## PMM Addendum No. 1 - December 12, 2015

## Section 4.2.5 Stakeholder Assessment

In addition to the major stakeholders already identified, all the other people and organizations affected by the project or who have an interest in the project must be identified. It is important to define the stakeholders early in the process and identify their interest and determine their level of participation, since the level of effort in interacting with stakeholders can vary widely and in some cases can be extensive. This process cannot be overemphasized through stakeholder assessment ensures that all perspectives are brought to the table. This improves the likelihood that a broad range of perspectives are addressed, that there is a positive attitude to decision outcomes and that as a result it is less likely to result in changes to project scope, schedule and costs.

For the Winnipeg Public Service, the number and types of stakeholders may vary widely according to the project type, and may include:

- Internal staff
- Operations and Maintenance
- Regulators and other authorities
- Customers
- Vendors
- Special Interest Groups
- Members of the Public
- Property Owners
- Utilities
- Biz Groups