	ebenture Debt	
Description	 Gross		Sinking Fund	Net
Tax-Supported				
General	\$ 229,540,839	\$	101,125,050	\$ 128,415,789
Unallocated Sinking Fund Deficit	 		(2,035,034)	 2,035,034
Total Tax-Supported	229,540,839		99,090,016	130,450,823
Other Funds				
Civic Accommodations	16,858,949		7,574,407	9,284,542
Transit System	81,408,139		13,664,532	 67,743,607
Total Tax-Supported and Other Funds	 327,807,927		120,328,955	207,478,972
City-Owned Utilities				
Solid Waste Disposal	1,000,000		673,421	326,579
Waterworks System	203,000,000		38,818,139	164,181,861
Sewage Disposal System	80,196,073		58,866,980	 21,329,093
Total City-Owned Utilities	 284,196,073		98,358,540	185,837,533
	\$ 612,004,000	\$	218,687,495	\$ 393,316,505

## **2011 Fixed Annual Charges**

Description	Interest	Principal		Total
x-Supported	\$ 15,224,360	\$ 21,653,310	\$	36,877,670
her Funds				
Civic Accommodations	1,063,107	1,506,160		2,569,267
Transit System	4,822,372	2,195,421		7,017,793
	 .,==,=,=	 _,_,,,	-	.,,,,,,,,
Total Tax-Supported and Other Funds	21,109,839	 25,354,891		46,464,730
y-Owned Utilities				
Solid Waste Disposal	91,250	30,243		121,493
Waterworks System	12,110,000	4,136,431		16,246,431
Sewage Disposal System	 6,741,793	 3,774,043		10,515,836
Total City-Owned Utilities	18,943,043	7,940,717		26,883,760
	\$ 40,052,882	\$ 33,295,608	\$	73,348,490
	\$ 18,943,043	\$ 7,940,717	\$	

## **DEBENTURE DEBT CHANGES DURING 2010**

Gross Debt as at January 1, 2010			\$ 571,935,000
Debt Issued During 2010 Utilities Debt:			
Transit System			60,000,000
Sub-total			631,935,000
Debt Retired During 2010			
Tax-Supported Debt:			
Assessment - Special Projects	\$ 98,052		
Business Liaison - Special Projects	310		
Community Improvement Program	77,450		
Community Services - Special Projects	26,550		
Convention Centre	24,943		
Core Area Programs	1,569,997		
Corporate Finance - Special Projects	5,576		
Culture and Recreation	1,232,416		
Fire	58,815		
Health and Social Development	386,842		
Infrastructure	130,116		
Infrastructure - Land Drainage	88,065		
Infrastructure - Parks and Recreation	19,335		
Infrastructure - Streets and Bridges	123,900		
Land Acquisition	16,464		
Land Drainage	1,958,457		
Land and Development - Special Projects	146,659		
Libraries	70,738		
North Portage Development	154,701		
Overhead Walkways	17,666		
Parks and Recreation	352,743		
Parks and Recreation - Special Projects	75,281		
Police	194,588		
Protection	625,941		
Special Projects	599,699		
Streets and Bridges System	8,466,074		
Winnipeg Development Agreement	123,920	\$ 16,645,298	
Utilities Debt:			
Transit	679,744		
Sewage Disposal System	1,434,674		
Civic Accommodations	 1,171,284	3,285,702	(19,931,000)
Gross Debt as at December 31, 2010			\$ 612,004,000

## **DEBENTURE DEBT - MATURITY BY YEARS**

As at December 31, 2010

Maturity Year	S	Sinking Fund Debt	Serial and tallment Debt	Total	%
2011	\$	-	\$ 20,672,000	\$ 20,672,000	3.38
2012		-	21,448,000	21,448,000	3.50
2013		90,000,000	22,263,000	112,263,000	18.34
2014		85,000,000	10,381,000	95,381,000	15.59
2015		88,000,000	4,848,000	92,848,000	15.17
2016		-	4,848,000	4,848,000	0.79
2017		30,000,000	4,848,000	34,848,000	5.70
2018		-	4,848,000	4,848,000	0.79
2019		-	4,848,000	4,848,000	0.79
2036		160,000,000	-	160,000,000	26.15
2041		60,000,000	 -	 60,000,000	9.80
Gross Debt	\$	513,000,000	\$ 99,004,000	612,004,000	100.00
Less: Sinking Fu	ınd Rese	rve		218,687,495	
Net Debt				\$ 393,316,505	

# **DEBENTURE DEBT SUMMARY OF MATURITIES BY PURPOSES**As at December 31, 2010

Maturity Year	Ta	General Fax-Supported		Transit System	×	Waterworks System	Sew	Sewage Disposal System	S	Solid Waste Disposal	Acc	Civic Accommodations		Total
2011	<del>€</del>	17,251,998	<del>S</del>	709.327	<b>€</b>	ı	<del>€</del>	1.505.849	<b>€</b>	1	S	1.204.826	S	20,672,000
2012	<del>)</del>	17,887,405	<b>+</b>	740,298	<del>)</del>	ı	<del>)</del>	1.580,430	<del>)</del>	ı	<del>)</del>	1,239,867	<del>)</del>	21,448,000
2013		56,755,794		5,772,818		5,000,000		41,658,804		ı		3,075,584		112,263,000
2014		31,237,593		6,810,696		13,000,000		35,450,990		1		8,881,721		95,381,000
2015		59,161,185		7,075,000		25,000,000		ı		1,000,000		611,815		92,848,000
2016		4,311,716		75,000		1		ı		1		461,284		4,848,000
2017		34,311,716		75,000		1		ı		1		461,284		34,848,000
2018		4,311,716		75,000		1		ı		1		461,284		4,848,000
2019		4,311,716		75,000		1		ı		1		461,284		4,848,000
2036				ı		160,000,000		ı		1		ı		160,000,000
2041		i		60,000,000		.		'		1		1		60,000,000
	8	229,540,839	8	81,408,139	↔	203,000,000	8	80,196,073	↔	1,000,000	8	16,858,949	↔	612,004,000

# ANNUAL DEBENTURE DEBT SERVICE CHARGES ON EXISTING DEBT For the years ending December 31

			$\mathbf{I}$	Tax-Supported				Utilitie	S (In	Utilities (Includes Transit System)	yste	(m;		
Year		Principal		Interest		Sub-total		Principal		Interest		Sub-total		Total
2011	<del>∽</del>	21,653,310	↔	15,224,360	<del>∽</del>	36,877,670	↔	11,642,298	S	24,828,522	<del>∨</del>	36,470,820	↔	73,348,490
2012		22,288,716		14,468,901		36,757,617		11,782,891		24,669,316		36,452,207		73,209,824
2013		22,956,106		13,639,627		36,595,733		11,930,502		24,496,229		36,426,731		73,022,464
2014		11,997,935		9,702,886		21,700,821		8,284,840		19,569,152		27,853,992		49,554,813
2015		6,877,706		7,713,268		14,590,974		5,301,449		14,538,625		19,840,074		34,431,048
2016		5,218,916		2,553,788		7,772,704		4,298,891		11,494,427		15,793,318		23,566,022
2017		5,218,916		2,386,263		7,605,179		4,298,891		11,473,590		15,772,481		23,377,660
2018		4,311,716		335,747		4,647,463		4,298,891		11,451,760		15,750,651		20,398,114
2019		4,311,716		148,311		4,460,027		4,298,891		11,428,447		15,727,338		20,187,365
2020-2036		ı		1		1		63,964,319		193,970,000		257,934,319		257,934,319
2037-2041		1		1				4,633,035		15,450,000		20,083,035		20,083,035
	S	104,835,037	↔	66,173,151	S	171,008,188	્∽	\$ 134,734,898	S	363,370,068	↔	498,104,966	S	669,113,154

## TAX-SUPPORTED DEBENTURE DEBT BY PURPOSE

As at December 31, 2010	01			Interest Rates %	ates %	) lenuny	Annual Charges 2011	Sinking Fund
By-law Number	Amount of Debt	Term of Debt	Payable	Sinking Fund	Debt	Interest	Principal	Reserve at Dec. 31, 2010
STREETS AND BRIDGE SYSTEM (street improvements, street light	<i>IGE SYSTEM</i> ts, street lighting, b.	TREETS AND BRIDGE SYSTEM (street improvements, street lighting, bridges and underpasses)	(s					
8138/02 6090/93	13,043,466 14,067,475	Jan. 17, 2003-2013 Feb. 11, 1993-2013	CAN	Serial 5.000	5.350 9.375	\$ 484,735 1,318,826	& 4	\$ - 11,479,866
6300/94 86/2003	11,509,146 9,283,630	Jan. 20, 1994-2014 Mar. 24, 2004-2014		5.000 Serial	8.000	920,732	348,066 2,181,502	8,623,536
6620/95	22,633,969	May 12, 1995-2015 Nov 17 1997-2017		5.000	9.125	2,065,350		15,242,187
46/2007 & 31/2009	22,052,616	Oct 6, 2009-2019	_	Serial	4.500	737,235	2,	
152	113,290,302					7,158,483	10,843,233	46,500,180
LAND DRAINAGE (storm water relief s	sewers, drainage sev	$AND\ DRAINAGE$ (storm water relief sewers, drainage sewers and flood control)	_					
8138/02 6090/93	3,530,660	Jan. 17, 2003-2013 Feb. 11, 1993-2013		Serial 5.000	5.350	131,210	1,117,238	1.060.875
6300/94	2,625,312	Jan. 20, 1994-2014		5.000	8.000	210,025	v	1,967,085
6620/95	2,251,500	May 12, 1995-2015	_	5.000	9.125	205,449		1,516,207
7000/97 46/2007 & 31/2009	4,900,000 3,285,978	Nov. 17, 1997-2017 Oct 6, 2009-2019	CAN	5.000 Serial	6.250 4.500	306,250 109,853	148,176 365,109	2,640,459
l	20,251,100					1,170,463	2,371,335	7,184,626

TAX-SUPPORTED DEBENTURE DEBT BY PURPOSE (continued) As at December 31, 2010

As at December 51, 2010	0107			Intonoct D	70 5040		2011	Cinting Dund
By-law Number	Amount of Debt	Term of Debt	Payable	Sinking Debt	Debt	Interest Prince	rges 2011 Principal	Reserve at Dec. 31, 2010
CULTURE AND RECREATION (parks, swimming pools, arena	CREATION pools, arenas, golf co	ULTURE AND RECREATION (parks, swimming pools, arenas, golf courses, zoo, libraries, etc.)	c.)					
8138/02 86/2003	3,628,803 626,827	Jan. 17, 2003-2013 Mar. 24, 2004-2014	CAN	Serial Serial	5.350 4.600	134,857 22,812	1,148,294	1 1
	4,255,630				ı	157,669	1,295,588	
PARKS AND RECREATION	EATION							
6090/93 6300/94	5,360,525 5,648,659	Feb. 11, 1993-2013 Jan. 20, 1994-2014	CAN	5.000	9.375	502,549 451,893	162,117 170,830	4,374,495
86/2003 6620/95 46/2007 & 31/2009	301,348 850,000 2,562,879	Mar. 24, 2004-2014 May 12, 1995-2015 Oct 6, 2009-2019	CAN CAN CAN	Serial 5.000 Serial	4.600 9.125 4.500	10,967 77,563 85,679	70,812 25,706 284,764	572,408
	14,723,411				ı	1,128,651	714,229	9,179,312
LIBRARIES								
6090/93 6300/94	100,000 73,040	Feb. 11, 1993-2013 Jan. 20, 1994-2014		5.000	9.375	9,375 5,843	3,024 2,209	81,606 54,727
86/2003 6620/95 46/2007 & 31/2009	121,511 10,000 389,950	Mar. 24, 2004-2014 May 12, 1995-2015 Oct 6, 2009-2019	CAN CAN CAN	Serial 5.000 Serial	4.600 9.125 4.500	4,422 913 13,036	28,553 302 43,328	6,734
	694,501				I	33,589	77,416	143,067

TAX-SUPPORTED DEBENTURE DEBT BY PURPOSE (continued)
As at December 31, 2010

As at December 31, 2010	010			Tretowoot D	/0 5040	A Desired Ches	2011	Cinlina Dund
By-law Number	Amount of Debt	Term of Debt	Payable	Sinking Fund Debt	Debt	Interest Prince	ges zorr Principal	Reserve at Dec. 31, 2010
PROTECTION (firehalls, police ga	ROTECTION (firehalls, police garage and public safety building)	ty building)						
8138/02 86/2003	1,664,119 556,855	Jan. 17, 2003-2013 Mar. 24, 2004-2014	CAN	Serial Serial	5.350	61,844 20,265	526,592 130,852	1 1
	2,220,974				I	82,109	657,444	1
FIRE								
6090/93 5 6300/94	1,300,000 13,791	Feb. 11, 1993-2013 Jan. 20, 1994-2014	CAN	5.000	9.375	121,875 1,103	39,315 417	1,060,875
86/2003 6620/95	149,896 2.000	Mar. 24, 2004-2014 May 12, 1995-2015		Serial 5.000	4.600 9.125	5,455 183	35,223 60	1.347
7000/97 46/2007 & 31/2009	1,800,000 225,008	Nov. 17, 1997-2017 Oct 6, 2009-2019		5.000 Serial	6.250 4.500	112,500 7,522	54,432 25,001	969,964
ļ	3,490,695				l	248,638	154,448	2,042,519
POLICE								
6090/93 6300/94	1,600,000	Feb. 11, 1993-2013 Jan. 20, 1994-2014		5.000	9.375	150,000 26,854	48,388 10,152	1,305,691 251,516
86/2003 6620/95 46/2007 & 31/2009	29,163 100,000 1,692,083	Mar. 24, 2004-2014 May 12, 1995-2015 Oct 6, 2009-2019	CAN CAN CAN	Serial 5.000 Serial	4.600 9.125 4.500	1,061 9,125 56,568	6,853 3,024 188,009	67,342
l	3,756,924				I	243,608	256,426	1,624,549

TAX-SUPPORTED DEBENTURE DEBT BY PURPOSE (continued)
As at December 31, 2010

As at December 31, 2010	0			Intoroct Dates 0/	0400	Annual Changes 2011		Cinking Fund
By-law Number	Amount of Debt	Term of Debt	Payable	Sinking Fund	Debt	Interest	Principal	Reserve at Dec. 31, 2010
HEALTH AND SOCIAL DEVELOPMENT (urban renewal, community health centres and hospital	<i>L DEVELOPMENT</i> nunity health centr	es and hospital	capital grants)					
8138/02 6090/93 6300/94 86/2003	882,735 150,000 12,723 538,360	Jan. 17, 2003-2013 Feb. 11, 1993-2013 Jan. 20, 1994-2014 Mar. 24, 2004-2014	CAN CAN CAN	Serial 5.000 5.000 Serial	5.350 9.375 8.000 4.600	32,805 14,063 1,018 19,592	279,332 4,536 385 126,506	122,409 9,533
	1,583,818				•	67,478	410,759	131,942
SPECIAL PROJECTS								
8138/02 6090/93	1,392,003	Jan. 17, 2003-2013 Feb. 11, 1993-2013		Serial 5.000	5.350	51,731	440,484	- 11.504.776
6300/94	2,267,324	Jan. 20, 1994-2014		5.000	8.000	181,386	68,570	1,698,853
6620/95 46/2007 & 31/2009	923,881 667,000 360,000	May 12, 1995-2015 Oct 6, 2009-2019	CAN	5.000 Serial	4.600 9.125 4.500	22,777 60,864 12,035	20,172 20,172 40,000	449,172
	19,410,208				·	1,650,481	1,142,658	13,652,801
CONVENTION CENTRE	AE							
8138/02 6090/93 6620/95	82,962 225,000 3,100,000	Jan. 17, 2003-2013 Feb. 11, 1993-2013 May 12, 1995-2015	CAN CAN CAN	Serial 5.000 5.000	5.350 9.375 9.125	3,083 21,094 282,875	26,252 6,805 93,752	- 183,613 2,087,605
	3,407,962				·	307,052	126,809	2,271,218

TAX-SUPPORTED DEBENTURE DEBT BY PURPOSE (continued) As at December  $31,\,2010$ 

As at December 31, 2010	010			Interest Dates 07	0 5040	Ammol Chouses 2011	2011	Cinling Dund
Rv-law	A mount of			Sinking	ares 70	Amuai Cua	rges 2011	Shiking Fund Reserve at
Number	Debt	Term of Debt	Payable	Fund	Debt	Interest	Principal	Dec. 31, 2010
OVERHEAD WALKWAYS	WAYS							
86/2003	78,313	Mar. 24, 2004-2014	CAN	Serial	4.600	2,850	18,402	'
CORE AREA PROGRAM	RAM							
8138/02	3,732,753	Jan. 17, 2003-2013	CAN	Serial	5.350	138,720	1,181,188	1
86/2003 6620/95 7000/97	1,984,783 235,000 1,000.000	Mar. 24, 2004-2014 May 12, 1995-2015 Nov. 17, 1997-2017	CAN CAN	Serial 5.000 5.000	4.600 9.125 6.250	72,231 21,444 62,500	466,392 7,107 30,240	- 158,254 538.869
156	6,952,536	`				294,895	1,684,927	697,123
NORTH PORTAGE DEVELOPMENT	DEVELOPMENT							
8138/02	514,548	Jan. 17, 2003-2013	CAN	Serial	5.350	19,122	162,823	
LAND ACQUISITION	N							
86/2003	72,986	Mar. 24, 2004-2014	CAN	Serial	4.600	2,656	17,150	,
INFRASTRUCTURE	<b>5</b> 3							
6620/95 46/2007 & 31/2009	25,000,000 1,171,045	May 12, 1995-2015 Oct 6, 2009-2019	CAN	5.000 Serial	9.125 4.500	2,281,250 39,149	756,065 130,116	16,835,522
ı	26,171,045				I	2,320,399	886,181	16,835,522
INFRASTRUCTURE - LAND DRAINAGE	E - LAND DRAINAG	æ						
46/2007 & 31/2009	792,585	Oct 6, 2009-2019	CAN	Serial	4.500	26,497	88,065	1

TAX-SUPPORTED DEBENTURE DEBT BY PURPOSE (continued) As at December 31, 2010

As at December 31, 2010				Interest Dates 0/	0 50400	Ammol Cho.	2011	Cinking Dund
Ry low	Amount of			Sinking	10   10   10   10   10   10   10   10	Almuai Charges 2011	rges 2011	Decorre of
Number	Debt	Term of Debt	Payable	Fund	Debt	Interest	Principal	Dec. 31, 2010
INFRASTRUCTURE - PARKS AND RECREATION	- PARKS AND REC	REATION						
46/2007 & 31/2009	174,015	Oct 6, 2009-2019	CAN	Serial	4.500	5,817	19,335	'
INFRASTRUCTURE - STREETS AND BRIDGES	- STREETS AND B.	RIDGES						
7000/97 46/2007 & 31/2009	1,600,000 1,115,100	Nov. 17, 1997-2017 Oct 6, 2009-2019	CAN	5.000 Serial	6.250	100,000 37,279	48,384 123,900	862,191
	2,715,100				ļ	137,279	172,284	862,191
COMMUNITY IMPROVEMENT PROGRAM	OVEMENT PROGR	AM						
46/2007 & 31/2009	697,051	Oct 6, 2009-2019	CAN	Serial	4.500	23,303	77,450	
WINNIPEG DEVELOPMENT AGREEMENT	DPMENT AGREEM.	ENT						
46/2007 & 31/2009	1,115,280	Oct 6, 2009-2019	CAN	Serial	4.500	37,285	123,920	,
SPECIAL PROJECTS - PARKS AND RECREATION	S - PARKS AND RE	CREATION						
46/2007 & 31/2009	677,532	Oct 6, 2009-2019	CAN	Serial	4.500	22,650	75,281	
SPECIAL PROJECTS - COMMUNITY SERVICES	S - COMMUNITY SI	ERVICES						
46/2007 & 31/2009	238,949	Oct 6, 2009-2019	CAN	Serial	4.500	7,988	26,550	,
SPECIAL PROJECTS - LAND AND DEVELOPMENT	S - LAND AND DEV	'ELOPMENT						
46/2007 & 31/2009	1,319,935	Oct 6, 2009-2019	CAN	Serial	4.500	44,126	146,659	1

# TAX-SUPPORTED DEBENTURE DEBT BY PURPOSE (continued) As at December 31, 2010

As at December 31, 2010	By-law Amount of Number Debt	SPECIAL PROJECTS - ASSESSMENT	46/2007 & 31/2009 882,465	SPECIAL PROJECTS - CORPORATE FINANCE	46/2007 & 31/2009 50,188	SPECIAL PROJECTS - BUSINESS LIAISON	46/2007 & 31/2009 2,786	Tax-Supported 229,540,839
	Term of Debt	,	Oct 6, 2009-2019 CAN	FINANCE	Oct 6, 2009-2019	AISON	Oct 6, 2009-2019 CAN	
	Payable		CAN		CAN		CAN	
Interest Rates %	Sinking Fund		Serial		Serial		Serial	
ates %	Debt		4.500		4.500		4.500	·
Annual Charges 2011	Interest		29,501		1,678		93	15,224,360
rges 2011	Principal		98,052		5,576		310	21,653,310
Sinking Fund	Reserve at Dec. 31, 2010		1		1		1	101,125,050

# **CITY-OWNED UTILITIES DEBENTURE DEBT BY PURPOSE**As at December 31, 2010

As at December 51, 2010	07			Interest Rates %	ates %	Annual Charges 2011	rges 2011	Sinking Fund
By-law Number	Amount of Debt	Term of Debt	Payable	Sinking Fund	Debt	Interest	Principal	Reserve at Dec. 31, 2010
TRANSIT SYSTEM								
0120/02	1 245 223	12 17 2002 2012	7	C.m.o.D	0303	00000	002 301	
8138/02	1,343,222	Jan. 17, 2003-2013	CAIN	Serial	0.550	49,992	472,080	1
6090/93	5,000,000	Feb. 11, 1993-2013	CAN	5.000	9.375	468,750	151,213	4,080,287
6300/94	6,500,000	Jan. 20, 1994-2014	CAN	5.000	8.000	520,000	196,577	4,870,299
86/2003	887,917	Mar. 24, 2004-2014	CAN	Serial	4.600	32,314	208,646	
6620/95	7,000,000	May 12, 1995-2015	CAN	5.000	9.125	638,750	211,698	4,713,946
46/2007 & 31/2009	675,000	Oct 6, 2009-2019	CAN	Serial	4.500	22,566	75,000	1
183/2008	60,000,000	June 3, 2010-2041	CAN	4.500	5.150	3,090,000	926,607	1
150	81,408,139				1	4,822,372	2,195,421	13,664,532
WAIEKWOKKS SYSIEM	IEM							
6090/93	5,000,000	Feb. 11, 1993-2013	CAN	5.000	9.375	468,750	151,213	4,080,287
6300/94	13,000,000	Jan. 20, 1994-2014	CAN	5.000	8.000	1,040,000	393,154	9,740,598
6620/95	25,000,000	May 12, 1995-2015	CAN	5.000	9.125	2,281,250	756,064	16,835,522
72/2006	60,000,000	July 17, 2006-2036	CAN	4.500	5.200	3,120,000	984,000	4,296,415
72/2006B	100,000,000	July17, 2008-2036	CAN	4.500	5.200	5,200,000	1,852,000	3,865,317
	203,000,000				ı	12,110,000	4,136,431	38,818,139
SEWAGE DISPOSAL SYSTEM	SYSTEM							
8138/02 6090/93	3,497,096	Jan. 17, 2003-2013 Feb. 11, 1993-2013	CAN	Serial 5.000	5.350	129,963	1,106,617	32,642,293
6300/94 86/2003	35,000,000 1,698,977	Jan. 20, 1994-2014 Mar. 24, 2004-2014	CAN	5.000 Serial	8.000	2,800,000 61,830	1,058,491 399,232	26,224,687
	80,196,073					6,741,793	3,774,043	58,866,980
					1			

CITY-OWNED UTILITIES DEBENTURE DEBT BY PURPOSE (continued) As at December 31, 2010

				•	Interest Rates %	ates %	Annual Ch	Annual Charges 2011	Sinking Fund
•	By-law Number	Amount of Debt	Term of Debt	Payable	Sinking Fund	Debt	Interest	Principal	Reserve at Dec. 31, 2010
	SOLID WASTE DISPOSAL	SPOSAL							
	6620/95	1,000,000	May 12, 1995-2015	CAN	5.000	9.125	91,250	30,243	673,421
	CIVIC ACCOMMODATIONS	DATIONS							
	8138/02	1,213,633	Jan. 17, 2003-2013	CAN	Serial	5.350	45,102	384,042	ı
	6090/93	1,799,000	Feb. 11, 1993-2013	CAN	5.000	9.375	168,656	54,406	1,468,087
	6300/94	8,014,327	Jan. 20, 1994-2014	CAN	5.000	8.000	641,146	242,374	6,004,949
	86/2003	1,529,903	Mar. 24, 2004-2014	CAN	Serial	4.600	55,677	359,502	1
46	6620/95	150,531	May 12, 1995-2015	CAN	5.000	9.125	13,736	4,552	101,371
50	46/2007 & 31/2009	4,151,555	Oct 6, 2009-2019	CAN	Serial	4.500	138,790	461,284	1
		16,858,949				I	1,063,107	1,506,160	7,574,407
	Uninty Total	382,463,161				I	24,828,522	11,642,298	119,597,479
	Unallocated Sinking Fund Deficit	g Fund Deficit							(2,035,034)
	Grand Total	\$ 612,004,000				<del>∞</del>	\$ 40,052,882	\$ 33,295,608	\$ 218,687,495

Note: With passing of the new City of Winnipeg Charter in 2003, the City is no longer required to pass a by-law when it issues debentures.



