



2021 Budget Update

2020 – 2023 Multi-Year Budget Planning, Property and Development – Municipal Accommodations



Standing Policy Committee on Property and Development, Heritage, and Downtown Development
December 7, 2020

Agenda

1. Strategic Objectives, Priorities and Performance Measurement
2. Budget Overview
3. Operating Budget
 - Highlights
 - Changes
 - Reserve Summary (not applicable)
 - Referrals
 - Other Important Information (not applicable)
4. Capital Budget
 - Key Projects (not applicable)
 - Summary
 - Changes
 - Referrals (not applicable)
 - Other Important Information (not applicable)
5. Questions

What We Do

Strategic Objectives

Source: 2021 Community Trends and Performance Report, Volume 1

- Optimize infrastructure condition through a Physical Asset Management Program for City buildings.
- Provide effective facilities management.
- Develop and implement environmental stewardship policies and programs to guide the management and maintenance of all new and existing City facilities.

Key Priorities

Source: Asset Management Plan, Section 3 – State of Local Infrastructure

- Act as the building advocate providing asset management, identifying need and remedial strategies required in order to preserve the City's buildings for current and future needs of the citizens of Winnipeg.
- Accommodations Planning – assist with planning for future accommodation and rationalization of existing accommodations for the Civic Building portfolio.
- Provide design, construction, and project management services, associated with new construction, conversion, and renovation projects and programs.
- Plan, implement, and administer the maintenance or upgrades of HVAC, mechanical, structural, locksmith, envelope, or electrical required to conform to any existing code and legislative requirements to meet customer needs.

How We Did (Performance Measurements)

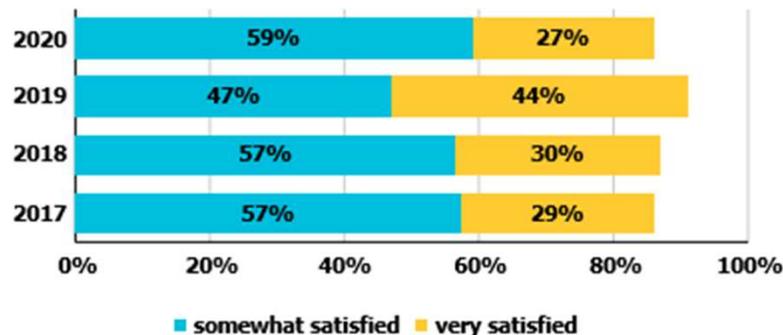
- For those respondents who use City recreation facilities, over 82% of citizens surveyed were satisfied with the condition of recreation facilities since 2016.
- This refers to City of Winnipeg operated facilities only and does not include community centre facilities.

	2016	2017	2018	2019	2020
Total Satisfied	82%	86%	87%	91%	86%

Source: City of Winnipeg Annual Citizen Survey

- Over 86% of Citizens surveyed were either satisfied or very satisfied with the service in 2020.

Citizen Satisfaction with the Condition of Recreation Facilities



Source: 2021 Community Trends and Performance Report, Volume 1

How We Did (Performance Measurements)

Condition of Recreation Leisure and Library Buildings- Facility Condition Index (FCI)

Facility	FCI 2015	FCI 2016	FCI 2017	FCI 2018	FCI 2019	Investment Required Over 10 Years (2020 to 2029)
Field Houses	0.31	0.26	0.35	0.33	0.33	\$10,283,053
Daycares	0.38	0.42	0.36	0.41	0.42	\$7,582,309
Indoor Pools	0.38	0.41	0.42	0.41	0.49	\$169,340,390
Community Centres/Soccer/Arena Complexes	0.31	0.28	0.29	0.44	0.31	\$203,132,006
Libraries	0.43	0.40	0.33	0.49	0.36	\$78,024,824
Recreation Centres/Leisure Centres	0.39	0.43	0.43	0.43	0.53	\$16,693,212
Arenas	0.53	0.58	0.56	0.64	0.63	\$132,337,724
Wading Pools	0.43	0.43	0.43	0.20	0.20	\$28,579,828
Senior Centres	0.37	0.39	0.42	0.42	0.43	\$5,546,203
Outdoor Pools	0.20	0.17	0.14	0.27	0.31	\$13,097,367
TOTAL	-	-	-	-	-	\$664,616,916

The total investment required over a 10 years (2020-2029) is consistent with the State of the Infrastructure Report.

Facility Condition Index (FCI) is a ratio of the estimate for identified requirements and system renewals for a five year period, divided by the estimated replacement value for the facility. A FCI of 0 equates to "new" condition and as the condition worsens, the FCI increases to 1.0, the point where refurbishment equals cost of replacement. The City has adopted the Recreation and Leisure Facilities Policy (RALFP) which states the city will strive toward a "managed care" level for existing facilities. Managed care is where the FCI is in the range from 0.1 to 0.2.

Source: 2021 Community Trends and Performance Report, Volume 1

Budget Overview

Budget Overview

(Service Based View)

Service Based Budget (in millions of \$)	% Contribution to Department Budget	Operating Budget Suplus / (Deficit	Capital Budget	Reserves Projected Ending Balance
Property Asset Management	100.0	-	3.9	NA
Total Department		-	3.9	-

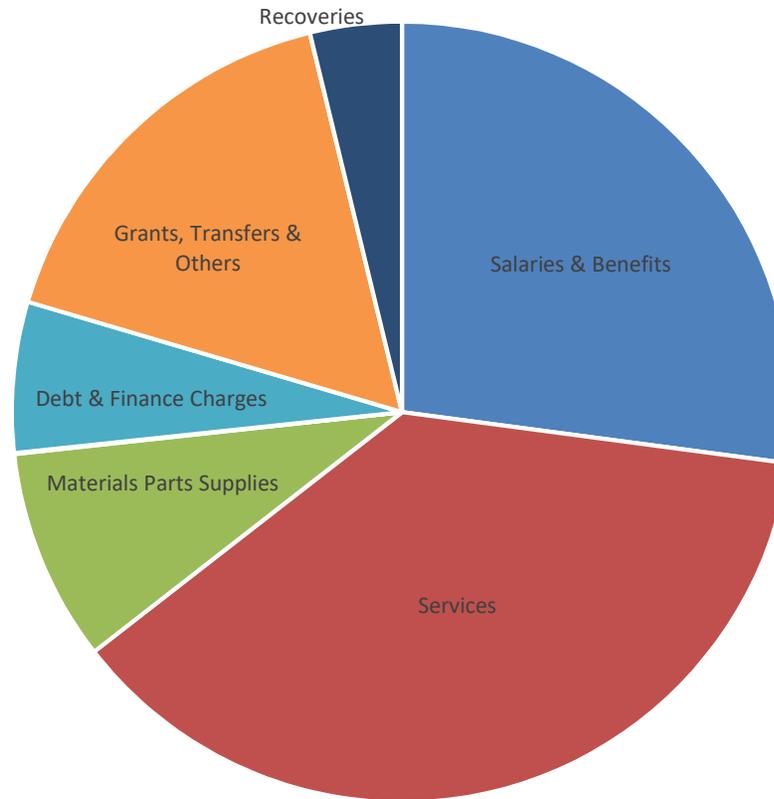
Notes:

1. Includes the following sub-services: municipal accommodations, pool facilities, arena facilities, recreation centres and community centre facilities.

Budget Overview

(Departmental View)

2021 Preliminary Budget Expenditures



Operating Budget

Operating Budget Highlights

Annual Tax Supported Operating Increase ¹	Average ³
2021 Preliminary Budget	1.4%
Approved in the Multi-Year Budget ²	0.9%

Services Impacted - Approved in MYB ²

N/A

Notes:

1. Based on expenditures before capital related expenditure
2. Adopted Multi-Year Budget (MYB) 2020 Budget and 2021 to 2023 Projections - March 20, 2020
3. Average for 2020 to 2023

Operating Budget Highlights

Services Impacted –Not Projected in MYB ¹, Included In Preliminary Budget

Impact of COVID-19 ²	Increased Cleaning/Janitorial due to COVID-19
	Reversal of assumed PST savings

Notes:

1. Adopted Multi-Year Budget (MYB) 2020 Budget and 2021 to 2023 Projections - March 20, 2020
2. Based on low economic impact scenario
3. Services impacted is not an exhaustive listing

Operating Budget Changes

Operating Budget (In millions of \$)	MYB Criteria	2021 Preliminary	2022 Projection	2023 Projection	2021 to 2023 Total
Mill Rate Support - Council Approved Multi-Year Budget 2020 to 2023 (a)		-	-	-	-
<i>Increase (Decrease) From Forecast:</i>					
<i>Revenue:</i>					
Increase in transfer from Community Services for facilities operations and maintenance	REV/EXP	1.5	0.2	0.2	1.9
Increase in transfer from General Revenue Fund for accommodation charges	REV/EXP	0.2	0.3	0.8	1.3
Revenue Net Change (b)		1.7	0.5	1.0	3.2
<i>Expenditures:</i>					
Increase in provision for cost variability	REV/EXP	1.2	1.1	1.0	3.3
Increase in Materials, Parts and Services	REV/EXP	0.8	-	-	0.8
Increase/(Decrease) in salary and benefits per collective agreements.	REV/EXP	0.6	(0.2)	(0.2)	0.2
Increase in cleaning costs due to COVID	REV/EXP	0.2	-	-	0.2
Increase in services	REV/EXP	0.1	0.3	0.3	0.7
Increase in rent for new library (West Kildonan)	REV/EXP	-	-	0.4	0.4
Increase Interest and Principal	REV/EXP	-	0.1	0.2	0.3
Decrease in Cash to Capital	REV/EXP	(1.1)	(0.8)	(0.7)	(2.6)
Other	HOUSEKEEP	(0.1)	-	-	(0.1)
Expenditures Net Change (c)		1.7	0.5	1.0	3.2
Mill Rate Support - Preliminary Budget (a+b-c)		-	-	-	-

* Includes housekeeping or fine tuning adjustments.

Operating Budget Referrals

Operating Budget Referrals			2021	2022	2023
Funding for Vulnerable Populations in Response to COVID-19	Operational costs associated with permanent public washrooms to be constructed with funding from the Community Response Fund for Vulnerable Populations.	SPC on PCSP - July 10, 2020	x	x	x

Included in the budget	✓
Not budgeted	x

Capital Budget

Capital Budget Summary

Capital Budget Summary (\$000's)

Authorization

	2021 Preliminary Budget	Forecast					6-Year Total
		2022	2023	2024	2025	2026	
List of Capital Projects:							
1 Health/Life Safety/Emergency Systems Refurbishment Capital Program	3,686	931	1,333	2,660	943	2,236	11,789
2 Strategic Facilities Master Plan	250	-	-	-	-	-	250
TOTAL CAPITAL PROJECTS	3,936	931	1,333	2,660	943	2,236	12,039

Capital Budget Changes

Projects	MYB Criteria	2021	2022	2023	2024	2025	2021 to 2025	2026	6-year
		Preliminary Budget							
Council Approved Forecast		3,523	931	1,333	2,660	943	9,390		9,390
Increase / (Decrease) From Forecast:									-
Health/Life/Safety/Emergency Systems	REV/COST	413	-	-	-	-	-	-	-
Total Changes		413	-	-	-	-	413	2,236	2,649
PRELIMINARY CAPITAL BUDGET		3,936	931	1,333	2,660	943	9,803	2,236	12,039

Questions?