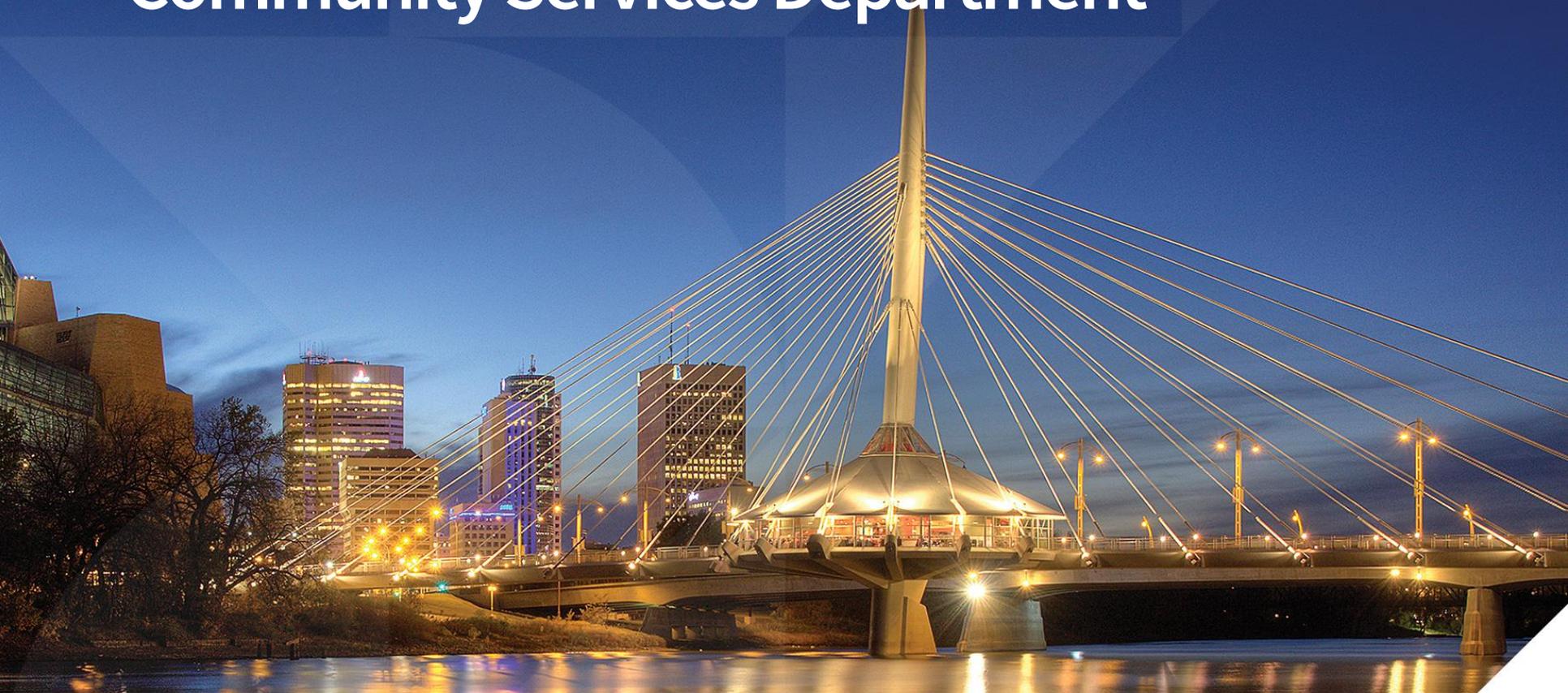




2020 To 2023 Preliminary Operating and Capital Budgets

# Community Services Department



Standing Policy Committee on Protection, Community Services and Parks

Friday March 13, 2020

# Agenda

1. Strategic Objectives, Priorities and Performance Measurement
2. Preliminary Operating and Cash to Capital – Summary
3. Operating Budget
  - Operating Budget (Departmental and Service Based Basis)
  - Year over Year Variance Explanations
  - Operating Budget Options and Reductions
  - Salaries and benefits, FTEs, and vacancy management
  - Other Important Operating Budget Information
4. Capital Budget
  - Capital Investment Plan - Authorization
  - Capital Budget Options and Reductions
  - Capital Forecast to Submission Reconciliation
  - Other Important Capital Budget Information
5. Operating and Capital Budget Referrals (not applicable)
6. Questions

# Strategic Objectives, Priorities and Performance Measurement

## Strategic Objectives

### **Source: OurWinnipeg:**

- Directly provide, or facilitate through partnerships, equitable access to a base level of recreation, culture and leisure services for all Winnipeggers.
- Promote and enable opportunities for all age groups to be active as part of their daily lives.

### **Source: Community Trends and Performance Report: Vol. 1 for 2020 Budget:**

- Enrich the lives of all Winnipeg citizens and their communities by providing high quality, responsive and innovative library services.
- Provide high quality aquatics, recreation and leisure opportunities/programs.
- Through outreach, promotion, protection and regulatory services, promote the development of a healthy community.

### **Source: Recreation, Leisure and Library Facilities Policy:**

- Move toward a more financially sustainable mix of recreation, leisure, and library facilities.

# Strategic Objectives, Priorities and Performance Measurement

## Key Priorities

### **Recreation (Source: Community Trends and Performance Report: Vol. 1 for 2020 Budget):**

- Provide equitable opportunities to participate in recreation programs and services.
- Continuously improve services to be more responsive to the recreational, cultural and leisure needs of Winnipeggers.
- Provide community development and recreation opportunities for vulnerable youth as an integral component of crime prevention efforts.

### **Libraries (Source: Community Trends Report: Vol. 1 for 2020 Budget; Winnipeg Public Library Strategic Plan):**

- Provide library services that uniquely serve our community as the centre for information access; the hub of community connections; the heart of discovery and creativity; and the place for literacy and lifelong learning.
- Select material that reflects the diverse needs of the community so that relevant print, digital and special collections are freely available.

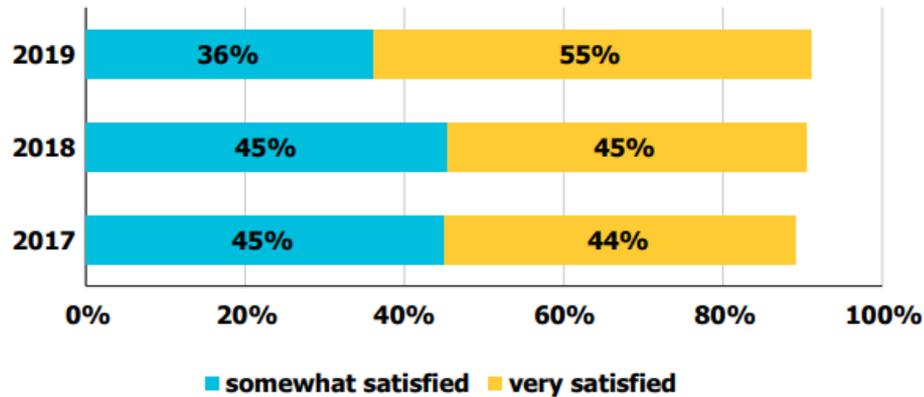
### **Community Liveability (Source: Community Trends Report: Vol. 1 for 2020 Budget):**

- Work collaboratively with stakeholders to improve the capacity, safety and well-being of the community.
- Promote neighbourhood liveability by regulating housing and property standards on all properties.

# Strategic Objectives, Priorities and Performance Measurement

## Performance Measures

### Citizen Satisfaction with City-Operated Recreation Programs



In 2019, 91% of citizens who participated in recreation programs were satisfied with the programs offered by the City (e.g. swimming lessons, Learn to Skate, or other Leisure Guide programs).

	2015	2016	2017	2018	2019
Total Satisfied	95%	90%	89%	90%	91%

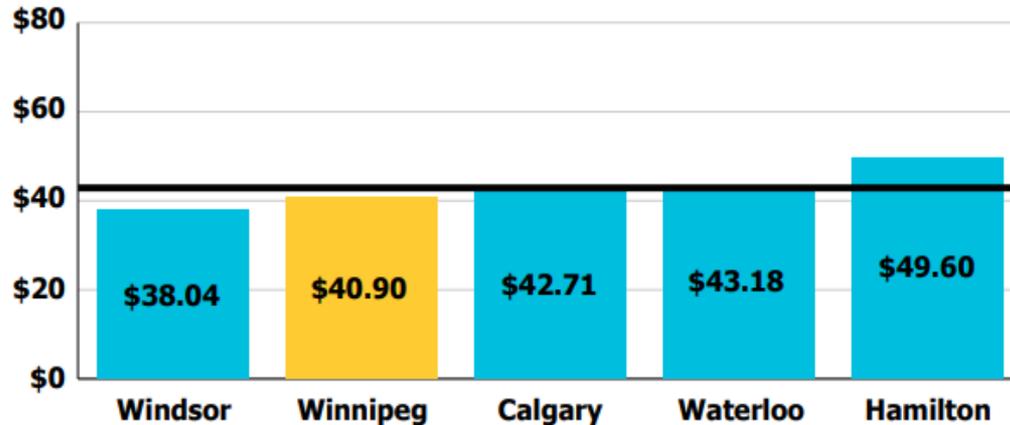
Source: City of Winnipeg Annual Citizen Survey

- In 2019, 91% of citizens who participated in recreation programs were satisfied with the programs offered by the City (e.g., swimming lessons, Learn to Skate, or other Leisure Guide programs).
- With the exception of 2015, which recorded a satisfaction level of 95%, on average citizens have been 90% satisfied.

# Strategic Objectives, Priorities and Performance Measurement

## Performance Measures - Continued

### Operating Cost of Library Services per Capita (2017)



Operating costs include facility costs.

The average of the comparable cities reported is \$42.89. Winnipeg continues to offer one of the most cost-effective library services in Canada.

	2013	2014	2015	2016	2017
<b>Wpg. Trend</b>	\$38.80	\$39.71	\$40.40	\$41.44	\$40.90

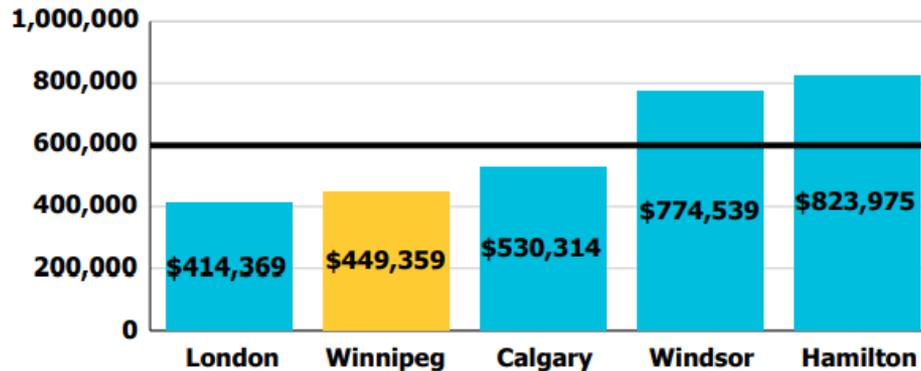
Source: Municipal Benchmarking Network Canada (PLIB221)

- Winnipeg's operating cost of Library services per capita has increased by 0.54% since 2013.
- In 2017, salaries and benefits comprised 52.0% of expenditures; facility costs comprised 26.2%; and books and other collection materials were 1.0%. Other operating expenses account for 20.8 % of total expenditures.

# Strategic Objectives, Priorities and Performance Measurement

## Performance Measures - Continued

**By-Law Enforcement Operating Cost for Noise, Property Standards, Yard Maintenance and Zoning By-Laws per 100,000 Population (2017)**



Noise refers to mechanical noise only.

The average of the comparable cities reported is \$598,511.

	2013	2014	2015	2016	2017
<b>Wpg. Trend</b>	n/a	n/a	\$454,353	\$495,250	\$449,359

Source: Municipal Benchmarking Network Canada (BYLW273)

- The City of Winnipeg's cost, compared to the average of other comparable municipalities offering a similar level of service, is 25% lower.
- Not only is CBES cost efficient, our officers' workload is among the highest per officer in the country, ranging from 750-850 service requests per year.

# Strategic Objectives, Priorities and Performance Measurement

## Current key projects and initiatives

- Continued annual investments of \$100,000 for the next three years in the Community Safety and Crime Prevention program.
- Development of Community Safety Strategic Action Plan on behalf of the Public Service.
- Implementation of Newcomer Welcome and Inclusion Action Plan
- Creation of Poverty Reduction Strategy on behalf of the Public Service.
- Develop a new Recreation Facility Policy, Strategic Plan and Implementation Plan for Council consideration.
- Continue with planning and funding confirmations for the South Winnipeg Recreation Campus.

# Service Based Budget to Department Operating Budget Reconciliation

## Community Services Department 2020 - 2023 Preliminary Budget Service Based Budget Reconciliation

Services	% Contribution to Service	2020 Preliminary Budget	2021 Projected	2022 Projected	2023 Projected
Recreation	100%	43,418,898	43,994,062	45,868,747	47,304,418
Libraries	100%	28,862,622	28,944,886	29,419,956	30,174,351
Community Liveability *	94%	7,041,188	6,256,464	6,687,333	6,944,730
Arts, Entertainment and Culture **	65%	16,774,028	14,749,164	15,210,222	16,865,799
Animal Services ***		771,219	1,271,219	1,271,219	1,271,219
<b>Total Community Services Department Budget</b>		<b>96,867,955</b>	<b>95,215,795</b>	<b>98,457,477</b>	<b>102,560,517</b>

\* Other contributing departments include - Planning Property and Development (5% - \$529K) and Corporate Accounts (1% - \$65K)

\*\* Other contributing departments include - City Clerks (30% - \$6m), Museums (3% - \$765K), and CAO Office (2% - \$415K)

\*\*\* Transfer of Mill Rate Support to Animal Services Special Operating Agency

# 2020 Preliminary Operating and Capital Budgets

1. Operating Budget – Annual year over year budget growth rates (%) based on 2019 expenditures

	4-Year Average
EPC Target to balance the budget	0.5%
Operating Options Presented to Committee in Fall 2019	0.5%
<b>Preliminary Budget</b>	<b>1.3%</b>

2. Cash to Capital Funding Levels

	2020	2021	2022	2023	2024	2025
Presented to Committee in Fall 2019	-	-	-	1,955	-	-
<b>Preliminary Budget</b>	<b>3,600</b>	<b>-</b>	<b>-</b>	<b>1,955</b>	<b>-</b>	<b>-</b>

# Community Services Department - Operating Budget

2020 Preliminary Operating Budget and 2021 to 2023 Budget Projections in millions of \$	2018 Actual	2019 Budget	2020 Preliminary Budget	Year over Year Increase / (Decrease)	%	Exp. No.	2021 Projection	2022 Projection	2023 Projection	4 year Average % Change
GOVERNMENT GRANTS	2.566	2.754	2.754	-			2.754	2.754	2.754	
SERVICE AND OTHER	15.690	15.467	15.254	(0.214)			14.529	14.530	14.532	
<b>TOTAL REVENUE</b>	<b>18.256</b>	<b>18.221</b>	<b>18.007</b>	<b>(0.214)</b>	<b>-1.2%</b>	<b>1</b>	<b>17.282</b>	<b>17.284</b>	<b>17.285</b>	<b>-0.3%</b>
SALARIES & BENEFITS	41.636	43.544	44.804	1.260			44.471	45.572	46.441	
SERVICES	4.958	5.201	4.985	(0.216)			4.352	4.359	4.350	
MATS PARTS & SUPPLIES	0.792	0.886	0.858	(0.028)			0.835	0.837	0.844	
ASSETS & PURCHASES	3.377	3.237	3.247	0.010			3.239	3.235	3.239	
GRANTS, TRANSFERS & OTHER	53.101	53.360	54.154	0.794			55.529	56.613	57.262	
RECOVERIES	(1.554)	(1.079)	(1.261)	(0.182)			(1.280)	(1.300)	(1.243)	
<b>TOTAL OPERATIONAL EXPENDITURES</b>	<b>102.311</b>	<b>105.149</b>	<b>106.786</b>	<b>1.637</b>	<b>1.6%</b>		<b>107.146</b>	<b>109.316</b>	<b>110.893</b>	<b>1.3%</b>
DEBT & FINANCE CHARGES	4.032	4.985	4.490	(0.496)			5.352	6.425	6.998	
TRANSFER TO CAPITAL	2.341	3.934	3.600	(0.334)			-	-	1.955	
<b>TOTAL EXPENDITURES</b>	<b>108.684</b>	<b>114.068</b>	<b>114.875</b>	<b>0.807</b>	<b>0.7%</b>	<b>2</b>	<b>112.498</b>	<b>115.741</b>	<b>119.846</b>	<b>1.3%</b>
<b>Mill Rate Support / (Contribution)</b>	<b>90.429</b>	<b>95.847</b>	<b>96.868</b>	<b>1.021</b>			<b>95.216</b>	<b>98.457</b>	<b>102.561</b>	

**Total Operational Expenditures (before capital related expenditures) Year over Year % Change**      1.6%      0.3%      2.0%      1.4%      1.3%

**Total Expenditures Year over Year % change**      0.7%      -2.1%      2.9%      3.5%      1.3%

# Year over Year Variance Explanations

(in millions)

Year over year (increase) / decrease	2020 Preliminary Budget	2021 Budget Projection	2022 Budget Projection	2023 Budget Projection
1) <i>Revenue change due to the following:</i>				
- Decrease in Arena revenue due to the continued closure of Terry Sawchuk Arena	(0.184)	-	-	-
- Decrease in registration revenue due to 50% reduction in Leisure Guide programming	-	(0.719)	-	-
- Miscellaneous adjustments	(0.030)	(0.006)	0.001	0.001
<b>Net Revenue Change</b>	<b>\$ (0.214)</b>	<b>\$ (0.725)</b>	<b>\$ 0.001</b>	<b>\$ 0.001</b>
2) <i>Expenditure change due to the following:</i>				
- Increase (decrease) in salary and benefits:				
▪ Increase due to negotiated wage increases and annual increments	1.463	0.772	1.100	0.869
▪ Decrease due to Library service hours reduction effective September 2020	(0.203)	(0.415)	-	-
▪ Decrease due to 50% reduction in Leisure Guide programming effective January 2021	-	(0.690)	-	-
- Increase to establish funding for 24/7 safe spaces	0.250	-	-	-
- Increase in grant to Assiniboine Park Conservancy	0.249	0.252	0.372	-
- Increase in facility costs (e.g. utilities, janitorial)	0.243	0.408	0.531	0.464
- Increase in universal funding formula grants to Community Centres	0.143	0.122	0.124	0.127

## Year over Year Variance Explanations - Continued

(in millions)

Year over year (increase) / decrease	2020 Preliminary Budget	2021 Budget Projection	2022 Budget Projection	2023 Budget Projection
- Increase (decrease) in debt and financing charges	(0.496)	0.863	1.073	0.572
- Increase (decrease) in Civic Accommodations	(0.270)	0.088	0.057	0.054
- Increase (decrease) in Transfer to Capital	(0.334)	(3.600)	-	1.955
- Decrease of 10% in grants to various community groups	(0.111)	-	-	-
- Decrease in grants to General Council of Winnipeg Community Centres (GCWCC) due to cancellation of Infrastructure Capital Grant	(0.100)			
- Decrease in operating expenses due to 50% reduction in Leisure Guide programming	-	(0.622)	-	-
- Increase in Transfer to Animal Services Special Operating Agency	-	0.500	-	-
- Miscellaneous adjustments	(0.027)	(0.055)	(0.014)	0.063
<b>Net Expenditure Change</b>	<b>\$ 0.806</b>	<b>\$ (2.378)</b>	<b>\$ 3.243</b>	<b>\$ 4.104</b>

# Operating Budget Options – Included in Preliminary Budget

Options Presented to SPC vs. Preliminary Budget	Total 4-Year Options Presented Nov 16, 2019	Total Included in 4-Year Preliminary Budget	Explanation
Cancel the Infrastructure Capital Grant provided to General Council of Winnipeg Community Centres (GCWCC).	(0.400)	<b>(0.400)</b>	Preliminary budget includes reductions of \$100K per year 2020 - 2023.
Beginning in 2021 reduce grants by 10%, <b>excluding</b> Universal Funding Formula grants to Community Centres; General Council of Winnipeg Community Centres (with the exception of the Infrastructure Capital Grant); Assiniboine Park Conservancy; Garden City Community Centre and East End Community Club annual arena financing grants; pending completion of the City-wide grant evaluation framework.	(0.377)	<b>(0.357)</b>	Preliminary budget includes a 10% grant funding reduction commencing in 2020, excluding those that have multi-year agreements or community partnership arrangements.
Reduce program funding by 10% beginning in 2021, to Art City Inc., Graffiti Art, North End Community Renewal Corp. and University of Manitoba, William Whyte Neighbourhood Association.	(0.065)	<b>(0.086)</b>	Preliminary budget includes a 10% program funding reduction commencing in 2020.
Change library evening hours by closing at 8:00 pm effective September 2020.	(1.162)	<b>(1.162)</b>	Preliminary budget includes reducing library evening hours by closing at 8:00 p.m., effective September 2020.  This results in an annualized reduction of 6.11 FTEs.

# Operating Budget Options – Included in Preliminary Budget

Options Presented to SPC vs. Preliminary Budget	Total 4-Year Options Presented Nov 16, 2019	Total Included in 4-Year Preliminary Budget	Explanation
Close Libraries with Sunday service hours effective September 2020 (six libraries)	(1.105)	<b>(1.105)</b>	Preliminary budget includes reduced library hours by closing on Sundays effective September 2020.  This results in an annualized reduction of 5.58 FTEs.
Reduce Leisure Guide Programming by 50% effective January 1, 2021 excluding Learn to Swim Programs.	(1.820)	<b>(1.820)</b>	Preliminary budget includes 50% reduction to Leisure Guide programs, excluding Learn-to-Swim.  This results in an annualized reduction of 11.49 FTEs.
Close Terry Sawchuk Arena effective January 1, 2020. Includes ice plant removal costs of \$30,000 in 2020 and mothball costs of \$50,000 in 2020 and \$100,000 each year thereafter until disposition.	0.119	<b>0.119</b>	Preliminary budget continues the closure of Terry Sawchuk Arena.
<b>Other operating increases:</b> 24/7 Safe Spaces Grant Program	-	<b>1.000</b>	\$1 million over the next four years to support and expansion of 24/7 safe spaces by community agencies.

# Operating Budget Options – Not Included in Preliminary Budget

Options Presented to SPC vs. Preliminary Budget	Total 4-Year Options Presented Nov 16, 2019	Total Included in 4-Year Preliminary Budget	Explanation
<b>The following options were not included in the tabled preliminary budget</b>			
Change hours of Margaret Grant, St. James Civic and Seven Oaks pools to open at 11:30 am. Monday to Friday, September 1 to June 30 starting January 1, 2021.	(0.373)		- Not included in the preliminary budget
Reduce Free/Drop-In Recreation Programming by 25% of 2019 programming levels effective September 1, 2020 increasing to 33% from 2019 levels beginning January 1, 2022.	(2.549)		- Not included in the preliminary budget
Close Eldon Ross Indoor Pool effective Sept 1, 2020.	(0.553)		- Not included in the preliminary budget
Close Peguis Fitness Centre effective July 1, 2021.	(0.008)		- Not included in the preliminary budget
Close 38 of the City's 81 wading pools over four years: with 14 in 2020; 11 in 2021; 7 in 2022; and 6 in 2023. Includes facility maintenance costs of \$40,000 per wading pool for demolition and site restoration.	(0.173)		- Not included in the preliminary budget
Close Happyland and Windsor Park outdoor pools effective Summer 2021. Includes demolition and site restoration costs of \$150,000 for each pool in 2021.	(0.231)		- Not included in the preliminary budget

# Operating Budget Options – Not Included in Preliminary Budget

Options Presented to SPC vs. Preliminary Budget	Total 4-Year Options Presented Nov 16, 2019	Total Included in 4-Year Preliminary Budget	Explanation
<b>The following options were not included in the tabled preliminary budget</b>			
Close Sargent Park Arena in 2021. Includes ice plant removal costs of \$30,000 in 2021 and mothball costs of \$34,000 in 2021 and \$68,000 each year thereafter until disposition.	(0.039)		- Not included in the preliminary budget
Close Westwood Library effective September 1, 2020	(2.339)		- Not included in the preliminary budget
Close Bertrand, Charles A. Barbour and Maginot arenas in 2022. Includes ice plant removal costs of \$90,000 in 2022 and mothball costs of \$91,000 in 2022 and \$182,000 each year thereafter until disposition	0.015		- Not included in the preliminary budget
Close West Kildonan Library effective September 1, 2020	(2.848)		- Not included in the preliminary budget
Close Kinsmen Sherbrook Pool effective January 1, 2022	(0.929)		- Not included in the preliminary budget
Close Fort Garry Library effective January 1, 2022	(1.385)		- Not included in the preliminary budget
Close Transcona Centennial Indoor Pool effective January 2022: Includes a \$1.0 million Capital Investment (Cash to Capital in Municipal Accommodations assumed) in 2022 to build washrooms for the outdoor pool.	0.156		- Not included in the preliminary budget
<b>Total Operating Budget Adjustments</b>	<b>(16.066)</b>	<b>(3.811)</b>	

# Salary Budget and Full Time Equivalents (FTEs) / Vacancy Management

## 2020 - 2023 Preliminary Operating Budget

	2019 Adopted Budget	2020 Draft Budget	Increase / (Decrease)	2021 Draft Projection	2022 Draft Projection	2023 Draft Projection
<b>Full Time Equivalents</b> <i>(number of FTEs)</i>	706.38	705.10	(1.28)	685.82	685.82	684.82
<b>Salaries &amp; Benefits</b> <i>(in millions of \$)</i>	\$ 43.544	\$ 44.804	\$ 1.260	\$ 44.471	\$ 45.572	\$ 46.441
<b>Vacancy Management included in Salaries &amp; Benefits</b> <i>(in millions of \$)</i>	\$ (2.128)	\$ (2.128)	\$ (0.000)	\$ (2.159)	\$ (2.200)	\$ (2.319)

### FTE Reductions by 2023 In Comparison to 2019 Budgeted FTEs:

	2023
<b>Vacant Positions</b>	(3.51)
<b>Filled Positions</b>	(18.05)
<b>Total FTE reductions</b>	<b>(21.56)</b>

# Grants Administered by Community Services Department

Grants Administered by Community Services	2019 Adopted Budget	2020 Preliminary Budget	2021 Projected	2022 Projected	2023 Projected
24/7 Safe Spaces Program	-	250,000	250,000	250,000	250,000
Age and Opportunity Centre	80,100	72,090	72,090	72,090	72,090
Andrew Street Family Centre	45,700	45,700	45,700	45,700	45,700
Art City	47,500	42,750	42,750	42,750	42,750
Assiniboine Park Conservancy	11,078,000	11,327,000	11,579,262	11,950,864	11,950,864
Big Brothers Big Sisters of Winnipeg	12,000	10,800	10,800	10,800	10,800
Boys and Girls Club of Winnipeg	118,148	118,148	118,148	118,148	118,148
Broadway Neighbourhood Centre	120,500	120,500	120,500	120,500	120,500
Broadway Neighbourhood Centre - Just TV	150,000	135,000	135,000	135,000	135,000
Charleswood Social Club	1,600	1,440	1,440	1,440	1,440
Community Centres Universal Funding	5,932,229	6,075,000	6,197,000	6,321,000	6,448,000
East End Community Centre	190,000	190,000	190,000	190,000	190,000
End Homelessness Winnipeg Inc.	150,000	150,000	150,000	150,000	150,000
Exchange District Biz - Historic Exchange Walking Tour	3,150	2,835	2,835	2,835	2,835
Garden City Community Centre	358,929	358,929	358,929	358,929	358,929
General Council of Winnipeg Community Centres	1,272,241	1,172,241	1,172,241	1,172,241	1,172,241
Graffiti Arts Programming Inc	60,000	54,000	54,000	54,000	54,000

# Grants Administered by Community Services Department - Continued

<b>Grants Administered by Community Services</b>	<b>2019 Adopted Budget</b>	<b>2020 Preliminary Budget</b>	<b>2021 Projected</b>	<b>2022 Projected</b>	<b>2023 Projected</b>
Immigrant and Refugee Community Organization of Manitoba	73,810	66,429	66,429	66,429	66,429
Immigrant Centre Manitoba Inc.	27,000	24,300	24,300	24,300	24,300
Ma Mawi Wi Chi Itata - Positive Athletic Cultural Experiences	60,000	54,000	54,000	54,000	54,000
Main Street Project	96,000	86,400	86,400	86,400	86,400
Mediation Services	10,000	9,000	9,000	9,000	9,000
North End Community Renewal Corporation	54,000	48,600	48,600	48,600	48,600
Pan Am Boxing Club Inc.	25,100	22,590	22,590	22,590	22,590
Red Road Lodge	8,400	7,560	7,560	7,560	7,560
Rossbrook House	256,339	230,705	230,705	230,705	230,705
Spence Neighbourhood Association - Community Liaison	21,150	21,150	21,150	21,150	21,150
Spence Neighbourhood Association - Rec Programming	60,000	60,000	60,000	60,000	60,000
University of Manitoba - Faculty of Kinesiology and Recreation Management	51,000	45,900	45,900	45,900	45,900
William Whyte Neighbourhood Association	2,500	2,250	2,250	2,250	2,250
Winnipeg Public Library Board	79,315	71,384	71,384	71,384	71,384
Winnipeg Repair Education and Cycling Hub Inc.	10,000	9,000	9,000	9,000	9,000
<b>Total Community Services Grants</b>	<b>20,444,711</b>	<b>20,876,701</b>	<b>21,250,963</b>	<b>21,746,565</b>	<b>21,873,565</b>

# Other Important Operating Budget Information

## Included in the Preliminary Budget

- No facility closures, with the exception of Terry Sawchuk Arena which will remain closed
- New funding included for 24/7 safe spaces grant program (\$1 million over four years)
- Renewed investment of \$600,000 over four years for End Homelessness Winnipeg
- Reduce Library evening hours by closing at 8:00 p.m. effective September 2020
- Reduce Library weekend hours by eliminating Sunday service effective September 2020
- Reduce Leisure Guide programming by 50% (excluding Learn-to-Swim) effective January 2021
- Development of a wading pool rationalization and splash pad reinvestment strategy

# COMMUNITY SERVICES DEPARTMENT- GENERAL CAPITAL FUND

## Capital Investment Plan - Authorization

(\$000's)

	2019 Adopted	2020 Preliminary Budget	Authorization					6-Year Total
			Draft Forecast*					
			2021	2022	2023	2024	2025	
<b>List of Capital Projects:</b>								
1 Library Facility Safety, Security and Accessibility Improvements Program	162	-	150	100	-	200	-	450
2 Library Refurbishment & Interior Infrastructure Program	483	-	150	-	-	650	-	800
3 Library Technology Upgrade and Replacement Program	350	183	-	-	325	-	350	858
4 Library Facility Redevelopment - Bill and Helen Norrie Library	3,570	-	-	-	-	-	-	-
5 Library Facility Redevelopment - St. James Library	100	-	-	-	-	-	-	-
6 Library Facility Redevelopment - West Kildonan Library and GoLibrary Old Kildonan Community	242	-	-	-	-	-	-	-
7 West Kildonan GoLibrary	-	242	-	-	-	-	-	242
8 Recreational Facility Safety, Security and Accessibility Improvements Program	175	-	235	130	150	279	190	984
9 Fitness Equipment Upgrade Program	248	285	300	295	310	320	330	1,840
10 Recreation and Leisure Infrastructure Renewal	100	-	-	-	-	-	-	-
11 St. James Civic Centre - Facility Renewal (formerly St. James Civic Centre - Facility Renewal and Expansion)	2,405	3,700	-	-	-	-	-	3,700
12 St. James Community Recreation Amenities	-	1,400	-	-	-	-	-	1,400
13 East of the Red RecPlex	-	-	-	-	-	-	1,000	1,000
14 Grant Park Recreation Complex	1,750	-	-	-	-	-	-	-

# COMMUNITY SERVICES DEPARTMENT- GENERAL CAPITAL FUND

## Capital Investment Plan - Authorization

(\$000's)

	2019 Adopted	2020 Preliminary Budget	Authorization					6-Year Total
			Draft Forecast*					
			2021	2022	2023	2024	2025	
<b>List of Capital Projects:</b>								
15 Seven Oaks Pool - Concrete Restoration and Air Handling Unit Replacement	2,239	-	-	-	-	-	-	-
16 Pan Am Pool - Ceiling, Lighting and Public Address and Audio System	2,600	-	-	-	-	-	-	-
17 Norwood Pool - Decommissioning	150	-	-	-	-	-	-	-
18 Repair and Renovation of Pan Am Pool Universal Change Rooms	-	-	940	-	-	-	-	940
19 Boni-Vital Pool	192	-	5,360	-	-	-	-	5,360
20 Technology Advancement Program	312	-	100	-	-	310	-	410
21 Community Centre Renovation Grant Program (CCRGP)	2,000	2,000	2,000	2,000	2,000	965	965	9,930
22 Community Incentive Grant Program (CIGP)	1,961	1,000	1,000	1,000	-	-	-	3,000
23 Assiniboine Park Conservancy (APC) - Infrastructure and Sustainability	5,123	4,600	2,000	2,000	2,000	2,000	2,000	14,600
24 Assiniboine Park Conservancy (APC) - Capital Development Plan	4,728	-	-	-	-	-	-	-
25 Millennium Library Community Connections Space	-	236	-	-	-	-	-	236
<b>TOTAL CAPITAL PROJECTS</b>	<b>30,640</b>	<b>13,646</b>	<b>12,235</b>	<b>5,525</b>	<b>4,785</b>	<b>4,724</b>	<b>4,835</b>	<b>45,750</b>

# Capital Budget Options

Options Presented to SPC vs. Preliminary Budget	Total 6-Year Options Presented Nov 16, 2019	Total Included in 6-Year Preliminary Budget	Explanation
<p><b>Eliminate or reduce program capital budgets for:</b></p> <ul style="list-style-type: none"> <li>*Library Facility Safety, Security and Accessibility Improvements (\$0.250m)</li> <li>*Library Refurbishment &amp; Interior Infrastructure Program (\$0.415m)</li> <li>*Recreational Facility Safety, Security and Accessibility Improvements (\$0.518m)</li> <li>*Fitness Equipment Program (\$0.798m)</li> <li>*Technology Advancement program (\$0.225m)</li> <li>*Library Technology Advancement Program (\$0.563m)</li> <li>*Recreation and Leisure Infrastructure Renewal (\$15.538m)</li> <li>*Cancel and rebudget of prior year authorizations \$0.116m</li> </ul>	(18.191)	<b>(17.428)</b>	Partial reduction included in the 6-year program.
<p><b>Cancel Library Facility Development Projects:</b></p> <ul style="list-style-type: none"> <li>*St. James Library (\$3.405m)</li> <li>*West Kildonan Library and GoLibrary-Old Kildonan Ward (\$3.713m)</li> <li>*Westwood Library (\$4.027m)</li> </ul>	(11.145)	<b>(10.903)</b>	Partial reduction included in the 6-year program. The preliminary budget includes the GoLibrary - Old Kildonan Ward.
<p><b>Cancel Recreation Projects:</b></p> <ul style="list-style-type: none"> <li>*St. James Community Recreation Amenities (\$1.4m)</li> <li>*New Community Facility - Southeast Winnipeg (\$1.1m)</li> </ul>	(2.500)	<b>(1.100)</b>	Partial reduction included in the 6-year program. The preliminary budget includes the St. James Community Recreation Amenities project.
<p><b>Cancel Community Incentive Grant Program (CIGP)</b></p>	(11.369)	<b>(8.369)</b>	Partial reduction included in the 6-year program.

# Capital Budget Options

Options Presented to SPC vs. Preliminary Budget	Total 6-Year Options Presented Nov 16, 2019	Total Included in 6-Year Preliminary Budget	Explanation
<b>Reduce scope at Boni-Vital Pool</b>	(2.248)		Boni-Vital indoor pool remains at the forecasted amount of \$5.360 million in 2021.
<b>Cancel unspent Prior Years Authorization:</b> * (2019) for Grant Park Recreation Campus (\$1.546 million) * (2019 and 2017) for West Kildonan Library and GoLibrary-Old Kildonan Ward (\$242,000) * (2017) New Library South Winnipeg (\$116,000)	(1.904)	<b>(1.904)</b>	Cancellation of prior years authorization to finance 2020 - 2025 programs is included in the preliminary budget.
<b>Other capital investment in department:</b> Millennium Library Community Connection Space	-	<b>0.236</b>	Funding for Community Connection Space in Millennium Library lobby area has been included in 2020.
<b>Other capital investment in department:</b> Assiniboine Park Conservancy	-	<b>2.600</b>	Additional funding of \$2.6m for Assiniboine Park Conservancy - Infrastructure and Sustainability has been included for a total investment of \$4.6m in 2020.
<b>Total Capital Budget (Reduction) / Investment</b>	<b>(47.357)</b>	<b>(36.868)</b>	

# Capital Forecast to Preliminary Budget Reconciliation 2019 and 2020

<b><i>CHANGES FROM CAPITAL FORECAST</i></b> <i>(in Thousands of \$)</i>	2019 ADOPTED BUDGET	2020 FORECAST ADOPTED IN PRINCIPLE	2020 CHANGES	2020 PRELIMINARY BUDGET
<b><u>CAPITAL PROJECTS LISTING</u></b>				
<b><u>COMMUNITY SERVICES</u></b>				
Library Facility Safety, Security and Accessibility Improvements Program	162	165	(165)	-
Library Refurbishment and Interior Infrastructure Program	483	-	-	-
Library Technology Upgrade and Replacement Program	350	265	(82)	183
Library Facility Redevelopment - Bill and Helen Norrie Library	3,570			-
Library Facility Redevelopment - St. James Library	100			-
Library Facility Redevelopment - Westwood Library	-	-	-	-
Library Facility Redevelopment - West Kildonan Library and GoLibrary - Old Kildonan Community	242	-	-	-
West Kildonan GoLibrary	-	-	242	242
Recreational Facility Safety, Security and Accessibility Improvements Program	175	172	(172)	-
Fitness Equipment Upgrade Program	248	280	5	285
Recreation and Leisure Infrastructure Renewal	100	-	-	-
St. James Civic Centre - Facility Renewal and Expansion	2,405	3,700	-	3,700
St. James Community Recreation Amenities	-	1,400		1,400
East of the Red RecPlex	-			-

# Capital Forecast to Preliminary Budget Reconciliation 2019 and 2020 - Continued

<b>CHANGES FROM CAPITAL FORECAST</b> <i>(in Thousands of \$)</i>	2019 ADOPTED BUDGET	2020 FORECAST ADOPTED IN PRINCIPLE	2020 CHANGES	2020 PRELIMINARY BUDGET
<b><u>CAPITAL PROJECTS LISTING</u></b>				
<b><u>COMMUNITY SERVICES</u></b>				
New Recreation Facility - South Winnipeg	1,750	251	(251)	-
New Community Facility - Southeast Winnipeg	-	100	(100)	-
Grant Park Recreation Campus	1,750	-	-	-
Seven Oaks Pool - Concrete Restoration and Air Handling Unit Replacement	2,239	-	-	-
Pan Am Pool - Ceiling, Lighting and Public Address and Audio System	2,600	-	-	-
Repair and Renovation of Pan Am Pool Universal Change Rooms	-	-	-	-
Norwood Pool - Decommissioning	150	-	-	-
Boni-Vital Pool	192	-	-	-
Technology Advancement Program	312	-	-	-
Community Centre Renovation Grant Program (CCRGP)	2,000	2,000	-	2,000
Community Incentive Grant Program (CIGP)	1,961	1,802	(802)	1,000
Assiniboine Park Conservancy (APC) - Infrastructure and Sustainability	5,123	2,000	2,600	4,600
Assiniboine Park Conservancy (APC) - Capital Development Plan	4,728	-	-	-
Millennium Library Community Connections Space	-	-	236	236
<b>TOTAL COMMUNITY SERVICES</b>	<b>30,640</b>	<b>12,135</b>	<b>1,511</b>	<b>13,646</b>

# Capital Forecast to Preliminary Budget Reconciliation 2021 and 2022

<b>CHANGES FROM CAPITAL FORECAST</b> <i>(in Thousands of \$)</i>	2021 FORECAST ADOPTED IN PRINCIPLE	2021 CHANGES	2021 FORECAST	2022 FORECAST ADOPTED IN PRINCIPLE	2022 CHANGES	2022 FORECAST
<b><u>CAPITAL PROJECTS LISTING</u></b>						
<b><u>COMMUNITY SERVICES</u></b>						
Library Facility Safety, Security and Accessibility Improvements Program	219	(69)	150	171	(71)	100
Library Refurbishment & Interior Infrastructure Program	564	(414)	150	-	-	-
Library Technology Upgrade and Replacement Program	356	(356)	-	277	(277)	-
Library Facility Redevelopment - St. James Library	3,404	(3,404)	-	-	-	-
Library Facility Redevelopment - Westwood Library	146	(146)	-	794	(794)	-
Library Facility Redevelopment - West Kildonan Library and GoLibrary - Old Kildonan Community	937	(937)	-	2,774	(2,774)	-
West Kildonan GoLibrary	-	-	-	-	-	-
Recreational Facility Safety, Security and Accessibility Improvements Program	230	5	235	186	(56)	130
Fitness Equipment Upgrade Program	285	15	300	292	3	295

# Capital Forecast to Preliminary Budget Reconciliation 2021 and 2022 - Continued

<b>CHANGES FROM CAPITAL FORECAST</b> <i>(in Thousands of \$)</i>	2021 FORECAST ADOPTED IN PRINCIPLE	2021 CHANGES	2021 FORECAST	2022 FORECAST ADOPTED IN PRINCIPLE	2022 CHANGES	2022 FORECAST	2023 FORECAST ADOPTED IN PRINCIPLE
<b>CAPITAL PROJECTS LISTING</b>							
<b>COMMUNITY SERVICES</b>							
Recreation and Leisure Infrastructure Renewal	2,131	(2,131)	-	-	-	-	-
St. James Civic Centre - Facility Renewal and Expansion	7,800	(7,800)	-	-	-	-	-
East of the Red RecPlex	-	-	-	-	-	-	-
New Recreation Facility - South Winnipeg	700	(700)	-	5,323	(5,323)	-	3,763
Repair and Renovation of Pan Am Pool Universal Change Rooms	937	3	940	-	-	-	-
Boni-Vital Pool	5,359	1	5,360	-	-	-	-
Technology Advancement Program	325	(225)	100	-	-	-	-
Community Centre Renovation Grant Program (CCRGP)	2,000	-	2,000	2,000	-	2,000	2,000
Community Incentive Grant Program (CIGP)	1,838	(838)	1,000	1,875	(875)	1,000	1,913
Assiniboine Park Conservancy (APC) - Infrastructure and Sustainability	2,000	-	2,000	2,000	-	2,000	2,000
<b>TOTAL COMMUNITY SERVICES</b>	<b>29,231</b>	<b>(16,996)</b>	<b>12,235</b>	<b>15,692</b>	<b>(10,167)</b>	<b>5,525</b>	<b>13,549</b>

# Capital Forecast to Preliminary Budget Reconciliation 2023 to 2025

<b>CHANGES FROM CAPITAL FORECAST</b> <i>(in Thousands of \$)</i>	2023 FORECAST ADOPTED IN PRINCIPLE	2023 CHANGES	2023 FORECAST	2024 FORECAST ADOPTED IN PRINCIPLE	2024 CHANGES	2024 FORECAST	2025 FORECAST
<b><u>CAPITAL PROJECTS LISTING</u></b>							
<b><u>COMMUNITY SERVICES</u></b>							
Library Facility Safety, Security and Accessibility Improvements Program	-	-	-	200	-	200	-
Library Refurbishment & Interior Infrastructure Program	176	(176)	-	475	175	650	-
Library Technology Upgrade and Replacement Program	154	171	325	300	(300)	-	350
Library Facility Redevelopment - Westwood Library	3,088	(3,088)	-	-	-	-	-
Recreational Facility Safety, Security and Accessibility Improvements Program	158	(8)	150	279	-	279	190
Fitness Equipment Upgrade Program	297	13	310	303	17	320	330
Recreation and Leisure Infrastructure Renewal	-	-	-	4,700	(4,700)	-	-
East of the Red RecPlex	-	-	-	-	-	-	1,000
New Recreation Facility - South Winnipeg	3,763	(3,763)	-	-	-	-	-
Technology Advancement Program	-	-	-	345	(35)	310	-
Community Centre Renovation Grant Program (CCRGP)	2,000	-	2,000	965	-	965	965
Community Incentive Grant Program (CIGP)	1,913	(1,913)	-	1,951	(1,951)	-	-
Assiniboine Park Conservancy (APC) - Infrastructure and Sustainability	2,000	-	2,000	2,000	-	2,000	2,000
<b>TOTAL COMMUNITY SERVICES</b>	<b>13,549</b>	<b>(8,764)</b>	<b>4,785</b>	<b>11,518</b>	<b>(6,794)</b>	<b>4,724</b>	<b>4,835</b>

# Capital Forecast: 6-Year Total Investment

<b><i>CAPITAL FORECAST</i></b> <i>(in Thousands of \$)</i>  <b><u>CAPITAL PROJECTS LISTING</u></b> <b><u>COMMUNITY SERVICES</u></b>	<b>2020-2025</b>  <b>6 YEAR</b>  <b>TOTAL</b>
Library Facility Safety, Security and Accessibility Improvements Program	450
Library Refurbishment & Interior Infrastructure Program	800
Library Technology Upgrade and Replacement Program	858
Library Facility Redevelopment - St. James Library	-
Library Facility Redevelopment - Westwood Library	-
Library Facility Redevelopment - West Kildonan Library and GoLibrary - Old Kildonan Community	-
West Kildonan GoLibrary	242
Recreational Facility Safety, Security and Accessibility Improvements Program	984
Fitness Equipment Upgrade Program	1,840
Recreation and Leisure Infrastructure Renewal	-
St. James Civic Centre - Facility Renewal and Expansion	3,700
St. James Community Recreation Amenities	1,400
East of the Red RecPlex	1,000

## Capital Forecast: 6-Year Total Investment – Continued

<b><i>CAPITAL FORECAST</i></b> <i>(in Thousands of \$)</i>	<b>2020-2025 6 YEAR TOTAL</b>
<b><u>CAPITAL PROJECTS LISTING</u></b>	
<b><u>COMMUNITY SERVICES</u></b>	
New Recreation Facility - South Winnipeg	-
New Community Facility - Southeast Winnipeg	-
Repair and Renovation of Pan Am Pool Universal Change Rooms	940
Norwood Pool - Decommissioning	-
Boni-Vital Pool	5,360
Technology Advancement Program	410
Community Centre Renovation Grant Program (CCRGP)	9,930
Community Incentive Grant Program (CIGP)	3,000
Assiniboine Park Conservancy (APC) - Infrastructure and Sustainability	14,600
Millennium Library Community Connections Space	236
<b>TOTAL COMMUNITY SERVICES</b>	<b>45,750</b>

# Other Important Capital Budget Information

- **South Winnipeg Recreation Campus** - A multi-use/ multi-generational recreation campus in Waverley West that could include fitness space, indoor track, multiple gymnasiums, multi-purpose spaces and an adjacent park space, subject to funding through the Investing in Canada Infrastructure Program. Includes \$26.199M City contribution approved by Council September, 2019.
- **St. James Civic Centre Facility Expansion** - \$14M expansion and renovation to provide additional program space, subject to approval of funding through the Investing in Canada Infrastructure Program. Includes \$4.312M City contribution approved by Council September, 2019.
- **St. James Civic Centre Building Systems Upgrade** - \$9.7M renewal of critical building systems, arena slab repairs, accessibility and code upgrades. Construction starting in April 2020, with re-opening in September 2021.
- **Bonivital Pool Upgrade & Repairs** - \$2.64M in critical repairs to concrete pool tank and tiling, replacement of heat recovery ventilation (HRV). Construction is currently underway with re-opening planned in Summer 2020.
- Ongoing risks through lack of dedicated capital funding in Municipal Accommodations budget for maintenance and renewal of recreation facilities, including community centres.

# Questions?