



2022 Budget Update

2020 – 2023 Multi-Year Budget Assets and Project Management – Municipal Accommodations

Photo: Tyler Walsh, courtesy Tourism Winnipeg

Standing Policy Committee on Property and Development, Heritage and Downtown Development
November 30, 2021

Agenda

1. Service Description, Objectives and Performance Measurement
2. Budget Overview and Highlights
3. Operating Budget:
 - Changes
 - FTEs / Salaries and Benefits
 - Reserve Summary (not applicable)
 - Referrals
4. Capital Budget:
 - Summary
 - Key Projects (not applicable)
 - Changes
 - Referrals (not applicable)
 - Other Important Information
5. Other Important Information and Questions



What We Do

Services Provided*

Services	Description
Municipal Accommodations	Manages leases, operates, maintains, protects and preserves the City's physical building infrastructure/assets to provide for current and future program accommodation needs and provides design and project management of new and existing civic buildings.

* 1. Source: 2022 Community Trends and Performance Report, Volume 1

How We Did

Performance Measurements*

Our Winnipeg:



City Building (CB)

Performance Reporting

Our Winnipeg Goal:	Service	Service Goal / Measure Description	2017	2018	2019	2020	2021 Projection
	Property Asset Management	Optimize infrastructure condition through a Physical Asset Management Program for City buildings.					
		Libraries	0.33	0.49	0.40	0.35	0.35
		Recreation/Leisure Centres	0.43	0.43	0.53	0.54	0.53

Notes:

Facility Condition Index (FCI) is a ratio of the estimate for identified requirements and system renewals for a five year period, divided by the estimated replacement value for the facility. A FCI of 0 equates to "new" condition and as the condition worsens, the FCI increases to 1.0, the point where refurbishment equals cost of replacement. The City has adopted the Recreation and Leisure Facilities Policy (RALFP) which states the city will strive toward a "managed care" level for existing facilities. Managed care is where the FCI is in the range from 0.1 to 0.2.

* Source: 2022 Community Trends and Performance Report, Volume 1

How We Did

Performance Measurements*

Condition of Recreation Leisure and Library Buildings- Facility Condition Index (FCI)

Facility	FCI 2016	FCI 2017	FCI 2018	FCI 2019	FCI 2020	Investment Required Over 10 Years (2021 to 2030)
Field Houses	0.26	0.35	0.33	0.33	0.34	\$10,906,997
Daycares	0.42	0.36	0.41	0.42	0.43	\$7,781,724
Indoor Pools	0.41	0.42	0.41	0.49	0.46	\$158,786,902
Community Centres/Soccer/Arena Complexes	0.28	0.29	0.44	0.31	0.36	\$237,399,198
Libraries	0.40	0.33	0.49	0.36	0.35	\$86,248,444
Recreation Centres/Leisure Centres	0.43	0.43	0.43	0.53	0.54	\$12,650,670
Arenas	0.58	0.56	0.64	0.63	0.65	\$115,850,417
Wading Pools	0.43	0.43	0.20	0.20	0.11	\$28,073,475
Senior Centres	0.39	0.42	0.42	0.43	0.43	\$6,515,129
Outdoor Pools	0.17	0.14	0.27	0.31	0.31	\$13,518,647
TOTAL	-	-	-	-	-	\$677,731,603

The total investment required over a 10 years (2021-2030) is consistent with the State of the Infrastructure Report.

Facility Condition Index (FCI) is a ratio of the estimate for identified requirements and system renewals for a five year period, divided by the estimated replacement value for the facility. A FCI of 0 equates to "new" condition and as the condition worsens, the FCI increases to 1.0, the point where refurbishment equals cost of replacement. The City has adopted the Recreation and Leisure Facilities Policy (RALFP) which states the city will strive toward a "managed care" level for existing facilities. Managed care is where the FCI is in the range from 0.1 to 0.2.

* Source: 2022 Community Trends and Performance Report, Volume 1

Budget Overview

Budget Overview

Preliminary 2022 Budget Submission					
Service Based Budget (in millions of \$)	FTEs	% Contribution to Department Budget	Operating Budget Surplus / (Deficit)	Capital Budget	Reserves, Net Income (Revenue Less Expenditures)
Property Asset Management - Municipal Accommodations	283.10	100.0	-	2.804	-
			-		-
			-		-
			-	-	-
Total Department	283.1		-	2.804	-

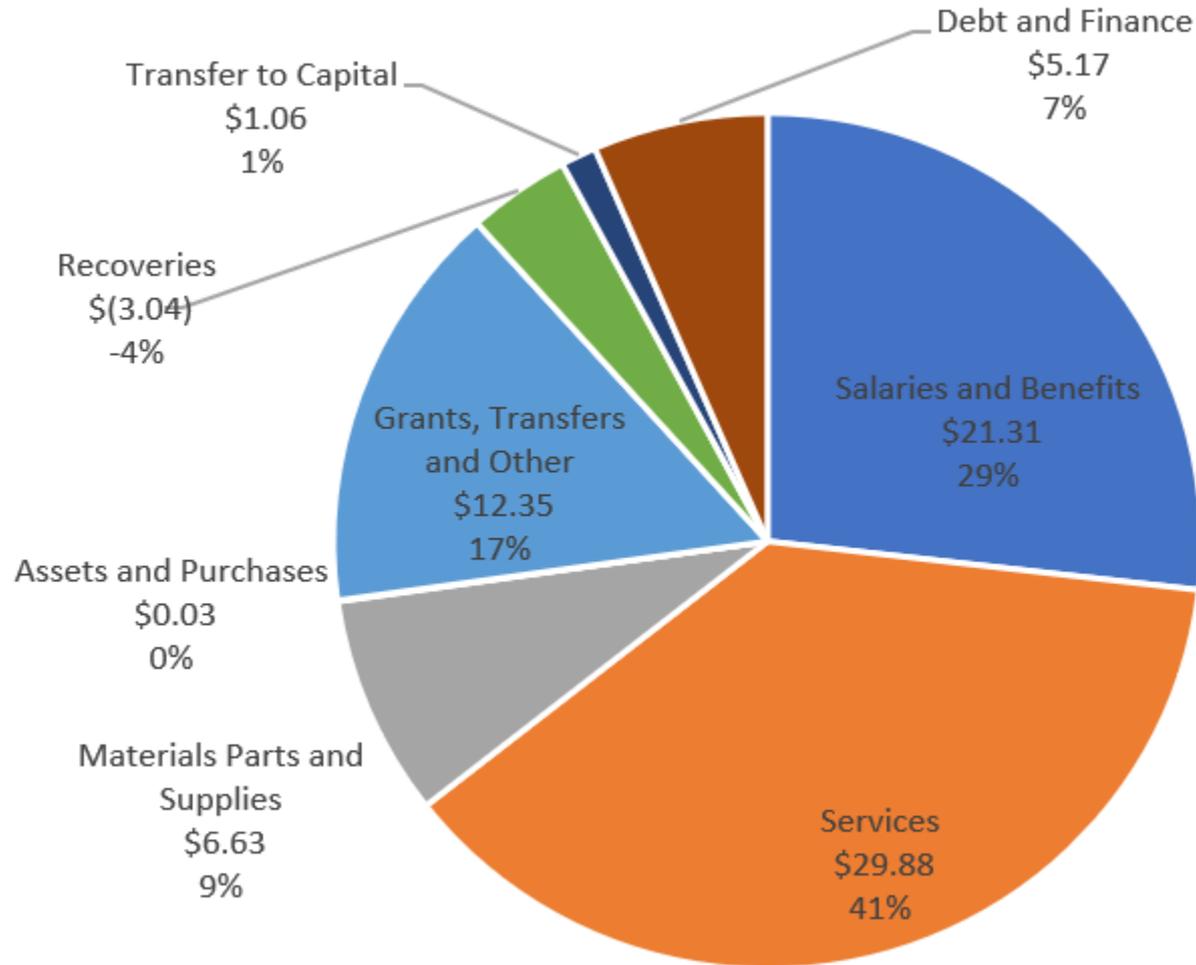
Notes:

1. Other contributing departments - not applicable

Budget Overview

(Departmental View)

2022 Draft Budget Expenditures = \$ 73.391 million



Operating Budget Highlights

Annual Tax Supported Operating Increase ¹	Average ³
2022 Preliminary Budget Submission	1.3%
Approved in the Multi-Year Budget ²	0.9%

Budget Impacts – Not Projected in MYB⁴, Included in Preliminary Budget

Increased cost for cleaning, sanitation supplies (e.g. chlorine for pools) due to supply chain impacts attributable to the pandemic

Notes:

1. Based on expenditures before capital related expenditure
2. Adopted Multi-Year Budget (MYB) 2020 Budget and 2021 to 2023 Projections - March 20, 2020
3. Average expenditure increase for 2020 to 2023
4. Services impacted is not an exhaustive listing

Operating Budget

Operating Budget Changes

Operating Budget (In millions of \$)	MYB Criteria	2022	2023	2022 to
		Preliminary Budget	Projection	2023 Total
Surplus/(Deficit) - Council Approved Multi-Year Budget 2020 to 2023 (a)		-	-	
<i>Increase (Decrease) From Forecast*:</i>				
<i>Revenue:</i>				
Miscellaneous adjustments	HOUSEKEEP	0.05	0.05	0.1
Revenue Net Change (b)		0.0	0.0	0.1
<i>Expenditures:</i>				
Miscellaneous adjustments	HOUSEKEEP	0.05	0.05	0.1
Expenditures Net Change (c)		0.0	0.0	0.1
Surplus/(Deficit) - Preliminary Budget Submission (a+b-c)		-	-	

* Includes housekeeping or fine tuning adjustments.

Multi-year Budget (MYB) Criteria:

LEG - Legislative Changes

REV/COST - Revenue / cost driver

COUNCIL - Council Direction

INCRE - Incremental operational impact

HOUSEKEEP - Housekeeping / fine tuning adjustments

Salary Budget and Full Time Equivalents (FTEs) / Vacancy Management

	2020 Adopted Budget	2021 Adopted Budget	2022 Preliminary Budget	Increase / (Decrease)	2023 Budget Projection
Full Time Equivalents (number of FTEs)	286.19	286.19	283.13	(3.06)	284.19
Salaries & Benefits (in millions of \$)	\$ 20.7	\$ 21.6	\$ 21.1	\$ (0.6)	\$ 21.5
Vacancy Management included in Salaries & Benefits (in millions \$)	\$ (1.161)	\$ (1.176)	\$ (1.362)	\$ (0.186)	\$ (1.214)

Notes:

1. 2019 FTEs total = 289.43
2. 2022 FTEs decreased by 3.06 in comparison to 2021 due to the transfer of 1.0 FTE to Assets and Project Management and an increase in vacancy management.
3. 1 FTE is approximately equivalent to \$81,392 for vacancy management in the 2022 budget submission.
4. There are no temporary FTEs in the capital budget not included in operating budget.

Operating Budget Referrals

Description		2022		2023		Budget Status	
Referrals to the Budget Process		FTEs	\$	FTEs	\$		
1	Free Menstrual Products in Civic Facilities - Recommendation # 2 from report to SPC on PDHDD, June 8, 2021. This is a one-year pilot project to test the effectiveness and efficiency of this initiative in selected civic recreational and library facilities.		(58,500)				x
Total Referrals to Date			(58,500)				

Included in the budget	✓
Not budgeted	x

Capital Budget

Capital Summary – By Service

Service (\$000's)	2021 Adopted Budget	2022 Preliminary	2023 - 2027 Forecast	6-year Total
Property Asset Management	3,936.0	2,804.0	9,483.0	12,287.0
				-
				-
Total Preliminary Capital	3,936.0	2,804.0	9,483.0	12,287.0

Capital Budget Changes

Projects (\$000's)	MYB Criteria	2022 Preliminary	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2022 to 2026 Total	2027 Forecast	6-year Total
Council Approved Forecast		931.0	1,333.0	2,660.0	943.0	2,236.0	8,103.0		8,103.0
Increase / (Decrease) From Forecast:									
Health/Life Safety/Emergency Systems Refurbishment/City- wide Accessibility	LEGISLATED, REV/COST	1,873.0					1,873.0		1,873.0
2027 Preliminary Submission*	LEGISLATED, REV/COST							2,311.0	2,311.0
Total Changes		1,873.0	-	-	-	-	1,873.0	2,311.0	4,184.0
PRELIMINARY CAPITAL BUDGET		2,804.0	1,333.0	2,660.0	943.0	2,236.0	9,976.0	2,311.0	12,287.0

* 2027 amount consistent with the 2022 to 2026 capital forecast

Variance from Forecast:

Health/Life Safety/Emergency Systems Refurbishment/City-wide Accessibility increase of \$1.873 million in 2022 represents re-budgeted capital funded with prior year authorizations.

