

Public Works Department 2019 Preliminary Operating Budget

**Presentation to SPC-IRPW
March 7, 2019**

Public Works Department – 2019 Preliminary Operating Budget

Services Provided

- Roadway Construction and Maintenance *
- Transportation Planning and Traffic Management *
- Roadway Snow Removal and Ice Control *
- Parks and Urban Forestry *
- City Beautification *
- Insect Control *
- Crime Prevention (due to Street Lighting)
- Development Approvals, Building Permits & Inspections
- Land Drainage and Flood Control

* Public Works is the lead department for this service

Public Works Department – 2019 Preliminary Operating Budget

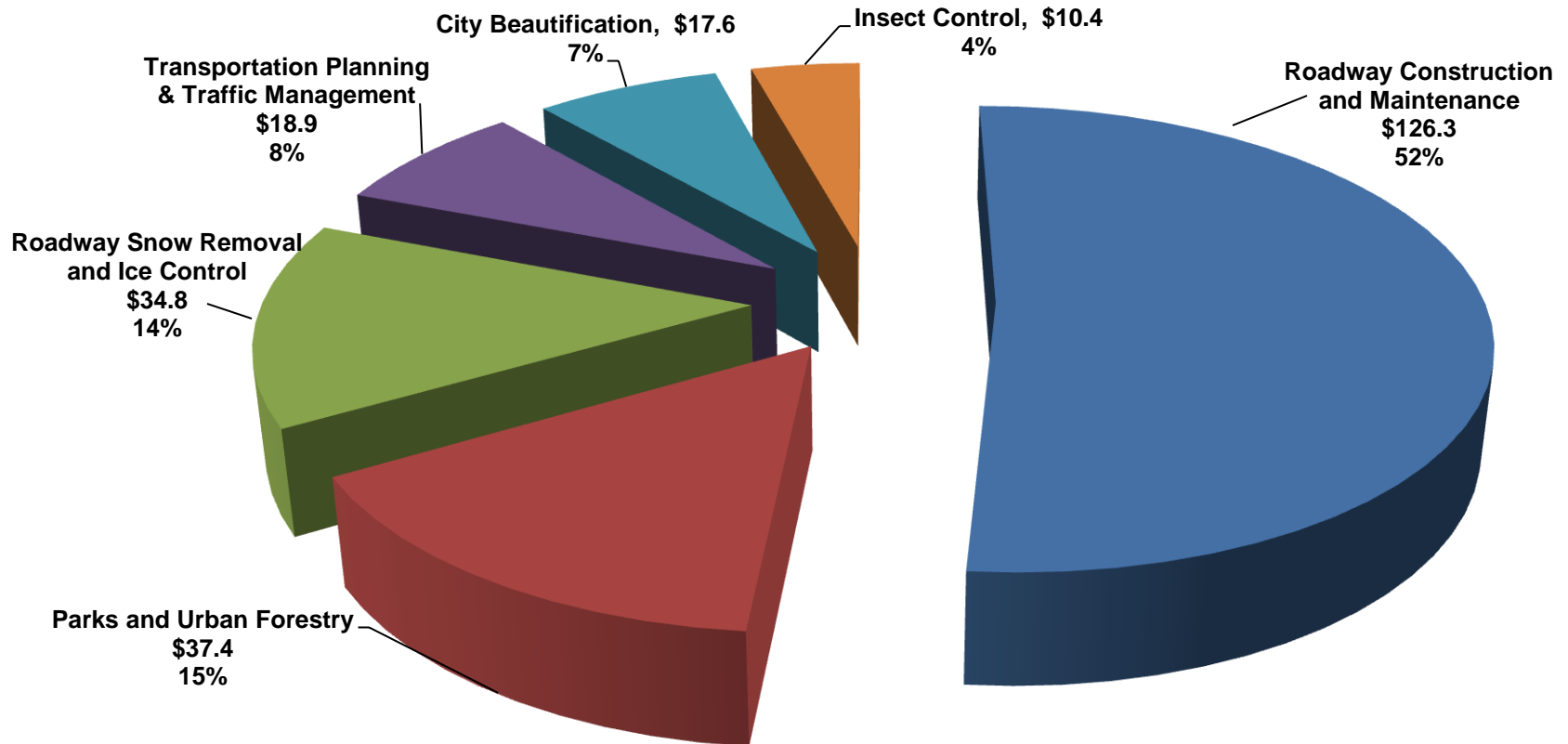
Operating Budget by Service (in millions)

Public Works Services	Revenues	Expenses	Mill Rate Support
Roadway Construction and Maintenance	\$ 68.292	\$ 126.264	\$ 57.973
Parks and Urban Forestry	\$ 2.199	\$ 37.386	\$ 35.187
Roadway Snow Removal and Ice Control	\$ 0.113	\$ 34.828	\$ 34.715
Transportation Planning & Traffic Management	\$ 2.746	\$ 18.946	\$ 16.200
City Beautification	\$ 0.151	\$ 17.645	\$ 17.494
Insect Control	\$ 4.307	\$ 10.446	\$ 6.140
Total Expenditures - service basis	\$ 77.808	\$ 245.515	\$ 167.709

(*) - some numbers rounded to agree to Service Based Reporting sheets

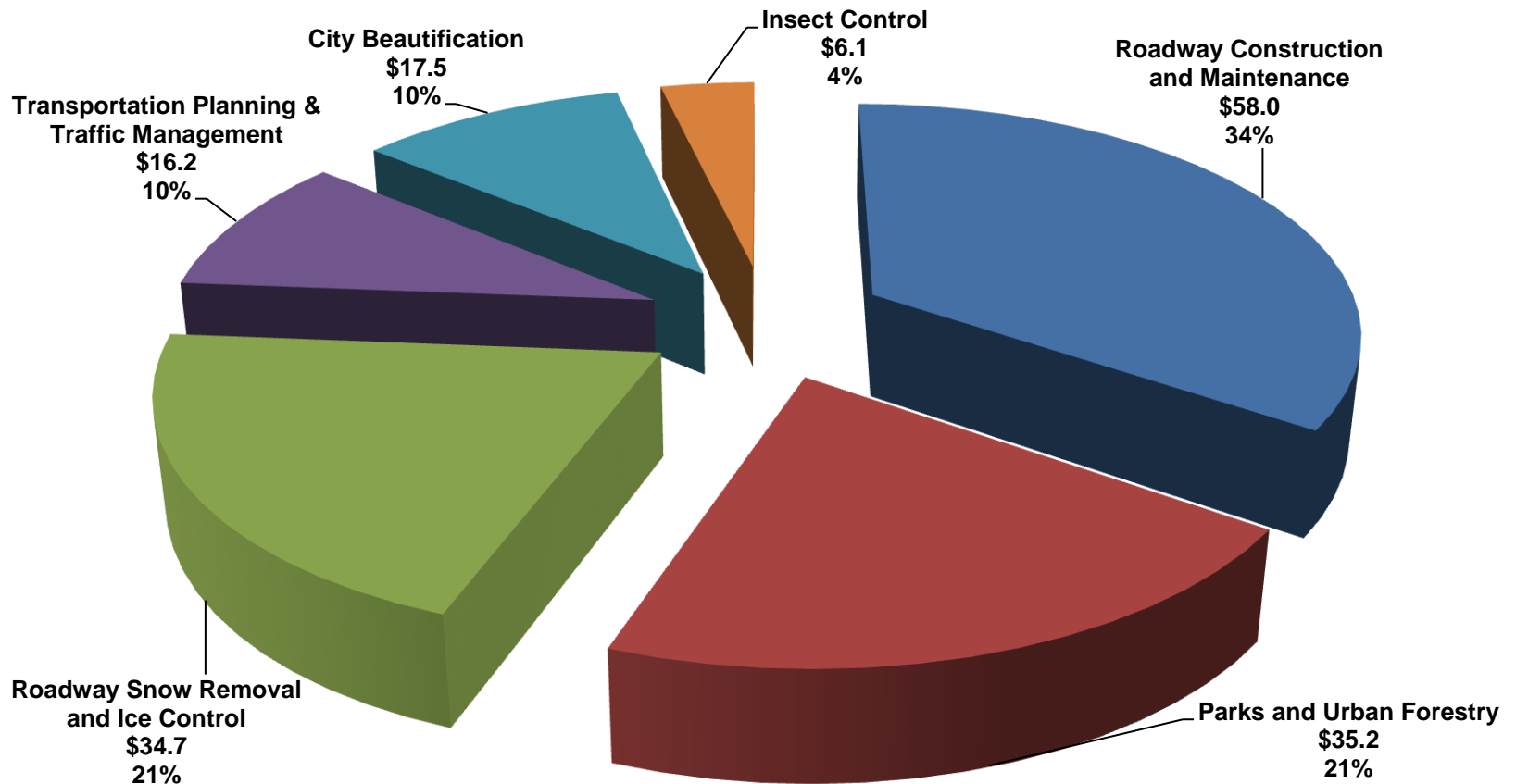
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Expenditures by Service (in millions)



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Mill Rate Support by Service (in millions)



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Budget (in millions)

	Adopted 2018	Preliminary 2019	2020	2021
Revenue	\$ 77.290	\$ 77.236	\$ 75.721	\$ 76.209
Salaries & Benefits	\$ 74.098	\$ 75.635	\$ 77.255	\$ 78.101
Services	\$ 62.358	\$ 61.903	\$ 62.455	\$ 62.789
Materials, Parts and Supplies	\$ 21.932	\$ 22.970	\$ 23.018	\$ 23.082
Assets and Purchases	\$ 0.333	\$ 0.323	\$ 0.323	\$ 0.323
Debt & Finance Charges	\$ 10.038	\$ 11.064	\$ 10.866	\$ 11.840
Grants, Transfers & Other	\$ 90.734	\$ 91.127	\$ 124.359	\$ 125.352
Recoveries	(\$ 18.118)	(\$ 18.290)	(\$ 18.290)	(\$ 18.290)
Total Expenditures	\$ 241.375	\$ 244.732	\$ 279.986	\$ 283.197
Mill Rate Support	\$ 164.085	\$ 167.496	\$ 204.265	\$ 206.988

Public Works Department – 2019 Preliminary Operating Budget

Revenues (in millions)

2018 Adopted Budget – Revenues (total) \$ 77.290

Changes

Adjustment of transfer of surplus from the Insect Control Reserve	\$ 1.000
Increase in Frontage Levy Revenue	\$ 0.228
Increase in revenue unrelated to inflation (mainly due to volume increases)	\$ 0.106
Inflationary increases in revenue	\$ 0.042
Decrease in cuts program revenues, offset by decrease in cuts program expenditures	\$ (1.430)

Total Changes in Revenues \$ (0.054)

2019 Draft Budget - Revenues \$ 77.236

Note: the increase in Frontage Levy is due to growth; Frontage Levy rates are unchanged.

Public Works Department – 2019 Preliminary Operating Budget

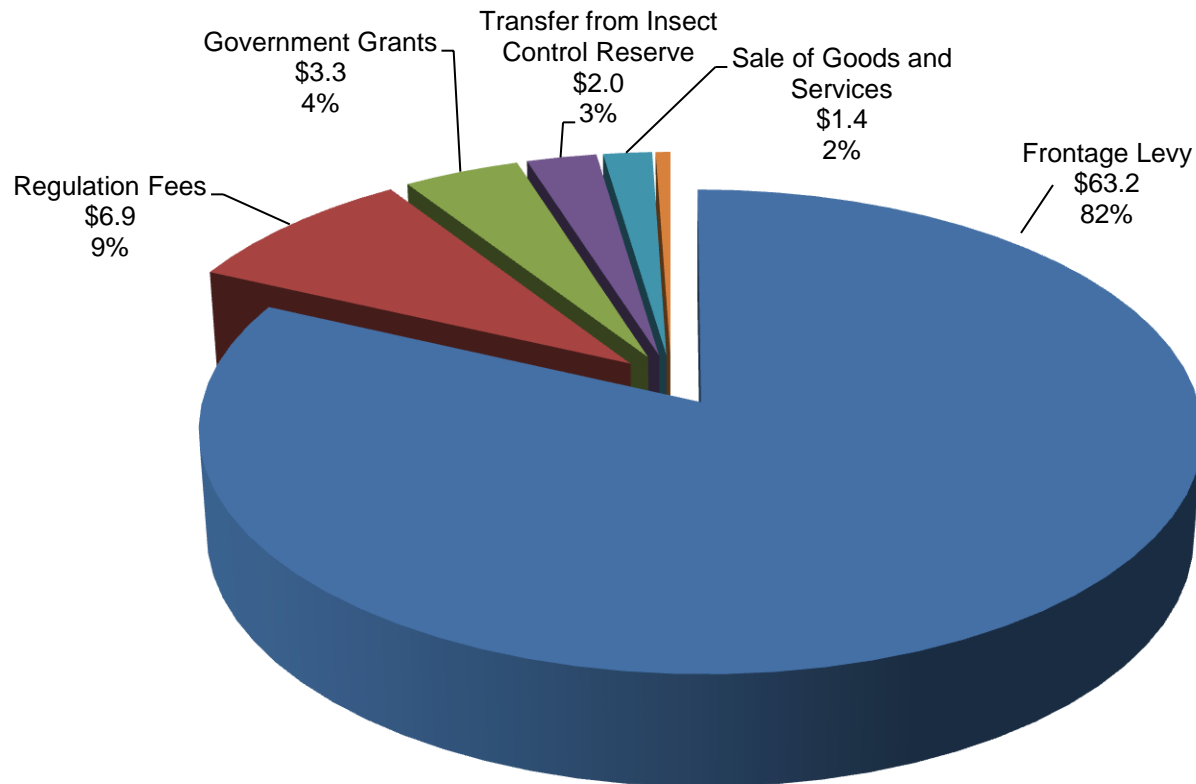
Expenditures (in millions)

2018 Adopted Budget - Expenditures	\$ 241.375
Changes	
Transfer to Local Street Renewal Reserve.	\$ 5.600 (*)
Transfer to Regional Street Renewal Reserve.	\$ 5.600 (*)
Increase in Salary and Benefits - inflationary and incumbent	\$ 1.537
Increase in debt and finance charges	\$ 1.026 (*)
Increase in Fleet Fuel	\$ 1.019
Increase in Street Maintenance expenditure	\$ 0.720
Addition of winter maintenance strategy	\$ 0.432
Decrease in Transfer to Capital	\$ (10.626) (*)
Decrease in cuts program expenses, offset by decrease in cuts program revenues	\$ (1.430)
Decrease in Fleet lease and other fleet related accounts	\$ (0.903)
Other	\$ 0.382
Total Changes in Expenditures	\$ 3.357
2019 Draft Budget - Expenditures	\$ 244.732

Changes related to pure operations	\$ 1.757
(*) Changes related to capital flow through	\$ 1.600
Total change in expenditures	<u>\$ 3.357</u>
% change due to pure operations	0.73%
% change due to capital flow through	<u>0.66%</u>
% change in total expenditures	<u>1.39%</u>

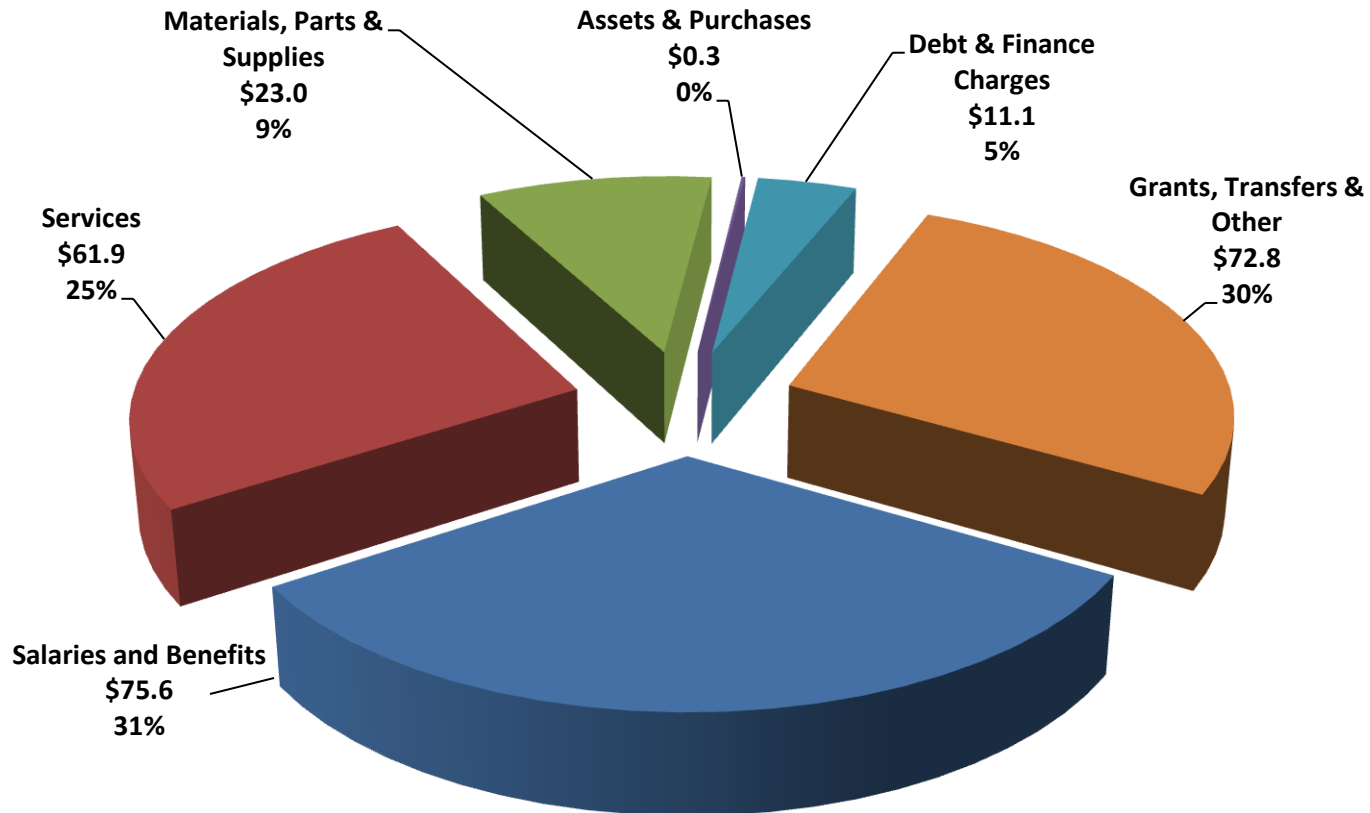
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Revenues by Type (in millions)



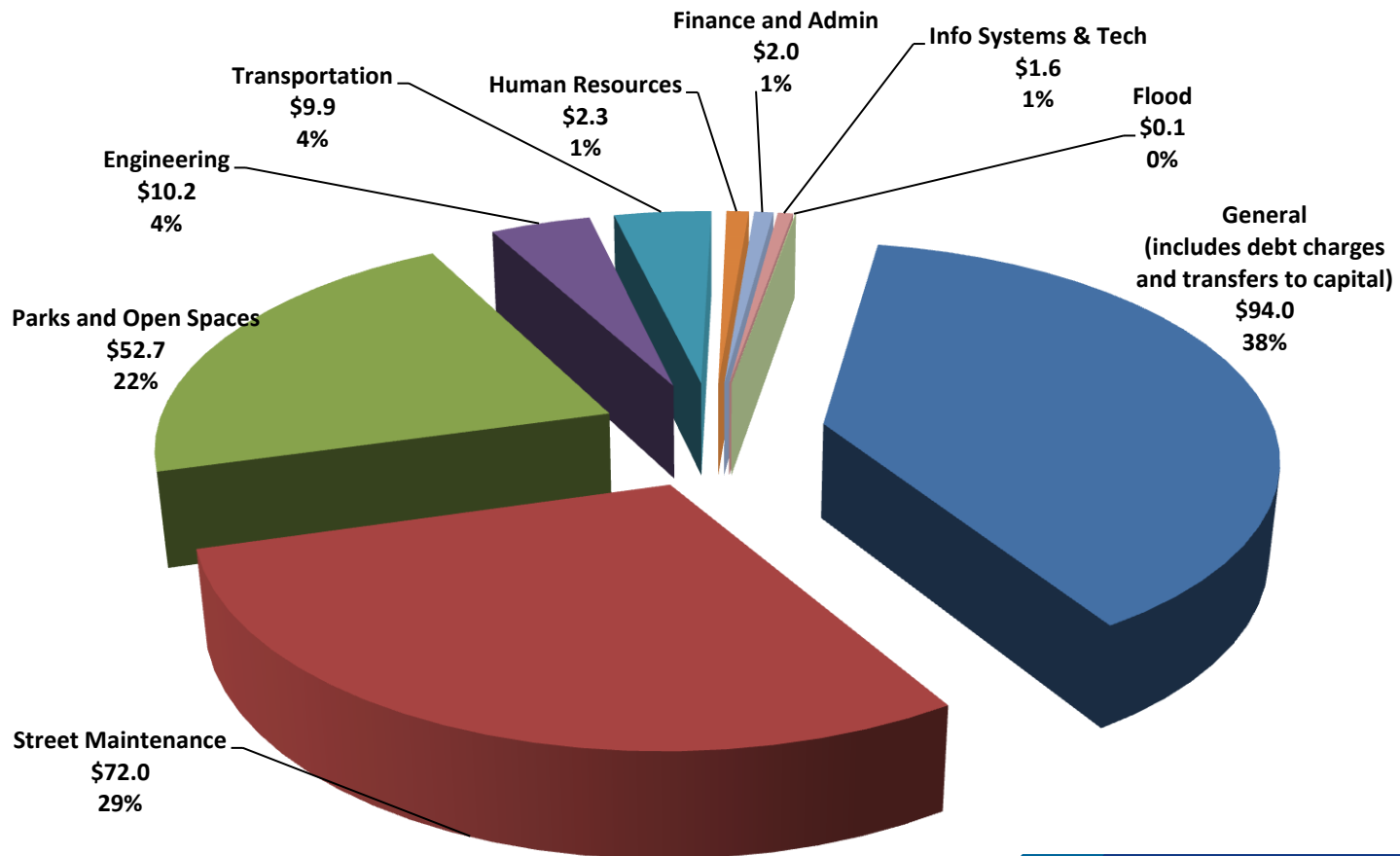
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Expenditures by Function (in millions)



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Expenditures by Division (in millions)



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Combined Tree Services – Operating and Capital

(in millions)

	Adopted 2018	Preliminary 2019	2020	2021
Operating				
Tree Planting	\$ 1.668	\$ 1.706	\$ 1.721	\$ 1.732
Tree Pruning and removal	\$ 4.442	\$ 4.544	\$ 4.587	\$ 4.620
Dutch Elm Disease	\$ 5.402	\$ 5.516	\$ 5.591	\$ 5.642
Sub-Total	\$ 11.512	\$ 11.766	\$ 11.899	\$ 11.994
Capital				
Reforestation Improvements	\$ 0.766	\$ 0.383	\$ 0.383	\$ 0.383
Urban Forest Enhancement Program	\$ 6.334	\$ 4.100	\$ 4.159	\$ 3.800
Sub-Total	\$ 7.100	\$ 4.483	\$ 4.542	\$ 4.183
Total	\$ 18.612	\$ 16.249	\$ 16.441	\$ 16.177

Public Works Department – 2019 Preliminary Operating Budget

FTE Summary by Division

	Adopted 2018	Preliminary 2019	2020	2021
Parks	425.8	425.8	425.8	425.8
Street Maintenance	377	377	377	377
Transportation	76	76	76	76
Engineering Services	76.3	75.9	75.9	75.9
Human Resources	21.8	22.8	22.8	22.8
Finance and Administration	17.5	17.5	17.5	17.5
Info Systems and Technology	12.4	13.4	13.4	13.4
Director	10	9	9	9
Flood	0.1	0.1	0.1	0.1
Total	1016.9	1017.6	1017.6	1017.6

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Street Lighting Budget

(in millions)

	Preliminary Budget	% Change
2018 (adopted)	\$ 13.3	
2019	\$ 13.1	-1.5
2020	\$ 13.7	4.6
2021	\$ 14.4	5.1

Public Works Department – 2019 Preliminary Operating Budget

Active Transportation Network – Winter Maintenance Strategy

Council made amendments – June 21, 2018 – directed changes to begin in 2019 (sooner if 2018 surplus available)

Changes to begin in Fall of 2019

\$432,427 has been included in 2019 budget

\$851,647 has been included in 2020 budget

\$868,680 has been included in 2021 budget

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Challenges

Dutch Elm Disease, Emerald Ash Borer, Cottony Ash Psyllid.

Prior years Parks and Roads Maintenance budgets have not been adjusted for inflation or growth.

Public Works will seek to maximize services delivered to the public within authorized budgets.

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Questions?